



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS MEETING Wednesday, March 8, 2023 – 6:00 P.M. Meeting Conducted by Zoom

<https://zoom.us/j/91647628763?pwd=NnozZ1pNRm1NY3ljZDdqMWRLNnBtQT09>

Password: 242493

Board Agenda and Packet can be found at:
[March 2023 | Washington Hospital Healthcare System \(whhs.com\)](https://www.wlhs.com)

AGENDA

PRESENTED BY:

I. CALL TO ORDER & PLEDGE OF ALLEGIANCE

Bernard Stewart, DDS
Board President

II. ROLL CALL

Cheryl Renaud
District Clerk

III. COMMUNICATIONS

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board.. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

B. Written

IV. CONSENT CALENDAR

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.

Bernard Stewart, DDS
Board President

A. Consideration of Minutes of the Regular Meetings of the District Board: February 8, 22 and 27, 2023

Motion Required

B. Consideration of Siemens YSIO X.pree Machine

Motion Required

C. Cancer Center Enabling Projects

Motion Required

V. PRESENTATIONS

A. Diabetes/Joint Commission Certification

PRESENTED BY:

Dr. Prasad Katta
Lina Huang

VI. REPORTS

A. Medical Staff Report

PRESENTED BY:

Shakir Hyder, M.D.
Chief of Medical Staff

B. Service League Report

Sheela Vijay
Service League President

C. Quality Report:
Quality Dashboard Quarter Ending December 2022

Mary Bowron
Chief Quality Officer

D. Finance Report

Chris Henry
Vice President & Chief Financial
Officer

E. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

F. Healthcare System Calendar Report

Kimberly Hartz
Chief Executive Officer

VII. ANNOUNCEMENTS

VIII. ADJOURN TO CLOSED SESSION

A. Conference involving Trade Secrets pursuant to
Health & Safety Code section 32106

**IX. RECONVENE TO OPEN SESSION &
REPORT ON PERMISSIBLE ACTIONS TAKEN
DURING CLOSED SESSION**

Bernard Stewart, DDS
Board President

X. ADJOURNMENT

Bernard Stewart, DDS
Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, February 8, 2023 via Zoom. Director Stewart called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Bernard Stewart, DDS; Michael Wallace; William Nicholson, MD; Jeannie Yee

ROLL CALL

Excused: Jacob Eapen, MD

Also present: Kimberly Hartz, Chief Executive Officer; Cheryl Renaud, District Clerk

Guests: Shirley Ehrlich, Debbie Feary, John Boyko, Dr. Shakir Hyder, Larry LaBossiere, Paul Kozachenko, Tom McDonagh, Tina Nunez, Chris Henry, Angus Cochran, Dr. Jeannie Ahn, Gina Gholston, Gisela Hernandez, Mary Bowron, John Lee, Walter Choto, Nick Legge, Donald Pipkin, Tigist Awel, John Zubiena, Felipe Villanueva, Marcus Watkins, Kel Kanady, Dr. Brian Smith, Dan Nardoni, and Sri Boddu.

Director Stewart welcomed any members of the general public to the meeting. He noted that in order to continue to protect the health and safety of the members of the Board, District staff, and members of the public from the dangers posed by the SARS-CoV-2 virus, the Brown Act allows a local agency to continue to hold its meetings remotely as opposed to being required to meet in-person. Section 54953(e)(3) of the Government Code requires that the Board make certain findings every 30 days to continue meeting remotely. One such finding is that “state or local officials continue to impose or recommend measures to promote social distancing.” The Alameda County Health Officer continues to recommend social distancing and the wearing of masks indoors, as referenced by the Alameda County Health Care Services Public Health Department COVID-19 website at www.covid-19.acgov.org.

OPENING REMARKS

Director Wallace moved that the Board of Directors make the finding required by Section 54953(e)(3)(B)(ii) of the Government Code that “state or local officials continue to impose or recommend measures to promote social distancing.” Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – excused
Jeannie Yee – aye

Motion Approved.

