

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, June 8, 2022 via Zoom. Director Yee called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Jeannie Yee; Bernard Stewart, DDS; Michael Wallace; Jacob Eapen, MD; William Nicholson, MD

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Cheryl Renaud, Acting District Clerk

Guests: Chris Henry, Tina Nunez, Larry LaBossiere, Paul Kozachenko, Angus Cochran, Dr. Bettina Kurkjian, Dr. Brian Smith; Debbie Feary, Donald Pipkin, Dr. Jack Rose, John Zubiena, Kel Kanady, Kristin Ferguson, Maria Nunes, Mary Bowron, Nick Legge, Dr. Prabhjot Khalsa, Sabrina Valade, Dr. Shakir Hyder, Sri Boddu

Director Yee welcomed any members of the general public to the meeting. She noted that in order to continue to protect the health and safety of the members of the Board, District staff, and members of the public from the dangers posed by the SARS-CoV-2 virus, the Brown Act allows a local agency to continue to hold its meetings remotely as opposed to being required to meet in-person. Section 54953(e)(3) of the Government Code requires that the Board make certain findings every 30 days to continue meeting remotely. One such finding is that “state or local officials continue to impose or recommend measures to promote social distancing.” The Alameda County Health Officer continues to recommend social distancing and the wearing of masks indoors, as referenced by the Alameda County Health Care Services Public Health Department COVID-19 website at www.covid-19.acgov.org.

OPENING REMARKS

In accordance with District law, policies, and procedures, Director Wallace moved that the Board of Directors make the finding required by Section 54953(e)(3)(B)(ii) of the Government Code that “state or local officials continue to impose or recommend measures to promote social distancing.” Director Stewart seconded the motion.

Roll call was taken:

Jeannie Yee – aye
Bernard Stewart, DDS – aye
Michael Wallace – aye
Jacob Eapen, MD – aye
William Nicholson, MD – aye

The motion carried and the finding is affirmed.

Director Yee noted that Public Notice for this meeting, including connection information, was posted appropriately on our website. This meeting, conducted via Zoom, is being recorded for broadcast at a later date.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

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There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Yee presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: May 11, May 16, May 23, and May 25, 2022
- B. Critical Care Medicine Privileges
- C. Recognition of Local 20 as the Bargaining Representative for the Case Managers and Social Workers in Social Services at Washington Hospital

In accordance with District law, policies, and procedures, Director Wallace moved that the Board of Directors approve the Consent Calendar, items A through C. Director Stewart seconded the motion.

Roll call was taken:

Jeannie Yee – aye
Bernard Stewart, DDS – aye
Michael Wallace – aye
Jacob Eapen, MD – aye
William Nicholson, MD – aye

The motion unanimously carried.

Kimberly Hartz, Chief Executive Officer, introduced Jack Rose, MD, Co-Medical Director for the Stroke Program. Dr. Rose presented the Stroke Program Calendar Year 2021 Review and Quality Report. He touched upon the Stroke Program structure, the leadership, patient outcomes, stroke patient volume, guidance and dissemination of data, performance improvement, and patient satisfaction data. Dr. Rose also discussed the stroke alert process: Code Neuro, the achievements and goals of the program, program goals for 2021-2022, and Neuroradiology and vascular neurosurgery procedure volumes. He also noted that working closely with EMS is vital to a seamless acute stroke system of care and for optimally rapid tPA. Dr. Rose reviewed the education given to staff, patients and the community, as well as the early warning signs of a stroke.

*PRESENTATION:
STROKE PROGRAM*

Notable Achievements in 2021:

- Get With the Guidelines Award-Gold Plus Elite Award for Stroke and Target Honor Roll for Diabetes.
- Achieved Primary Stroke Recertification from Joint Commission (TJC).
- Increased number of thrombectomy cases and have added neurointerventional coverage.
- Expanded services to San Joaquin Valley, with increased volume of neurointerventional procedures.
- Developed marketing strategies for Neuroscience Program

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Dr. Shakir Hyder, Chief of Staff, reported there are 573 Medical Staff members including 341 active members. He noted that the COVID numbers are rising in California, as well as an increase in the Hospital COVID census.

*MEDICAL STAFF
REPORT*

Debbie Feary, Service League President, reported that the Service League contributed 1,299 hours over the past month on a wide variety of assignments: serving in the gift shop, assisting nurses in telemetry and the Morris Hyman Critical Care Pavilion. The service league hosted three orientations, during which they were able to recruit five new adult volunteers and 25 college volunteers. They also welcomed back their high school volunteers in a limited capacity. Training began for 11 high school volunteers in the lobby this week, and they are looking at opening up evening shifts at a later date. The Nurse Unit Assist Program also restarted in the Emergency Department.

*SERVICE LEAGUE
REPORT*

Kimberly Hartz, Chief Executive Officer, introduced Bettina Kurkjian, MD, Kaizen Promotion Office, and Sabrina Valade, Director of Strategic Planning. The presentation topic was WTMF Quality Alignment. WTMF has a large presence in the community providing 180,000 patient visits per year, with 20 clinic sites, 89 physicians and 12 advanced practice providers (PA's, NP's). They also provide a wide range of comprehensive care, including primary care and specialty services. They partner closely with Washington Hospital providing inpatient critical care, surgical, orthopedic and obstetric hospitalist care. Patients utilize the Hospital ancillary services, laboratory, radiology and physical therapy. WTMF continues to run a COVID testing and vaccine program for the community.

