

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 14, 2021 via Zoom in order to comply with California Governor Gavin Newsom’s Reopening Plan for California and Executive Order N-29-20. We will continue to conduct our meetings remotely while we develop plans to return to in-person meetings and develop hybrid formats that maintain Brown Act compliance while also providing greater accessibility and transparency to the public. Director Nicholson called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

*CALL TO ORDER*

*PLEDGE OF ALLEGIANCE*

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; Michael Wallace  
Absent:

*ROLL CALL*

Also present: Kimberly Hartz, Chief Executive Officer; Dee Antonio, District Clerk

Guests: Chris Henry, Larry LaBossiere, Paul Kozachenko, Mary Bowron, Angus Cochran, Debbie Feary, Kristin Ferguson, Dr. Kadeer Halimi, Gisela Hernandez, Dr. Shakir Hyder, Kel Kanady, Nick Legge, Maria Nunes, Dr. Jack Rose, Sheela Vijay, Falisa Fullard, and Sri Boddu.

Director Nicholson welcomed any members of the general public to the meeting. He noted that Washington Township Health Care District continues to comply with the Brown Act in providing appropriate connection information in order to provide the public the opportunity to participate in the meeting and that Public Notice for this meeting, including connection information, was posted appropriately on our website. This meeting, conducted via Zoom, will be recorded for broadcast at a later date. When asked if any members of the general public were in attendance and/or interested in speaking, there was no response.

*OPENING REMARKS*

Director Nicholson presented the Consent Calendar for consideration:

*CONSENT CALENDAR*

- A. Minutes of the Regular Meetings of the District Board: June 9, June 21, June 23, and June 28, 2021

In accordance with District law, policies, and procedures, Director Eapen moved that the Board of Directors approve the Consent Calendar, item A. Director Yee seconded the motion.

Roll call was taken:

- William Nicholson, MD – aye
- Jeannie Yee – aye
- Bernard Stewart, DDS – aye
- Jacob Eapen, MD – aye
- Michael Wallace – aye

The motion unanimously carried.

There were no Oral communications.

*COMMUNICATIONS:  
ORAL*

There were no Written communications.

*COMMUNICATIONS:  
WRITTEN*

Board of Directors' Meeting

July 14, 2021

Page 2

Kimberly Hartz, CEO, introduced Dr. Jack Rose, Co-Medical Director for the Stroke Program. Dr. Rose began his presentation with a review of the Stroke Program for the Calendar Year 2020. He talked about Patient Centered Stroke Care and the cross-functional teamwork focused on a target stroke goal of Door to Drug, < 30-45 minutes. He noted that Washington Hospital achieved certification as a Primary Stroke Center in July 2007. He discussed the Stroke Program's quality performance as benchmarked against the Get With the Guidelines Measures. He noted that the volume has remained steady despite the increase in other local stroke programs. He also noted there was no significant decrease in volume due to COVID-19. He reviewed the education given to staff, patients, and the community.

*PRESENTATION:  
STROKE PROGRAM  
CALENDAR YEAR 2020  
REVIEW AND QUALITY  
REPORT*

Notable achievements in 2020:

- Get With the Guidelines Award-Gold Plus Elite Award for Stroke and Target Honor Roll for Diabetes.
- Increased number of Thrombectomy cases.
- Interprofessional Team Excellence Award
- Institution of RAPID software for real time CT Imaging results, facilitating enhanced outcomes
- Continued participation in CREST-2 clinical trial (Principal Investigator: Dr. Ash Jain)

Dr. Shakir Hyder, Chief of Staff, reported there are 586 Medical Staff members including 357 active members and 95 ambulatory members. The 2021-22 Medical Staff Officers took office effective July 1<sup>st</sup>:

*MEDICAL STAFF  
REPORT*

- Shakir Hyder MD – Chief of Staff
- Mark Saleh MD – Chief of Staff-Elect
- Prasad Kilaru MD – Immediate Past Chief of Staff
- Timothy Tsoi MD – Medical Staff Liaison Officer

The Medical Staff Dinner Dance will be held on August 7, 2021 at Barone's in Pleasanton. Dr. John Thomas Mehigan will be honored as Physician of the Year at that event.

Ms. Sheela Vijay, Service League First Vice President reported 69 members of the Service League volunteered 947 hours over the past month as many staffing assignments have been able to open up. These include assignments in the Surgical Waiting area, the Telemetry Unit, the Imaging Center, and the return of the WOOF Canine Therapy teams in the Oncology Unit.

*SERVICE LEAGUE  
REPORT*

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for May 2021. The average daily census was 130.4 with admissions of 744 resulting in 4,042 patient days. Outpatient observation equivalent days were 312. The average length of stay was 5.11 days. The case mix index was 1.641. Deliveries were 119. Surgical cases were 343. Joint Replacement cases were 143. Neurosurgical cases were 22. Cardiac Surgical cases were 13. The Outpatient visits

*FINANCE REPORT*

Board of Directors' Meeting

July 14, 2021

Page 3

were 7,464; Emergency visits were 3,812. Total productive FTEs were 1,279.9. FTEs per adjusted occupied bed were 6.39.

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for June 2021. Preliminary information for the month indicated total gross revenue at approximately \$186,637,000 which is 102.6% of the pre-COVID-19 average. We had 14 COVID-19 discharges which represented 2% of total discharges.

*HOSPITAL  
OPERATIONS REPORT*

The Average Length of Stay was 5.63. The Average Daily Census was 139.5. It was noted that Observation patients were not included in the census. COVID-19 patients have a significantly higher than average acuity and length of stay at 9.6 days. Of the 14 COVID-19 discharges in the month, the average length of stays was 16.5 days; eight patients has lengths of stay greater than 31 days with one patient staying longer than 54 days. Still in house at the end of June were four patients with length of stays of over 30 days. including one patient with a length of stay of 121 days and counting.


There were 4,185 patient days. There were 405 Surgical Cases and 409 Cath Lab procedures at the Hospital. Deliveries were 132. Non-Emergency Outpatient visits were 7,984. Emergency Room visits were 3,881 and we are at 86% of pre-COVID level. Total Government Sponsored Preliminary Payor Mix was 71.8%, against the budget of 71.4%. Total FTEs per Adjusted Occupied Bed were 6.25. The Washington Outpatient Surgery Center had 606 cases and the clinics had approximately 17,162 visits. The Washington Urgent Care Clinic operated at reduced hours and closed on June 30, 2021. The Ohlone College Student Health Center remains open, but students have been off-campus since March 2020; they are looking at instituting more of a hybrid clinic program.

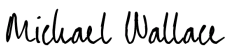
- During the month of June, the Washington Township Medical Foundation continued to operate our community vaccination clinic. We have distributed a total of 65,188 doses to date.
- Wednesday, June 16<sup>th</sup>: Breathe Easier with Pulmonary Rehab.
- Wednesday, June 30<sup>th</sup>: Fun Fresh Summer Cooking Demonstration.
- Scheduled for Thursday, July 15<sup>th</sup>: Staying Fit this Summer.
- Scheduled for Tuesday, August 3<sup>rd</sup>: Chronic Venous Disease – Causes, Symptoms and Treatment
- July Employee of the Month: Joe Kim, Lead Cath Lab Technologist

*ANNOUNCEMENTS*

There being no further business, Director Nicholson adjourned the meeting at 7:34 pm.

*ADJOURNMENT*

DocuSigned by:  
  
 98231G79GEF24F3...  
 William F. Nicholson, M.D.  
 President

DocuSigned by:  
  
 1FE74319C3D0484...  
 Michael J. Wallace  
 Secretary