2007: A Year of Achievement

This year has been an exceptional time of achievement for Washington Hospital Healthcare System. While many of our services continued to expand and evolve, 2007 was highlighted by events in five leading-edge programs.

A sharper focus on diagnostics

Washington opened its new Outpatient Imaging Center featuring the most advanced, all-digital imaging technology available in one convenient location. The latest generation 64-slice CT scanner, combined with the added precision of industry-leading image quality, gives doctors access to some of the best diagnostic tools available in the world of health care today.

World-class care for neurological disorders

At the new Taylor McAdam Bell Neuroscience Institute, Washington has brought together leading experts and state-of-the-art technologies to treat patients with a wide range of neurological disorders. The Institute’s five programs focus on highly effective, minimally invasive treatments. One of the innovations of the Institute is the world-class Gamma Knife® Program. Washington became the first hospital in North America and the first community hospital in the world to use the gold standard Leksell Gamma Knife® Perfexion® for treating patients with malignant brain tumors and other serious brain disorders without making a single incision.

The highest standards for stroke care

Washington Hospital’s Stroke Program has earned the Gold Seal of approval from the Joint Commission, the nation’s leader in standards-setting and accreditation for health care. The Program is now designated as a Primary Stroke Center, only the second hospital in Alameda County to earn this distinction. At Washington, care and intervention for stroke care. The Program is now designated as a Primary Stroke Center, only the second hospital in Alameda County to earn this distinction. At Washington, care and intervention for stroke care. The Program is now designated as a Primary Stroke Center, only the second hospital in Alameda County to earn this distinction. At Washington, care and intervention for stroke care. The Program is now designated as a Primary Stroke Center, only the second hospital in Alameda County to earn this distinction.

Services tailored to women’s needs

Washington Women’s Center gives women access to a centralized array of diagnostic and wellness services designed just for them and provided in a soothing environment. It features the comprehensive Breast Health Program. The Center’s unique concept is to offer advanced diagnostic services, an expert clinical staff and a host of wellness, support and education programs, combined with easy access to the extensive array of women’s services offered throughout Washington Hospital Healthcare System.

Top quality education to fight diabetes

The Diabetes Program at Washington Hospital was awarded the prestigious American Diabetes Association Education Recognition Certificate for its excellent diabetes self-management education program. Experts from the Association commended Washington for its in-depth, individualized approach to teaching people with diabetes how to successfully manage their disease.
We are pleased to present the 2007 Annual Report to Our Community in an all-new, digital format. Washington Hospital Healthcare System has a tradition of collaborating with the community to meet their needs while keeping pace with leading-edge developments in the world of health care. This report reflects that same perspective—a continuous search for the best ways to serve and communicate with you. We hope you'll enjoy exploring this fresh and innovative report as much as we are enthusiastic about creating it.

System Requirements

1GHz, or greater CPU with 256MB of RAM.

Display 1024 x 768 or greater with 16 bit color.

A compatible CD-Rom or DVD-Rom player.

Sound card and speakers, Internet connection, Microsoft® Windows® 2000 or above.

Macintosh® OS 10.3 or above.
Our Mission Statement

As the local Health Care District, our mission is to meet the health care needs of the District residents through medical services, education and research.

Within this scope, Washington Township Health Care District is committed to assuming the leadership role in improving and maintaining the health status of the residents by:

- Identifying and assessing community health care needs;
- Developing mechanisms to respond to the identified needs within the financial capabilities of the District;
- Providing access to high quality, cost-effective health services through an integrated delivery system;
- Providing appropriate employee, professional and community educational resources to enhance patient care and health promotion throughout the District.

To support the fulfillment of the mission, the District’s strategic vision is to be the regional medical center of Southern Alameda County offering services that span the full range of care within the available financial resources.

Resolved by the Board of Directors
Washington Township Health Care District
June 14, 1995
More than half a century ago, the people of Washington Township had a bold vision. They committed their energies and resources to creating a place within their own community where residents would have access to the fullest possible range of high quality health care services.

Transforming this vision into reality has taken the passion and dedication of many talented individuals. Today we celebrate that achievement. We also recognize that bringing leading-edge health care to our community is a never-ending process.

Washington Hospital Healthcare System continually assesses your changing needs. We then look to the wider world of health care for skilled experts and advanced solutions we can bring home to you. This approach often positions us at the forefront of health care not just in the Bay Area, but throughout the West Coast and the nation. For example, in the past year, we've introduced two exciting programs: the unique Washington Women's Center and the Taylor McAdam Bell Neuroscience Institute featuring its technologically advanced Gamma Knife® program and leading stroke program.

Washington Hospital Healthcare System is committed to building a world of excellent, locally based health care services as first envisioned by the people of this District. We appreciate your continuing support and involvement as we pursue this vision for today's community and for future generations.

