Board of Directors

Jacob Eapen, MD William F. Nicholson, MD Bernard Stewart, DDS Michael J. Wallace Jeannie Yee

BOARD OF DIRECTORS MEETING

Wednesday, October 11, 2023 – 6:00 P.M.

Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont and via Zoom

https://zoom.us/j/91784791375?pwd=M2dqQy9LNTgvTWd5Y3k5TkRFc21Tdz09

Passcode: 829870

Board Agenda and Packet can be found at:

October 2023 | Washington Hospital Healthcare System (whhs.com)

AGENDA

PRESENTED BY:

I. CALL TO ORDER & PLEDGE OF ALLEGIANCE

Kimberly Hartz, Chief Executive Officer

Bernard Stewart, DDS Board President

II. ROLL CALL

Cheryl Renaud District Clerk

III. COMMUNICATIONS

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

B. Written

IV. CONSENT CALENDAR

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.

Bernard Stewart, DDS Board President

A. Consideration of Minutes of the Regular Meetings of the District Board: September 13, 18, 25 & 27, 2023

Motion Required

B. Consideration of the Blood Bank Upgrade and Epic Build including Reporting, ED Narrator, Order Sets, Registry, and Billing for Trauma

- C. Consideration of Two Cepheid GeneXpert GXVIR2 16 Analyzers
- D. Consideration of Medical Staff: Anesthesiology Privileges
- E. Consideration of Medical Staff: Cardiology Privileges
- F. Consideration of Medical Staff: Endovascular Procedures Privileges
- G. Consideration of Medical Staff: Otolaryngology Privileges
- H. Consideration of Medical Staff: Gynecology Oncology Privileges
- I. Consideration of Medical Staff: Interventional Radiology (Non-Neuro) Privileges
- J. Consideration of Medical Staff: Obstetrical Neonatal Circumcision Privileges
- K. Consideration of Medical Staff: Opthalmology Privileges
- L. Consideration of Medical Staff: Perfusionist Privileges
- M. Consideration of Medical Staff: Pulmonary Privileges
- N. Consideration of Medical Staff: Radiation Oncology Privileges
- O. Consideration of Medical Staff: Special Endoscopic Procedures Privileges
- P. Consideration of Medical Staff: Vertebroplasty and Kyphoplasty Privileges

V. PRESENTATIONS

PRESENTED BY:

A. Alameda County Junior Livestock

Angus Cochran Chief, Community Support Services Board of Directors' Meeting October 11, 2023 Page 3

B. Construction Update Ed Fayen

Executive Vice President & Chief Operating Officer

VI. REPORTS

A. Medical Staff Report Mark Saleh, MD

Chief of Medical Staff

B. Lean Report – Women's Center James Farr

Director of Medical Imaging Services

Christine Mikkelsen

Women's Center Coordinator

C. Service League Report Sheela Vijay

Service League President

D. Quality Report: Annual SCN Program Update

James McGuire, MD

Medical Director, Special Care Nursery

E. Finance Report Thomas McDonagh

Vice President & Chief Financial

Officer

F. Hospital Operations Report Kimberly Hartz

Chief Executive Officer

G. Healthcare System Calendar Report Kimberly Hartz

Chief Executive Officer

VII. ACTION

VIII. ANNOUNCEMENTS

IX. ADJOURNMENT Bernard Stewart, DDS

Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, September 13, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Stewart called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Bernard Stewart, DDS; Michael Wallace; William Nicholson, MD; Jacob Eapen, MD; Jeannie Yee

ROLL CALL

Also present: Kimberly Hartz; Ed Fayen; Tina Nunez; Thomas McDonagh; Larry LaBossiere; Terri Hunter; Paul Kozachenko; Cheryl Renaud; Shirley Ehrlich; Mark Saleh, MD; Sri Boddu

Guests: John Zubiena; Laura Naumann; Jerri Randrup; Kel Kanady; Kim Burdick; Erica Luna; Mary Bowron; Maria Nunes; Alvin Aguirre; Terence Lin, MD; Jason Krupp, MD; Joanne Pineda; Analynn Cisneros; Prabhjot Khalsa, MD; Dan Nardoni; Laura Anning; Renee Garcia; John Lee; Michael Platzbecker RN; Gisela Hernandez; Betty Goodwin, RN; Melindajane Pagaoa; Kayla Gupta; Dianne Martin, MD; Michelle Hudson

Director Stewart welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Stewart noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

The following individuals commented: Adam Gonzales; Jonathan Burdick; Vince Merano; Rey Navarro; Regina Sico

COMMUNICATIONS: ORAL

There were no Written Communications.

COMMUNICATIONS: WRITTEN

Director Stewart presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of Minutes of the Regular Meetings of the District Board: August 9, 21, 23 & 28, 2023
- B. Consideration of Medical Staff: Family Medicine Privileges
- C. Consideration of Medical Staff: Anesthesiology Privileges
- D. Consideration of Medical Staff: Pain Medicine Privileges
- E. Consideration of Medical Staff: Pediatric Privileges
- F. Consideration of Medical Staff: Pediatric Cardiology Privileges

