



# Washington Township Hospital Development Corporation

2000 Mowry Avenue, Fremont, CA 94538-1716

November 12, 2018

## MEETING NOTICE

The meeting of the Board of Directors of the Washington Township Hospital Development Corporation will be held on Monday, November 19, 2018. The meeting will be held in the Board Room of Washington Hospital, located at 2000 Mowry Avenue, Fremont, California and will commence at 7:30a.m.

In accordance with Sections 1461, 1462, 32106 and 32155 of the California Health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, portions of this meeting may be held in closed session.

This notice is posted pursuant to Section 54956 of the Government Code.

By direction of the President & Chief Executive Officer  
Washington Township Hospital Development Corporation

HOLLY CEDILLO  
Recording Secretary



# Washington Township Hospital Development Corporation

2000 Mowry Avenue, Fremont, CA 94538-1716

## AGENDA

### BOARD OF DIRECTORS' MEETING WASHINGTON TOWNSHIP HOSPITAL DEVELOPMENT CORPORATION

**Monday, November 19, 2018 – 7:30 A.M.**  
**2000 Mowry Avenue, Fremont, CA 94538**  
**Board Room – First Floor**

**Assistance for the Disabled:** If you are disabled in any way and need accommodation to participate in the meeting, please call Holly Cedillo, Recording Secretary, at (510) 818-7839 for assistance so the necessary arrangements can be made.

- |             |   | <b>PRESENTED BY:</b>                                      |
|-------------|---|---|
| <b>I.</b>   | <b>CALL TO ORDER</b>                                    | Chair   |
| <b>II.</b>  | <b>ROLL CALL</b>  | Holly Cedillo,<br>Executive Assistant                     |
| <b>III.</b> | <b>CONSIDERATION OF MINUTES OF<br/>August 13, 2018</b>  | <i>Motion Required</i>                                    |
| <b>IV.</b>  | <b>COMMUNICATIONS</b><br>A. Oral<br>B. Written          |   |
| <b>V.</b>   | <b>PRESIDENT AND CHIEF EXECUTIVE<br/>OFFICER REPORT</b> | Nancy Farber,<br>President and Chief Executive<br>Officer |

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- |              |  |       |
|--------------|--|-------|
| <b>VI.</b>   | <b>CLOSED SESSION</b>  | Chair |
| <b>VII.</b>  | <b>ADJOURN TO OPEN SESSION &amp; REPORT ON<br/>CLOSED SESSION</b>      | Chair |
| <b>VIII.</b> | <b>OPEN SESSION</b><br>A. Report to Open Session<br><br>B. Action Item | Chair |
| <b>IX.</b>   | <b>ADJOURNMENT</b>   | Chair |

**NEXT MEETING:** February 6, 2019

The meeting of the Board of Directors of the Washington Township Hospital Development Corporation was held on August 13, 2018 in the Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont, California. Chairman Sah called the meeting to order at 7:35a.m.

*CALL  
TO  
ORDER*

Present: Russ Blowers, Gloria Villasana Fuerniss, Miro Garcia, Benn Sah, M.D., Jeannie Yee, Nancy Farber, Chief Executive Officer

*ROLL  
CALL*

Absent: None

Also present: Kimberly Hartz, Sr. Associate Administrator, Ambulatory Care Services; Tina Nunez, Associate Administrator, Ambulatory Care Services; Chris Henry, Sr. Associate Administrator/CFO; Walter Choto, Sr. Director Ambulatory Care Services; Holly Cedillo, Executive Assistant

Guests: Robert Alfieri, Chief of Facilities Services, Plant Maintenance; Galen R Hamilton, Chief Operating Officer, Washington Township Medical Foundation; Dan Nardoni, Chief Financial Officer, Washington Township Medical Foundation

A motion was made by Director Sah, seconded by Director Blowers to approve the minutes of the meeting of May 21, 2018 noting a spelling error to be corrected located on Page 2 in the last paragraph. The motion was carried by the following vote.

*APPROVAL OF  
MINUTES OF  
May 21, 2018*

Ayes: Directors Blowers, Fuerniss, Sah and Yee

Noes: None

Absent: None

Abstain: Director Garcia

Ms. Hartz noted that there was no written or oral communication.

*COMMUNICATIONS*

Ms. Farber shared information regarding a 60 Minutes program "For better or for worse: Living with Alzheimer's" documenting a couple faced with the early diagnosis to the final stages of Alzheimer's. Ms. Farber expressed the importance of understanding the impact not only on the patient but also the care giver when dealing with the effects of such a devastating disease. Ms. Farber offered to have a DVD of the 60 Minutes program provided to each board member.

*PRESIDENT & CHIEF  
EXECUTIVE OFFICER  
REPORT*

Ms. Farber provided an update on the lawsuit recently filed by the California Attorney General against Sutter Health. The complaint states that Sutter Health has engaged in anticompetitive behavior resulting in higher healthcare costs for Northern Californians. The purpose of the lawsuit is to restore a competitive healthcare market in California. Washington Hospital has been subpoenaed as a non-party.

Ms. Farber presented the pamphlet "A Visitor's Guide To Washington Hospital". This guide will be given to visitors at Washington Hospital to

provide them with important information regarding general hospital guidelines and also highlight specific services available to visitors. The purpose of this guide is to help educate visitors and promote a safe environment for staff and patients. Ms. Farber shared that Code BERT, Behavioral Emergency Response Team, has been introduced in response to the increasing number of disruptive patients and family members. When Code BERT is announced, a team of qualified staff will respond including security, administration and skilled personnel. It is critical to have processes in place to protect staff and patients.