Caring for the Community

Washington Township Health Care District provides many benefits to the community. One direct benefit that receives little notice is the health care that is provided for free or for which the District is not fully compensated. In the past year alone, Washington provided more than $37 million in health care to the community’s medically indigent population, $3 million for unpaid medical costs, community education and other expenses, and an additional $44 million for the uncompensated cost of care for Medicare patients and bad debt.

### 2006-2007 Financial Statement


Dollar Amounts represent thousands.

<table>
<thead>
<tr>
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<th>2007</th>
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</tr>
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<tbody>
<tr>
<td><strong>Income Statement</strong></td>
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<tr>
<td>Net Patient Service Revenue</td>
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<td>Other Revenue</td>
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<td>Salaries and Benefits</td>
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<tr>
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<tr>
<td><strong>Non-operating Revenues and Expenses</strong></td>
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<td>Investment Income</td>
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<td><strong>Total Operating and Non-operating Income – FASB</strong></td>
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* Financial Accounting Standards Board
** Governmental Accounting Standards Board
## Message from the Board of Directors

As we guide Washington Hospital Healthcare System in fulfilling its mission of meeting the community’s health care needs, the publicly elected members of the Washington Township Health Care District Board of Directors have the honor of representing the people of this District. Today, when advanced technologies and revolutionary approaches to medical care offer the prospect of longer, healthier lives for many, our role is both a privilege and a challenge.

One key to the continuing success of the Healthcare System is collaboration. Together with Washington Hospital’s administration and staff, physicians, volunteers and foundation, the Board has helped to develop a partnership that provides our residents with access to an unrivaled array of high quality, state-of-the-art programs and services.

As a resident of the District, you are also an important partner in this effort. We encourage you to stay abreast of key developments by attending our monthly board meetings or viewing the proceedings on Washington Hospital’s InHealth cable TV channel.

We should all be proud of the world of health care excellence Washington Hospital Healthcare System has brought to this community. Based on our shared vision about the importance of locally-based services, we will continue working together to create new and exciting opportunities for the future.

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* Figure includes change resulting from adoption of Financial Accounting Standards Board statement no. 158.
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1955 Washington Hospital Service League Established
1958 Washington Hospital Opens
1963 Intensive Care Unit Accepts Its First Patient
1971 Washington Hospital Employees’ Association Established
1972 Expansion of Intensive Care Unit, including a Cardiac Care Unit (Renamed to Sangalli Center)
1974 Washington Hospital Increased Beds from 156 to 265
1982 Hospital Foundation Established
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1984 Washington Clinic/Newark Opened
1985 Washington Clinic/Warm Springs Opened
Cardiac Rehabilitation Program Established
1986 Washington Outpatient Surgery Center Opened
Cardiac Surgery Program Implemented
1988 Established Partnership with Vesper (Later to Become Pathways) for Hospice Services
Washington Birthing Center Opened
1990 Tumor Registry Established
1991 Nursing Learning Lab Opened
1992 Washington Outpatient Rehabilitation Center Opened
Washington Outpatient Catheterization Laboratory Opened
1993 First Accreditation – American College of Surgeons Granted 3-year Approval of Cancer Program

Acquisition of 2500 Mowry (Washington West)
Integrated Birthing Center on 2 West
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1994 Health Connection Line Established
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Amanda Room Dedication
Level II Nursery Opened with Lucile Salter Packard Children’s Hospital
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Collaboration with Ohlone for Nurse Extern Program
Occupational Medicine Program Established
District’s 50th Anniversary
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Community Health Resource Library Opened
Public Grand Opening of Washington West Building
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1999 Named One of the “100 Top Hospitals: Cardiovascular Hospitals” by HCIA
Tattoo Removal Program Implemented
Community Health Resource Library Children’s Hour Established
Community Health Resource Library Lending Programming Launched

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Position: Treasurer
Elected: November 2004
Occupation: Physician, Cardiologist
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Our Vision: Health and Wellness at Your Doorstep

Since Washington Hospital opened its doors in 1958, medical treatment and technology have experienced a miraculous evolution. Despite this, our basic philosophy has not changed. We are dedicated to discovering the best solutions in the world of health care. Then, in partnership with the community, we bring those advancements home to fulfill your health and wellness needs.

We encourage you to explore the most recent developments from this successful collaboration in our 2007 Annual Report, presented for the first time on compact disc. It will provide you with fresh perspectives and a growing appreciation for the vital community asset that is Washington Hospital Healthcare System.

Keeping you informed and connected

Today, the personal computer and the internet make it possible for us to keep you informed and connected about the world of health care as never before.

Through Washington’s newly designed Web site at whhs.com and interactive calendar of events, you have fast, convenient access to information about what’s happening in your health care district. At the same time, the resources you and your family need to stay healthy are at your fingertips.

To learn more, insert the enclosed CD in your personal computer.