Director Stewart noted that Public Notice for this meeting, including connection information, was posted appropriately on our website. This meeting, conducted via Zoom, is being recorded for broadcast at a later date.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Stewart presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: January 11, 23 and 25, 2023

Director Wallace moved that the Board of Directors approve the Consent Calendar, Item A. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – excused
Jeannie Yee – aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Will Cobb (Partner) and Matea Brkic (Assurance Manager) with PricewaterhouseCoopers, who gave a presentation on the Result of the Annual Audit FY 2022. Will Cobb announced that he will issue an unqualified opinion.

*PRESENTATION:
RESULT OF ANNUAL
AUDIT FY 2022*

Director Wallace moved that the Board of Directors approve the Annual Audit Results for FY 2022 as presented by Will Cobb at the Board Meeting. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – excused
Jeannie Yee – aye

Motion Approved.

Kimberly Hartz introduced Paul Kozachenko, Washington Hospital's Corporate Attorney. Paul gave a presentation regarding the End of Public Health Emergency Board Meetings 2023.

*PRESENTATION: END
OF PUBLIC HEALTH
EMERGENCY BOARD
MEETINGS 2023*

Director Wallace moved that the Board of Directors approve the Board Policy A-017: Use of Teleconferencing During Board Meetings. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – excused
Jeannie Yee – aye

Motion Approved.

Dr. Shakir Hyder, Chief of Staff, reported there are 599 Medical Staff members including 335 active members.

*MEDICAL STAFF
REPORT*

Debbie Feary, Service League President, stated when she began her term in March of 2021, there were 28 volunteers contributing time to special projects under pandemic conditions. In February of 2023, she reported an increase to 189 Service League volunteers which contributed 2,008 hours to the hospital in the month. This was the first month since the beginning of the pandemic, that 2,000 hours was served.

*SERVICE LEAGUE
REPORT*

In most years, the Service League is able to offer 3-4 scholarships. However, in this 2023-2024 academic year, 8 scholarships are being offered which is made possible by the generosity of our volunteers.

On March 3, 2023, Sheela Vijay will be inducted as the new Service League President. Sheela will be presenting the monthly report on behalf of volunteers. Dr. Stewart thanked Debbie Feary for her partnership and leadership while serving as Serving League President since March of 2021.

Kimberly Hartz introduced John Boyko, Kaizen Promotions Office Director, who presented the Lean/Kaizen Report. He discussed the Evolution of Lean at WHHS and the Key Accomplishments & Milestones since 2014. The Washington Management System includes Accountability, Aligning Purposes and Standardizing Work Processes and Daily Problem Solving. John also spoke on highlights of the Lean Education and Certification Program.

LEAN/KAIZEN REPORT

Kimberly Hartz introduced Dr. Jeannie Ahn, Medical Director of Washington Hospital's Acute Dialysis Services and Medical Director of Davita Fremont Dialysis Fremont Unit. Dr. Ahn presented the annual Quality Report on the Acute Dialysis Services. The Washington Hospital Dialysis Department's Mission is to serve the community by providing high quality care, clinical excellence, and efficiency in the Dialysis Department. She explained the process and different types of dialysis

*QUALITY REPORT:
2023 DIALYSIS ANNUAL
UPDATE*

including hemodialysis, peritoneal and plasmapheresis. Dr. Ahn discussed the proposed quality measures for FY 2023 in which the indicators are as follows: Patient Education, Compliance with Bacterial/Endotoxin Testing and Chlorine/Chloramine Water Testing, Infection Prevention, Hand Hygiene/PPE and Patient Experience.