*PRESIDENT & CHIEF  
EXECUTIVE OFFICER  
REPORT (CONT'D)*

Ms. Farber announced that the Morris Hyman Critical Care Pavilion project is on schedule and on budget. The California Department of Public Health needs to do a site survey before final permission can be given to begin occupying the facility. Ms. Farber reminded the group that the Ribbon Cutting Ceremony will take place on September 13<sup>th</sup> followed by the Community Open House on September 15<sup>th</sup>. Opening day is tentatively scheduled for October 10<sup>th</sup>.

In accordance with Sections 1461, 1462, 32106 and 32155 of the California Health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, Chairman Sah adjourned the meeting to closed session at 7:58 a.m.

*ADJOURN TO CLOSED  
SESSION*

Chairman Sah adjourned the meeting to open session at 9:17 a.m. He reported that no action was taken in closed session.

*ADJOURN TO OPEN  
SESSION*

The Washington Township Hospital Development Corporation Budget Estimate for fiscal year 2018/19 was presented for approval. The budget included total operating revenue of \$36,861,653 and total expenses of \$31,877,468 for a budgeted net income of \$1,945,043. The Capital Budget is estimated at \$39,392.

*ACTION ITEMS –  
DEVCO Budget Estimate  
FY 2018/19*

Director Blowers moved to accept the Washington Township Hospital Development Corporation Budget Estimate for fiscal year 2018/19. On a second from Director Fuerniss, the motion was carried with the following vote:

Ayes: Directors Blowers, Fuerniss, Garcia, Sah and Yee

Noes: None

Abstain: None

Absent: None

The Washington Township Medical Foundation Budget Estimate for fiscal year 2018/19 was presented for approval. The budget included total operating revenue of \$43,467,226 and total expenses of \$64,252,998 for a budgeted net loss of (\$20,785,772). The Capital Budget is estimated at \$240,494.

*WTMF Budget Estimate  
FY 2018/19*

Director Blowers moved to accept the Washington Township Medical Foundation Budget Estimate for fiscal year 2018/19. On a second from Director Fuerniss, the

motion was carried with the following vote:

Ayes: Directors Blowers, Fuerniss, Garcia, Sah and Yee  
Noes: None  
Abstain: None  
Absent: None

*ACTION ITEMS –  
(CONT'D)  
WTMF Budget Estimate  
FY 2018/19*

Robert Alfieri, Chief of Facilities Services, presented a construction update on the Morris Hyman Critical Care Pavilion. Mr. Alfieri shared a PowerPoint presentation showing progress on each floor featuring the Emergency Department Reception Area, Atrium, ICU/CCU Nurse Station, Patient Rooms, Passageway and Loading Dock, Public Entrance Canopy and conversion of the old helipad to a grass area. Mr. Alfieri noted that the project remains on schedule and on budget.

*Construction Update  
Morris Hyman Critical  
Care Pavilion*

There being no further business, the meeting adjourned at 9:23 a.m. The next meeting is currently scheduled for November 12, 2018 at 7:30 am.

*ADJOURNMENT*

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Benn Sah, M.D.  
Chair

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Jeannie Yee  
Secretary

Washington Township Hospital  
Development Corporation  
Summary Income Statement  
September 2018

	Current Month			Year - To - Date		
	Actual	Budget	Favorable/(Unfavorable) %	Actual	Budget	Favorable/(Unfavorable) %
(1) Visits	3,089	3,279	(190)	9,573	9,866	(293)
(2) Treatments & Procedures	188	380	(192)	693	800	(107)
(3) Total	3,277	3,659	(382)	10,266	10,666	(400)
Gross Revenue						
(4) Patient Revenue	3,576,718	4,177,900	(601,182)	11,528,252	12,690,449	(1,162,197)
(5) Other Revenue	826,927	817,111	9,816	2,460,587	2,486,043	(25,456)
(6) Total Gross Revenue	4,403,645	4,995,011	(591,366)	13,988,839	15,176,492	(1,187,653)
Deductions						
(7) Total Deductions	1,849,236	2,028,425	179,189	5,896,872	6,163,173	266,301
Contractual Percentage	51.7%	48.6%	(3.1%)	51.2%	48.6%	(2.6%)
(8) Net Revenue	2,554,409	2,966,586	(412,177)	8,091,967	9,013,319	(921,352)
Expenses						
(9) Purchased Labor	786,438	835,950	49,512	2,539,274	2,550,980	11,706
(10) Purchased Benefits	266,244	293,048	26,804	804,999	894,323	89,324
(11) Supplies	374,995	355,073	(19,922)	913,203	1,064,574	151,371
(13) Professional Fees	225,972	260,678	34,706	792,306	797,758	5,452
(14) Purchased Services	218,890	219,156	266	626,035	622,612	(3,423)
(16) Depreciation and Amort	90,829	100,523	9,694	270,421	287,660	17,239
(17) Utilities	25,419	24,180	(1,239)	77,679	75,160	(2,519)
(18) Building Lease	436,988	439,204	2,216	1,316,810	1,317,606	796
(19) Other Expenses	114,376	121,803	7,427	415,756	391,046	(24,710)
(20) Total Expenses	2,540,151	2,649,615	109,464	7,756,483	8,001,719	245,236
(21) Net Operating Income/Loss	14,258	316,971	(302,713)	335,484	1,011,600	(676,116)
(22) Minority Interest	38,853	207,236	168,383	274,949	637,142	362,193
(23) Net Income/Loss	(24,595)	109,735	(134,330)	60,535	374,458	(313,923)