

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, October 12, 2022 via Zoom. Director Yee called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; William Nicholson, MD

ROLL CALL

Absent: Michael Wallace

Also present: Kimberly Hartz, Chief Executive Officer; Dee Antonio, District Clerk

Guests: Tigist Awel, Walter Choto, Angus Cochran, Stacy Davis, Ed Fayen, Debbie Feary, Kristin Ferguson, Chris Henry, Gisela Hernandez, Dr. Shakir Hyder, Kel Kanady, Shari Kellen, Nicholas Kozachenko, John Lee, Nick Legge, Dan Nardoni, Donald Pipkin, Dr. Carlton Scharman, Dr. Brian Smith, Tammi Tyson, and Sri Boddu.

Director Yee welcomed any members of the general public to the meeting. She noted that in order to continue to protect the health and safety of the members of the Board, District staff, and members of the public from the dangers posed by the SARS-CoV-2 virus, the Brown Act allows a local agency to continue to hold its meetings remotely as opposed to being required to meet in-person. Section 54953(e)(3) of the Government Code requires that the Board make certain findings every 30 days to continue meeting remotely. One such finding is that “state or local officials continue to impose or recommend measures to promote social distancing.” The Alameda County Health Officer continues to recommend social distancing and the wearing of masks indoors, as referenced by the Alameda County Health Care Services Public Health Department COVID-19 website at www.covid-19.acgov.org.

OPENING REMARKS

Director Stewart moved that the Board of Directors make the finding required by Section 54953(e)(3)(B)(ii) of the Government Code that “state or local officials continue to impose or recommend measures to promote social distancing.” Director Nicholson seconded the motion.

Roll call was taken:

Jeannie Yee – aye
Bernard Stewart, DDS – aye
Michael Wallace – absent
Jacob Eapen, MD – aye
William Nicholson, MD – aye

The motion carried and the finding is affirmed.

Director Yee noted that Public Notice for this meeting, including connection information, was posted appropriately on our website. This meeting, conducted via Zoom, is being recorded for broadcast at a later date.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

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There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Yee presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: September 14, 19, 26, and 28, 2022
- B. Main Hospital Lobby Refresh
- C. Valley Lab FT10 Electrosurgical Unit (ESU)
- D. Phase IV of the Philips Physiological Monitoring Project
- E. Reappointment of Members to the Independent Citizens Bond Oversight Committee (CBOC)

Director Stewart moved that the Board of Directors approve the Consent Calendar, items A through E. Director Nicholson seconded the motion.

Roll call was taken:

Jeannie Yee – aye
Bernard Stewart, DDS – aye
Michael Wallace – absent
Jacob Eapen, MD – aye
William Nicholson, MD – aye

The motion carried.

Kimberly Hartz, Chief Executive Officer, introduced Dr. Carlton Scharman, Hematologist-Oncologist for the UCSF-Washington Cancer Center. Dr. Scharman spoke on the benefits and collaborative nature of the UCSF-Washington Cancer Center partnership and recounted the stories of several positive patient outcomes. He explained the pros and cons of chemotherapy and explained these Novel therapies: “Targeted” therapies, Antibody-drug conjugates, Immunotherapy, and Genetically engineered cells. He noted that Chemotherapy’s lack of specificity leads to more side effects while Novel therapies’ higher specificity leads to better tolerability.

*PRESENTATION:
NOVEL NON-
CHEMOTHERAPY
THERAPEUTICS*

Dr. Shakir Hyder, Chief of Staff, reported there are 581 Medical Staff members including 338 active members. The census is still high and physicians are continuing to discharge patients in a timely manner.

*MEDICAL STAFF
REPORT*

Debbie Feary, Service League President, reported that 174 Service League volunteers contributed 1,775 hours to the hospital in the month of September. The September orientation attracted 4 adults, 8 college and 4 high school volunteers. Ms. Feary highlighted the Mended Hearts program which provides visitation and informational support for patients recovering from cardiac events. Since January 2022, this group has served 218 heart patients.

*SERVICE LEAGUE
REPORT*

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Kimberly Hartz introduced Tammi Tyson, Director of Oncology, and Shari Kellen, Nurse Manager of the Infusion Center. Ms. Kellen reviewed the background for the project to improve the patient experience in the Infusion Center in the category of "staff worked together to care for you" from 91.67% Q2 FY21 to >96% Q1 FY23. Their objectives included to partner with the rehab department to improve the quality of life for cancer survivors, to empower the patient and family through education, and to enhance the continuum of care.

*LEAN REPORT:
IMPROVING PATIENT
EXPERIENCE
THROUGH
COLLABORATION
(INFUSION CENTER)*

A 3-month functional assessment was conducted from November 2020 to January 2021 and Lean methodologies were integrated into improvement work initiatives which included builds in the EMR (EPIC), improvements in patient education, and the development of standard communication. The Patient Satisfaction scores achieved the desired goal beginning in Q1 FY22 and continuing through to the present measuring at 97.06 in Q1 FY23.

This program will be expanded to inpatient oncology.

