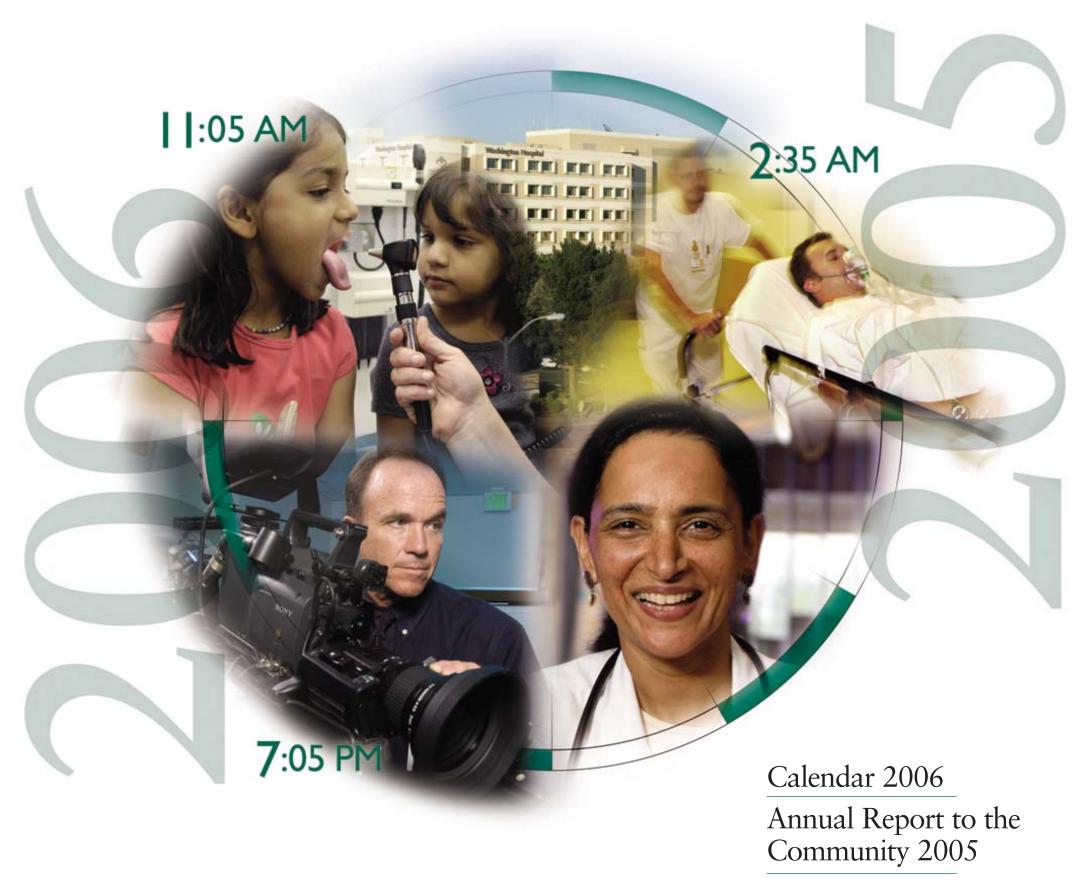
When Every Moment Counts





Our Mission Statement

As the local Health Care District, our mission is to meet the health care needs of the District residents through medical services, education and research.

Within this scope, Washington Township Health Care District is committed to assuming the leadership role in improving and maintaining the health status of the residents by:

- Identifying and assessing community health care needs;
- Developing mechanisms to respond to the identified needs within the financial capabilities of the District;
- Providing access to high quality, cost-effective health services through an integrated delivery system;
- Providing appropriate employee, professional and community educational resources to enhance patient care and health promotion throughout the District.

To support the fulfillment of the mission, the District's strategic vision is to be the regional medical center of Southern Alameda County offering services that span the full range of care within the available financial resources.

Resolved by the Board of Directors
Washington Township Health Care District
June 14, 1995



Message from the CEO

During any 24-hour period throughout Washington Hospital Healthcare System, people experience thousands of moments in time. Some are sad, some are unexpected, some are joyous. Others are simply the routine actions of individuals living their lives and doing their jobs. In this report, we capture just a few of these moments to give you the essence of what our system is all about—the continuous search for new and better ways to help the people of Washington Township Health Care District live safer and healthier lives.

We are proud of the high quality of care we give our patients every hour of every day. Alongside our nurses, doctors, therapists and technicians are hundreds of individuals performing a myriad of other vital functions at all hours of the day and night—from food services, to housekeeping, to security, to financial services, to volunteering and many others. Without the contributions of each of these dedicated men and women, we would be unable to achieve our patient care mission.

Today, Washington Hospital is considered one of the major medical centers in the Bay Area. As we look to the future, we expect a substantial increase in demand for our services. Although we have invested significantly in improving and expanding our facilities throughout the years, Washington's buildings can no longer keep pace with the escalating need. With the passage of Measure FF, the community has voiced its wish to invest in the growth of our healthcare system. We truly appreciate this support.

As a first step, and to comply with government-mandated safety standards, we have developed a new facility master plan. This vision of the future for our healthcare system includes expanded, state-of-the-art facilities in the ER, ICU and other vital areas of the hospital, as well as 68 more patient beds and four new operating rooms.

We are also taking strides in building a new information system infrastructure, as we work to make the patient Electronic Medical Record a reality at Washington Hospital. This advancement will further improve clinical quality and service excellence while fulfilling our ethic of always putting the patient first.

With so many changes underway, this is an exciting time at Washington Hospital, just as it is for the entire community. We value and encourage the involvement of all District residents as we move forward with anticipation into the promising era for local health care that lies ahead.





Nancy Farber Chief Executive Officer Washington Hospital Healthcare System

Message from the Board of Directors

Not since the Washington Township Health Care District was founded nearly 60 years ago has our community seen such challenging, yet promising, times. As our region continues to evolve and grow, so have our residents' needs and expectations for local health care services.

With the passage of Measure FF, the public has spoken. Now, our board is charged with the awesome responsibility of guiding the District through what promises to be an unprecedented time of change. Throughout the next 15 years and beyond, the Washington Hospital Healthcare System will be expanding to meet the need for increased capacity as we continue making our buildings safer in accordance with unfunded government mandates for earthquake preparedness.

Our five-member, publicly elected board has embraced these challenges wholeheartedly. We are already proceeding with plans to fulfill many of the most pressing needs. Among the projects in development are a new cardiac catheterization center with four state-of-the art labs; a Women's Health Center that will centralize all outpatient women's services in one convenient, innovatively designed location; and the Nakamura Clinic, Union City, which will bring primary care and urgent care services closer to the people of that community.

As we move ahead, we invite you—the residents of our District and the true owners of Washington Hospital Healthcare System—to learn more about your hospital and become more involved in the process. Our monthly board meetings are open to the public. Or, you can watch the proceedings by tuning in to Cable Channel 78, Washington Hospital's new *InHealth* program, at various times throughout the week.

At this auspicious moment in the history of our District, we thank the residents for your support and confidence. We assure you that, throughout this time of challenge and change, Washington Township Health Care District will continue to do what it has always done best—meeting the evolving health care needs of our community.



Michael J. Wallace President, Board of Directors Washington Township Health Care District

Michaelmalone

Message from the Chief of Staff

The 450 medical staff members of Washington Hospital are working shoulder to shoulder with the administration, staff and volunteers of the Washington Hospital Healthcare System to fulfill the community's need for a wide range of health care services. These physicians are highly specialized and very well trained. Most of them call the Tri-City area "home," and are personally invested in the future of health care in the Washington Township Health Care District.

The pride of the Washington Hospital Medical Staff is our diversity. Physicians at our hospital speak numerous languages to help break the barriers of ethnicity and culture.

We fully believe that the quality of patient care is a combination of individual care, the human touch and state-of-the-art technology. Our physicians have taken the lead in such fields as joint replacement, wound care, women's health and innovative spinal surgery.