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for December 2022. The average daily inpatient census was 178.3 with admissions of 981 resulting in 5,528 patient days. Outpatient observation equivalent days were 238. The average length of stay was 5.36 days. The case mix index was 1.546. Deliveries were 124. Surgical cases were 362. The Outpatient visits were 8,199. Emergency visits were 5,517. Cath Lab cases were 147. Joint Replacement cases were 155. Neurosurgical cases were 32. Cardiac Surgical cases were 14. Total FTEs were 1,669.3. FTEs per adjusted occupied bed were 5.81.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for January 2023. Preliminary information for the month indicated total gross revenue at approximately \$198,055,000 against a budget of \$192,020,000. We had 73 COVID-19 discharges which represented 8% of total discharges. There were 17 flu and 16 RSV discharges representing 3.7% of total discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.86. The Average Daily Inpatient Census was 165.8. There were 15 discharges with lengths of stay greater than 30 days, ranging from 32-70. Still in house at the end of December were four patients with length of stays of over 30 days and counting (31, 31, 45 and 71).

There were 5,141 patient days. There were 393 Surgical Cases and 155 Cath Lab cases at the Hospital. It was noted that there were 57 cases at the Peninsula Surgery Center in January; contracts with Blue Cross and Blue Shield should be finalized in February.

Deliveries were 101. Non-Emergency Outpatient visits were 8,423. Emergency Room visits were 4,737. Total Government Sponsored Preliminary Payor Mix was 74.0%, against the budget of 71.8%. Total FTEs per Adjusted Occupied Bed were 5.96. The Washington Outpatient Surgery Center had 514 cases and the clinics had approximately 16,141 visits.

There were \$386K in charity care adjustments in January.

December Employee of the Month: Kevin Chow, Lead Clinical Lab Scientist.

*EMPLOYEE OF THE
MONTH*

Past Health Promotions & Community Outreach Events:

- January 12: Self-Care and Self-Compassion – Keys to Well-being
- January 19: Shoulder Pain – Causes and Treatment Plans
- January 19: Breast Cancer Prevention, Early Detection, and Treatment
- January 23: Medicare – What You Need to Know

HOSPITAL CALENDAR

- January 23 & 25: Washington Sports Medicine –Sports Physicals at Irvington & John F. Kennedy High School
- January 25: Hip Replacements – The Anterior Approach
- January 28: Lunar New Year Celebration hosted by City of Fremont
- February 3: Grief, Loss & Personal Care
- February 3: Sports Safety Presentation for Newark Little League
- February 4: Tattoo Removal Clinic
- February 7: Managing Diabetes

Upcoming Health Promotions & Community Outreach Events:

- February 16: Lung Cancer Detection with Low-Dose CT
- February 23: Staying Heart Healthy
- February 27: Stroke Awareness
- March 8: Life After Stroke

Vaccination Clinic – as of February 2:

- A total of 98,597 COVID vaccine doses have been administered to community members at our vaccination clinic.
- A total of 39 people have received the MPX vaccination.

Washington Hospital Healthcare Foundation Report - At the Annual Meeting of the Foundation on January 31, 2023, Trustees voted to disburse \$651,723 to the Hospital to support programs such as the outpatient palliative care program, a specialized surgical table for the OR, support for the Morris Hyman Critical Care Pavilion and COVID-19 assistance for N95 masks and isolation gowns.

The Foundation hosted a free charitable giving and estate planning seminar in partnership with estate planner Richard Schachtli at Hopkins Carley, on Tuesday February 7, 2023. 9 people attended. The next free seminar will be held on June 21 at 5pm in Anderson Auditoriums at Washington West.

The Foundation's 36th Annual Golf Tournament will be held on Thursday May 4, 2023 at the Club at Castlewood in Pleasanton. Funds raised from the event will support surgical services at Washington Hospital.

There was no closed session of the Board.