- G. Consideration of Medical Staff: Pediatric Allergy Privileges
- H. Consideration of Medical Staff: Pediatric Surgery Privileges
- I. Consideration of Medical Staff: Special Privilege: Insertion of Acute Peritoneal Dialysis Catheters
- J. Consideration of Medical Staff: Special Privilege: Management of Plasmapheresis
- K. Consideration of Medical Staff: Gynecology Privileges
- L. Consideration of Medical Staff: Maternal and Fetal Medicine Privileges
- M. Consideration of Medical Staff: Certified Nurse Midwife Privileges
- N. Consideration of Medical Staff: Robotic-assisted Surgery Privileges
- O. Consideration of Medical Staff: Cardiac Surgery Privileges
- P. Consideration of Medical Staff: Vascular Surgery Privileges
- Q. Consideration of Medical Staff: Thoracic Surgery Privileges
- R. Consideration of Medical Staff: Orthopaedic Surgery Privileges
- S. Consideration of Medical Staff: Urology Privileges
- T. Consideration of Medical Staff: Neurosurgery Privileges
- U. Consideration of Medical Staff: Surgery of the Hand Privileges
- V. Consideration of Medical Staff: Oral and Maxillofacial Surgery Privileges
- W. Consideration of Medical Staff: Neuroradiologic Interventional Privileges
- X. Consideration of Medical Staff: Special Privilege: Aquablation Procedure
- Y. Consideration of Medical Staff: Policy: Medication Shortages

Director Yee moved that the Board of Directors approve the Consent Calendar, Items A through Y. Director Eapen seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye Michael Wallace – aye William Nicholson, MD – aye Jacob Eapen, MD – aye Jeannie Yee – aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Joanne Pineda, Quality Improvement Manager with American Heart Association. Joanne presented the Washington Hospital Healthcare System with two awards: Get with the Guidelines Stroke GOLD PLUS with Target: Stroke Honor Roll Elite and Target: Type 2 Diabetes Honor Roll and the Mission Lifeline – STEMI Receiving Center – GOLD. She noted that Washington Hospital's achievement would be included in the US News & World Report Best Hospitals, Get With the Guideline Achievement Awards Digital Ad.

PRESENTATION:
AMERICAN HEART
ASSOCIATION
AWARDS: GET WITH
THE GUIDELINES
STROKE AWARD &
MISSION LIFELINE
STEMI AWARD

Kimberly Hartz, Chief Executive Officer, provided background on the Washington Hospital Employee Association's Don Pickinpaugh Scholarship. WHEA established an annual scholarship in 2002 and it was renamed in 2008 in honor of Don Pickinpaugh, who was a long standing member of the Health Care District Board of Directors. Shirley Ehrlich, WHEA President, introduced Melindajane (MJ) Pagaoa as the recipient of this year's scholarship. MJ is the daughter of Robert Pagaoa, senior clinical laboratory scientist at Washington Hospital. She is currently enrolled at Cal Poly, San Luis Obispo, majoring in Microbiology, hoping to also become a clinical laboratory scientist.

PRESENTATION: WHEA'S 2023 DON PICKINPAUGH SCHOLARSHIP AWARD

Kimberly Hartz, Chief Executive Officer, introduced Kayla Gupta, Community Outreach Manager, who presented the Community Support Services Overview which has a wide area of focus. The focus of the Community Support through Community Outreach encompasses Health Insurance Information, Volunteer Services, Wellness Center, Community Sponsorships and Government Relations. Between July 2022 and August 2023, Washington Hospital participated in 19 Fairs. There are 2 Community Programs in development currently, which include Choking First Aid with Abdominal Thrust Education and Naloxone Administration Education. The collaboration with Marketing and Communications includes 2 presentations per month conducted virtually on live stream and 4 hybrid events each year which results in an average of 740 views. In Fiscal Year 2023, Washington Hospital partnered in 30 seminars with over 21,000 views. The Washington Wellness Center held 278 fitness classes, which had 1,325 enrollees and there were 1,380 massages performed. In January of 2023, all massage therapists will receive Oncology Massage Certification. Kristi Caracappa, the Health Insurance Information Coordinator, provided consultation with 1,484 residents.

PRESENTATION: COMMUNITY SUPPORT SERVICES OVERVIEW

Ed Fayen, Vice President and Chief Operating Officer, provided an update on the Construction of the Patient Bridge. He showed some photographs of the newly completed east side as of June 2023. The concrete was poured, forming the sidewalk below the structural support, which will serve as the new employee entrance from the garage. The driveway into the loading dock has a slightly different pitch and was resloped. Two partial sections of the bridge was welded and assembled off-site and was delivered and installed via crane and swung into place.

PRESENTATION: CONSTRUCTION UPDATE

Dr. Mark Saleh, Chief of Staff, reported that there are 605 Medical Staff members, including 341 active members. Dr. Saleh reports that he is anticipating performing Aquablation procedures within the next few weeks.

MEDICAL STAFF REPORT

Sheela Vijay, the Service League President, reported for August that there were 224 members of the Service League who contributed 2,494 hours to the Hospital.

SERVICE LEAGUE REPORT

This month, Sheela worked with the "Cuddler Volunteers". The Cuddler Program is designed to equip volunteers with the skills to engage with the babies in the Special Care Nursery. The Cuddlers ensure the babies receive human touch, thus enabling the nurses to fulfill their numerous duties. The Cuddlers undergo a rigorous selection process, which includes interview and background evaluations and specific training. Our Cuddler Program currently has 10 active volunteers with 2 additional volunteers currently in training. The exceptional group not only maintains a regular schedule, but also remains on call, day and night to provide care to these babies.

Kimberly Hartz introduced Dr. Dianne Martin, Chair of the Antimicrobial Program and Infection Prevention Consultant, who presented the annual Influenza Prevention overview for 2023-2024. Dr. Martin began with a discussion about the upcoming influenza season, noting that there may be more influenza cases than usual due to relaxed measures. There will be vaccines available for influenza, RSV and COVID-19. This year's influenza vaccine offers the most comprehensive coverage, covering four strains of influenza virus; 2 influenza A strains (H1N1 and H3N2) and 2 influenza B strains (Victoria and Yamagata lineage).

QUALITY REPORT: QUALITY DASHBOARD 2023-2024 INFLUENZA, COVID AND RSV UPDATE

Dr. Martin provided an RSV update. As of September 2023, there are 2 single-dose RSV vaccines approved (Pfizer and GlaxoSmithKline).