Recently, we introduced the Pediatrics, OB/GYN and Internal Medicine Hospitalist Programs. The sole focus of these programs is providing inpatient care. Through this initiative, these physicians are available at all times in the hospital to work with patients, their families and other members of the Medical Staff.

We are excited to participate in the 100,000 Lives Campaign because we think that it is good medicine. Our physicians are excellent, and are further improving with each passing day.

As Washington moves toward the next generation of patient care—the confidential patient Electronic Medical Record—the hospital will upgrade most of its information systems. This will have a major impact on continuing to improve the quality of clinical care at the hospital, in part, by making data more readily available to the appropriate caregivers and providing valuable support tools for clinical decision making.

We take access to patient care seriously. We reach out to Tri-City residents via outpatient clinics, Washington on Wheels (W.O.W.) Mobile Health Clinic, health fairs to provide screening, health education to prevent diseases and help care for those who are sick.

We, the Medical Staff, along with the administration, staff and volunteers reaffirm our commitment to ensuring the highest quality of patient care that has been a hallmark of Washington Hospital since its inception.





Ranjana Sharma, M.D. Chief of Staff Washington Hospital Medical Staff

Board of Directors

Washington Township Health Care District Board Officers 2005



Michael J. Wallace

Position: President Elected: November 2002

Occupation: Vice Chairman of the

Board, Fremont Bank

Address: 39150 Fremont Boulevard

Fremont, CA 94538



Bernard Stewart, D.D.S.

Position: Vice President Elected: November 2002 Occupation: Dentist

Address: 2243 Mowry Avenue, Suite B

Fremont, CA 94538



Jacob Eapen, M.D.

Position: Second Vice President Elected: November 2004 Occupation: Physician, Pediatrician Address: 2000 Mowry Avenue

Fremont, CA 94538



William F. Nicholson, M.D.

Position: Treasurer Elected: November 2004

Occupation: Physician, Cardiologist Address: 2557 Mowry Avenue, Suite #33

Fremont, CA 94538



Patricia Danielson, RHIT

Position: Secretary
Elected: November 2004
Occupation: Consultant, Health
Information Management
Address: 7189 Arbeau Drive
Newark, CA 94560

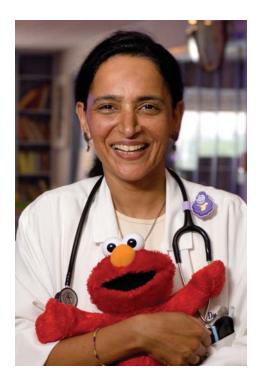
Washington Township Health Care District



A Mother's First Touch

6:16 AM Ed Cohen, M.D., places a newborn in the arms of his mother for the first time. It is a gesture he has performed hundreds of times, yet this moment never fails to touch his heart.

Dr. Cohen (above), a practicing obstetrician for 26 years, is one of about 24 "hospitalists" at Washington, which currently has three hospitalist programs—Internal Medicine, Obstetrics and Pediatrics. Hospitalists are a new breed of doctor that specializes in managing the care of inpatients. Lyn M. Dos Santos, M.D. (right), is the medical director of the Pediatric Hospitalist Program. These doctors are based at the hospital and available at a moment's notice. Hospitalists are also a benefit to community physicians who can concentrate their full attention on patients in the office while these inpatient specialists closely manage their patients in the hospital. Although the idea of hospitalists is spreading, only a handful of hospitals, like Washington, have hospitalist obstetricians.





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National Glaucoma Awareness Month

National Volunteer Blood Donor Month

Sunday Wednesday Thursday Monday Tuesday Friday Saturday New Year's Day Health & Wellness Class: Evaluation & Treatment Neck Pain 2 5 3 4 6 8 9 10 Π 12 13 14 Healthy Weight Week Health & Wellness Class: Six-Week Stop How Do Hospitals Function? Smoking Class Begins The Five Wishes Health Directive Martin Luther King Jr. Day 15 16 17 18 19 20 21 Health & Wellness Class: Are You Having Problems with Digestion? H.Pylori Peptic Ulcer Disease 22 23 24 25 26 27 28 Health & Wellness Class: Are You Having Shoulder Problems? (Arthroplasty)

Washington Township Health Care District



Getting to the Heart of the Matter

10:32 AM Less than two hours after his cardiac catheterization procedure, a patient learns the cause of his earlier chest pain. It is frightening to hear his cardiologist explain he has a life threatening condition, but it's a comfort to know he is in the care of one of the leading cardiac programs in the Bay Area.

Washington Hospital's multi-million dollar cardiovascular program has won national awards for quality. The program has the area's most advanced digital imaging equipment, which is exceptionally fast and provides high resolution images with vivid detail. It enables cardiologists like Medical Directors of Cardiology Ash Jain, M.D. (*left*), and Romesh Japra, M.D., to diagnose and treat problems more quickly and effectively than ever before. During the next several years, the program's three cardiac catheterization labs will be further upgraded with the latest available technology.



Eebruary.



Sunday Thursday Monday Tuesday Wednesday Friday Saturday **Groundhog Day** American Heart Month 3 4 Wise Health Care Consumer Month National Patient Recognition Week Health & Wellness Class: Are You Having Symptoms of Congestive Heart Failure or Irregular Beats of Your Heart? 5 8 9 10 6 National Burn Awareness Week Health & Wellness Class: National Women's Heart Day Are You at Risk for a Stroke? Valentine's Day 12 13 14 15 16 17 18 Health & Wellness Class: National Cardiac **Presidents Day** Weight Maintenance Nutrition Rehabilitation Week Management National Child Passenger Safety Week 21 19 20 22 23 24 25 Health & Wellness Class: Are You at Risk for a Heart Attack? Ischemic Heart Disease

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Washington Township Health Care Distric



The Power Within

2:35 AM Generators restore power to Washington Hospital after five seconds of downtime when a nearby transformer fails. The hospital remains on emergency power for the next 15 hours until the transformer is replaced. Stationary Engineers Al Kubo (*above*) and Jerry King (*right*) are part of a staff that makes sure Washington always has the power it needs.

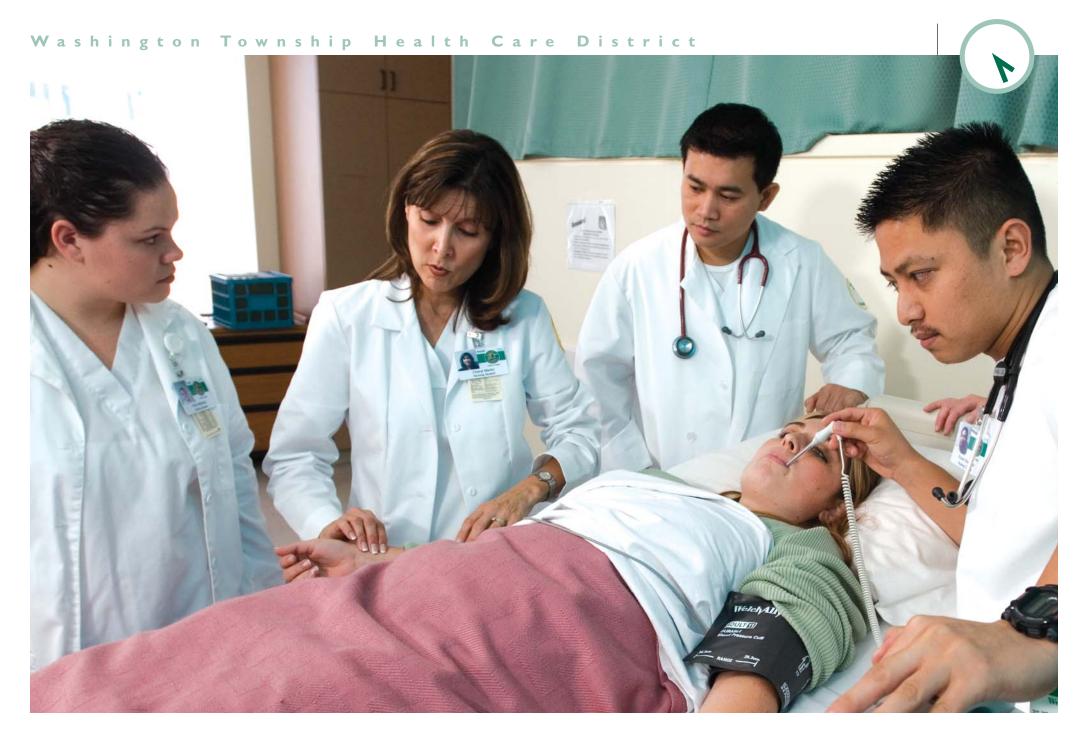
In a hospital, mechanical and electrical power and plumbing systems aren't just conveniences. They make it possible to save lives at any moment of the day or night. To operate reliably, hospitals use an incredible amount of power for critical life saving and safety systems, as well as to maintain the ability to function in case of a disaster. One key factor in Washington's plans for expansion is a new Central Plant, providing the mechanical and electrical capacity for the 1 million-square-foot, 450-bed facility that will be Washington Hospital by the year 2030. The plant will meet all government seismic safety requirements and generate electricity and hot water, adding to the hospital's self-sufficiency should disaster strike.