CLOSED SESSION

There being no further business, Director Stewart adjourned the meeting at 8:32 p.m. *ADJOURNMENT*

Bernard Stewart, DDS
President

Jeannie Yee
Secretary

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, February 22, 2023 via Zoom. Director Stewart called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS; Jeannie Yee; Jacob Eapen, MD; Michael Wallace; William Nicholson, MD

ROLL CALL

Also present: Ed Fayen, Chris Henry, Thomas McDonagh, Tina Nunez, Larry LaBossiere, Paul Kozachenko, Cheryl Renaud, District Clerk, Shirley Ehrlich

Director Stewart welcomed any members of the general public to the meeting. He noted that in order to continue to protect the health and safety of the members of the Board, District staff, and members of the public from the dangers posed by the SARS-CoV-2 virus, the Brown Act allows a local agency to continue to hold its meetings remotely as opposed to being required to meet in-person. Section 54953(e)(3) of the Government Code requires that the Board make certain findings every 30 days to continue meeting remotely. One such finding is that “state or local officials continue to impose or recommend measures to promote social distancing.” The Alameda County Health Officer continues to recommend social distancing and the wearing of masks indoors, as referenced by the Alameda County Health Care Services Public Health Department COVID-19 website at www.covid-19.acgov.org. The Board made such a finding at its meeting earlier in the month.

OPENING REMARKS

Director Stewart noted that Public Notice for this meeting, including connection information, was posted appropriately on our website.

There were no Oral communications.

*COMMUNICATIONS
ORAL*

There were no Written communications.

*COMMUNICATIONS
WRITTEN*

There are no items on the Consent Calendar for consideration.

CONSENT CALENDAR

Paul Kozachenko, Legal Counsel, presented this agenda item. There were no public speakers.

ACTION ITEMS

Director Wallace moved that the Board of Directors approve staff recommendation: End of Pandemic Emergency, Revert to Meetings Held in Board Room. Director Nicholson seconded the motion.

*CONSIDERATION OF
END OF PANDEMIC
EMERGENCY*

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jeannie Yee – aye
Jacob Eapen, MD – aye

Motion Approved.

Ed Fayen read the Commendation for Laura Pessagno. The Board noted Ms. Pessagno's incredible length of service. There were no public speakers.

*CONSIDERATION OF
COMMENDATION FOR
LAURA PESSAGNO*

Director Wallace moved that the Board of Directors approve the Commendation for Laura Pessagno, Charter Member of Washington Hospital Service League. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jeannie Yee – aye
Jacob Eapen, MD – aye

Motion Approved.

Ed Fayen, Executive Vice President and Chief Operating Officer, gave an update on the Construction Project pertaining to the WHHS Patient Bridge connecting the Center for Joint Replacement to the Morris Hyman Critical Care Pavilion. Originally, the Morris Hyman Critical Care Pavilion was built with panels designed for removal to accommodate alterations at a later date, for the purpose of building a Patient Bridge. Photographs were shown to include a perspective of what the bridge would look like over the existing loading dock, the demolition of the former employee entrance and relocation of the pipes that carry the fire water to the Pavilion. He noted that there will be a total of 14 piers to support the columns under the bridge. This project started in October 2022 and is on schedule for completion in January of 2024.

*CONSTRUCTION
UPDATE*

There were no announcements.

ANNOUNCEMENTS

In accordance with Health & Safety Code Sections 32106, 32155 and California Government Code 54956.9(d)(2), Director Stewart adjourned the meeting to closed session at 6:25 p.m., as the discussion pertained to a Report of Medical Staff and Health & Safety Code section 32155 (Medical Staff Credentials Committee Report), Conference involving Trade Secrets pursuant to Health & Safety Code section 32106 (Strategic Planning discussion and Strategic Contracting discussion), Director Stewart stated that the public has a right to know what, if any, reportable action takes place during closed session. Since we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning February 23, 2023. He indicated that the minutes of this meeting will reflect any reportable actions.

*ADJOURN TO CLOSED
SESSION*

Director Stewart reconvened the meeting to open session at 7:20 pm. The District Clerk reported that during the closed session, the Board approved Closed Session

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

Board of Directors' Meeting

February 22, 2023

Page 3

Minutes of January 11 and 25, 2023 and the Medical Staff Credentials Committee Report.