Dr. Martin talked about the COVID-19 update. She stated that the viruses constantly change over time, through mutations that create new strains (variants). Currently there are no variants of high consequence. In Alameda County, 84.3% have had the primary vaccination series completed and 34.3% are up-to-date. 97.3% of Washington Hospital's Healthcare System is vaccinated against COVID-19.

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for July 2023. The average daily inpatient census was 152.3 with discharges of 848 resulting in 4,722 patient days. Outpatient observation equivalent days were 352. The average length of stay was 5.46 days. The case mix index was 1.578. Deliveries were 108. Surgical cases were 460. The Outpatient visits were 7,859. Emergency visits were 4,883. Cath Lab cases were 149. Joint Replacement cases were 161. Neurosurgical cases were 19. Cardiac Surgical cases were 12. Total FTEs were 1,401.2. FTEs per adjusted occupied bed were 6.04.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for August 2023. Preliminary information for the month indicated total gross revenue at approximately \$195.1 million against a budget of \$205.8.

HOSPITAL OPERATIONS REPORT

The Average Length of Stay was 5.47. The Average Daily Inpatient Census was 158.3. There were 13 discharges with lengths of stay greater than 30 days, ranging from 31-71. Still in house at the end of the month, there were 3 patients with length of stays of over 30 days and counting.

There were 4,525 patient days. There were 475 Surgical Cases and 193 Cath Lab cases at the Hospital. It was noted that there were 68 cases at the Peninsula Surgery Center in August.

Deliveries were 134. Non-Emergency Outpatient visits were 8,959. Emergency Room visits were 4,997. Total Government Sponsored Preliminary Payor Mix was 71.3%, against the budget of 72.0%. Total FTEs per Adjusted Occupied Bed were 6.27. The Washington Outpatient Surgery Center had 543 cases and the clinics had approximately 16,745 visits.

There were \$195K in charity care adjustments in August.

September Employee of the Month: Veneranda Serpa, Patient Account Representative in Patient Financial Services.

EMPLOYEE OF THE

Past Health Promotions & Community Outreach Events:

- August 10: Final Fremont Summer Concert Series
- August 12: Bay Area Community Health Ohana Health Fair •
- August 14: Nutrition for Healthy Aging at Acacia Creek
- August 15: Welcome Teacher Day at Washington West •
- August 16: Heart-Healthy Cooking Made Easy •
- August 19: Festival of Globe Community Fair
- August 21: Medicare: What You Need to Know •
- August 29: Medicare: What You Need to Know
- August 30: Training for SNF staff on caring for post-surgical spine patients

MONTH

HOSPITAL CALENDAR

- August 31: Embracing Light in the Shadows: Navigating Depression & Anxiety
- September 6: 2nd Annual Polly's Step Out Fitness Celebration
- September 7: Fall Prevention and Recovery
- September 12: When Heartburn is Acid Reflux

Upcoming Health Promotions & Community Outreach Events:

- September 14: City of Newark Benefits Fair
- September 16: Newark Days Parade
- September 17: Newark Days Community Info Faire
- September 19: Current Concepts in the Management of Shoulder Arthritis
- September 20: Dysphasia and Reflux Disease
- September 24: City of Fremont Disability Resource Festival
- September 26: Staying Healthy to Retirement and Beyond
- September 30: HERS Walk/Run/Yoga
- October 3: Genetic Testing for Breast Cancer Risk
- October 7: United Breast Cancer Foundation
- October 7: New Haven Schools Foundation Mutt Strut
- October 7: Acacia Creek Resident Council Street Fair
- October 7-8: Our Lady of the Rosary Parish Festival
- October 10: Optoma Technology Wellness Fair
- October 10: City of Fremont Employee Health Fair

The Washington Hospital Healthcare Foundation continues to plan for the 37th Annual Top Hat Gala, scheduled for Saturday, October 14, 2023. This year's Top Hat will be a return to traditions of year's past with a lively garden cocktail reception, an elegant seated 3-course meal, a live dinner show... and more! Proceeds from this year's gala will support the expansion of the UCSF-Washington Cancer Center. 60% of tickets have been sold thus far.

There were no announcements.		ANNOUNCEMENTS
There being no further business,	Director Stewart adjourned the meeting at 8:25 p.m.	ADJOURNMENT
D 1 Ct DDC	Languis V.	
Bernard Stewart, DDS	Jeannie Yee	
President	Secretary	

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, September 18, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Stewart called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Jacob Eapen, MD; Michael Wallace; Jeannie Yee

ROLL CALL

Also present: Kimberly Hartz; Tina Nunez; Tom McDonagh; Ed Fayen; Larry LaBossiere; Paul Kozachenko; Cheryl Renaud; Shirley Ehrlich

Director Stewart welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Stewart noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

COMMUNICATIONS

ORAL

There were no Written Communications.

COMMUNICATIONS

WRITTEN

There were no Consent Calendar items for consideration.

CONSENT CALENDAR

There were no Action Items for consideration.

ACTION ITEMS

There were no Announcements.

ANNOUNCEMENTS

ADJOURN TO CLOSED

SESSION

Director Stewart adjourned the meeting to closed session at 6:39 p.m., as the discussion pertained to a Conference involving Trade Secrets pursuant to Health & Safety Code section 32106 (Strategic Planning Discussion), Conference with Labor Negotiators pursuant to Government Code section 54957.6 and Conference with Legal Counsel – Existing Litigation pursuant to Government Code section 54956.9(d)(1). Director Stewart stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning September 19, 2023. The minutes of this meeting will reflect any reportable actions.