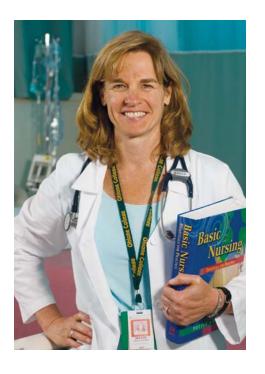
Wednesday Sunday Thursday Monday Tuesday Friday Saturday National Brain Injury Awareness Month National Colorectal Cancer Awareness Month National Eye Donor Month National Save Your Vision Month 3 National Kidney Month 4 National Nutrition Month Health & Wellness Class: Is Colorectal Cancer Preventable? 5 8 9 10 6 National Pulmonary Rehabilitation Week Health & Wellness Class: St. Patrick's Day Do You Suffer from Diabetic Foot Disorders? 12 13 14 15 16 17 18 Health & Wellness Class: National Inhalants and First Day of Spring Men's Issues, Prostate Cancer Poisons Awareness Week & Your Erectile Dysfunction National Poison Prevention Week 21 19 20 22 23 24 25 Health & Wellness Class: Doctor's Day Common Shoulder Disorders, Knee Conditions 29 26 28 30 31 27



Skills for Life

4:28 PM During their class in the Richard M. Warren Nursing Skills Lab, nursing students begin practicing how to take vital signs, with one student standing in as the patient. At that moment, each thinks, "Just maybe, my dream of being a Registered Nurse will come true."

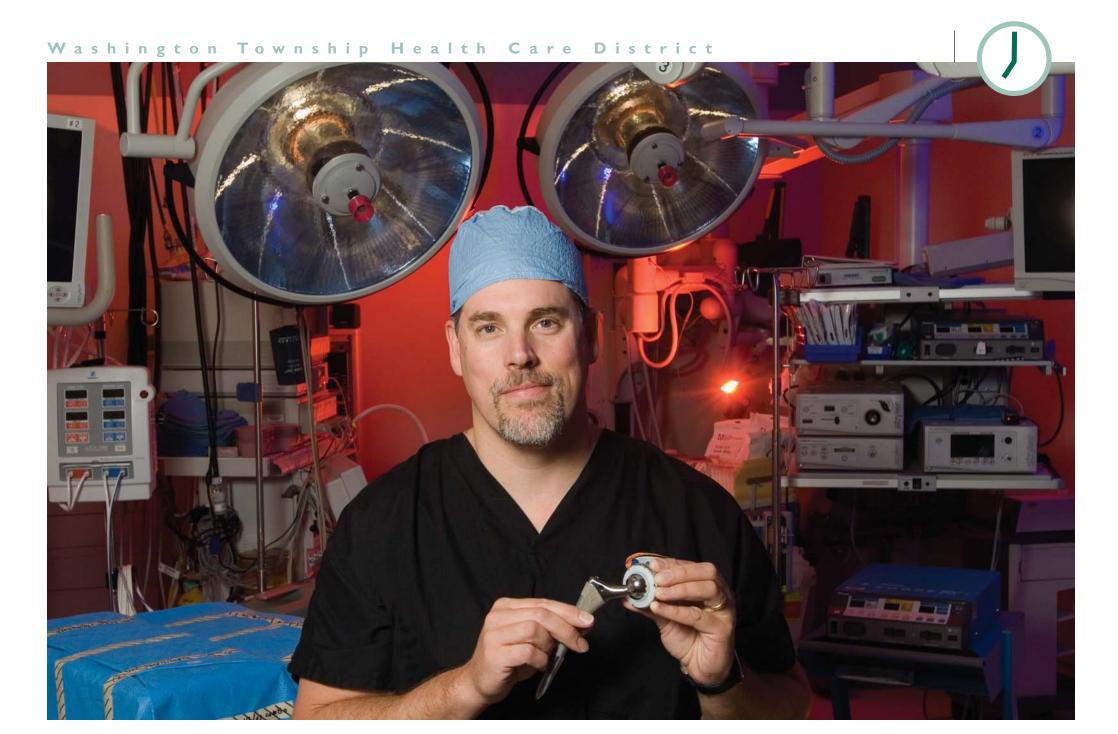
The shortage of trained nurses in California and across the country has reached crisis proportions. Yet, there aren't enough training programs to produce the nurses we need; and existing programs don't have the capacity to train enough nurses. In response to this dire situation, the Washington Township Health Care District Board of Directors provided a \$1.5 million grant to Ohlone College to increase its nursing program enrollment each semester. In addition to the grant, Washington Hospital built a state-of-the-art nursing skills lab so that the hospital's clinical nurse specialists and Ohlone College nursing faculty, like Marie Beauchemin, M.S., C.N.M., R.N. (*right*), can provide students with hands-on training in a hospital-like setting.







Sunday Wednesday Thursday Monday Tuesday Friday Saturday National Foot Health Awareness Month National Sexually Transmitted Diseases Awareness Month National Autism Awareness Month Youth Sports Safety Month Cancer Control Month National Occupational Therapy Month Daylight-Saving National Public Health Week World Health Day Time Begins Health & Wellness Class: Living & Dealing with Diabetes 2 3 5 4 8 6 National Radiology Nurses Day 9 10 12 13 14 **Easter Sunday** National Infant Immunization Week 18 17 19 20 21 16 22 National Healthcare Volunteer Week Health & Wellness Class: National Volunteer Week Are You Having Foot & Ankle Problems? 24 26 27 28 29



Designing Solutions to Joint Pain

7:00 AM Orthopedist and Medical Director of the Center for Joint Replacement (CJR) John Dearborn, M.D. *(above)*, readies himself for the eight joint replacement procedures on the schedule that day. In eight hours, the first patient will be up and walking, with the help of senior physical therapist Alisa Curry, R.P.T. *(right)*, also from Washington Hospital's CJR.

In recent years, advancements in technology, materials and surgical techniques have helped people experience miraculous recoveries from total hip and knee replacement surgery. Patients come from all over the country to have surgery at Washington's highly acclaimed program, which performs more than 900 procedures annually. With five leading surgeons and a staff of specially trained, experienced nurses and physical and occupational therapists, the program helps patients to achieve outcomes far ahead of the national average.







