

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 11, 2018 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: Michael Wallace; Bernard Stewart, DDS; Jacob Eapen, MD; William Nicholson, MD. Directors absent: Patricia Danielson, RHIT

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Prasad Kilaru MD, Vice Chief of Staff; Jeannie Yee, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Kimberly Hartz, Chris Henry, Tina Nunez, Larry Bowen, John Lee, Donald Pipkin, Kristin Ferguson, Rob Lanci, Paul Kozachenko.

Nancy Farber, Chief Executive Officer, introduced Jack Rose MD and Prabhjot Singh Khalsa MD, Co-Directors of WHHS Stroke Program who presented information on patient centered stroke care. Dr. Khalsa reviewed the stroke program performance data for CY 2017 which demonstrated that WHHS was significantly above goal in all measures.

*EDUCATION SESSION:
American Heart
Association Stroke
Awards and Presentation*

It was noted that Code Neuro was implemented in July 2016 which resulted in significantly faster arrival to CT reading, significantly faster arrival of ER MD, and significantly faster arrival for lab results for those patients for whom Code Neuro was called. 87% of eligible patients had a CT reading within 45 minutes of ED arrival.

Stroke education to the patients continues via booklet/material, 1:1 education by bedside nurse, rehab education, diabetes educator, pharmacy teaching, and individualized plan of care for each patient. Stroke education was provided to 40 new EMS providers in 2017 and is provided to the community through a variety of forums.

Ms. Farber introduced Elaina Gunn RN BSN, Senior Regional Director for Quality and Systems Improvement with the American Heart Association/American Stroke Association who presented WHHS with the 2018 Get With the Guidelines Stroke Honor Roll Elite Plus GOLD PLUS Achievement Award.

Director Wallace moved for approval of the minutes of June 13, 16, 25, and 27, 2018.

*APPROVAL OF
MINUTES OF June 13,
16, 25, and 27, 2018*

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – absent

The motion carried.

There were no oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Prasad Kilaru, MD, Vice Chief of Staff, dated June 25, 2018 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Appointments

Dyal, Harleen MD; Gandhir, Garima DO; Htet, Natalie MD; Phillips, Nicholas MD; Ross, Michael MD

Temporary Privileges

Gandhir, Garima DO; Htet, Natalie MD

Reappointments – Two Year

Alvarez, Marcos MD; Becker, Robert MD; Bell, David MD; Boyer, Barbara MD; Doshi, Neeti MD; Eichbaum, Eldan MD; Eriksen, Leif MD; Frey, Marietta MD; Hein, Lance PA-C; Ho, Helen MD; Jha, Ritesh MD; Kong, LiKuo MD; Lee, Jay MD; Leiphart, Victoria MD; Lenchner, Jeffrey MD; McCabe, Robert MD; McGuire, James MD; Monticelli, Alisa MD; Patel, Hemant MD; Rose, Jack MD; Sehgal Seema MD; Sun, Yao MD; Treynor, Elizabeth MD; Unson, Dennis MD; Wang, Sean MD; Zhuo-Stine, Ming MD

Reappointments – One Year

Herscu, Gabriel, MD; Kunwar, Sandeep MD

Transfer in Staff Category

Ahmad, Shahzad MD; Alsofrom, Jessica MD; Alvarez, Marcos MD; Dao, Catherine MD; Guo, Lei MD; Gupta, Nisha MD; Hein, Lance PA-C; Kang, Yound MD; Luo, Cindy PA-C; Monticelli, Alisa MD; Umapathy, Krishnamurthy MD

Completion of Proctoring & Advancement in Staff Category

Admad, Shazad MD; Alvarez, Marcos MD; Dao, Catherine MD; Dupler, Suzanne DO; Garin, Karen PA-C; Guo, Lei MD; Gupta, Nisha MD; Hein, Lance PA-C; Kang, Young MD; Koo, Ralph MD; Monticelli, Alisa MD; Umapathy, Krishnamurthy MD

Completion of Proctoring Prior to Eligibility for Advancement in Staff Category

Kringoda, Ruwan MD

Extension of Proctorship and Provisional Category

Lee, YukFung PA-C; Ro, Jamie PA-C

Delete Privilege Requests

Alvarez, Marcos MD; Hein, Lance PA-C; Unson, Dennis MD

Leave of Absense

Charumathi, Raghu MD; Zasslow, Milford MD

Resignations

Cohen, Erik MD; Shah, Ami MD; Woomer, Bethany MD

Director Nicholson moved for approval of the credentialing action items presented

by Dr. Kilaru.

