A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, January 8, 2020 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Jacob Eapen, MD; Bernard Stewart, DDS

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Prasad Kilaru MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, Mary Bowron, John Lee, John Zubiena, Donald Pipkin, Nick Legge, Kimberlee Alvari, Angus Cochran, Rob Lanci, Paul Kozachenko

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: December 11, 16, and 23, 2019
- B. Budgeted Capital Request: OB/OR Surgical Lights (\$125,000.00)
- C. Reappointment to Washington Township Hospital Development Corporation: Ben Sah MD, Russ Blowers, Miro Garcia, Gloria Villasana Fuerniss, and Steven Chan DDS

In accordance with District law, policies, and procedures, Director Stewart moved that the Board of Directors approve the Consent Calendar, items A through C.

Director Nicholson seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD – aye Jeannie Yee - aye Jacob Eapen, MD - aye Bernard Stewart, DDS – aye

The motion unanimously carried.

There were no Oral communications.

COMMUNICATIONS: ORAL

COMMUNICATIONS: WRITTEN

The following written communication received from Prasad Kilaru, MD, Chief of Staff, dated December 23, 2019 requesting approval of Medical Staff Credentialing Action Items as follows:

Initial Appointments – Two Year

Aras, Mandar MD PhD; Finn, Siobhan PA-C; Garcia, Ryan PA-C; Lee, Ashley MD; Lucas, Shawn MD; Numdu, Zeba PA-C; Patel, Chirag, DMD MD; Robinson, Ronald MD; Ruby, Rodger DO; Shih, Chia-Ding DPM; Singh, Sarabjot MD; Singh, Tiger Tejpan MD; Wong, Breane PA-C

Temporary Privileges

Garcia, Ryan PA-C; Jamali, Mehrnaz MD; Lucas, Shawn MD; Mundu, Zeba PA-C; Robinson, Ronald MD; Singh, Geeta MD; Singh, Sarabjot MD; Singh, Tiger Tejpal MD; Wong, Breane PA-C

30 Days Extension Request – Application Not Complete Gwalani, Priyanka MD; Patel, Robin MD

Waiver Request

Gadea, William PA-C; Ortlip, Timothy MD

Reappointments - Two Year

Arcilla, Lisa MD; Djavaherian, Caesar MD; Jain, Aditya MD; Lunny, Peter MD; Sehgal, Robit MD; Tsai, Shirley MD; Wang, Albert MD; Wey, Jaclyn MD

<u>Reappointments – One Year</u> Ali, Zulfiqar MD; Beygui, Ramin MD

Transfer in Staff Category
Arcilla, Lisa MD

Completion of Proctoring and Advancement in Staff Category Hiraoka, Toshi MD; Ortlip, Timothy MD; Pfaff, Nora MD

Extension of Proctorship and Provisional Category One-year Gadea, William PA-C; Ortlip, Timothy MD

New Privilege Requests
Jamali, Mehrnaz MD; Singh, Geeta MD

Conflict of Interest Statement Updated
Djavaherian, Caesar MD; Jain, Aditya MD; Lunny, Peter MD

Leave of Absence Parmar, Kalgi DPM

Resignations

Bhimani, Meenesh MD; Jones, Maggie MD; Wozniak, Curtis MD

Director Stewart moved for approval of the credentialing action items presented by Dr. Kilaru.

Director Nicholson seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD – aye Jeannie Yee – aye Jacob Eapen, MD - aye Bernard Stewart, DDS - aye

The motion unanimously carried.

Kimberly Hartz introduced Dr. Lawrence Tiglao, Medical Director for the OB Hospitalist Group at Washington Hospital. Dr. Tiglao reviewed WHHS' adoption of the Maternal Mental Health Conditions Education, Early Diagnosis and Treatment Act, passed September 26, 2018. This is a program relating to maternal mental health conditions including, but not limited to, postpartum depression. He reviewed some of the Risk Factors that can lead to postpartum depression (not to be confused for Baby Blues). He explained that screening allows for early detection and noted that WHHS uses the Edinburg Postnatal Depression Scale Tool with the results entered into EPIC. Education information is distributed to all postpartum patients and/or their families.

PRESENTATION New Maternal Health Legislation in California: No Mother Left Behind

Ruth McGautha, President of the Service League, reported on the Service League activities including the presentation of service pins in recognition of Service Hours and Years of Service to date. The Service League has contributed a total 39,738 service hours this year (2019).

SERVICE LEAGUE REPORT

Dr. Prasad Kilaru reported there are 586 Medical Staff members including 360 active members.

MEDICAL STAFF REPORT

The Hospital Calendar video highlighted the following events:

HOSPITAL EVENTS

Past Health Promotions & Outreach Events

Outreach Events included:

• Hand Hygiene presentations for students at Grimmer Elementary School in

REPORT Community Outreach

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- January 16th A Happier You in 2020
- February 4th Stroke Prevention
- February 11th Life After a Stroke
- February 6th Diabetes Matters: Heart Healthy Eating
- February 11 Strategies to Help Lower Your Cholesterol and Blood Pressure

Bay Area Healthier Together

In the month of December, Bay Area Healthier Together's topic was Flu Prevention and the Importance of Flu Vaccination.