There being no further business, Director Stewart adjourned the meeting at 7:25pm. *ADJOURNMENT*

Bernard Stewart, DDS
President

Jeannie Yee
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, February 27, 2023 via Zoom. Director Stewart called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Jeannie Yee, Jacob Eapen, MD

ROLL CALL

Excused: Michael Wallace

Also present: Shakir Hyder, MD; Mark Saleh, MD; Prasad Kilaru MD; Jan Henstorf, MD; Tim Tsoi, MD; Brian Smith, MD; John Romano, MD; Larry LaBossiere; Shirley Ehrlich

There were no oral or written communications.

COMMUNICATIONS

Director Stewart adjourned the meeting to closed session at 7:35 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Stewart reconvened the meeting to open session at 8:45 a.m. and reported no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting adjourned at 8:45 a.m.

ADJOURNMENT

Bernard Stewart
President

Jeannie Yee
Secretary



Memorandum

DATE: February 27, 2023 **Reference: Consent Item IV., B.**

TO: Washington Township Health Care District Board of Directors

FROM: Kimberly Hartz, Chief Executive Officer

SUBJECT: Request for Purchase and Install of the Siemens YSIO X.pree Machine for our Outpatient Medical Imaging department

We currently have a GE x-ray machine in our outpatient medical imaging department. This machine is 16 years old. Over the last couple years, we experienced multiple days where the machine has been down for repairs. GE is having difficulty obtaining parts for this machine. In addition, we are not able to support our Neurosurgery program, due to the machine’s inability to perform adequate images for scoliosis patients. We are requesting that we replace our x-ray machine with a new Siemens YSIO X.pree machine, which is their latest model. This would provide us the latest technology and allow us to provide faster image captures and the latest stitching software for our scoliosis and our hip and knee replacement patients.

We recently had our Manager and Lead Technologist for our Medical Imaging department visit a site in Montana, who recently installed this machine in their hospital. They had an opportunity to explore and view the capabilities that this machine has and they were very impressed. Siemens also presented to our Neurosurgeons, Dr. Eichbaum and Dr. Saigal, around the capabilities of the outpatient x-ray machine. Siemens provided an overview of the equipment and described the protocols that would be used for their scoliosis patients. Siemens also showed images of patients with the stitching software. The physicians were very impressed and stated that it would meet the needs that they are looking for and no other hardware would be needed and were both supportive of this purchase.

We are recommending moving forward with the purchase of the Siemens YSIO X.pree x-ray machine. Below is the cost of the new machine, which is in line with MD Buyline.

Price of the equipment (includes shipping)	\$399,879.00
Taxes on the equipment	\$ 40,987.60
Architectural/Engineering Fees	<u>\$ 50,000.00</u>
Total Costs	\$490,866.60

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to proceed with the purchase of the Siemens YSIO X.pree x-ray machine. This amount includes the equipment, architect/engineering fees, taxes and shipping, not to exceed \$490,867. The total amount was included in the Fiscal Year 2022/23 Fixed Asset Capital Budget.



Memorandum

Reference: Consent Item IV., C.

DATE: February 23, 2023
TO: Kimberly Hartz, Chief Executive Officer
FROM: Robert Alfieri, Chief of Facility Services
SUBJECT: Cancer Center Enabling Projects

Several relocation projects need to occur before we can begin work on the expansion of the UCSF-Washington Cancer Center Project. These are the relocation of various offices currently occupying space earmarked for the new Cancer Center on the second floor of Washington West.

Following is the budget estimate to complete the relocations:

Relocation of the WTMF Administrative Offices

- Relocation to the Fremont Office Center, Suite #370
- Estimated Cost: \$140,000.00

Medical Staff Services

- Relocation to the current WTMF Administrative Office at Washington West
- Estimated Cost : \$55,000.00

Volunteer Services Workspace & Administrative Office

- Relocation to the former Library at Washington West
- Estimated Cost: \$30,000.00

Pre-Op Testing

- Relocation to the former Emergency Department at the Main Hospital
- Estimated Cost: \$25,000.00

GRAND TOTAL

\$ 250,000.00

In accordance with District Law, Policies, and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the required enabling work to relocate four departments for a total amount not to exceed **\$250,000.00**. This project is included in the fiscal year 2023 capital budget.