Director Stewart reconvened the meeting to open session at 9:18 p.m. The District Clerk reported that there was no reportable action taken during closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Stewart adjourned the meeting at 9:18 p.m. ADJOURNMENT

Bernard Stewart, DDS
President
Jeannie Yee
Secretary



A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, September 25, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and by Teleconference. Director Stewart called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Jacob Eapen, MD; Jeannie Yee

ROLL CALL

Absent: Michael Wallace

Also present: Kimberly Hartz; Shakir Hyder, MD; Mark Saleh, MD; Ranjana Sharma, MD; Aaron Barry, MD; John Romano, MD; Kranthi Achanta MD; Larry LaBossiere; Terri Hunter; Prasad Kilaru, MD; Brian Smith, MD; Jaspreet Kaur

There were no Oral communications.

COMMUNICATIONS:

ORAL

There were no Written communications.

COMMUNICATIONS

WRITTEN

Director Stewart adjourned the meeting to closed session at 7:35 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Section 32155.

ADJOURN TO CLOSED

SESSION

Director Stewart reconvened the meeting to open session at 8:20 a.m. and reported no reportable action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting adjourned at 8:20 a.m.

ADJOURNMENT

Bernard Stewart, DDS
President

Jeannie Yee Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, September 27, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Stewart called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS; Jacob Eapen, MD; William Nicholson, MD; Jeannie Yee

ROLL CALL

Absent: Michael Wallace

Also present: Kimberly Hartz; Tina Nunez; Larry LaBossiere; Terri Hunter; Paul Kozachenko; John Zubiena; Cheryl Renaud; Shirley Ehrlich

Director Stewart welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Stewart noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

The following persons commented: Regyna Sico; Adam Gonzales; Jessica Ulloa

COMMUNICATIONS

ORAL

There were no Written Communications.

COMMUNICATIONS

WRITTEN

There were no items on the Consent Calendar for consideration.

CONSENT CALENDAR

There were no announcements.

ANNOUNCEMENTS

Director Stewart adjourned the meeting to closed session at 6:13 p.m., as the discussion pertained to reports regarding Medical Audit & Quality Assurance Matters pursuant to Health & Safety Code Sections 32155, Conference with Labor Negotiators pursuant to Government Code Section 54957.6 and Conference involving Trade Secrets pursuant to Health & Safety Code section 32106. Director Stewart stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning September 28, 2023. The minutes of this meeting will reflect any reportable actions.

ADJOURN TO CLOSED SESSION

Director Stewart reconvened the meeting to open session at 8:31 pm. The District Clerk reported that during the closed session, the Board approved the closed session meeting minutes of August 21 & 23, 2023 and the Medical Staff Credentials Committee Report by unanimous vote of all Directors present.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

Board of Directors'	Meeting
September 27, 2023	_
Page 2	

There being no further business, Director Stewart adjourned the meeting at 8:32 pm. ADJOURNMENT

Bernard Stewart, DDS Jeannie Yee

President Secretary



Memorandum

DATE: September 15, 2023

TO: Kimberly Hartz, Chief Executive Officer

FROM: John Lee, Chief Information Officer

SUBJECT: Blood Bank Upgrade and Epic Build including Reporting, ED Narrator,

Order Sets, Registry, & Billing for Trauma

For our Trauma Designation, the Emergency Department has requested Epic Trauma Module software, ESO Trauma Registry, as well as needing to upgrade the Blood Bank software, Haemonetics SafeTrace TX. The Trauma Module will support the new trauma workflows for capturing documentation in real-time needed for Trauma Registry and reporting, including, but not limited to:

- Documentation of prehospital care, EMS alerts, and trauma activation
- Times of staff and physician arrival to trauma
- Trauma specific patient physical assessments
- Entering orders for patient prior to arrival to facility to support trauma care
- One-step medications (order entry/administration documentation) for trauma
- Blood bank documentation and tracing

The American College of Surgeons Committee on Trauma requires hospitals to report trauma information to a state-wide registry. The National Trauma Data Bank (NTDB) collects trauma registry data from participating trauma centers annually to produce annual reports, hospital benchmark reports, and data quality reports. Abstractors can use Reporting Workbench report ACS Trauma Registry Query Report to identify patients who might meet NTDB submission criteria. After manual review of those patients included on the report, abstractors can submit trauma-related information to their state's trauma registry.

The project will take approximately 9 months to fully complete and will be performed using both internal and external labor, in conjunction with vendor assistance.

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of the hardware, software, and implementation services, for a total amount not to exceed \$585,871. This was included in the FY 2024 capital budget.



Memorandum

DATE: October 4, 2023

TO: Washington Township Health Care District Board of Directors

FROM: Kimberly Hartz, Chief Executive Officer

SUBJECT: Request for Purchase and Install of Two Cepheid GeneXpert GXVI

R2 16 Analyzers

The Hospital Laboratory has been working with Cepheid to purchase two GeneXpert GXVI R2 16. These are compact fully automated walkaway analyzers that perform sample extraction, PCR amplification and detection. The laboratory currently has one GeneXpert XVI R1 that is 15 years old. This analyzer currently performs PCR amplification tests for Clostridium Difficile, Mycobacterium Tuberculosis, MRSA, SarsCov, RSV, Influenza A/B, and Chlamydia and Gonorrhea. In December 2022, Cepheid announced that parts for this model will no longer be in production and service will cease on May 30, 2023. This is critical equipment that aids in determining patient's diagnosis and treatment.

We are recommending moving forward with the purchase of two analyzers in the amount of \$306,572.00. The purchase of the 2 analyzers are for the laboratory to have a system redundancy and capacity to perform additional respiratory testing when needed. We will be receiving trade in credits for the current analyzer and the 5 Xpert Xpress, which is currently not being utilized.