National Osteoporosis Awareness & Prevention Month

Sunday Wednesday Thursday Monday Tuesday Friday Saturday National Nurses Week National Nurses Day 3 5 4 6 National Hospital and Healthcare Week 8 9 10 12 13 Washington Hospital National Employee Health National Emergency Medical Services Week Healthcare Foundation and Fitness Day Golf Tournament Mother's Day 15 16 17 18 19 14 20 Health & Wellness Class: Healthy Skin & Treatment of Skin Disorders 21 23 24 25 22 26 27 **Memorial Day** National Senior Health and Fitness Day National Physical Fitness & Sports Month National Arthritis Month National High Blood Pressure Month 28 29 30 31 National Mental Health Month



Working to Save More Lives

2:00 PM Washington Hospital managers meet to plan how they will implement life-saving strategies as part of the nationwide 100,000 Lives Campaign. With full support of the District's Board of Directors and the hospital's leadership team, the staff and physicians are committed to implementing six proven clinical practices and methods as part of a wide-spread effort to save the lives of 100,000 hospitalized patients in the U.S. by June 14, 2006.

In the campaign, more than 3,000 participating hospitals are putting into action very specific, often simple, changes, such as taking extra measures to ensure medications are prepared in a sterile environment or routinely giving antibiotics to patients before surgery. In addition, a Rapid Response Team, which Alice Santos, R.N., nursing director of Medical/Surgical Units (*right*), is helping to implement, is bringing critical care expertise to the bedside. Each of these steps has been shown to improve patient outcomes and save lives. At Washington, where everyone is guided by the hospital's patient first ethic, the 100,000 Lives Campaign has been welcomed.







Sunday Wednesday Monday Tuesday Thursday Friday Saturday National Aphasia Awareness Month National Hernia Awareness Month National Scleroderma Awareness Month 2 3 Fireworks Safety Month National Headache Health & Wellness Class: Awareness Week West Nile Virus National Cancer Survivor Day 5 7 9 4 6 8 10 National Men's Health Week Flag Day Health & Wellness Class: Are You Concerned About Blood Flow in Your Legs? 12 13 14 15 16 17 Health & Wellness Class: Father's Day First Day of Summer Common Hand Disorders, Living with Arthritis 18 19 20 21 22 23 24 National HIV Testing Day Health & Wellness Class: Alzheimer's: Beginning to Cope 25 28 26 29 30



Tuning in to Good Health

7:05 PM Videographer Bill Emberley (above) tapes a community class on arthritis lectured by rheumatologist Barry Shibuya, M.D. The seminar is one of many classes offered by Washington Hospital Healthcare System's Health & Wellness program. Later, the class will be broadcast on the hospital's new *InHealth* Channel 78. In the comfort of their own homes, residents can now learn useful information on how to stay healthy from local experts.

On-air anchor, Barbara Kostick, M.D., Medical Director of Washington's Community Health Services (*right*), is also involved with production of *InHealth* programming. *InHealth* is one of the first hospital-run, local cable TV channels in the nation. It was created to serve District residents—the true owners of the hospital—by providing greater access to community educational resources, including health education classes, safety programming and the Washington Township Health Care District Board of Directors' meetings.



TITLE Sunday Mark



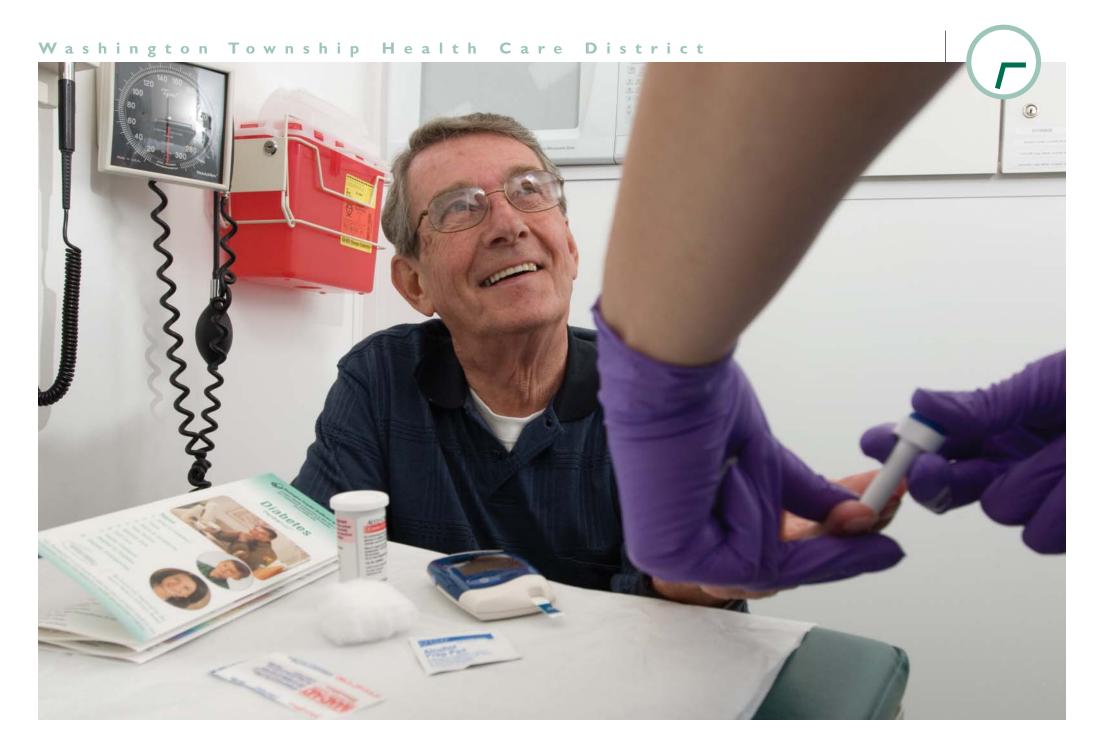
Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Saturday

Independence Day

National Therapeutic Recreation Week

Health & Wellness Class: Are You Having Vision Problems?

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On the Road to Early Detection

3:33 PM Minutes after having a blood glucose test taken inside the Washington On Wheels (W.O.W.) Mobile Health Clinic, Fremont resident Ron Hufstedler *(above)* will learn if he has high blood sugar, a possible sign of diabetes. Fortunately, Washington Hospital Nurse Practitioner Sherrie Kneebone *(left)* and Medical Assistant Connie Corral explain that, the earlier diabetes is detected, the easier it is to manage and avoid some of its most serious consequences.

According to the 2004 Community Needs Assessment performed by Washington Hospital in conjunction with the Hospital Council of Northern and Central California, Newark has the county's highest death rate from diabetes. Since nearly one-third of the estimated 18 million Americans who have diabetes are unaware of their condition, it is critical that as many local residents as possible be screened for the disease. The W.O.W. Mobile Health Clinic travels throughout the District, offering diabetes testing and other basic health services. More than 1,000 residents have been screened for diabetes in the past year.

