



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 • (510) 797-1111

Nancy Farber, Chief Executive Officer

Board of Directors

Patricia Dantelson, RHIT
Jacob Eapen, M.D.
William F. Nicholson, M.D.
Bernard Stewart, D.D.S.
Michael J. Wallace

BOARD OF DIRECTORS' MEETING

Wednesday, November 12, 2014 – 6:00 P.M.
Conrad E. Anderson, MD Auditorium

AGENDA

- | | PRESENTED BY: |
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| I. CALL TO ORDER & PLEDGE OF ALLEGIANCE | Bernard Stewart, DDS
Board Member |
| II. ROLL CALL | Christine Flores
Senior Executive Assistant |
| III. EDUCATION SESSION:
Overview of Food Supply Chain | Kimberlee Alvari
Director, Food and Nutrition |
| IV. CONSIDERATION OF MINUTES
October 8, 20, 22, and 27, 2014 | <i>Motion Required</i> |
| V. COMMUNICATIONS | |
| A. Oral | |
| B. Written | |
| From Peter Lunny, MD, Chief of Staff,
dated October 27, 2014 requesting approval
of Medical Staff Credentialing Action Items | <i>Motion Required</i> |
| VI. INFORMATION | PRESENTED BY: |
| A. Service League Report | Gail Tomita
Service League President |
| B. Medical Staff Report | Peter Lunny, MD
Chief of Staff |
| C. Hospital Calendar | Nancy Farber
Chief Executive Officer |

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| D. | Construction Report | Ed Fayen, Senior Associate Administrator |
| E. | Quality Report
Influenza Season 2014-2015 | Mary Bowron, DNP, RN, CIC
Senior Director of Quality & Resource Management |
| F. | Finance Report | Chris Henry
Chief Financial Officer and Associate Administrator |
| G. | Hospital Operations Report | Nancy Farber
Chief Executive Officer |

VII. ADJOURN TO CLOSED SESSION

In accordance with Section 1461, 1462, 32106 and 32155 of the California health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, portions of this meeting may be held in closed session.

- A. HUMAN RESOURCES
Discussion of Human Resources Matter, pursuant to California Government Code Section 54956.
- B. RISK MANAGEMENT
Conference regarding Risk Management Matters, pursuant to Health & Safety Code Section 32155. Discussion of Claims Liabilities pending and anticipated litigation, pursuant to Government Code Section 54956.
 - 1. Conference with Legal Counsel and Deliberation Regarding Peer Review Matter re: Physician #1619, pursuant to Government Code 54956.9(d)(1) and Health & Safety Code 32155
- C. STRATEGIC PLANNING
Discussion of Hospital Trade Secrets applicable to institution of new hospital services and facilities. No action will be taken, pursuant to Health & Safety Code Sections 1461, 1462 and 32106 and Government Code Section 54954.5(h). Likely date of release of information to be public: May 2015

**VIII. RECONVENE TO OPEN SESSION &
REPORT ON CLOSED SESSION**

Bernard Stewart, DDS
Board Member

IX. ADJOURNMENT

Bernard Stewart, DDS
Board Member

<p>A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, October 8, 2014 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:01 p.m. and led those present in the Pledge of Allegiance.</p>	<p><i>CALL TO ORDER</i></p>
<p>Roll call was taken. Directors present: Bernard Stewart, DDS, William Nicholson, MD, Patricia Danielson, RHIT, Jacob Eapen, MD; Michael Wallace</p>	<p><i>ROLL CALL</i></p>
<p>Also present: Nancy Farber, Chief Executive Officer, Peter Lunny, Chief of Medical Staff, Gail Tomita, Service League President, Christine Nguyen-Flores, Executive Assistant</p>	
<p>Guests: Kimberly Hartz, Ed Fayen, Chris Henry, Bryant Welch, Stephanie Williams, Tina Nunez, Kristin Ferguson, Larry Bowen, Angus Cochran, Bryant Welch, Mary Bowron, Albert Brooks, MD, Bill Emberley, Joe Tada</p>	
<p>Ms. Farber introduced Chris Henry, Associate Administrator and Chief Financial Officer. Mr. Henry introduced Michael MacBryde, CPA from PricewaterhouseCoopers, LLP. Mr. MacBryde presented the Results of the 2014 Financial Statement Audit to the Board of Directors discussing the scope and status of our engagement as well as risk and response summary, areas of audit focus, and our required communications. Mr. MacBryde noted there are no actions required by the Board of Directors and went on to discuss the summarized statements of net position, the summarized statements of revenues and expenses, and changes in net position, risk and response summary and new accounting standards. Patient accounts receivable and related allowances, cash and investments, self-insurance and other actuarially-determined liabilities were also discussed as well as providing a summary of audit procedures performs and those results.</p>	<p><i>EDUCATION SESSION: Results of Annual Audit</i></p>
<p>Director Stewart took the action item, Consideration of Audit Report Fiscal Year Ending June 30, 2014 out of agenda order.</p> <p>Director Eapen moved for the acceptance of the Audit Report for Fiscal Year ending June 30, 2014, as presented, and that the Secretary be directed to publish the report in the newspaper of local distribution, in accordance with Local Hospital District Law and Hospital Policies and Procedures. Director Wallace seconded the motion.</p> <p>Roll call was taken:</p> <p style="padding-left: 40px;">Bernard Stewart, DDS - aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye Jacob Eapen, MD - aye Michael Wallace – aye</p> <p>The motion unanimously carried.</p>	<p><i>CONSIDERATION OF AUDIT REPORT FISCAL YEAR ENDING JUNE 30, 2014</i></p>