Purchase Calculation

ITEM	COST		
New GeneXpert XVI System	\$ 317,978.00		
Trade in			
Current GeneXpert XVI	\$ 14,773.60		
5 units of Xpert Xpress	\$ 26,949.00		
Instrument Cost	\$ 276,255.40		
Tax	\$ 28,316.21		
Freight	\$ 2,000.00		
Total Cost	\$ 306,571.61		

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to proceed with entering into the necessary agreement and to move forward with the purchase of the GeneXpert analyzers in the amount not to exceed \$306,572.00, which includes shipping and taxes. The total amount was included in the FY2024 Capital Budget.



Memorandum

DATE: September 18, 2023

TO: Kimberly Hartz, Chief Executive Officer

FROM: Mark Saleh, MD, Chief of Staff

SUBJECT: MEC for Board Approval:

The Medical Executive Committee, at its meeting on September 18, 2023, approved the below-listed privileges:

- A. Anesthesiology Privileges
- B. Cardiology Privileges
- C. Endovascular Procedures Privileges
- D. Otolaryngology Privileges
- E. Gynecology Oncology Privileges
- F. Interventional Radiology (Non-Neuro) Privileges
- G. Obstetrical Neonatal Circumcision Privileges
- H. Ophthalmology Privileges
- I. Perfusionist Privileges
- J. Pulmonary Privileges
- K. Radiation Oncology Privileges
- L. Special Endoscopic Procedures Privileges
- M. Vertebroplasty and Kyphoplasty Privileges

Please accept this memorandum as a formal request for presentation to the Board of Directors for final approval of the attached above-listed privileges.



Anesthesiology

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

	Facilities
✓ WH	

Required Qualifications

Licensure	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership.
Continuing Education	Applicants must attest to having completed 50 AMA PRA Category I CME credits within the prior 24 months directly related to the practice of anesthesiology services (waived for applicants who have completed training during the previous 24 months).
Education/Training	Completion of an ACGME or AOA accredited Residency training program in Anesthesiology.
Certification	Current certification through ABMS of AOA Board American Board of Anesthesiology in Anesthesiology. Exceptions to this requirement can be found in the Credentialing Policy 2.A.1.p.
Clinical Experience (Initial)	Applicant must be able to provide documentation of provision of anesthesiology services (at least 200 of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested within the previous 24 months.
Clinical Experience (Reappointment)	Applicant must be able to provide documentation of provision of anesthesiology services (at least 200 of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested within the previous 24 months.
	AND Active/Provisional Staff Only: Of the 200 procedures, 10 must be performed at

Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

 $\boldsymbol{\mathsf{AND}}$ If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Core Privileges in Anesthesiology				
Description: An anesthesiologist is a physician who provides anesthesia for patients undergoing surgical, obstetric, diagnostic or therapeutic procedures while monitoring the patient's condition and supporting vital organ functions. The anesthesiologist also diagnoses and treats acute, chronic and/or cancer pain as well as provides resuscitation and medical management for patients with critical illnesses and severe injuries.				
Check the Request checkbox to select all privileges listed below.				
Uncheck any privileges you do not want to request in that group.				
- Currently Granted privileges				
Assessment of, consultation for, and preparation of patients for anesthesia including performance of history and physical examination				
Delivery of anesthetic care and medical management of patients during the peri-operative period who are under physical and/or emotional stress and who may require specialized techniques				
Anesthetic management for patients immediately following anesthesia, including the direct care of patients in the post-anesthesia care unit, management of pain, hemodynamic changes, emergencies related to the post-anesthesia care unit, and critically-ill patients				
Clinical management and supervision of cardiac and pulmonary resuscitation.				
Procedures				
Supervise and administer general anesthesia				
Supervise and administer regional anesthesia				
Supervise and administer anesthesia for patients undergoing cardiac and/or lung transplantation				
Management of cardiopulmonary bypass (CPB) and intra-aortic balloon counterpulsation				
Airway maintenance including intubation, laryngoscopy and fiberoptic bronchoscopy directed at airway patency				
Arterial line placement				
Central venous catheter placement				
Lumbar drain placement				
Pulmonary artery catheters				
Insertion of temporary pacemaker for life-threatening arrhythmias				
PE CONTROL OF THE CON				
Six direct observation case reviews of a variety of cases within the Core.				

Special Privileges: TEE with interpretation **Description:** Placement of the transesophageal probe, image acquisition and interpretation. Qualifications Membership Applicants applying for TEE must have unrestricted Core Anesthesiology privileges. **Education/Training** Completion of an ACGME or AOA accredited Residency or Fellowship training program that includes appropriate training in TEE as evidenced by a letter indicating competence from the department chair of the program. **OR** Documentation of completion of a course sponsored by a recognized specialty for perioperative transesophageal echocardiography. **Clinical Experience** Applicant must be able to provide documentation of provision of anesthesia services (at (Initial) least 3 cases) representative of the scope and complexity of the privileges requested during the previous 24 months. Clinical Experience Applicant must be able to provide documentation of provision of anesthesia services (at (Reappointment) least 3 cases) representative of the scope and complexity of the privileges requested during the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** TEE with interpretation **FPPE** One direct observation case review. Evaluation of OPPE data collected for review of competency/performance.