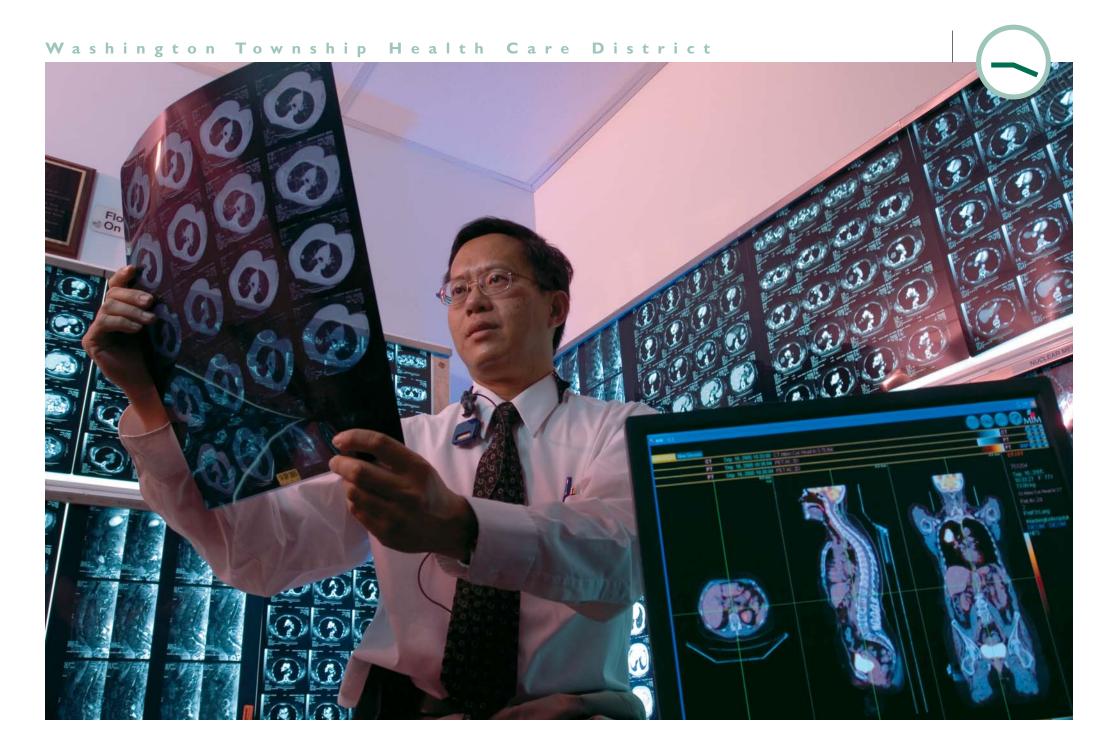






Sunday Wednesday Thursday Monday Friday Tuesday Saturday National Immunization Awareness Month Cataract Awareness Month Health & Wellness Class: Inflammatory & Non-inflammatory Arthritis Health & Wellness Class: Do

Health & Wellness Class: Do You Have Breathing Problems? How to Quit Smoking



Facing Cancer with Hope

9:18 AM Radiologist Jason Cheng, M.D. (*above*), compares the results of a patient's PET/CT scan to previous films—a critical step in developing the most effective plan for treating her cancer. With information from the latest, most powerful diagnostic tools and the skill of trained, experienced experts, the patient has hope she can beat the disease.

Radiology Department R.N. Christine McCarty (*right*) uses an electronic power injector, which introduces X-ray dye into the patient's blood stream so that internal organs, tissue and blood vessels are easier to observe in CT images. Washington Hospital has invested in advanced technology to give patients the best possible chance to win their fight against cancer. For example, the hospital's combination PET/CT scanner enables physicians to analyze the body's metabolic activity and pinpoint the location of abnormal lesions at the same time. With these powerful tools, doctors are able to detect cancer earlier and select the most effective treatment for the best possible result.



September



Sunday

Monday

Tuesday

Wednesday

Thursday

Friday

Saturday

Cholesterol Education Month Gynecologic Cancer Awareness Month Leukemia, Lymphoma and Myeloma Awareness Month

Labor Day

Health & Wellness Class: Emergency Preparedness: Are You Prepared?

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Patriot Day

Health & Wellness Class: Healthy Weight Management for Adults & Children

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15

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Prostate Cancer Awareness Week National Rehabilitation Week Health & Wellness Class: Management of High Blood Pressure & Healthy Eating First Day of Autumn

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National Adult Immunization Awareness Week

National Family Health and Fitness Day

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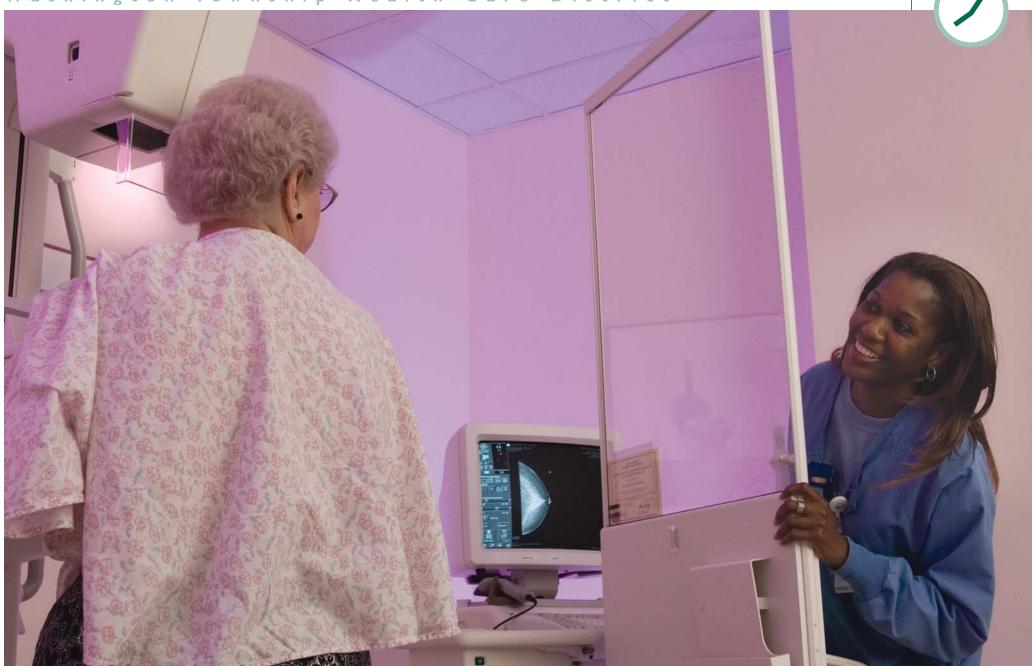
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For information about upcoming community classes and programs, call our Health Connection line at (800) 963-7070 or visit our web site at whhs.com.



Seeing the Power of Prevention

8:06 AM Mammography technologist Nicole Jackson (top right) performs a screening mammogram as part of Washington Hospital's digital mammography service. She notices how the patient appreciates the ease and quickness of the procedure. Yet, this advanced digital technology gives the radiologist a greater wealth of information to make the best possible assessment.

Washington's advanced mammography services will soon be part of an entire Women's Health Center being designed by the hospital to meet women's needs. Located in Washington West and led by Medical Director William E. Dugoni, M.D. (*right*), the Center will provide women with a wide range of programs, including ultrasound, digital mammography, bone density testing and lymphedema care. Lymphedema therapy, which is already offered at Washington Hospital, helps people who suffer from lymphatic system problems, usually as a result of cancer treatment.



October

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National Breast Cancer Awareness Month

National Disability Employment Awareness Month

National Physical Therapy Month

Sunday Wednesday Thursday Monday Tuesday Friday Saturday Health & Wellness Class: Health & Wellness Class: Minimally Invasive Joint Women's Health Replacement Conference 3 5 4 6 Columbus Day Health & Wellness Class: Washington Hospital Health Insurance Questions Healthcare Foundation Event:Top Hat XX & Answers 8 9 10 \prod 12 13 14 National Health Education Health & Wellness Class: National Mammography Day Are You Suffering from Back Week & Neck Pain? 15 16 17 18 19 20 21 National Respiratory Care Week 22 23 24 25 26 27 28 Daylight-Saving Halloween Time Ends

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Waking Up to Preparedness

5:45 AM While preparing for a local emergency drill, Barry Ferrier (*top left*) and Cathi Sweeney (*top right*), district coordinators for Union City's Community Emergency Response Training (CERT) team, take inventory of disaster relief supplies. CERT, which until recently had no adequate space for holding trainings and storing critical supplies, is now able to use space provided by Washington Hospital Healthcare System at its new Nakamura Clinic, Union City.

Named for longtime resident and local businessman Shigeharu Nakamura and his family, the Clinic is pleased to be able to share part of its 8,000-square-foot facility with local groups, while bringing primary and urgent care services closer to residents. With nine exam rooms, an on-site X-ray department and occupational medicine services, the Nakamura Clinic, Union City has leading-edge medical and communications technology throughout. Headed by Medical Director Hoang N. Trinh, M.D. (*right*), it is the fourth Washington Clinic in the Tri-City area.



