The meeting of the Board of Directors of the Washington Township Hospital CALL Development Corporation was held on May 11, 2015 in the Board Room of TO Washington Hospital, 2000 Mowry Avenue, Fremont, California. Chairman ORDER Sah called the meeting to order at 7:31 am.

Present: Russ Blowers, Shirley Buschke, James Stone, Benn Sah, M.D., Nancy ROLL Farber, Chief Executive Officer

CALL

Absent: Miro Garcia

Also present: Kimberly Hartz, Sr. Associate Administrator, Ambulatory Care Services; Chris Henry, Associate Administrator/CFO; Tina Nunez, Associate Administrator, Ambulatory Care Services, Michael Engle, Sr. Director Ambulatory Care Services; Vanessa Terrasas, Recording Secretary

Director Blowers made mention of the second sentence under the Election of APPROVAL OF Officers 2015 section incorrectly noted members rather than officers. A motion MINUTES OF was made by Director Blowers, seconded by Director Stone, to approve the March 9, 2015 minutes of the meeting of March 9, 2015 with the correction. The motion was carried by the following vote:

Ayes: Directors Blowers, Buschke, Sah and Stone

Noes: None

Absent: Director Garcia

Abstain: None

No oral or written communications were received.

COMMUNICATIONS

Ms. Farber introduced Donald Pipkin, Chief of Strategic Management at LEAN PRESENTATION Washington Hospital, who provided a Lean presentation to the Board. The Lean process focuses on eliminating waste and inefficient practices in order to continue to excel in providing high quality health care.

Mr. Pipkin identified key principles Washington Hospital can apply including the workplace organization process called 5S, which was recently implemented The 5S is designed to create stable working in the Operating Room. environments and continuous flow by streamlining department processes, storage and work areas. Mr. Pipkin noted there will be regular teams of staff and physicians throughout the Hospital attending week long workshops aimed at eliminating non-value added activities through standardization in order to improve Washington Hospital processes. At the end of every workshop, the teams will provide a brief 30 minute report to discuss their activities during the week.

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Ms. Farber provided an update on construction of the Morris Hyman Critical PRESIDENT & CHIEF Care Pavilion and parking structure. The new Morris Hyman Pavilion will house a larger emergency room and expanded intensive care and coronary care units and will provide space for 68 additional private medical/surgical beds. The base for the pavilion is currently being excavated 40 feet down in order to create a "base isolated" seismic system which, during an earthquake, is designed to move with the earthquake wave while keeping the building upright and protect it against severe damage. The parking structure will provide 648 spaces for staff, volunteers and physician parking. The seven level building will be built about one level per month. Currently, installation of column rebars and wall form work is being placed. The estimated completion date is March 2016 for the parking structure and it is on schedule.

EXECUTIVE OFFICER REPORT

Ms. Farber noted Washington Hospital will be adopting a Violence-Free policy due to the increase hostile patients which varies from verbal to physical assault against hospital personnel. The new policy will include patients being discharged even against physician orders.

Ms. Farber discussed Governor Jerry Brown's State of Emergency declaration and the proposed water conservation initiatives related to the Development Corporation off-site properties as well as the Hospital. Proposed initiatives include, but are not limited to, reduction in water utilization, installation of low flow sprinklers and automatic shut-off faucets.

Ms. Farber gave an update on a few initiatives in development with Washington Hospital and UCSF. Local access to UCSF's specialty services being offered to tri-city residents include the Special Care Nursery, Pediatric Hospitalists, and a heart failure clinic. A pediatric cardiologist program and a pediatric surgical Currently, we are working with UCSF on program are in development. recruiting a cardiac surgeon.

Ms. Farber mentioned an Epic upgrade is scheduled for the end of May. She also noted Dr. Carmencita Agcaoili will be the recipient of the Remo Cerruti Physician of the Year award.

In accordance with Sections 1461, 1462, 32106 and 32155 of the California ADJOURN TO CLOSED Health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, Chairman Sah adjourned the meeting to closed session at 8:33 a.m.

SESSION

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Chairman Sah adjourned the meeting to open session at 8:46 a.m. He reported ADJOURN TO OPEN that no action was taken in closed session.

SESSION

There being no further business, the meeting adjourned at 8:48 a.m. The next ADJOURNMENT meeting is currently scheduled for Monday, August 10, 2015 at 7:30 am.

Benn Sah, M.D.

Chairman

Shirley Buschke

Secretary