<p>Director Danielson moved for approval of the minutes of September 10, 15, and 22, 2014. Director Nicholson seconded the motion.</p> <p>Roll call was taken:</p> <p style="padding-left: 40px;">Bernard Stewart, DDS - aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye Jacob Eapen, MD - aye Michael Wallace – aye</p> <p>The motion unanimously carried.</p>	<p><i>APPROVAL OF MINUTES OF SEPTEMBER 10, 15, AND 22, 2014</i></p>
<p>Before the floor was open to oral communications from the public, Ms. Farber presented a statement in regards to the SEIU-UHW negotiations.</p> <p>Director Stewart then opened the floor to communications from the public. Ninna Baniani, Lenetra Stevenson, Adelia, and Michael Reeves were invited to address the board. The speakers addressed the Board regarding healthcare benefits, retirement benefits, and CEO Compensation.</p>	<p><i>COMMUNICATIONS ORAL</i></p>
<p>The following written communication was received from Peter Lunny, M.D., Chief of Staff, dated September 22, 2014 requesting approval of Medical Staff Credentialing Action Items as follows:</p> <p><u>Appointments:</u> Armstrong, Sherry, CCP; Miller, Rachael, PA-C; Muffley, Matthew, MD; Multani, Kuljeet, MD; Ting, Tuow, MD</p> <p><u>Reappointments:</u> Andrews, Harry, MD; Beatty, Megan, MD; Blaurock, Madeleine, MD; Cerruti, Remo, MD; Cotter, Brooke, MD; Dobson, Anthony, MD; Jones, Maggie, MD; Kantamuneni, Uma, MD; Karipineni, Shakira, MD; Kehl, R.Scott, MD; Lee, Jennifer, MD; Lee, Darlene, MD; Line, Terence, MD; Miller, Kelly, MD; Parmley, Michael, MD; Rasheed, Sabiha, MD; Sahota, D.D.S., Surgery; Sanchez, Henry, MD; Salama, Nancy, MD; Sharma, Padmaja, MD; Shimotsu, Victoria, MD; Silkiss, Rona, MD; Sinha, Sidhartha, MD; Song, James, MD; Sunkavally, Rao, MD; Tilley, Spencer, MD; Tilley, Subena, DO; Tom, Peter, MD; Tsang, Nally, MD; Wang, Jennifer, MD; Wu, Emily, MD</p> <p><u>Non-Reappointments:</u> Gao, Feng, R.N.F.A</p> <p><u>Transfer in Staff Category:</u> Beatty, Megan, MD; Tilley, Spencer, MD; Tilley, Subena, DO</p> <p><u>Resignations:</u> Cohen, Edward, MD; Kamlot, Andreas, MD; Muro, Yvonne, PA-C; Nguyen, Richard, DO</p> <p>Director Nicholson moved for approval of the credentialing action items. Director Wallace seconded the motion.</p> <p>Roll call was taken:</p> <p style="padding-left: 40px;">Bernard Stewart, DDS - aye William Nicholson, MD - aye</p>	<p><i>COMMUNICATIONS WRITTEN</i></p>