Special Privileges: Neurolytic Techniques Description:

Qualifications					
Education/Training	Completion of an ACGME or AOA accredited Fellowship in Pain Medicine which involved direct training and experience in these procedures.				
	OR Applicant must be able to provide proof documentation of appropriate training through a course approved by the American Board of Anesthesiology, Physical Medicine and Rehabilitation or Interventional Radiology involving direct experience with these procedures.				
Clinical Experience (Initial)	Applicant must be able to provide documentation of provision of pain medicine procedures (4 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.				
Clinical Experience (Reappointment)	Applicant must be able to provide documentation of provision of pain medicine procedures (4 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.				
Re	Check the Request checkbox to select all privileges listed below.				
Request	Uncheck any privileges you do not want to request in that group.				
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エ	tod privileges				
Procedures	teu privileges				
Neurolytic technique	es including chemical and radiofrequency treatment for pain, peripheral and cranial nerve				
blocks and ablations	s, radiofrequency ablative procedures.				
FPPE					
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Four direct observa	ation case reviews				
	data collected for review of competency/performance.				
Special Privileges:	Intrathecal Pump and Catheters				
Description:	·				

Qualifications Continuing Applicant must provide documentation of having completed a course approved for CME Education credit, which includes both academic instruction and hands-on training. Documentation of CME is not required if the applicant provided documentation of experience in implantation of pain control pumps in a training program. Certification Pathway 1 - Current certification through ABMS or AOA Board American Board of Anesthesiology in Anesthesiology, or Physical Medicine and Rehabilitation or Interventional Radiology. Exceptions to this requirement can be found in the Credentialing Policy 2.A.1.p. OR Pathway 2 - Current certification through ABMS or AOA Board American Board of Surgery in Surgery. Exceptions to this requirement can be found in the Credentialing Policy 2.A.1.p. **OR** Pathway 3 - Provide documentation of equivalent training. Clinical Applicant must be able to provide documentation of current privileges for Surgery, **Experience** Anesthesia, Interventional Radiology or Physical Medicine & Rehabilitation within the (Initial) previous 24 months. **OR** If applicant is unable to meet activity requirements. See Continuing Education requirements. If those requirements are met, this requirement will not apply. **OR** Applicant must be able to provide documentation of intrathecal pump implantation (at least 6 cases) under the supervision of a physician who has privileges to implant intrathecal pumps at this or another hospital. Clinical Applicant must be able to provide documentation of provision of pain management services **Experience** (at least 3 cases) with intrathecal pump implantation. (Reappointment) Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges

FP	PPE				
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	A minimum of three direct observation cases of intrathecal pump implantation.				
	Proctors must have intrathecal pump implantation privileges, either at WHHS or another hospital.				
	Evaluation of OPPE data collected for review of competency/performance				

Procedures (This listing includes major types of colon and rectal surgery procedures. Other procedures that are extensions of the same techniques and skills may also be performed.)

Implantation of intrathecal pumps and catheters; Placement of permanent spinal drug delivery systems.

Special Privileges: Spinal Cord Stimulator Implantation	
Description:	

Qualifications Continuing Education

Applicant must provide documentation of having completed a course approved for CME credit, which includes both academic instruction and hands-on training. Documentation of CME is not required if the applicant provided documentation of experience in implantation of pain control pumps in a training program.

Certification

Pathway 1 - Current certification through ABMS or AOA Board American Board of Anesthesiology in Anesthesiology, or Physical Medicine and Rehabilitation or Interventional Radiology. Exceptions to this requirement can be found in the Credentialing Policy 2.A.1.p.

OR Pathway 2 - Current certification through ABMS or AOA Board American Board of Surgery in Surgery. Exceptions to this requirement can be found in the Credentialing Policy 2.A.1.p.

OR Pathway 3 - Provide documentation of equivalent training.

Clinical Experience (Initial)

Applicant must be able to provide documentation of current privileges for Surgery, Anesthesia, Interventional Radiology or Physical Medicine & Rehabilitation within the previous 24 months.

OR If applicant is unable to meet activity requirements, see Continuing Education requirements. If those requirements are met, this requirement will not apply.

AND Applicant must be able to provide documentation of spinal cord stimulator implantation (at least 6 cases) under the supervision of a physician who has privileges to implant spinal cord stimulators at this or another hospital.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of pain management services (at least 3 cases) with spinal cord stimulator implantation.

Re	Check the Request checkbox to select all privileges listed below.
Request	Uncheck any privileges you do not want to request in that group.
НМ	
	- Currently Granted privileges
	Procedures

FP	FPPE				
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	A minimum of three direct observation cases of spinal cord stimulator implantation.				
	Proctors must have spinal cord stimulator privileges, either at WHHS or another hospital.				
	Evaluation of OPPE data collected for review of competency/performance.				

Acknowledgment of Applicant

Implant Spinal Cord Stimulator

I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

- A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.
- B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

Dr. Provider Test, MD

C.	I certify that I have	no emotional	or physical co	ondition that would	affect my ability to	perform these privileges.

D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and	υ. г	rurtnermore, i attest that th	e illiorillation i llave	provided about iii	y ciiiiicai activit	y is accurate and true
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Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

Privilege Condition/Modification/Deletion/Explanation



Cardiology

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or Special Privileges.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities	
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	Required Qualifications

Licensure Licensed M.D. or D.O. Membership Meet all requirements for medical staff membership. Continuina Applicant must attest to having completed 50 AMA PRA Category I CME credits within the Education previous 24 months directly related to the practice of cardiovascular services (waived for applicants who have completed training during the previous 24 months). **Education/Training** Completion of an ACGME or AOA accredited Residency training program in Cardiovascular

Disease.

AND Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease.

Certification Current certification through ABMS or AOA Board American Board of Internal Medicine in Cardiovascular Disease. Exceptions to this requirement can be found in the Credentialing

Policy 2.A.1.p.