Kimberly Hartz introduced Dr. James McGuire, Medical Director of the Special Care Nursery. Dr. McGuire began his presentation by reviewing the history of the Special Care Nursery at Washington Hospital and its affiliation with UCSF, reviewing their services, and introducing Stacy Davis, SCN Manager. He reviewed the SCN census information for 2021 and reviewed the Quality and Strategic Initiatives which include Infant Driven Feeding and the Enhancement of Patient Safety Outcomes.

*QUALITY REPORT:
2022 SPECIAL CARE
NURSERY ANNUAL
UPDATE*

Dr. McGuire reviewed the SCN metrics on CLABSI and Patient Satisfaction. He talked about educational and professional development for nursing staff and reviewed Next Steps for the program which includes the planning and designing of a new Level 3 NICU and the resumption of the Annual SCN Reunion in 2023.

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for August 2022. The average daily inpatient census was 146.9 with admissions of 850 resulting in 4,553 patient days. Outpatient observation equivalent days were 317. The average length of stay was 5.94 days. The case mix index was 1.600. Deliveries were 131. Surgical cases were 400. The Outpatient visits were 8,200. Emergency visits were 4,761. Cath Lab cases were 193. Joint Replacement cases were 174. Neurosurgical cases were 27. Cardiac Surgical cases were 11. Total FTEs were 1,579.0. FTEs per adjusted occupied bed were 6.19.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for September 2022. Preliminary information for the month indicated total gross revenue at approximately \$189,049,000 against a budget of \$194,621,000. We had 41 COVID-19 discharges which represented 5% of total discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.45. The Average Daily Inpatient Census was 159.1. There were 13 discharges with lengths of stay greater than 30 days, ranging

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from 31 to 93. Still in house at the end of September were six patients with length of stays of over 30 days and counting (highest at 85). It was noted that the new Portal of Entry program which places patients in an appropriate level of care at admission is resulting in decisions regarding patient placement being made more quickly (admits or discharges).

There were 4,774 patient days. There were 370 Surgical Cases and 144 Cath Lab cases at the Hospital. It was noted that we received our Medicare certification number in September and started billing Medicare on October 3rd. We are in the process of contracting and credentialing medical staff with commercial insurance companies. It was also noted that Cath Lab cases were below budget due to one provider being out for two weeks and two other providers seeing few patients than normal.

Deliveries were 114. Non-Emergency Outpatient visits were 8,644. Emergency Room visits were 4,737. Total Government Sponsored Preliminary Payor Mix was 71.3%, against the budget of 71.5%. It was noted that the supplemental COVID-19 sick leave program was extended by the Governor through the end of the 2022 calendar year. Total FTEs per Adjusted Occupied Bed were 6.04. The Washington Outpatient Surgery Center had 525 cases and the clinics had approximately 16,118 visits.

There were \$781K in charity care adjustments in September.

Kimberly Hartz made the following announcements:

ANNOUNCEMENTS

- As of Thursday, October 6th, a total of 93,654 COVID vaccine doses have been administered to community members at our vaccination clinic. Total number of people who have received a COVID vaccine is 43,478.
- As of Thursday, October 6th, a total of 32 MPX vaccinations have been administered.
- Tuesday, September 6th: Don't Let Hip Pain Win – Updates in Hip Replacements
- Wednesday, September 7th: Polly's Step Out hosted by the Ruggieri Senior Center in Union City
- Monday, September 12th: Neck and Back Pain Relief – Cervical and Lumbar Disc Replacement
- Wednesday, September 14th: Newark Days Community Information Fair and Parade
- Wednesday, September 14th: Fall Prevention and Recovery and Health Insurance Enrollment
- Wednesday, September 21st: As You Age, Stay Fit, Stay Safe
- Saturday, September 24th: HERS Breast Cancer Run/Walk/Yoga
- Saturday, September 24th: Mutt Strut
- Sunday, September 25th: Disability Resource Festival
- Saturday, October 1st: Science in the Park
- Saturday, October 1st: Tattoo Removal Clinic
- Sunday, October 2nd: Arunay Foundation Walkathon

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- Monday, October 3rd: Fall Prevention and Recovery
- Thursday, October 6th: It's Flu Season – Just Say No
- Friday, October 7th: Grief, Loss and Self Care
- Saturday, October 8th: Fremont PD Public Safety Fair
- Scheduled for October 13th: 14th Annual Think Pink! Breast Health Awareness Event
- Scheduled for Saturday, October 15th: "A Wave of Light" in the Rose Garden
- Scheduled for Sunday, October 16th: Blue Dot Walk
- Scheduled for Wednesday, October 18th: Medicare – What You Need to Know
- Scheduled for Tuesday, October 25th: Common Foot and Ankle Problems
- Scheduled for Wednesday, November 2nd: Stroke Awareness – Risk Factors and Prevention
- The Foundation has been campaigning for the Washington-UCSF Cancer Center since February and has documented \$4,600,000 in pledges to date.
- September 27th @ Casa Bella in Sunol, the Foundation hosted its first annual Legacy Society Luncheon.
- Saturday, October 8th, the Foundation hosted the 36th Annual Top Hat Gala.
- October Employee of the Month: Nazima Fayaz, Medical Staff Coordinator

There being no further business, Director Yee adjourned the meeting at 7.55 p.m.

ADJOURNMENT

DocuSigned by:

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Jeannie Yee
President

DocuSigned by:

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William Nicholson, M.D.
Secretary