Find out what’s new

Available online at whhs.com, Washington’s enhanced calendar gives you an up-to-date view of health-related events throughout the system, including many helpful and informative classes, lectures, screenings and support group meetings offered through Washington Health & Wellness. With the calendar’s interactive format, you can quickly and easily select events of interest and reserve your place—all from the convenience of your home or office.

A window into our world

The CD-based 2007 Annual Report is a new and exciting way to learn about the many facets of Washington Hospital Healthcare System in a multimedia format. Along with overviews and updates about our many programs and community partnerships, you’ll enjoy video clips of numerous recent events, including selected broadcasts from InHealth, Washington’s local cable TV Channel 78.

Experience our history

The history of Washington Township Health Care District spans more than 50 years. It’s the story of a community dedicated to bringing the world of excellent health care to its doorstep.

You can experience this journey by accessing our interactive timeline, which includes numerous historical images. Just insert the CD into your personal computer and use your mouse to move through the years. A comprehensive list of historical events in our history is also available on the next page.
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Board of Directors

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Khalid Baig, M.D.
Chief of Staff
Washington Hospital Medical Staff
2006-2007 Financial Statement
Dollar Amounts represent thousands.

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As we guide Washington Hospital Healthcare System in fulfilling its mission of meeting the community’s health care needs, the publicly elected members of the Washington Township Health Care District Board of Directors have the honor of representing the people of this District. Today, when advanced technologies and revolutionary approaches to medical care offer the prospect of longer, healthier lives for many, our role is both a privilege and a challenge.

One key to the continuing success of the Healthcare System is collaboration. Together with Washington Hospital’s administration and staff, physicians, volunteers and foundation, the Board has helped to develop a partnership that provides our residents with access to an unrivaled array of high quality, state-of-the-art programs and services.

As a resident of the District, you are also an important partner in this effort. We encourage you to stay abreast of key developments by attending our monthly board meetings or viewing the proceedings on Washington Hospital’s InHealth cable TV channel.

We should all be proud of the world of health care excellence Washington Hospital Healthcare System has brought to this community. Based on our shared vision about the importance of locally-based services, we will continue working together to create new and exciting opportunities for the future.

Patricia Danielson, RHIT
President, Board of Directors
Washington Township Health Care District
More than half a century ago, the people of Washington Township had a bold vision. They committed their energies and resources to creating a place within their own community where residents would have access to the fullest possible range of high quality health care services.

Transforming this vision into reality has taken the passion and dedication of many talented individuals. Today we celebrate that achievement. We also recognize that bringing leading-edge health care to our community is a never-ending process.

Washington Hospital Healthcare System continually assesses your changing needs. We then look to the wider world of health care for skilled experts and advanced solutions we can bring home to you. This approach often positions us at the forefront of health care not just in the Bay Area, but throughout the West Coast and the nation. For example, in the past year, we've introduced two exciting programs: the unique Washington Women's Center and the Taylor McAdam Bell Neuroscience Institute featuring its technologically advanced Gamma Knife® program and leading stroke program.

Washington Hospital Healthcare System is committed to building a world of excellent, locally based health care services as first envisioned by the people of this District. We appreciate your continuing support and involvement as we pursue this vision for today’s community and for future generations.

Nancy Farber  
Chief Executive Officer  
Washington Hospital Healthcare System

### Income Statement

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Patient Service Revenue</td>
<td>$296,957</td>
<td>$265,034</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$9,440</td>
<td>$8,567</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>$306,397</strong></td>
<td><strong>$273,601</strong></td>
</tr>
<tr>
<td>Salaries and Benefits</td>
<td>$185,147</td>
<td>$164,792</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>$119,230</td>
<td>$107,563</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>$304,377</strong></td>
<td><strong>$272,355</strong></td>
</tr>
<tr>
<td>Operating Income</td>
<td>$2,020</td>
<td>$1,246</td>
</tr>
</tbody>
</table>

### Non-operating Revenues and Expenses

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment Income</td>
<td>$3,523</td>
<td>$3,659</td>
</tr>
<tr>
<td>Interest Expense</td>
<td>$(2,659)</td>
<td>$(3,345)</td>
</tr>
<tr>
<td>Other</td>
<td>$537</td>
<td>$675</td>
</tr>
<tr>
<td><strong>Total Operating and Non-operating Income – FASB</strong></td>
<td><strong>$3,421</strong></td>
<td><strong>$2,235</strong></td>
</tr>
<tr>
<td>Unrealized Gain/(loss) on Investments</td>
<td>$1,634</td>
<td>$(3,304)</td>
</tr>
<tr>
<td>Property Tax Revenue</td>
<td>$1,931</td>
<td>$–</td>
</tr>
<tr>
<td><strong>Total Operating and Non-operating Income – GASB</strong></td>
<td><strong>$6,986</strong></td>
<td><strong>$(1,069)</strong></td>
</tr>
</tbody>
</table>

### 2006-2007 Financial Statement

* Financial Accounting Standards Board
** Governmental Accounting Standards Board

Caring for the Community

Washington Township Health Care District provides many benefits to the community. One direct benefit that receives little notice is the health care that is provided for free or for which the District is not fully compensated. In the past year alone, Washington provided more than $37 million in health care to the community’s medically indigent population, $3 million for unpaid medical costs, community education and other expenses, and an additional $44 million for the uncompensated cost of care for Medicare patients and bad debt.
Our Mission Statement

As the local Health Care District, our mission is to meet the health care needs of the District residents through medical services, education and research.