<p>Patricia Danielson, RHIT – aye Jacob Eapen, MD - aye Michael Wallace – aye</p> <p>The motion unanimously carried.</p>	
<p>Gail Tomita, Service League President presented the Service League Report. She noted that on Thursday, October 16th the East Bay Council of Hospital Volunteers will hold a speakers meeting with speakers Lily Stamets, UC San Francisco Manager, The Gift Shop at UCSF Medical Center and Marianne Jones, MA , Redwood City Patient Experience and Hospital Concierge at Sequoia Hospital. They will be speaking on “The Power of People”. The meeting will be held at the Fellowship Hall, Hillcrest Congregational Church 404 Gregory Lane, Pleasant Hill, Ca. Registration is at 9:30am with the speakers scheduled for 10 – 11:30am. Joan Cardellino CAHHS director Volunteer Services will give an update on what is happening in California.</p>	<p><i>SERVICE LEAGUE REPORT</i></p>
<p>Dr. Lunny reported there are 543 Medical Staff members.</p>	<p><i>MEDICAL STAFF REPORT</i></p>
<p><u>The Hospital Calendar video highlighted the following events:</u></p> <p>On Monday, September 15th, 22nd and 29th, Dr. Victoria Leiphart, gynecologist, presented the remaining 3 sessions of the “Restoring Balance,” program, a four-week stress reduction program; 20 people attended.</p> <p>On Tuesday, September 16th, Dr. Jason Van Tassel, Ear, Nose and Throat Specialist, presented “Relief from Sinus Issues”; 15 people attended.</p> <p>On Wednesday, September 17th, as part of the Healthy Knowledge at Noon Series, Dr. Vandana Sharma, oncologist, presented, “Lifestyle and Cancer: What Can You Do to Reduce Your Risk”; 11 people attended.</p> <p>On Monday, September 22nd, Lucy Hernandez, Community Outreach Coordinator, provided bone density screenings for osteoporosis, for employees at Boehringer Ingelheim. Located in Fremont, Boehringer Ingelheim is a pharmaceutical manufacturing company; 47 employees were screened.</p> <p>On Wednesday, September 24th, the Community Health Resource Library participated in the Health and Safety Fair hosted by Carlton Plaza of Fremont. Staff provided bone density screenings for osteoporosis; 26 people were screened for Osteoporosis and 85 people attended the event.</p> <p>On Saturday, September 27th, Washington Hospital staffed an information booth at the HERS Breast Cancer Foundation Keep Abreast 5 and 10 k walk/run event at Quarry Lakes in Fremont. The event raised funds for breast cancer programs and services. Washington Hospital was a sponsor; over 600 people participated in the event.</p> <p>On Wednesday, October 1st and 7th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented, “Medicare Updates for 2015.” Both</p>	<p><i>HOSPITAL CALENDAR: Community Outreach</i></p>

of these seminars provided information for Medicare enrollees on changes and updates to Medicare plans for the coming year; over 20 people attended. On October 1st and 3rd, Lucy Hernandez, Community Outreach Coordinator, presented "Hand Washing" classes at Vallejo Mill Elementary and Mission Valley School in Fremont and Kennedy Elementary School in Newark. Information was provided on proper hand washing and hygiene to prevent infection and the spread of germs; 81 students attended.

Also on Wednesday, October 1st, the Washington Hospital Lab along with Washington Township Medical Foundation participated in the City of Fremont Health Fair. The Lab provided cholesterol and glucose screenings and WTMF provided blood pressure screenings; 74 people were screened and 150 people attended the event.

On Thursday, October 2nd, as part of the Diabetes Matters Series, Michelle Hedding, RN and Diana Jaycox, RN, presented, "CDE: When You Care Too Much: Giving the Right Kind of Support to a Loved One Who Has Diabetes"; 12 people attended.

On Sunday, October 5th, Washington Hospital staff participated in the Tri-City area Rotary Clubs annual "Rotary Chili Cook-off". The event raised money for local charitable organizations including Tri-City Rotary Clinic, LIFE ElderCare, Washington on Wheels Mobile Health Clinic, and the HOPE Project Mobile Clinic; over 300 people attended.

On Tuesday, October 7th, Washington Hospital participated in the City of Newark 15th Annual Senior Resource Fair at Silliman Activity Center. Staff provided bone density screenings for osteoporosis; 26 people were screened for Osteoporosis and over 200 people attended the event.

Also on Tuesday, October 7th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented, Medicare Part D Prescription Drug Coverage; 17 people attended.

Upcoming Health Promotions & Community Outreach Events

On Friday, October 10th, Lincoln elementary school in Newark will hold a walk-a-thon. Washington Township Medical Foundation will staff a booth and provide health information for students, teachers and parents.

On Tuesday, October 14th from 5 to 7:30pm, Washington Hospital will host the annual Think Pink Breast Health Awareness Event. The event will feature a health fair and presentations by Dr. William Dugoni Jr., surgeon, Dr. Mimi Lin, radiologist, Dr. Vandana Sharma, oncologist and Kimberlee Alvari, Registered Dietitian.

On November 14th, from 2:30 to 3:30 pm Dr. Alexander Sah, orthopedic surgeon, will be presenting "Treatments for Hip Pain."