HOSPITAL EVENTS REPORT Bay Area Healthier Together

Washington Hospital Healthcare Foundation

- Girl Scout Troop 31602 made soft scarves to bring some extra comfort and cheer to our patients
- Students from New Haven Memorial High School and the Leos Club of James Logan High School created hand-made holiday cards for Hospital inpatients.
- Employees from Boehringer-Ingelheim donated several hundred toys collected in a toy drive for pediatric patients.
- Bishop Realty employees donated toys.
- December 12th Tree Lighting at the corner of Paseo Padre Parkway and Mowry Avenue.

HOSPITAL EVENTS REPORT Washington Hospital Foundation Report

• The Foundation will host the 35th Annual Golf Tournament at Castlewood Country Club on Thursday, May 7, 2020.

Washington Hospital Employee Association, W.H.E.A.

WHEA donated medical supplies, gift cards, and other items to assist the victims of the Kincade Fire in Sonoma County.

HOSPITAL EVENTS REPORT Washington Hospital Employee Association, WHEA

Washington on Wheels

The WOW Mobile Clinic served community members at these locations in December: Family Resource Center, Bay Area Community Services, TCV Food Bank and Thrift Store, and Irvington Presbyterian Church in Fremont and the Union City Family Center in Union City. The total number of community members receiving health care from the WOW van during the month of December was 24.

HOSPITAL EVENTS REPORT Washington on Wheels (W.O.W.) Mobile Health Clinic

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was About WHHS with 24,106 views.

HOSPITAL EVENTS REPORT Internet and Social Media Marketing

InHealth - Channel 78

During the month of December, Washington Hospital's cable channel 78, InHealth, aired these programs:

HOSPITAL EVENTS REPORT InHealth

• December Board of Directors Meeting

Events and Announcements

Baby Preston Yang was born at 12:39 am on New Year's Day, the first baby born at Washington Hospital Birthing Center in 2020.

HOSPITAL EVENTS
REPORT
Events & Announcements

Employee of the Month

Patricia Ramirez, Managed Care Coordinator, was named as the December Employee of the Month.

HOSPITAL EVENTS REPORT Employee of the Month – Patricia Ramirez

Kimberly Hartz introduced Christy Holt, Cardiovascular Service Line Director, and Terence Lin, MD, Medical Director for Invasive Vascular Imaging who presented the results of their continuation of the previous Cath Lab 5S exercise. This work became a priority in order to drive continuous improvements in quality, safety, value, and patient experience as well to reduce costs and increase financial strength and sustainability. The problems tackled included current inventory requiring too much space, supplies expiring on the shelf, and staff wasting time looking for supplies. Baselines were established and targets were set. Several physicians were engaged in this exercise. The result was a 17% reduction in the number of inventory line items and a 10% reduction in the value of quality on hand.

LEAN REPORT Improving Cath Lab Procedure Supplies

Mary Bowron, Chief of Quality and Resource Management, presented the Infection Prevention Program for 2020. She began with an introduction to the Infection Prevention Committee and the key program components. She explained how the

QUALITY REPORT: 2020 Infection Prevention Program

data are reported out and reviewed the regulatory updates for 2020 (Joint Commission Hospital National Patient Safety Goals and the Centers for Disease Control/National Healthcare Safety Network). Ms. Bowron reported on the 2019 infection prevention data for CLABSI, Surgical Site Infections, C-Diff, and Hand Hygiene. She identified the focus areas for 2020 and the key improvement strategies for 2020.

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for November 2019. The average daily census was 144.9 with admissions of 869 resulting in 4,347 patient days. Outpatient observation equivalent days were 199. The average length of stay was 4.68 days. The case mix index was 1.499. Deliveries were 117. Surgical cases were 366. Joint Replacement cases were 139. Neurosurgical cases were 25. Cardiac Surgical cases were 9. The Outpatient visits were 7,814 and Emergency visits were 4,237. Total productive FTEs were 1,341.5. FTEs per adjusted occupied bed were 6.21.

FINANCE REPORT

Kimberly Hartz presented the Hospital Operations Report for December 2019. Preliminary information indicated gross revenue for the month at approximately \$176,559,000. The Average Length of Stay of 4.60 and there were 4,566 patient days. There were 365 Surgical Cases and 521 Cath Lab procedures at the Hospital. Deliveries were 147. Non-Emergency Outpatient visits were 7,289. Total FTEs per Adjusted Occupied Bed were 6.81. The Washington Outpatient Surgery Center had 436 cases and the clinics saw approximately 3,380 patients. Total Government Sponsored Preliminary Payor Mix was 69.5%, below the budget of 71.9%. Homeless Patient Total Encounters were 227 with an estimated unreimbursed cost of homeless care of \$619,000 for the month of December..

HOSPITAL OPERATIONS REPORT

None.

ANNOUNCEMENTS

There being no further business, Director Wallace adjourned the meeting at 7:34 pm. AL

ADJOURNMENT

Michael J./Wallace

Presiden

Bernard Stewart, DD

Secretary