Mozember



Sunday Wednesday Thursday Friday Monday Tuesday Saturday National Alzheimer's Disease Month American Diabetes Month 2 3 4 National Family Caregivers Month National Diabetes Education Week Veteran's Day Health & Wellness Class: Alzheimer's: Maintain Your Brain **Election Day** 5 8 9 10 6 Health & Wellness Class: Healthy Meals for the Holidays National Lung Cancer Awareness Week International Infection Prevention Week National Family Volunteer Day 12 13 14 15 16 17 18 Thanksgiving Day 19 21 20 22 23 24 25

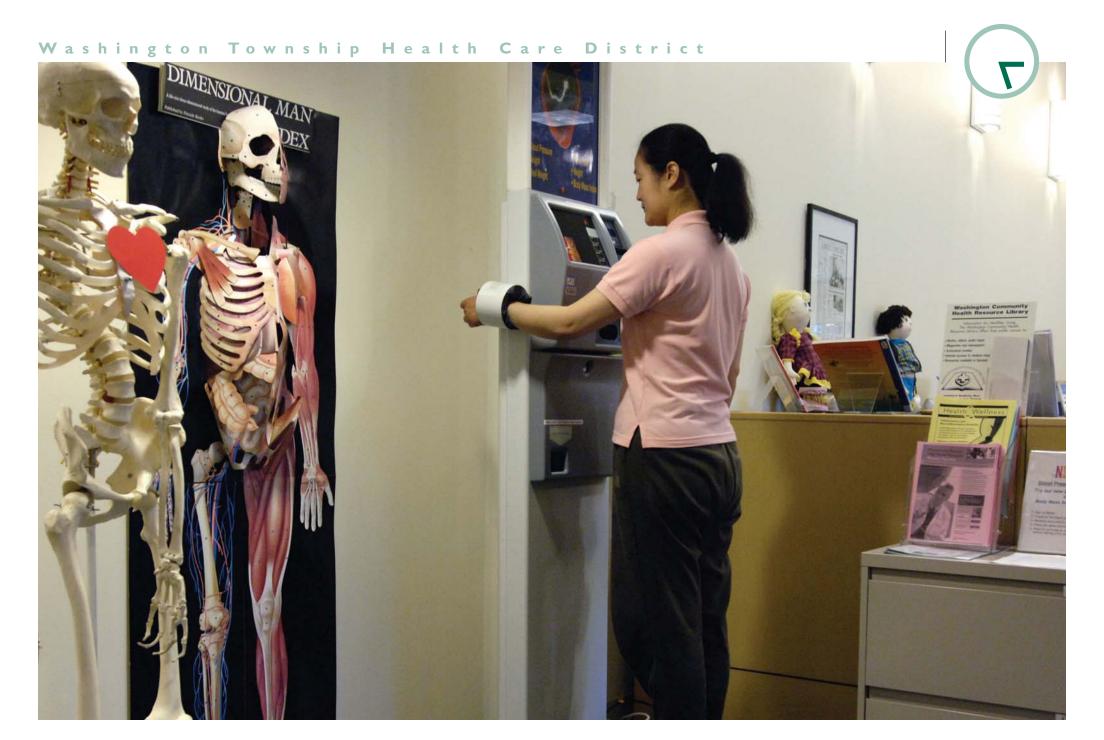
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Stepping Up Prevention

3:27 PM A visitor to the Washington Community Health Resource Library checks her blood pressure, height, weight and body mass index. By taking a few moments to use the free health monitoring equipment, she can keep regular tabs on her personal health status.

It's important for everyone to take charge of their own health by regularly checking on the status of vital indicators. This encourages people to stay healthy while detecting warning signs of disease at the earliest possible moment. At the Library, people using the self-monitoring equipment can get assistance from Washington Hospital Service League volunteers, like Janet Begin (*right*). Bone density screenings are also available. Located in Washington West, the library is open Monday through Saturday. For hours, go to www.whhs.com or call (510) 494-7030.



December



Sunday

Monday

Tuesday

Wednesday

Thursday

Friday

Saturday

AIDS Awareness Day

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First Day of Winter

Christmas Day

3 | New Year's Eve

For information about upcoming community classes and programs, call our Health Connection line at (800) 963-7070 or visit our web site at whhs.com.

Service League Continues Its Fifty-year Tradition of 'Giving Back'

Sometimes, a moment can make the difference between life and death. And, the outcome can affect many people for years to come. That's what happened to Louis Fernandez, president of the Washington Hospital Service League for 2005-2006.

In 1997, Fernandez suffered a heart attack. Using life saving measures, the Emergency Room doctors and nurses were able to revive him. Through the skill of the hospital's doctors, nurses and technicians using some of the most advanced emergency and cardiac care technology available, Fernandez was revived.



Thank you for 50 years of volunteering (left to right) Laura Pessagno, Peg Tait and Stell Willard

"I got a new lease on life," he says. "Soon after my recovery, it was time for me to give back."

That life-saving event in the Emergency Room has gone on to benefit many patients, visitors and staff at Washington Hospital through Fernandez' support and leadership of the Service League. Since 1997, the 78-year-old volunteer has given more than 4,000 hours working in the hospital and the Washington Community Health Resource Library.

This past year has been one of celebration for the entire Service League as it marked its fiftieth anniversary serving the hospital and the people of the Washington

Township Health Care District. During half a century, the organization has donated more than \$1.8 million and more than 1.5 million hours of service to the hospital. In 2004-2005 alone, the League donated \$60,000 and volunteered more than 46,600 hours.

Now numbering 450, Service League members can be found throughout the hospital and related programs, including the Center for Joint Replacement, the Washington Community Health Resource Library and the Washington on Wheels (W.O.W.) Mobile Health Clinic. The League also continues a 44-year tradition of awarding scholarships to nursing students and others interested in pursuing careers in health care. During 2004-2005, it awarded \$5,000 in scholarships to residents of the Tri-City area.



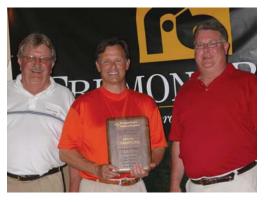
Louis Fernandez President, Washington Hospital Service League

Memorable Moments Make for Another Successful Foundation Year

"Time is made up of a series of moments," says Craig Silcox, Washington Hospital Healthcare Foundation President for 2005-2006. "Some can make all the difference in what you do with your life—whether you will help others and give back to your community."

Silcox remembers the moment his predecessor at financial services company AIG VALIC, Keith Poch, a former Foundation president, handed him the responsibility of assisting Washington Hospital employees with their investments. Eight years ago, while volunteering at the Foundation's annual fundraising golf tournament, Silcox was inspired to become more involved. Today, Silcox continues the tradition of the hospital's AIG VALIC representative leading the Foundation.

"Most of all, I remember the moments when I see one of the many loving, caring people who work at Washington Hospital reach out to help someone in need—even when it's not their job," says Silcox. "It is an honor to help make it possible for these people to do the great work they do in our community."



Michael Wallace (center) accepts the Corporate Challenge award on behalf of Fremont Bank from Lamar Hinton (left), Golf Tournament Chair and Craig A. Silcox (right), Washington Hospital Healthcare Foundation President. Wallace served as the Fremont Bank team captain

Other memorable moments from 2004-2005:

- The 20th anniversary of the highly successful Gene Angelo Pessagno Golf Tournament
- The inaugural occasion of a new Foundation gathering—a community cultural event in memory of David L. Johnson, M.D., this year featuring the nationally known comedic talents of the Capitol Steps
- For the first time in its history, the Foundation achieved \$2 million in assets. (This milestone was achieved during the term of Foundation president Barbara Barrie, which ended in January 2005.)

These milestones, along with the traditional Top Hat Dinner-Dance and Trees of Angels holiday tree lightings, resulted in another successful year for the Washington Hospital Healthcare Foundation. More than \$627,400 was raised to support vital hospital programs, including lymphedema services, local cancer care, hospice and the soon-to-come Women's Health Center.