<p><u>Washington Hospital Healthcare Foundation Report</u></p> <p>On October 11, the Washington Hospital Healthcare Foundation will host the 28th annual Top Hat dinner dance. This year's gala will be co-chaired by Rod Silveira and Skip Turner, the owners of Professional Home Care Associates and Neurosport, and Dr. Jan Henstorf, Chief Medical Information Officer at Washington Hospital.</p> <p>The trustees of the Foundation have designated the proceeds from this year's Top Hat gala towards the Washington Special Care Nursery, which is affiliated with UCSF Benioff Children's Hospital San Francisco. This unit in the hospital cares for babies born prematurely or with life-threatening conditions. Funds from the gala will support patients' families and provide technology upgrades.</p> <p><u>Washington Hospital Healthcare Board of Directors' Report</u></p> <p>Washington Township Healthcare District Board Members attended the 12th Annual SAVE Breakfast Eye-opener on September 26, the Union City Chamber of Commerce State of the City Luncheon on September 30th and the 23rd Annual Rotary Chili Cook-off on October 5th.</p>	<p><i>HOSPITAL CALENDAR: Washington Hospital Foundation Report</i></p> <p><i>HOSPITAL CALENDAR: Board of Directors' Report</i></p>
<p><u>Washington On Wheels Mobile Health Clinic, W.O.W.</u></p> <p>During the month of September, Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Family Resource Center, Fremont Senior Center, the Silliman Activity Center in Newark and the New Haven Adult School and the Ruggeri Senior Center, both located in Union City. W.O.W. also provided health care services to students at Brier Elementary School in Fremont.</p> <p>W.O.W. also provided occupational health service, including influenza vaccines to Plexus- a leading electronic manufacturing company in Fremont and Emerald Packaging, located in Union City. Emerald Packaging is one of the largest packaging manufacturers on the West Coast in Union City.</p> <p>The total number of community members receiving healthcare from the Washington On Wheels Clinic during the month of September was 338.</p> <p><u>Internet Marketing</u></p> <p>There were over 48,826 visits to the hospital website in the month of September. The hospital's Physician Finder section was the most viewed webpage with 15,097 page views, followed by the Employment section with 8,397 page views and the About WHHS section with 7,710 page views. The Volunteers section had 9,061 views and the Women's Health and Pregnancy with 2,917.</p> <p><u>InHealth - Channel 78</u></p> <p>During the month of September, Washington Hospital's cable channel 78, InHealth, taped new programming including the a Diabetes Matters program "The Diabetes Domino Effect" and a Health and Wellness seminar "Relief from Sinus Issues." InHealth aired new programing including Prostate Health & Prostate Cancer, GERD and Your Risk for Esophageal Cancer, The Washington Hospital</p>	<p><i>HOSPITAL CALENDAR: Washington On Wheels Mobile Health Van</i></p> <p><i>HOSPITAL CALENDAR: Internet Report</i></p> <p><i>HOSPITAL CALENDAR: InHealth</i></p>

<p>Mary Bowron, Senior Director of Quality and Resource Management presented the Centers for Medicare and Medicaid Services: Meaningful Use Reporting. Ms. Bowron noted the “Meaningful Use” is a Centers for Medicare and Medicaid (CMS) program to use certified electronic health record technology to medically improve health outcomes. Per CMS, meaningful use leads to better patient care while reducing costs. To achieve Meaningful Use, receive incentives and avoid penalties, hospitals and providers must follow criteria set by CMS. Some examples of Meaningful Use include: using electronic data to prevent readmissions, ensuring medication such as aspirin and statin are prescribed at discharge, and providing safe and efficient access to health information online. The Meaningful Use Program’s purpose is to improve patient care and better outcomes, through incentives for quality driven care. The five core goals include: Improve quality, safety, efficiency and reduce disparities, engage patient and family in care, encourage care coordination, better population and public health, and ensure adequate safety and privacy. Ms. Bowron went on to discuss the 3 stages of Meaningful Use: Stage I (Data capture/sharing), Stage II (Clinical processes), and Stage II (Improved outcomes)</p>	<p><i>QUALITY REPORT Centers for Medicare and Medicaid Services: Meaningful Use Reporting</i></p>
<p>Chris Henry, Chief Financial Officer, presented the Finance Report for August 2014. The average daily census was 129.1 with admissions of 935 resulting in 4,003 patient days. Outpatient observation equivalent days were 278. The average length of stay was 4.13 days. The case mix index was 1.431. Deliveries were 183. Surgical cases were 341. Joint Replacement cases were 107. Neurosurgical cases were 23. Cardiac Surgical cases were 6. The Outpatient visits were 7,047 and Emergency visits were 4,371. Total productive FTEs were 1,109.2. FTEs per adjusted occupied bed were 7.06.</p>	<p><i>FINANCE REPORT</i></p>
<p>Ms. Farber presented the Hospital Operations Report for September. There were 1,026 patient admissions with an average daily census of 148. This was higher than the budget of 952 admissions and 4.2% below the budgeted average daily census of 154. Preliminary information indicated inpatient revenue for the month of September at approximately \$120,400,000; 51.7% was Medicare and 21.7% was Medi-Cal, for a total of 73.4% in government program revenue. There were 163 deliveries in the Hospital resulting in 361 baby days. There were 362 surgical cases at the Hospital and 660 cases at the Outpatient Surgery Center. The Emergency Room saw 4,486 patients. The clinics saw approximately 4,060 patients. FTEs per Adjusted Occupied Bed were 6.50.</p>	<p><i>HOSPITAL OPERATIONS REPORT</i></p>
<p>In accordance with District Law, Policies and Procedures, Director Eapen moved for the adoption of Resolution No. 1149. This is a resolution to provide for the implementation of the Permanent Improvements to Civic Center Drive (to include a Traffic Light) Project for an amount not to exceed \$1,864,377. In accordance with District Law, Policies, and Procedures, Director Eapen moved to approve this project to include the authorization for completion of construction documents by the Hospital Civic Engineer and authorization by the Secretary of the Board of Directors to publicly advertise for firms to pre-qualify to bid on this project.</p>	<p><i>ADOPTION OF RESOLUTION NO. 1149, TRAFFIC SIGNAL AND CIVIC CENTER DRIVE IMPROVEMENTS</i></p>