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD – aye
William Nicholson, MD – aye
Patricia Danielson, RHIT – absent

The motion carried.

Jeannie Yee, Service League, reported on the Service League activities, including a discussion as to how Volunteer Services and the Service League can assist with the transition to MHCCP. Sixty new volunteers attended the June Orientation.

*SERVICE LEAGUE
REPORT*

Dr. Prasad Kilaru reported there are 584 Medical Staff members which includes 348 active members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

Past Health Promotions & Outreach Events

On Wednesday, July 4th, representatives from Washington Township Healthcare District Board of Directors, the Washington Hospital Service League, and the Washington Hospital Employee Association participated in the annual City of Fremont 4th of July parade. Thousands turned out to watch this event. Washington Hospital was a sponsor of the parade.

On Tuesday, July 10th, as part of the Caregiver series, J.B. Goodier, spiritual care coordinator, and Father Jeff Finley, palliative care coordinator, presented “Codependency and the Caregiver.” 29 people attended.

Upcoming Health Promotions & Community Outreach Events

The 2018 Central Park Summer Concert Series presented by Washington Hospital Healthcare System kicked off on Thursday, July 12th. This free six week concert series is open to the public and will be held at the Central Park Performance Pavilion on Thursdays from 6 to 8 pm. Washington Hospital will be providing health information and health screenings during this six week concert series.

On Tuesday, July 17th and Wednesday, July 18th Washington Sports Medicine is hosting sports physical clinics for high school students. Student athletes from all sports in the Fremont, Newark and Union City area are welcome. Each student will receive an assessment and physical to ensure they meet the California Interscholastic Federation requirements in order to play sports. Medical Director, Dr. Russell Nord, along with other providers from the Washington Township Medical Foundation will provide the examinations. Athletes will also receive orthopedic screenings by Certified Athletic Trainers. The events will take place at Irvington High School and Kennedy High School in Fremont. The cost is \$20. All proceeds will be donated back to the schools for their sports medicine programs.

Also on July 17th from 6 to 8 pm, Dr. Jeanie Ahn, nephrologist, will present Chronic Kidney Disease: Frequently Asked Questions.

On Thursday, July 19th, from 7 to 8:30 pm, as part of the Women Empowering Women series, Dr. Victoria Leiphart, gynecologist, will present "Navigating Health and Aging: Discussion on Preventive Screening."

On Tuesday, July 31st from 6 to 8 pm, Dr. Catherine Dao, cardiologist, will present "Atrial Fibrillation (Afib) What You and Your Family Should Know."

On Thursday, August 2nd from 7 to 8 pm, as part of the Diabetes Matters program, Anna Mazzei, registered dietitian and certified diabetes educator, will present Indian Asian Cuisine. This presentation will explore modifying traditional recipes to make them healthier without losing their distinctive flavors.

On Tuesday, August 7th from 6 to 8 pm Denise Lynch, RN and stroke program coordinator, and Alisa Curry, physical therapist and rehab clinical programs coordinator, are presenting "Recovering After a Stroke: A Patient and Family Guide." This seminar will provide an overview of the recovery process following a stroke, including home adjustment and physical conditions after a stroke.

On Saturday, August 25th from 10 am to 1 pm, Washington Hospital will host a PVD screening event. This free screening includes a Doppler study and an interpretation of results. This event is co-sponsored by Fremont Bank Foundation.

On Saturday, October 27th Washington Hospital and the Taylor McAdam Bell Neurosciences Institute will host the 9th Advances in Neurosciences Bay Area Symposium. The program coordinators are Dr. Sandeep Kunwar, neurosurgeon; Dr. David Larson, radiation oncologist and Dr. Moses Taghioff, neurosurgeon.