Craig A. Silcox *President, Washington Hospital Healthcare Foundation*

Top Hat XVIII "Splendors of Asia" was a huge success and enjoyed by all who attended. Pictured left to right: Steven Chan, D.D.S. and Suzanne Lee Chan, Co-Chair of Top Hat XVIII, Senator Liz Figueroa, Peter Szekrenyi and Nancy Farber, Chief Executive Officer of Washington Hospital Healthcare System



Year In Review 2004 - 2005

Each year in the life of Washington Township Health Care District brings certain events and moments that are important milestones and memorable steps in the progress and direction we're taking to fulfill our mission of service to the community.



Voting for the Future

The residents of Washington Township Health Care District passed Measure FF by more than 70 percent, authorizing critically needed expansion and seismic upgrades for Washington Hospital. Essential repairs and improvements are planned for the Emergency Room, Intensive Care Unit, Cardiac Care, Laboratory and X-ray facilities, as well as more patient beds and operating rooms.

Saving More Lives

As part of the 100,000 Lives Campaign, Washington Hospital has joined more than 3,000 other hospitals in the first-ever nationwide initiative to use proven clinical practices and methods in saving a specified number of lives by a certain date. The goals of the campaign are consistent with Washington's patient first ethic, guiding the actions of every staff member, physician and volunteer.

'In-House' Physicians

Washington Hospital introduced three new hospitalist programs— Obstetrics, Pediatrics and Internal Medicine. Specializing in the care of hospitalized patients, and many with years of experience, hospitalists are readily available to patients and families whenever they are needed.

InHealth, A Washington Hospital Channel

In July 2005, *InHealth* was launched as one of the first hospital-run, local cable channels in the nation. *InHealth* airs health, safety and informational programming seven days a week, 24 hours a day, throughout Fremont, Newark and Union City.

Care that's Closer—in Union City

After groundbreaking, the structure of Washington's new Nakamura Clinic, Union City, has emerged. With nearly 8,000 square feet of space, the facility includes a clinic and a conference center. As it brings leading-edge primary care and urgent care to local residents, the center will also provide space for Health & Wellness classes, community events, emergency preparedness training and equipment storage.

Fifty Years of Volunteering

In February 2005, the Washington Hospital Service League celebrated 50 years of service to the hospital and residents of

the Washington Township Health Care District. The League's more than 450 dedicated volunteers give their time in nearly every area of the hospital, from feeding patients to greeting visitors. They also raise funds and provide scholarships.

Help for Those with Lymphedema

Washington's Lymphedema Clinic began helping people with this debilitating condition of the lymph node system in February 2004. Washington Hospital is one of only two hospitals in the county to offer the service. Lymphedema usually occurs after cancer treatment and can affect people of all ages.

Weekly Health Newsbeat

In March 2005, Washington Hospital began a collaboration with the Tri-City Voice newspaper to bring useful and interesting health and safety-related information to local residents. Every Tuesday, readers can open to page 2 and learn the latest on a myriad of health topics and events.

Pinpointing the Problem of Diabetes

According to the 2004 Community Needs Assessment performed by Washington Hospital in conjunction with the Hospital Council of Northern and Central California, Newark residents have a much higher rate of death from diabetes than other people in Alameda County. In response, Washington stepped up community diabetes screenings and education through its W.O.W. Mobile Health Clinic and offered free informational seminars through its Health & Wellness program.

Laughter for a Good Cause

Recognizing that nearly everyone enjoys a good laugh, Washington Hospital Healthcare Foundation presented its first community cultural event—an evening with the comedic troupe, "Capitol Steps"—in March 2005. Attended by 450 people, the program honored the memory of David L. Johnson, M.D. Proceeds supported the Foundation's Lymphedema Services Fund.

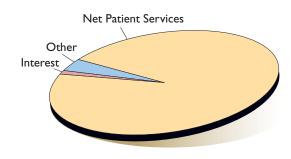
2004-2005 Financial Statement

Fiscal year ending June 30, 2005. Dollar amounts represent thousands.

Balance Sheet	2005	2004				
Current Assets	\$ 61,005	\$ 52,471				
Assets Limited as to Use	\$ 138,637	\$ 136,422				
Property, Plant and Equipment	\$ 146,250	\$ 139,709				
Other Assets	\$ 25,187	\$ 25,343				
Total Assets	\$ 371,079 \$ 353,9					
Current Liabilities	\$ 37,711	\$ 33,643				
Long-Term Debt	\$ 77,667	\$ 79,618				
Long-Term Liabilities	\$ 20,291	\$ 20,029				
Fund Balance	\$ 235,410	\$ 220,655				
Total Liabilities and Fund Balance	\$ 371,079	\$ 353,945				

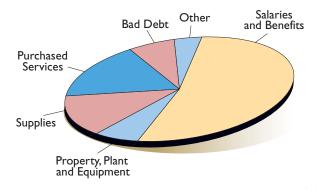
Income Statement	2005	2004
Net Patient Service Revenue	\$ 274,456	\$ 251,538
Other Revenue	\$ 8,948	\$ 8,149
Total Operating Revenue	\$ 283,404	\$ 259,687
Salaries and Benefits	\$ 148,591	\$ 134,471
Other Expenses	\$ 122,059	\$ 110,770
Total Operating Expenses	\$ 270,650	\$ 245,241
Operating Income	\$ 12,754	\$ 14,446
Non Operating Revenues and Expenses	2005	2004
Investment Income, Including		
Unrealized Gains	\$ 4,350	\$ (\$39)
Interest Expense	\$ (3,101)	\$ (2,466)
Other	\$ 752	\$ 697
Total Operating and Non Operating Income	\$ 14,755	\$ 12,638

Fiscal Year 2004-2005



Revenues	2005					
Net Patient Services	\$ 274,456					
Interest	\$ 3,430					
Other	\$ 9,700					

Statistics	2005	2004
Admissions	15,936	15,329
Days	68,383	66,076
Deliveries	2,840	2,785
Surgery Cases	4,071	4,043
ER Visits	42,314	43,055
Physicians on Staff	448	410



Expenditures	2005
Salaries and Benefits	\$ 148,591
Property, Plant and Equipment	\$ 19,503
Supplies	\$ 39,690
Purchased Services	\$ 44,324
Bad Debt	\$ 17,978
Other	\$ 10,385

Caring for the Community

Washington Township Health Care District provides many benefits to the community. One direct benefit that receives little notice is the health care that is provided for free or for which the District is not fully compensated.

In the past year alone, Washington provided nearly \$24 million in health care to the community's medically indigent population and an additional \$2 million for unpaid medical costs, community education and other expenses.

Health Screening and Immunization Schedule

In fulfilling its mission, Washington Hospital Healthcare System is committed to encouraging people in the community to take responsibility for the health and safety of themselves and their families. One of the most important steps each person can take is to have a periodic health exam, as recommended by the U.S. Preventive Services Task Force of the Department of Health and Human Services. Please use the information below as a checklist of what individuals should expect for themselves and/or their child during an exam.



For Adults

interactions

Applies to healthy adults, age 18 to 75, with no symptoms or family history of disease and no other risk factors.