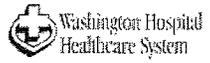
<p>Director Nicholson seconded the motion.</p> <p>Roll call was taken:</p> <p style="padding-left: 40px;">Bernard Stewart, DDS - aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye Jacob Eapen, MD - aye Michael Wallace – aye</p> <p>The motion unanimously carried.</p>	
<p>In accordance with Health & Safety Code Sections 1461, 1462, and 32106 and Government Code Section 54954.6(h). Director Stewart adjourned the meeting to closed section at 8:00p.m. as the discussion pertained to Hospital trade secrets, human resources matters and risk management.</p>	<p><i>ADJOURN TO CLOSED SESSION</i></p>
<p>Director Stewart reconvened the meeting to open session at 8:50p.m. and reported no action was taken in closed session.</p>	<p><i>RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION</i></p>
<p>There being no further business, Director Stewart adjourned the meeting at 8:51p.m.</p> <p>_____ Bernard Stewart, DDS President</p> <p>_____ William Nicholson, MD Secretary</p>	<p><i>ADJOURNMENT</i></p>

<p>A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, October 20, 2014 in the Boardroom, Washington Hospital, 2000 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:08 p.m. and led those present in the Pledge of Allegiance.</p>	<p><i>CALL TO ORDER</i></p>
<p>Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Patricia Danielson, RHIT; Jacob Eapen, MD; Michael Wallace</p>	<p><i>ROLL CALL</i></p>
<p>Also present: Kimberly Hartz, Senior Associate Administrator; Ed Fayen, Senior Associate Administrator; Colleen Doerr, Executive Assistant Excused: Nancy Farber, Chief Executive Officer; Christine Flores, Executive Assistant</p>	
<p>There were no oral or written communications.</p>	<p><i>COMMUNICATIONS</i></p>
<p>In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Code Section 54954.5(h) Director Stewart adjourned the meeting to closed session at 6:08 p.m., as the discussion pertained to Hospital trade secrets, Human Resources matters and Risk Management.</p>	<p><i>ADJOURN TO CLOSED SESSION</i></p>
<p>Director Stewart reconvened the meeting to open session at 7:35 p.m. and reported no action was taken in closed session.</p>	<p><i>RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION</i></p>
<p>There being no further business, Director Stewart adjourned the meeting at 7:35 p.m.</p>	<p><i>ADJOURNMENT</i></p>
<p>_____ Bernard Stewart, DDS President</p>	<p>_____ William F. Nicholson, MD Secretary</p>