Bay Area Healthier Together

Washington Hospital and ABC7's Bay Area Healthier Together programming continues to raise awareness and educate the public about health issues and health care resources. In the month of June, Bay Area Healthier Together featured the UCSF – Washington Cancer Center, precision medicine and the importance of cancer screenings. More information is available at bayareahealthiertogether.com.

*HOSPITAL CALENDAR:
Bay Area Healthier
Together*

Washington Hospital Healthcare Foundation

On Saturday, October 13th, the Washington Hospital Healthcare Foundation will host the 32nd annual Top Hat dinner dance. This year's gala will be chaired by Marsha Badella, Dr. Carmen Agcaoili, medical director of the Intensive Care Unit, and Dr. Kadeer Halimi, medical director of the Emergency Department. The trustees of the Foundation have designated the proceeds from this year's Top Hat gala towards the support the new Intensive Care Unit in the Morris Hyman Critical Care Pavilion.

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

Washington Township Healthcare District Board of Directors

Washington Township Healthcare District Board Members attended the City of Fremont Fourth of July Parade.

*WASHINGTON
TOWNSHIP
HEALTHCARE
DISTRICT:*

Board of Directors

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was About WHHS with 36,865 views.

*HOSPITAL CALENDAR:
Internet and Social Media
Marketing*

InHealth - Channel 78

During the month of June, Washington Hospital's cable channel 78, InHealth, captured new programming including two Health and Wellness programs titled "Fun Fresh Summer Foods" and "Preventive Screenings;" a Voices InHealth program on "Antimicrobial Stewardship;" and a Diabetes Matters program called "Eye Health."

*HOSPITAL CALENDAR:
InHealth*

In addition, InHealth aired four 2018 Women's Health Conference programs called "Women and Stroke," "Gender Matters: Why AFib is More Fatal for Women," "Quality of Life Before and After Cosmetic Surgery," and "Reclaiming Your Confidence." InHealth also aired a Health and Wellness program titled "Strategies for Lowering your Cholesterol and Blood Pressure," a Washington Hospital Experience special featuring the Washington Outpatient Rehabilitation Clinic and the June Board of Directors' Meeting.

Employee of the Month

Just before the start of high school, Harjinder Kaur immigrated to the United States with her large family. One of five children, Harjinder took on a role similar to the case manager she would later become. She explains, "I helped my parents by making medical appointments for them and for my sister who has Down syndrome. I sometimes acted as a translator and sometimes as an advocate." Harjinder earned her master's degree in social work from Cal State East Bay. She joined Washington Hospital as a Continuing Care Coordinator in 2011. She is both a social worker and a crisis case manager. As a social worker, she is assigned one area of the Hospital. As a crisis case manager, Harjinder can be asked to see patients throughout the Hospital, but she predominately works with the Emergency Department staff. The most challenging part of her job is helping patients or family members make difficult decisions. The most rewarding part of her job is knowing that every day she and other members of the Patient Care Services team give 100 percent effort to patients and on most days, the outcomes are gratifying.

*HOSPITAL CALENDAR:
Employee of the Month –
Harjinder Kaur*

Harjinder and her husband Guriqbal enjoy taking family trips with their two children. For their eighth wedding anniversary, they went to Cancun and recreated a photo from their honeymoon. They now have two photos from the same beautiful spot: one of a couple and one of a family.

Nancy Farber introduced Donald Pipkin, Chief of Strategic Management. Mr. Pipkin presented a Lean Certificate and Pin to Christy Casey and Elvie Ballar upon completion of their Lean Certification Training. This is a 12-18 month process that requires proficiency in Lean concepts and tools. To date, we have certified thirty-three Managers and two Physicians.