Within this scope, Washington Township Health Care District is committed to assuming the leadership role in improving and maintaining the health status of the residents by:

- Identifying and assessing community health care needs;
- Developing mechanisms to respond to the identified needs within the financial capabilities of the District;
- Providing access to high quality, cost-effective health services through an integrated delivery system;
- Providing appropriate employee, professional and community educational resources to enhance patient care and health promotion throughout the District.

To support the fulfillment of the mission, the District’s strategic vision is to be the regional medical center of Southern Alameda County offering services that span the full range of care within the available financial resources.

Resolved by the Board of Directors
Washington Township Health Care District
June 14, 1995
2007: A Year of Achievement

This year has been an exceptional time of achievement for Washington Hospital Healthcare System. While many of our services continued to expand and evolve, 2007 was highlighted by events in five leading-edge programs.

A sharper focus on diagnostics

Washington opened its new Outpatient Imaging Center featuring the most advanced, all-digital imaging technology available in one convenient location. The latest generation 64-slice CT scanner, combined with the added precision of industry-leading image quality, gives doctors access to some of the best diagnostic tools available in the world of health care today.

World-class care for neurological disorders

At the new Taylor McAdam Bell Neuroscience Institute, Washington has brought together leading experts and state-of-the-art technologies to treat patients with a wide range of neurological disorders. The Institute’s five programs focus on highly effective, minimally invasive treatments. One of the innovations of the Institute is the world-class Gamma Knife® Program. Washington became the first hospital in North America and the first community hospital in the world to use the gold standard Leksell Gamma Knife® Perfexion™ for treating patients with malignant brain tumors and other serious brain disorders without making a single incision.

The highest standards for stroke care

Washington Hospital's Stroke Program has earned the Gold Seal of approval from the Joint Commission, the nation’s leader in standards-setting and accreditation for healthcare. The Program is now designated as a Primary Stroke Center, only the second hospital in Alameda County to earn this distinction. At Washington, care and intervention for stroke care is fast, efficient and highly coordinated, giving patients the best possible outcomes.

Services tailored to women’s needs

Washington Women’s Center gives women access to a centralized array of diagnostic and wellness services designed just for them and provided in a setting environment. It features the comprehensive Breast Health Program. The Center’s unique concept is to offer advanced diagnostic services, an expert clinical staff and a host of wellness, support and education programs, combined with easy access to the extensive array of women’s services throughout Washington Hospital Healthcare System.

Top quality education to fight diabetes

The Diabetes Program at Washington Hospital was awarded the prestigious American Diabetes Association Education Recognition Certificate for its excellent diabetes self-management education programs. Experts from the Association commended Washington for its in-depth, individualized approach to teaching people with diabetes how to successfully manage their disease.

Video Presentations
Interactive Timeline
Calendar of Events
And More
We are pleased to present the 2007 Annual Report to Our Community in an all-new, digital format. Washington Hospital Healthcare System has a tradition of collaborating with the community to meet their needs while keeping pace with leading-edge developments in the world of health care. This report reflects that same perspective—a continuous search for the best ways to serve and communicate with you. We hope you’ll enjoy exploring this fresh and innovative report as much as we are enthusiastic about creating it.

A New Way to Explore our World

System Requirements

1GHz, or greater CPU with 256MB of RAM.
Display 1024 x 768 or greater with 16 bit color.
A compatible CD-Rom or DVD-Rom player.
Sound card and speakers, Internet connection.
Microsoft® Windows® 2000 or above.
Macintosh® OS 10.3 or above.

If you would like additional copies of the Washington Township Health Care District Annual Report or for more information, please contact:
Community Relations Department
Washington Hospital Healthcare System
2800 Huyssen Avenue, Fremont, CA 94538-1716
Phone (510) 791-3417 Fax (510) 791-3496
This report has been published as a service to the District residents by the Washington Township Health Care District.

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Chris Benzel, Production

Jeff Firestone
Photography

Spectrum Lithography
Printing

A World of Health Care
In Your Community.
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World-class care for neurological disorders

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Medical and Wellness Services

New Programs
Interactive Timeline
Video Presentation
Calendar of Events
And More

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