<p>A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, October 22, 2014 in the Boardroom, Washington Hospital, 2000 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:03 p.m. and led those present in the Pledge of Allegiance.</p>	<p><i>CALL TO ORDER</i></p>
<p>Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Patricia Danielson, RHIT; Jacob Eapen, MD Excused: Michael Wallace</p>	<p><i>ROLL CALL</i></p>
<p>Also present: Nancy Farber, Chief Executive Officer; Kimberly Hartz, Senior Associate Administrator; Ed Fayen, Senior Associate Administrator; Chris Henry, Associate Administrator; Stephanie Williams, Associate Administrator; Bryant Welch, Associate Administrator; Tina Nunez, Associate Administrator; Christine Flores, Executive Assistant.</p>	
<p>There were no oral or written communications.</p>	<p><i>COMMUNICATIONS</i></p>
<p>In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Code Section 54954.5(h) Director Stewart adjourned the meeting to closed session at 6:03 p.m., as the discussion pertained to Hospital trade secrets, Human Resources matters and Risk Management.</p>	<p><i>ADJOURN TO CLOSED SESSION</i></p>
<p>Director Stewart reconvened the meeting to open session at 7:59 p.m. and reported no action was taken in closed session.</p>	<p><i>RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION</i></p>
<p>In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Office be authorized to enter into the necessary contracts and proceed with the purchase of the hardware, software and implementation services for Epic 2014 and Epic Beaker for a total amount not to exceed \$9,946,850. These expenses were included in the Fiscal Year 2015 Capital Project Budget. Director Danielson seconded the motion. Roll call was taken: Bernard Stewart, DDS - aye William Nicholson, MD - aye Patricia Danielson, RHIT - aye Jacob Eapen, MD - aye</p> <p>The motion carried.</p>	<p><i>CONSIDERATION OF EPIC 2014 UPGRADE AND EPIC BEAKER</i></p>

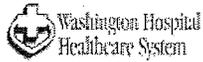
<p>In accordance with District Law, Policies and Procedures, Director Nicholson moved for denial of the claim received on September 26, 2014 on behalf of Leslie M. Jackson, and that the Chief Executive Officer be directed to provide notice in accordance with government code section 945.6. Director Danielson seconded the motion.</p> <p>Roll call was taken:</p> <p style="padding-left: 40px;">Bernard Stewart, DDS - aye William Nicholson, MD - aye Patricia Danielson, RHIT - aye Jacob Eapen, MD – aye</p> <p>The motion carried.</p>	<p><i>CONSIDERATION OF CLAIM: JACKSON</i></p>
<p>There being no further business, Director Stewart adjourned the meeting at 8:04 p.m.</p> <p>_____ Bernard Stewart, DDS President</p> <p>_____ William F. Nicholson, MD Secretary</p>	<p><i>ADJOURNMENT</i></p>

<p>A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, October 27, 2014, in the Boardroom, Washington Hospital, 2000 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 7:30 a.m.</p>	<p><i>CALL TO ORDER</i></p>
<p>Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Patricia Danielson, RHIT, Jacob Eapen, MD Excused: Michael Wallace</p>	<p><i>ROLL CALL</i></p>
<p>Also present: Peter Lunny, MD; Jan Henstorf, MD; Nancy Farber, CEO; Albert Brooks, MD; John Romano, MD; Stephanie Williams</p>	
<p>There were no oral or written communications.</p>	<p><i>COMMUNICATIONS</i></p>
<p>Director Stewart adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.</p>	<p><i>ADJOURN TO CLOSED SESSION</i></p>
<p>Director Stewart reconvened the meeting to open session at 9:05 a.m. and reported no action was taken in closed session.</p>	<p><i>RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION</i></p>
<p>There being no further business, the meeting adjourned at 9:05 a.m.</p>	<p><i>ADJOURNMENT</i></p>
<p>_____ Bernard Stewart, DDS President</p>	<p>_____ William F. Nicholson, MD Secretary</p>



**WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT**

September 2014



WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
September 2014

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: November 7, 2014
TO: Board of Directors
FROM: Nancy Farber
SUBJECT: Washington Hospital – September 2014
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

<u>ACUTE INPATIENT:</u>	September <u>Actual</u>	<u>Budget</u>	Current 12 <u>Month Avg.</u>
Average Daily Census	147.7	154.2	155.2
# of Admissions	1,026	952	965
Patient Days	4,432	4,625	4,717
Discharge ALOS	4.39	4.86	4.85

<u>OUTPATIENT:</u>	September <u>Actual</u>	<u>Budget</u>	Current 12 <u>Month Avg.</u>
OP Visits	7,137	7,276	7,440
ER Visits	4,586	4,258	4,335
Observation Equivalent Days – OP	258	242	249

Comparison of September acute inpatient statistics to those of the budget showed a higher level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were lower than budget. Emergency Room visits were above budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were 0.5 above budget. Total productive FTEs for September were 1,158.7, 10.3 below the budgeted level of 1,169.0. Nonproductive FTEs were 10.8 above budget. Productive FTEs per adjusted occupied bed were 5.63, 0.07 below the budgeted level of 5.70. Total FTEs per adjusted occupied bed were 6.50, 0.03 below the budgeted level of 6.53.

3. Income - Schedule Board 1

For the month of September the Hospital realized a gain of \$3,282,000 from operations.

Total Gross Patient Service Revenue of \$167,620,000 for September was 4.5% above budget.

Deductions from Revenue of \$129,606,000 represented 77.32% of Total Gross Patient Service Revenue. This percentage is above the budgeted amount of 76.30%.