*LEAN UPDATE
Presentation of Lean
Certificates and Pins*

Ed Fayen presented the construction update on the Morris Hyman Critical Care Pavilion sharing photographs of the #5 elevator interior; first floor nurses station; auxiliary ED exit; containment area for changes for the lobby display wall; bollards at the ED ambulance entrance; guard rail at the ED ambulance area; striping at the ED parking area; overhead plumbing, top of wall sheathing and insulation for the new loading dock and passageway; sheathing, exterior framing and roofing at the passageway and new loading dock; placing concrete for grade beams at the new west side plaza entry area; new storm drain; preparations for completing the east side sidewalk, the old helipad area; and ending with the Site View. We are on time and within budget.

*CONSTRUCTION
REPORT
Construction Update*

Nancy Farber introduced Dianne Martin MD who presented the annual report on Antimicrobial Stewardship for FY 2017-18. It was noted that WHHS surpassed its goal for inpatient antibiotics days of therapy and for Intravenous to Oral Pharmacy-driven intervention. She talked about the process improvement in the focus area of Tuberculosis Screening and explained the new tuberculosis screening panel and outcomes.

*QUALITY REPORT:
Antimicrobial
Stewardship*

Dr. Martin noted that the C.difficile Infection case numbers have been lower the last three quarters and talked about the process improvement. The C.diff infection ratio has consistently dropped, reaching 0.79 in the last reported quarter.

Chris Henry, Chief Financial Officer, presented the Finance Report for May 2018. The average daily census was 145.6 with admissions of 1,012 resulting in 4,514 patient days. Outpatient observation equivalent days were 147. The average length of stay was 4.47 days. The case mix index was 1.459. Deliveries were 130. Surgical cases were 375. Joint Replacement cases were 153. Neurosurgical cases were 28. Cardiac Surgical cases were 12. The Outpatient visits were 7,481 and Emergency visits were 4,237. Total productive FTEs were 1,216.1. FTEs per adjusted occupied bed were 6.79.

FINANCE REPORT

Nancy Farber presented the Hospital Operations Report for June 2018. Preliminary information indicated gross revenue for the month of June at approximately \$169,282,000. The Average Length of Stay of 4.50 and there were 4,736 patient days. There were 385 Surgical Cases and 368 Cath Lab procedures at the Hospital. Deliveries for June were 122. Non-Emergency Outpatient visits were 7,110. FTEs per Adjusted Occupied Bed were 6.63. The Washington Outpatient Surgery Center had 508 cases and the clinics saw approximately 3,098 patients. Total Government Sponsored Preliminary Payor Mix was 72.1%, above the budget of 71.7%.

*HOSPITAL
OPERATIONS REPORT*

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Wallace adjourned the meeting to closed session at 7:40 pm, as the discussion pertained to Hospital trade secrets, Human Resources matters, and Risk Management.


*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 8:08 pm and reported no action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

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There being no further business, Director Wallace adjourned the meeting at 8:08 pm. *ADJOURNMENT*



Michael Wallace
President

William Nicholson, MD
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, July 16, 2018 in the Board Room, 2000 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; Bernard Stewart, DDS; William Nicholson, MD
Excused: Jacob Eapen, MD; Patricia Danielson, RHIT

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Kimberly Hartz, Senior Associate Administrator; Tina Nunez, Associate Administrator; Dee Antonio, District Clerk; Paul Kozachenko, Attorney

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with Health & Safety Code Sections 32106 and California Government Code 54957, Director Stewart adjourned the meeting to closed session at 6:00 p.m., as the discussion pertained to Hospital trade secrets, personnel matters, and Conference with Legal Counsel regarding existing litigation pursuant to California Government Code Section 54956.9.

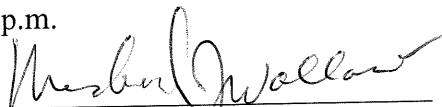
ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 7:08 p.m. and reported no reportable action was taken in closed session.

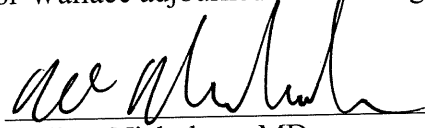
RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 6:43 p.m.

ADJOURNMENT



Michael Wallace
President



William Nicholson, MD
Secretary