Applicant must be able to provide documentation of provision of cardiovascular disease **Clinical Experience**

(Initial)

services (at least 20 procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of cardiovascular disease services (at least 20 procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

C	Core Privileges in Cardiology				
	Description: Evaluation, diagnosis, consultation and treatment of patients with acute and chronic cardiovascular conditions.				
Re	Check the Request checkbox to select all privileges listed below.				
Request	Uncheck any privileges you do not want to request in that group.				
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广	- Currently Granted privileges				
Г	Admit to inpatient or appropriate level of care				
	Perform history and physical examination				
	Evaluate, diagnose, provide consultation and medically manage and treat patients with cardiovascular complaints. Privileges include medical management of general medical conditions which are encountered in the course of caring for the cardiovascular patient.				
	Procedures				
	Arterial catheter insertion				
	Elective cardioversion				
	Electrocardiogram (EKG) interpretation including ambulatory monitoring				
	Insertion of central venous catheter				
	Transthoracic echocardiography				
	Stress testing: exercise or pharmacologic				
	Tilt table test				
	Coronary arteriography				
	Diagnostic right and left heart catheterization				
	Endomyocardial biopsy				
	Insertion of intra-aortic balloon counter pulsation device				
	Placement of temporary transvenous pacemaker				
	Pericardiocentesis				
	Implantation of temporary pacemaker				
	Bundle of HIS Electrography				
	Pulmonary Angiography				
	Overdrive Pacing (Implantation of permanent pacemaker including programming, reprogramming and interrogation)				

Aortogram for Iliac Visualization (Therapeutic vascular radiology including balloon angiography; angioplasty; stent placement; atherectomy; thrombolic therapy; and embolization/ablation including transarterial chemoembolization (excludes carotid and intracranial intervention) and treatment of aneurysms; IVC filter placement and fistula repair/creation.)

A minimum of six retrospective case reviews of a variety of cases within the Core reflected in this document. Review of OPPE data collected for review of competency/performance.

Special Privileges: Clinical Cardiac Electrophysiology Privileges

Description: Clinical Cardiac Electrophysiology encompasses the special knowledge and skills required of cardiologists who care for patients with complex cardiac rhythm disorders, particularly those receiving diagnostic and therapeutic intervention electrophysiologic procedures. Clinical cardiac electrophysiology focuses on diagnosis, consultation and treatment of atrial and ventricular arrhythmias, including the use of cardiac implantable electrical devices (CIEDs), and the application of other interventional ablative techniques and pharmacologic treatments

Qualifications

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease.

AND Pathway 1 Continued - Completion of an ACGME or AOA accredited Fellowship training program in Clinical Cardiac Electrophysiology.

AND Pathway 1 Continued - Fellowship(s) included training in invasive electrophysiological studies and participation as operator or co-operator in a minimum of 100 invasive electrophysiological procedures with acceptable complication rates and outcomes.

OR Pathway 2 - Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease, but without specific emphasis on invasive electrophysiological procedures.

AND Pathway 2 Continued - Attend approved didactic courses of at least 50 AMA PRA Category 1 CME hours to encompass the specialty of invasive electrophysiology.

AND Pathway 2 Continued - Perform as primary/co-operator in 100 invasive electrophysiological procedures with documentation of techniques, acceptable results and complication rates.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of cardiovascular disease services (at least 15 procedures) representative of the scope and complexity of the privileges requested during the previous 24 months.

Additional Qualifications

Applicant must qualify for and be granted privileges in cardiovascular disease (non-invasive).

Check the Request checkbox to select all privileges listed below.

Uncheck any privileges you do not want to request in that group.

Request

Dr. Provider Test, MD

	Currently Grante	d privileges			
	Electrophysiology	Procedures			
	Comprehensive EP Studies				
	Epicardial ablation				
Therapeutic catheter ablation procedures		ablation procedures			
	Implantation of biven	tricular ICD including programming, reprogramming and interrogation			
Lead extraction					
FD	DE				
FPPE					
¥					
	Evaluation of OPPE of	lata collected for review of competency/performance.			
Sr	pecial Privileges: C	atheter Ablation			
the	Description: Clinical Cardiac Electrophysiology encompasses the special knowledge and skills required of cardiologists who care for patients with complex cardiac rhythm disorders, particularly those receiving diagnostic and therapeutic intervention electrophysiologic procedures. Clinical cardiac electrophysiology focuses on diagnosis, consultation and treatment of atrial and ventricular arrhythmias, including the use of cardiac implantable electrical devices (CIEDs), and the application of other interventional ablative techniques and pharmacologic treatments				
-	devices (61235), and the application of earls. Interventional ablative teaminques and pharmacologic a calments				
Q	Qualifications				
Education/Training		Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease.			
		AND Completion of an ACGME or AOA accredited Fellowship training program in electrophysiology with specific training in invasive electrophysiological studies.			
		AND Applicant must be able to provide documentation of participation as operator or cooperator in a minimum of 50 catheter ablation procedures with a mix of AV nodal reentrant tachycardia, atrial flutter, AV junction ablation, and ventricular tachycardia and accessory pathway ablations.			
Clinical Experience (Reappointment)		Applicant must be able to provide documentation of provision of cardiovascular disease services (at least 10 procedures) representative of the scope and complexity of the privileges requested during the previous 24 months.			
Re		Check the Request checkbox to select all privileges listed below.			
Request		Uncheck any privileges you do not want to request in that group.			
est					
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	- Currently Grante	d privileges			
	Catheter Ablation				
Ш	Therapeutic catheter	ablation procedures			

FPP	PPE		
WH			
	Evaluation of OPPE data collected for review of competency/performance.		

Special Privilege: Percutaneous Coronary Intervention (PCI)

Description: The competent performance of PCI requires not only a complete knowledge base and technical skills but also sound clinical judgment based on specific experience. Privileges for Specialized Cardiovascular Procedures during PCI applies to: 1. Those procedures that are currently approved by the Federal Drug Administration for unrestricted use and not to experimental devices and are available at Washington Hospital. 2. As of 10-15-04 these procedures include but are not limited to: -Rotational coronary atherectomy -Directional coronary atherectomy -intracoronary ultrasound -intracoronary rheolytic therapy.

Qualifications

Education/Training

Pathway 1 - Applicant must be able to provide documentation of successful completion of a full cardiovascular training program.