*PRESENTATION: LEAN
REPORT-WTMF
QUALITY ALIGNMENT*

Also discussed was the Quality Incentive Pool (QIP), which is a California Department of Health Services pay for performance program available to public hospitals. The goal is to improve care for the Medi-Cal population in four strategic areas: primary care, specialty care, inpatient care, and resource utilization. The annual investment in District Hospitals is \$100 million dollars. Investment allows participating hospitals to building infrastructure to enhance quality for all patients. The Hospital QIP program has 20 quality measures to maximize the opportunity. Also discussed were the key lean principles, steps on improving quality standards, infrastructure development in progress, the working group concept and the daily management of visibility boards and goals. It is anticipated to achieve 100% of QIP targets for 2021.

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for April 2022. The average daily inpatient census was 140.5 with admissions of 764 resulting in 4,216 patient days. Outpatient observation equivalent days were 275. The average length of stay was 5.99 days. The case mix index was 1.627. Deliveries were 106. Surgical cases were 373. The Outpatient visits were 7,414. Emergency visits were 4,186. Cath Lab cases were 200. Joint Replacement cases were 179. Neurosurgical cases were 23. Cardiac Surgical cases were 6. Total FTEs were 1,517.2. FTEs per adjusted occupied bed were 6.12.

FINANCE REPORT

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Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for May 2022. Preliminary information for the month indicated total gross revenue at approximately \$197,299,000 against a budget of \$182,719,000. We had 47 COVID-19 discharges which represented 5% of total discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.67. The Average Daily Inpatient Census was 152.1. There were 10 discharges with lengths of stay greater than 30 days, ranging from 31 to 309. Still in house at the end of May were seven patients with length of stays of over 30 days and counting (highest at 370).

There were 4,715 patient days. There were 384 Surgical Cases and 196 Cath Lab cases at the Hospital. Outpatient joint cases were budgeted to begin migrating to Peninsula Surgery Center in October 2021. The Medicare accreditation survey was completed on April 28, 2022. The first four surgeries at PSC were performed on May 31, 2022.

Deliveries were 131. Non-Emergency Outpatient visits were 7,451. Emergency Room visits were 4,755. Total Government Sponsored Preliminary Payor Mix was 73.5%, against the budget of 72.2%. Total FTEs per Adjusted Occupied Bed were 6.16. The Washington Outpatient Surgery Center had 485 cases and the clinics had approximately 16,481 visits.

There were \$312,000 in charity care applications pending or approved in May.

- Friday, May 6th: Athletic Trainers from Washington Sports Medicine volunteered to serve as the medical coverage for a Special Olympics Track event.
- Thursday, May 12th: Dr. Seema Sehgal, Psychiatrist, and Wajeeha Khan, LMFT, gave onsite presentations at Ardenwood Elementary School for National Mental Health Awareness Month.
- Thursday, May 12th: Dr. Bhaskari Peela, Pediatrician, presented, "Kindergarten Readiness" on Facebook Live and YouTube.
- Wednesday, May 18th: Kristi Caracappa, Health Insurance Information Service Coordinator, presented information on Advance Health Care Directives and POLST (Physicians Orders for Life Sustaining Treatment) to the Residence of Acacia Creek Retirement Community in Union City.
- Thursday, May 19th: Washington Hospital hosted "Celebration of Life". This event featured stories of survival and hope for cancer survivors and their families. The event was sponsored by Washington Hospital, HERS Breast Cancer Foundation, UCSF - Washington Cancer Center, Invitae and the Tri-City Voice.
- Friday, May 20th: The Washington Hospital's Green Team promoted Bike to Wherever Day.
- Critical Care Celebration Month was celebrated in May with the theme of "Diversity, Equity and Inclusion". Activities included a Multidisciplinary Grand

ANNOUNCEMENTS

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Rounds on May 20th with a presentation on "COVID: Past, Present Future" from Dr. Monica Gandhi.

- Saturday, June 4th: Washington Hospital hosted their Tattoo Removal Clinic in partnership with Second Chance, a Newark-based counseling and recovery agency.
- As of Tuesday, May 31st, a total of 89,231 COVID vaccine doses have been administered to community members at our vaccination clinic. This represents all first and second doses, as well as third booster doses. The total number of people who have received a COVID vaccine is 42,790. Additionally, 18,949 boosters have been administered. On November 3rd, we began vaccinating children ages 5 to 11 years old. As of Tuesday, May 31st, a total of 3,593 vaccinations have been administered to this age group.
- Scheduled for Thursday, June 9th: Dr. Tam Nguyen, Family Medicine, will present, "Men: Take Charge of Your Health!"
- Scheduled for Wednesday, June 29th: Maria Nunes, Clinical Manager of the Stroke Program, will present information on Stroke Awareness to the Residence of Acacia Creek Retirement Community in Union City.
- Washington Hospital Healthcare Foundation's 35th Annual Golf Tournament took place on Thursday, May 5th at the Club at Castlewood. After expenses, the Tournament raised over \$68,000 for the Surgical Services Fund.
- June Employee of the Month: Venches Vergara, Staffing Clerk, Patient Care Services Division

In accordance with Health & Safety Code Section 32106, Director Yee adjourned the meeting to closed session at 7:35 p.m., as discussion pertained to Trade Secrets. Director Yee stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this is a Zoom session and we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning June 9, 2022. She indicated that the minutes of this meeting will reflect any reportable actions.

*ADJOURN TO CLOSED
SESSION*

Director Yee reconvened the meeting to open session at 7:58 p.m. There was no reportable action taken in closed session.

ADJOURNMENT

There being no further business, Director Yee adjourned the meeting at 7:59 p.m.

DocuSigned by:



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Jeannie Yee
President

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William Nicholson, M.D.
Secretary