RA/mc



WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

January 2023



**WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
January 2023**

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: February 28, 2023
TO: Board of Directors
FROM: Kimberly Hartz, Chief Executive Officer
SUBJECT: Washington Hospital – January 2023
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	January <u>Actual</u>	January <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
IP Average Daily Census	165.8	149.9	159.5
Combined Average Daily Census	173.8	160.5	168.6
# of Admissions	865	817	856
Patient Days	5,141	4,656	4,848
Discharge ALOS	5.86	5.69	5.70
<u>OUTPATIENT:</u>			
OP Visits	8,423	8,418	8,221
ER Visits	4,737	4,397	4,698
Observation Equivalent Days – OP	248	329	275

Comparison of January Actual acute inpatient statistics versus the Budget showed a higher level of admissions, and a higher level of patient days. The average length of stay (ALOS) based on discharged days was above Budget. Outpatient visits were higher than Budget. Emergency Room visits were above Budget for the month. Observation equivalent days were lower than Budget.

2. Staffing – Schedule Board 3

Total paid FTEs were above Budget. Total productive FTEs for January were 1,379.0, 1.7 above the budgeted level of 1,377.3. Nonproductive FTEs were 57.1 above Budget. Productive FTEs per adjusted occupied bed were 5.06, 0.53 below the budgeted level of 5.59. Total FTEs per adjusted occupied bed were 5.97, 0.40 below the budgeted level of 6.37.

3. Income - Schedule Board 1

For the month of January, the Hospital realized Operating Income of \$39,000 from Operations.

Total Gross Patient Revenue of \$199,223,000 for January was 3.8% above Budget.

Deductions from Revenue of \$154,917,000 were 77.76% of Total Gross Patient Revenue, above the budgeted amount of 77.04%.

Total Operating Revenue of \$44,789,000 was \$171,000 above the Budget by 0.4%.

Total Operating Expense of \$44,750,000 was higher than the Budget by \$1,606,000, 3.7%.

The Total Non-Operating Income of \$1,561,000 for the month includes an unrealized gain on investments of \$1,468,000.

The Net Income for January was \$1,600,000, which was \$33,000 above the budgeted income of \$1,567,000.

The Total Net Loss for January using FASB accounting principles, in which the unrealized gain on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$284,000 compared to budgeted income of \$1,649,000 for an unfavorable variance of \$1,933,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to December 2022.

KIMBERLY HARTZ
Chief Executive Officer

KH/CH



WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
January 2023
GASB FORMAT
(In thousands)