Test or Check	Who and How Often
Screenings	
Blood pressure, height and weight	As appropriate for age
Cholesterol	Men every 5 years starting at age 35 Women every 5 years starting at age 45
Pap smear	Women every I to 3 years until age 65
Mammography	Women every I to 2 years starting at age 40
Colorectal cancer	Depends on test
Osteoporosis	Determined by health care provider
Dental	Twice a year
Skin	Every 3 years
Immunizations	
Tetanus-diphtheria	Booster every ten years
Chicken pox (varicella or VZV)	Only for those susceptible (two doses, 4 to 8 weeks apart)
Measles, mumps, rubella (MMR)	Women of childbearing age (one dose)
Pneumococcal disease	At age 65 or older (one dose) or under 65 with chronic medical problems
Influenza	Annually starting at age 50 or younger for high risk individuals
Hepatitis B	For persons at risk*
Hepatitis A	For persons at risk*
Meningococcal	For persons at risk*
Chemoprevention	
Assess risk of cardiovascular disease	Men every 5 years starting at age 40
(CVD) and discuss aspirin to prevent CVD events	Women every 5 years starting at age 50
Counseling	
Calcium intake	Women periodically
Folic acid	Women of childbearing age
Depression	As needed
Tobacco cessation, drug and alcohol use, sexually transmitted diseases and HIV, nutrition, physical activity, sun exposure, oral health, injury prevention, drug	Periodically

For Children

Applies to children from birth to age 18 with no unusual risk factors. Parents should check with their child's doctor about periodic screenings and counselings that should also occur.

est or Check or Service	At What Age
nmunizations	
Hepatitis B	Dose 1:At birth-age 6 weeks
	Dose 2: At age 6 weeks-4 months
	Dose 3: At age 6-18 months
Polio (IPV)	Dose 1:At age 2 months
	Dose 2: At age 4 months
	Dose 3: At age 6-18 months
	Dose 4: At age 4-6 years
Haemophilus influenzae type B (Hib)	Dose 1:At age 2 months
	Dose 2: At age 4 months
	Dose 3: At age 6 months
	Dose 4: At age 12-15 months
Diphtheria, tetanus, pertussis	Dose 1:At age 2 months
(DTaP,Td booster)	Dose 2: At age 4 months
	Dose 3: At age 6 months
	Dose 4: At age 15-18 months
	Dose 5: At age 4-6 years
	Td booster:At age 11-12 years
Measles, mumps, rubella (MMR)	Dose I:At age 12-16 months
	Dose 2: At age 4-6 years
Chicken pox (varicella)	At age 12-18 months (one dose)
Hepatitis A	At age 2 years
	6-12 months after dose 1
Pneumococcal disease	Dose I:At age 2 months
	Dose 2: At age 4 months
	Dose 3: At age 6 months
	Dose 4:At age 12-15 months
Influenza	Annually starting at 6 months
Meningococcal	At age 11 or 12 or younger kids who are high risk

^{*}For persons at risk: Medical/Exposure indications consult with your physician.

Directory of Services

Programs and Services

Bras for Body and Soul Cardiac Surgery and Care Cardiac Rehabilitation Care Card Program Center for Joint Replacement Childbirth and Family Services Community Clinics Community Education Community Health Resource Library **Diabetes Services** 24-Hour Emergency Care Financial and Insurance Counseling First United Services Credit Union General Medicine and Surgery Health Insurance Information Service Health Promotion Hospice Program Laboratory Analysis and Support Level II Special Care Nursery Little Washington Township Childcare Center Lymphedema Clinic

Medical Imaging (X-ray, MRI and CT Scanners) Minimally Invasive and Robotic Surgery Neurosurgery Nutritional Counseling and Care Occupational Medicine Program Occupational Therapy **Oncology Services** Orthopedics Outpatient Wound Care Clinic Pathology **Pediatrics** Pharmacy Physical Therapy Pulmonary Rehabilitation and Respiratory Care Richard M. Warren Nursing Skills Lab Sangalli Center for Critical Care Sleep Disorders Clinic Social Services Speech Therapy Sports Medicine Program Volunteer Organizations Washington On Wheels, (W.O.W. Mobile Health Clinic) Washington Senior Care

Whipple Road Alvarado-Niles Boulevard **Union City** Nakamura Clinic, Washington Outpatient Surgery Center Washington Clinic/Newark Washington East Thornton Avenue Washington Hospital Beacon Washington **Newark** West* Washington Washington-Stanford Medicine Outpatient Radiation Oncology Center Rehabilitation Center Center **Washington West Features Ist United Services Credit Union** Bras for Body and Soul **Fremont** Cardiac Rehabilitation Community Health Resource Library Conrad E. Anderson, MD Auditoriums Health Insurance Information Service Lymphedema Clinic Little Washington Township Childcare Center Pulmonary Rehabilitation Richard M. Warren Nursing Skills Lab Washington Clinic/Fremont Washington-Stanford Sleep Disorders Clinic Springs Washington West Lab & Pre-Op Testing Ohlone Student Washington West Mammography Unit Health Center 880 Women's Health Center/Outpatient Imaging Center (coming soon) Washington Clinic/Warm Springs **Washington Outpatient Washington Outpatient**

W. Industrial Parkway

Hayward

Washington Clinic/Fremont

Mammography Center

2500 Mowry Avenue, Suite 212 Fremont, CA 94538 510-608-6174 Monday – Sunday, 8 am to 8 pm

Washington Clinic/Newark

35500 Dumbarton Court Newark, CA 94560 510-797-7535 Monday – Friday, 8 am to 6 pm

Washington Clinic/ Warm Springs

46690 Mohave Drive Fremont, CA 94539 510-651-2371 or 408-946-6443 Monday – Friday, 8 am to 6 pm

Nakamura Clinic, Union City

33077 Alvarado-Niles Boulevard Union City, CA 94587 Monday – Friday, 8 am to 6 pm

Washington Outpatient Surgery Center

2299 Mowry Avenue Fremont, CA 94536 510-791-5374 Monday – Friday, 6 am to 5:30 pm

Washington-Stanford Radiation Oncology Center

39101 Civic Center Drive Fremont, CA 94538 510-796-7212 Monday – Friday, 8 am to 5 pm

Washington Outpatient Rehabilitation Center

3575 Beacon Avenue Fremont, CA 94538 510-794-9672 Monday – Friday, 8 am to 6:30 pm

North /

Ohlone Student Health Center

43600 Mission Boulevard Building 16 Fremont, CA 94539 510-659-6258

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Our Sincere Appreciation

Special thanks to the physicians, employees, members of the Washington Hospital Service League and their families, and members of the community who volunteered to model for this calendar.

Month	Title/Subject	Physicians, Employees and Volunteers
	Front Cover	Sunya and Ayesha Abbasi, Bill Emberley and Lyn Dos Santos, M.D.
January	A Mother's Touch	Ed Cohen, M.D., and Lyn Dos Santos, M.D.
February	Getting to the Heart of the Matter	Ash Jain, M.D., and Romesh Japra, M.D.
March	The Power Within	Al Kubo and Jerry King
April	Skills for Life	Students: Holly Martinez, Cheryl Martin, Crystal Knudsen, Ron DeLeon, Robert Maningat, Portrait: Marie Beauchemin, M.S. C.N.M., R.N., Nursing Faculty Ohlone College
May	Designing Solutions to Joint Pain	John Dearborn, M.D. and Alisa Curry, R.P.T.
June	Working to Save More Lives	Angela Perez and Alice Santos, R.N.
July	Tuning in to Good Health	Bill Emberley and Barbara Kostick, M.D.
August	On the Road to Early Detection	Ron Hufstedler, Sherrie Kneebone, N.P. and Connie Corral
September	Facing Cancer with Hope	Jason Cheng, M.D. and Christine McCarty, R.N.
October	Seeing the Power of Prevention	Cherie Gamardo and Nicole Jackson
November	Waking Up to Preparedness	Barry Ferrier, Cathi Sweeney and Hoang Trinh, M.D.
December	Stepping Up to Prevention	Jun Ye and Janet Begin
	Service League Volunteers	Louis Fernandez, Laura Pessagno, Peg Tait and Stell Willard
	Foundation	Michael Wallace, Lamar Hinton, Craig A. Silcox, Steven Chan, D.D.S., Suzanne Lee Chan, Senator Liz Figueroa, Peter Szekrenyi and Nancy Farber
	Back Cover	Laura Pessagno, Peg Tait, Stell Willard, Bernard Stewart, D.D.S., Connie Corral, Sherrie Kneebone, N.P. and Douglas Van Houten, R.N.

If you would like additional copies of the Washington Township Health Care District Annual Report, or for more information, please contact:

Community Relations Department

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This report has been published as a service to the District residents by the Washington Township Health Care District.

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