Total Operating Revenue of \$38,200,000 was \$5,000 below the budget.

Total Operating Expense in September was \$3,082,000 (8.1%) below the budgeted amount.

The Total Non-Operating Gain of \$676,000 for the month of September includes an unrealized loss on investments of \$420,000 and property tax revenue of \$785,000. This property tax revenue will be used to pay the debt service for the general obligation bonds.

The Total Net Gain for September was \$3,958,000, which was \$2,668,000 more than the budgeted gain of \$1,290,000.

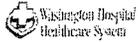
The Total Net Gain for September using FASB accounting principles, in which the unrealized loss on investments and property tax revenues are removed from the non-operating income and expense, was \$3,593,000 compared to budgeted gain of \$506,000.

4. **Balance Sheet – Schedule Board 2**

There were no noteworthy changes in assets and liabilities when compared to the August 2014 amounts.

NANCY FARBER
Chief Executive Officer

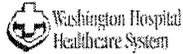
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WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
September 2014
GASB FORMAT
(In thousands)

SEPTEMBER				YEAR TO DATE				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
				1	<u>OPERATING REVENUE</u>			
\$ 120,379	\$ 120,723	\$ (344)	-0.3%	2	\$ 343,063	\$ 353,874	\$ (10,811)	-3.1%
47,241	39,703	7,538	19.0%	3	142,978	124,373	18,605	15.0%
167,620	160,426	7,194	4.5%	4	486,041	478,247	7,794	1.6%
(129,606)	(122,406)	(7,200)	-5.9%	5	(372,619)	(364,300)	(8,319)	-2.3%
77.32%	76.30%			6	76.66%	76.17%		
38,014	38,020	(6)	0.0%	7	113,422	113,947	(525)	-0.5%
186	185	1	0.5%	8	521	550	(29)	-5.3%
38,200	38,205	(5)	0.0%	9	113,943	114,497	(554)	-0.5%
				10	<u>OPERATING EXPENSES</u>			
13,399	13,079	(320)	-2.4%	11	40,878	40,283	(595)	-1.5%
5,756	5,824	68	1.2%	12	16,535	17,354	819	4.7%
4,479	4,012	(467)	-11.6%	13	12,234	12,273	39	0.3%
4,832	4,904	72	1.5%	14	14,658	14,613	(45)	-0.3%
1,359	1,352	(7)	-0.5%	15	3,995	4,086	91	2.2%
1,459	5,199	3,740	71.9%	16	11,472	15,521	4,049	26.1%
2,733	2,733	0	0.0%	17	8,249	8,198	(51)	-0.6%
901	897	(4)	-0.4%	18	2,748	2,732	(16)	-0.6%
34,918	38,000	3,082	8.1%	19	110,769	115,060	4,291	3.7%
3,282	205	3,077	1501.0%	20	3,174	(563)	3,737	663.8%
8.59%	0.54%			21	2.79%	-0.49%		
				22	<u>NON-OPERATING INCOME & (EXPENSE)</u>			
217	216	1	0.5%	23	672	662	10	1.5%
0	0	0	0.0%	23	(16)	0	(16)	0.0%
94	85	9	10.6%	24	234	228	6	2.6%
0	0	0	0.0%	25	0	0	0	0.0%
785	784	1	0.1%	26	2,875	2,873	2	0.1%
(420)	0	(420)	0.0%	27	(672)	0	(672)	0.0%
676	1,085	(409)	-37.7%	28	3,093	3,763	(670)	-17.8%
\$ 3,958	\$ 1,290	\$ 2,668	206.8%	29	\$ 6,267	\$ 3,200	\$ 3,067	95.8%
10.36%	3.38%			30	5.50%	2.79%		
\$ 3,593	\$ 506	\$ 3,087	610.1%	31	\$ 4,064	\$ 327	\$ 3,737	1142.8%
9.41%	1.32%				3.57%	0.29%		

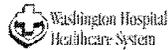
**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