January				YEAR TO DATE				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
\$ 121,145	\$ 116,836	\$ 4,309	3.7%	1	\$ 829,397	\$ 797,534	\$ 31,863	4.0%
78,078	75,184	2,894	3.8%	2	542,268	547,536	(5,268)	-1.0%
199,223	192,020	7,203	3.8%	3	1,371,665	1,345,070	26,595	2.0%
(151,658)	(144,275)	(7,383)	-5.1%	4	(1,036,081)	(1,009,311)	(26,770)	-2.7%
(3,259)	(3,656)	397	10.9%	5	(22,976)	(25,609)	2,633	10.3%
(154,917)	(147,931)	(6,986)	-4.7%	6	(1,059,057)	(1,034,920)	(24,137)	-2.3%
77.76%	77.04%			7	77.21%	76.94%		
44,306	44,089	217	0.5%	8	312,608	310,150	2,458	0.8%
483	529	(46)	-8.7%	9	4,006	3,587	419	11.7%
44,789	44,618	171	0.4%	10	316,614	313,737	2,877	0.9%
21,486	20,505	(981)	-4.8%	11	151,521	145,043	(6,478)	-4.5%
5,697	5,158	(539)	-10.4%	12	41,085	36,304	(4,781)	-13.2%
6,203	5,576	(627)	-11.2%	13	41,807	39,467	(2,340)	-5.9%
5,847	5,963	116	1.9%	14	39,446	40,602	1,156	2.8%
1,877	2,002	125	6.2%	15	13,149	14,102	953	6.8%
3,640	3,940	300	7.6%	16	25,329	25,629	300	1.2%
44,750	43,144	(1,606)	-3.7%	17	312,337	301,147	(11,190)	-3.7%
39	1,474	(1,435)	-97.4%	18	4,277	12,590	(8,313)	-66.0%
0.09%	3.30%			19	1.35%	4.01%		
405	240	165	68.8%	20	2,413	1,505	908	60.3%
(201)	-	(201)	0.0%	21	(708)	-	(708)	0.0%
(1,662)	(1,774)	112	6.3%	22	(11,944)	(12,414)	470	3.8%
28	104	(76)	-73.1%	23	323	277	46	16.6%
-	-	-	0.0%	25	14	-	14	0.0%
-	-	-	0.0%	25	550	-	550	0.0%
1,523	1,523	-	0.0%	26	10,579	10,579	-	0.0%
1,468	-	1,468	0.0%	27	(760)	-	(760)	0.0%
1,561	93	1,468	1578.5%	28	467	(53)	520	981.1%
\$ 1,600	\$ 1,567	\$ 33	2.1%	29	\$ 4,744	\$ 12,537	\$ (7,793)	-62.2%
3.57%	3.51%			30	1.50%	4.00%		
\$ (284)	\$ 1,649	\$ (1,933)	-117.2%	31	\$ 2,992	\$ 10,459	\$ (7,467)	-71.4%
-0.63%	3.70%				0.94%	3.33%		

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



**WASHINGTON HOSPITAL
BALANCE SHEET**

January 2023
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			LIABILITIES, NET POSITION AND DEFERRED INFLOWS				
	January 2023	Unaudited June 2022		January 2023	Unaudited June 2022		
CURRENT ASSETS			CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS	\$ 12,420	\$ 5,439	1	CURRENT MATURITIES OF L/T OBLIG	\$ 10,460	\$ 10,065
2	ACCOUNTS REC NET OF ALLOWANCES	67,142	76,757	2	ACCOUNTS PAYABLE	20,298	17,948
3	OTHER CURRENT ASSETS	15,669	13,050	3	OTHER ACCRUED LIABILITIES	54,219	70,463
4	TOTAL CURRENT ASSETS	95,231	95,246	4	INTEREST	8,502	10,516
				5	TOTAL CURRENT LIABILITIES	93,479	108,992
ASSETS LIMITED AS TO USE			LONG-TERM DEBT OBLIGATIONS				
6	BOARD DESIGNATED FOR CAPITAL AND OTHER	185,790	199,979	6	REVENUE BONDS AND OTHER	194,054	202,530
6	GENERAL OBLIGATION BOND FUNDS	19,041	18,778	6			
7	REVENUE BOND FUNDS	6,646	6,610	7	GENERAL OBLIGATION BONDS	342,376	345,595
8	BOND DEBT SERVICE FUNDS	21,091	32,494				
9	OTHER ASSETS LIMITED AS TO USE	9,657	9,543				
10	TOTAL ASSETS LIMITED AS TO USE	242,225	267,404	OTHER LIABILITIES			
12	OTHER ASSETS	289,909	272,341	11	SUPPLEMENTAL MEDICAL RETIREMENT	37,528	37,676
13	PREPAID PENSION	41,020	36,970	12	WORKERS' COMP AND OTHER	9,230	9,353
14	OTHER INVESTMENTS	15,520	15,386				
15	NET PROPERTY, PLANT & EQUIPMENT	578,914	600,578	15	NET POSITION	548,716	543,971
16	TOTAL ASSETS	\$ 1,262,819	\$ 1,287,925	16	TOTAL LIABILITIES AND NET POSITION	\$ 1,225,383	\$ 1,248,117
17	DEFERRED OUTFLOWS	28,232	29,208	17	DEFERRED INFLOWS	65,668	69,016
18	TOTAL ASSETS AND DEFERRED OUTFLOWS	\$ 1,291,051	\$ 1,317,133	18	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$ 1,291,051	\$ 1,317,133



**WASHINGTON HOSPITAL
OPERATING INDICATORS
January 2023**

12 MONTH AVERAGE	January						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
159.5	165.8	149.9	15.9	11%	1	PATIENTS IN HOSPITAL				
9.1	8.0	10.6	(2.6)	-25%	2	ADULT & PEDS AVERAGE DAILY CENSUS	160.6	147.3	13.3	9%
168.6	173.8	160.5	13.3	8%	3	OUTPT OBSERVATION AVERAGE DAILY CENSUS	8.5	10.9	(2.4)	-22%
7.9	6.2	7.6	(1.4)	-18%	4	COMBINED AVERAGE DAILY CENSUS	169.1	158.2	10.9	7%
176.5	180.0	168.1	11.9	7%	5	NURSERY AVERAGE DAILY CENSUS	8.2	7.8	0.4	5%
						TOTAL	177.3	166.0	11.3	7%
3.0	3.4	3.2	0.2	6%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.2	3.0	0.2	7%
4,848	5,141	4,646	495	11%	7	ADULT & PEDS PATIENT DAYS	34,523	31,665	2,858	9%
275	248	329	(81)	-25%	8	OBSERVATION EQUIVALENT DAYS - OP	1,833	2,350	(517)	-22%
856	865	817	48	6%	9	ADMISSIONS-ADULTS & PEDS	6,280	5,641	639	11%
5.70	5.86	5.69	0.17	3%	10	AVERAGE LENGTH OF STAY-ADULTS & PEDS	5.47	5.61	(0.14)	-2%
						OTHER KEY UTILIZATION STATISTICS				
1.576	1.531	1.680	(0.149)	-9%	11	OVERALL CASE MIX INDEX (CMI)	1.545	1.584	(0.039)	-2%
						SURGICAL CASES				
167	177	152	25	16%	12	JOINT REPLACEMENT CASES	1,132	1,071	61	6%
26	22	31	(9)	-29%	13	NEUROSURGICAL CASES	181	204	(23)	-11%
11	7	14	(7)	-50%	14	CARDIAC SURGICAL CASES	75	95	(20)	-21%
178	187	157	30	19%	15	OTHER SURGICAL CASES	1,234	1,179	55	5%
382	393	354	39	11%	16	TOTAL CASES	2,622	2,549	73	3%
184	155	211	(56)	-27%	17	TOTAL CATH LAB CASES	1,177	1,517	(340)	-22%
119	101	114	(13)	-11%	18	DELIVERIES	875	854	21	2%
8,221	8,423	8,418	5	0%	19	OUTPATIENT VISITS	60,578	61,804	(1,226)	-2%
4,698	4,737	4,397	340	8%	20	EMERGENCY VISITS	34,647	32,175	2,472	8%
						LABOR INDICATORS				
1,395.4	1,379.0	1,377.3	(1.7)	0%	21	PRODUCTIVE FTE'S	1,395.4	1,368.9	(26.5)	-2%
205.2	250.1	193.0	(57.1)	-30%	22	NON PRODUCTIVE FTE'S	216.4	198.2	(18.2)	-9%
1,600.6	1,629.1	1,570.3	(58.8)	-4%	23	TOTAL FTE'S	1,611.8	1,567.1	(44.7)	-3%
5.25	5.06	5.59	0.53	9%	24	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.25	5.51	0.26	5%
6.02	5.97	6.37	0.40	6%	25	TOTAL FTE/ADJ. OCCUPIED BED	6.07	6.31	0.24	4%

* included in Adult and Peds Average Daily Census