WASHINGTON HOSPITAL
BALANCE SHEET
 September 2014
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOW			SEPTEMBER 2014	AUDITED JUNE 2014	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			SEPTEMBER 2014	AUDITED JUNE 2014		
CURRENT ASSETS					CURRENT LIABILITIES						
1	CASH & CASH EQUIVALENTS	\$	19,067	\$	13,995	1	CURRENT MATURITIES OF L/T OBLIG	\$	5,992	\$	10,010
2	ACCOUNTS REC NET OF ALLOWANCES		54,907		50,447	2	ACCOUNTS PAYABLE		14,928		20,804
3	OTHER CURRENT ASSETS		8,912		8,189	3	OTHER ACCRUED LIABILITIES		46,014		40,982
4	TOTAL CURRENT ASSETS		82,886		72,631	4	INTEREST		4,526		10,119
						5	TOTAL CURRENT LIABILITIES		71,460		81,915
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS						
6	BOARD DESIGNATED FOR CAPITAL AND OTHER		172,222		165,678	6	REVENUE BONDS AND OTHER		208,585		213,386
7	GENERAL OBLIGATION BOND FUNDS		136,993		136,916	7	GENERAL OBLIGATION BONDS		197,546		198,703
8	REVENUE BOND FUNDS		10,389		10,388						
9	BOND DEBT SERVICE FUNDS		6,243		26,248	OTHER LIABILITIES					
10	OTHER ASSETS LIMITED AS TO USE		14,947		15,030	10	NET PENSION LIABILITY		55,575		71,400
11	TOTAL ASSETS LIMITED AS TO USE		340,794		354,260	11	WORKERS' COMP		8,708		8,418
13	OTHER ASSETS		117,222		113,193	12	SUPPLEMENTAL MEDICAL RETIREMENT		35,202		34,466
14	NET PROPERTY, PLANT & EQUIPMENT		393,963		401,352	14	NET POSITION		346,840		340,573
15	TOTAL ASSETS		\$ 934,865		\$ 941,436	15	TOTAL LIABILITIES AND NET POSITION		\$ 923,916		\$ 948,861
16	DEFERRED OUTFLOWS		4,528		23,403	16	DEFERRED INFLOWS		15,477		15,978
17	TOTAL ASSETS AND DEFERRED OUTFLOWS		\$ 939,393		\$ 964,839	17	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS		\$ 939,393		\$ 964,839



**WASHINGTON HOSPITAL
OPERATING INDICATORS**
September 2014

12 MONTH AVERAGE	SEPTEMBER						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
<u>PATIENTS IN HOSPITAL</u>										
155.2	147.7	154.2	(6.5)	-4%	1	ADULT & PEDS AVERAGE DAILY CENSUS	140.4	148.2	(7.8)	-5%
8.2	8.6	8.1	0.5	6%	2	OUTPT OBSERVATION AVERAGE DAILY CENSUS	8.6	8.0	0.6	8%
10.5	12.1	10.3	1.8	17%	3	NURSERY AVERAGE DAILY CENSUS	11.2	10.2	1.0	10%
173.9	168.4	172.6	(4.2)	-2%	4	TOTAL	160.2	166.4	(6.2)	-4%
4,717	4,432	4,625	(193)	-4%	5	ADULT & PEDS PATIENT DAYS	12,918	13,632	(714)	-5%
965	1,026	952	74	8%	6	ADMISSIONS-ADULTS & PEDS	2,886	2,805	81	3%
4.85	4.39	4.86	(0.47)	-10%	7	AVERAGE LENGTH OF STAY-ADULTS & PEDS	4.48	4.86	(0.38)	-8%
<u>OTHER KEY UTILIZATION STATISTICS</u>										
1.510	1.449	1.505	(0.056)	-4%	8	OVERALL CASE MIX INDEX (CMI)	1.444	1.512	(0.068)	-4%
<u>SURGICAL CASES</u>										
113	117	116	1	1%	9	JOINT REPLACEMENT CASES	319	322	(3)	-1%
25	30	25	5	20%	10	NEURO SURGICAL CASES	81	75	6	8%
8	9	8	1	13%	11	CARDIAC SURGICAL CASES	23	26	(3)	-12%
62	43	69	(26)	-38%	12	MINIMALLY INVASIVE CASES	135	168	(33)	-20%
346	362	342	20	6%	13	TOTAL CASES	1,039	1,019	20	2%
591	738	527	211	40%	14	TOTAL CATH LAB PROCEDURES	1,894	1,702	192	11%
148	163	148	15	10%	15	DELIVERIES	482	453	29	6%
7,440	7,137	7,276	(139)	-2%	16	OUTPATIENT VISITS	21,705	22,420	(715)	-3%
4,335	4,586	4,258	328	8%	17	EMERGENCY VISITS	13,408	12,594	814	6%
<u>LABOR INDICATORS</u>										
1,217.1	1,158.7	1,169.0	10.3	1%	18	PRODUCTIVE FTE'S	1,144.5	1,154.9	10.4	1%
187.9	179.1	168.3	(10.8)	-6%	19	NON PRODUCTIVE FTE'S	195.9	190.9	(5.0)	-3%
1,405.0	1,337.8	1,337.3	(0.5)	0%	20	TOTAL FTE'S	1,340.4	1,345.8	5.4	0%
5.79	5.63	5.70	0.07	1%	21	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.75	5.77	0.02	0%
6.68	6.50	6.53	0.03	0%	22	TOTAL FTE/ADJ. OCCUPIED BED	6.74	6.72	(0.02)	0%