AND Pathway 1 Continued - The program must meet the requirements of the ABIM for certification in Cardiovascular Disease and conform to the ACC 17th Bethesda Conference on Adult Cardiology Training. These requirements are the following: 1. Minimum of 12 months in a cardiac catheterization laboratory a. Participated in or performed a minimum of 300 coronary angiographic procedures; and, b. documentation of 200 angiographies as primary operator. 2. Additional year of formal PCI training a. Participated in or performed a minimum of 75 angioplasties; and, b. documentation of 35 angioplasties as primary operator. 3. Certification of a candidate's experience and competence by the program director or supervisor.

OR Pathway 2 - Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease. Training sufficient to be board eligible or certified but did not include PCI training.

AND Pathway 2 Continued - Applicant must be able to provide documentation of a minimum of 2 years experience in performing cardiac catheterization without supervision with: a. minimum 250 cardiac catheterizations with documentation of complication rates within accepted guidelines.

AND Pathway 2 Continued - Applicant must provide documentation of certification of competence by director of cath lab or a colleague with recognized competence.

AND Pathway 3 - Applicant must be able to provide documentation of one of the following under this Pathway:

AND Pathway 3a - 25 hours of AMA PRA Category I CME instruction in PCI.

OR Pathway 3b - Performance of a minimum of 75 PCI procedures, 35 as primary operator under supervision of a physician with unrestricted PCI privileges.

OR Pathway 3c - Certification of results by a physician with unrestricted PCI privileges.

OR Pathway 3d - If experience gained prior to 1989, documentation of competence by laboratory director only.

Clinical Experience (Reappointment)

Pathway 1 - Applicant must be able to provide evidence of performance of 35 PCI procedures during the previous 24 months as primary operator (at any Joint Commission accredited facility) with quality indicator results equal to or greater than the benchmarks approved by the Cardiology Section.* The quality indicators will be selected by the Cardiology Section. If a practitioner meets the volume indicator, but fails to meet one or more of the quality benchmarks, s/he may be recredentialed but there must be a quality monitoring plan in place developed by the chair of the Cardiology Section and approved by the Medicine Committee. If a physician loses his/her PCI privileges, s/he must meet the original criteria for PCI. *Quality Criteria: - Rate of PCI directly to OR - Rate of death following PCI - Rate of vascular complication following PCI.

OR Pathway 2 - If the practitioner has performed less than 35 PCIs, he/she must provide evidence of a combined total of 75 invasive cardiology procedures within that time period that include femoral artery catheterization. The combined total must include a minimum of 20 PCI's. The quality indicator results for the PCI procedures must be equal to or greater than the benchmarks approved by the Cardiology Section. There are no alternatives to Pathway 2. The practitioner must meet both the volume criteria and the quality criteria or lose privileges to perform PCI. If a practitioner loses his/her privileges, they must meet original criteria to perform PCI.

Check the Request checkbox to select all privileges listed below.

Uncheck any privileges you do not want to request in that group.

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	Currently Granted privileges		
	Procedures		
	Coronary angioplasty and stent placement		
	Coronary flow reserve		
	Extraction, rotational and directional atherectomy		
	Fractional flow reserve		
	Intracoronary thrombolysis		
	Intracoronary thrombectomy		
	Intravascular ultrasound (IVUS) of coronaries		
FF	FPPE		
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	One direct observation case review. (First case done with a physician who has privileges to perform the procedure.) Attendance at the first procedure by a company representative familiar with the technique is		

Special Privileges: Transesophageal Echocardiography (TEE)

Evaluation of OPPE data collected for review of competency/performance.

Description: Placement of the transesophageal probe, image acquisition and interpretation.

Qualifications

preferable.

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease, which included transesophageal echocardiography with a letter from the course director.

OR Pathway 2 - If not during fellowship, then applicant must be able to provide documentation of an approved course in transesophageal echocardiography and completion of 10 hours of AMA PRA Category I CME concerning TEE, or the individual responsible for the formal TEE training can submit a letter regarding the applicant's training.

Clinical Experience

(Initial)

Applicant must be able to provide documentation of provision of cardiology services (at least six cases with a physician with current and unrestricted TEE privileges) representative of the scope and complexity of the privileges requested during the

previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of cardiology services (at least 4 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

Additional Qualifications

TEE for Monitoring in the Operating Room: The patient's own physician with these privileges should have the option of monitoring transesophageal echocardiography during any surgical procedure.

Re	Check the Request checkbox to select all privileges listed below.
Request	Uncheck any privileges you do not want to request in that group.
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	- Currently Granted privileges
	Procedures
	Transesophageal Echocardiography (TEE) including probe placement, image acquisition and interpretation.

FPF	PPE			
WH				
	One direct observation case review.			
	Evaluation of OPPE data collected for review of competency/performance.			

Special Privileges: ICD Implamentation

Description: The competent performance of implantable cardioverter-defibrillator (ICD) device placement requires not only a complete knowledge base and technical skills, but also sound clinical judgment based on specific experience. The following guidelines for the training necessary to perform ICD device placement are established. This procedure will be performed either in the Operating Room or Cath Lab.

Qualifications

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease.

AND Pathway 1 Continued - Completion of an ACGME or AOA accredited Fellowship training program in electrophysiology with specific training in invasive electrophysiological studies.

AND Pathway 1 Continued - Applicant must be able to provide documentation of participation as operator or co-operator in a minimum of 15 ICD implantation procedures with acceptable complication rates and outcomes with a letter of recommendation from Program Director stating that s/he is adequately trained and clinically competent in the applied for procedure.

OR Pathway 2 - Fellowship trained cardiologists with proof of attendance at didactic courses designed to provide competence in and at which the indications, pathophysiology, complications and techniques of ICD device placement and management are presented, and "hands on" experience obtained. The course should carry a minimum of 10 qualified AMA PRA Category I CME credits concerning ICD implants. In addition, the candidate must have proof of participation in 15 ICD implantations as primary operator in the past three years. Proof shall consist of didactic procedure or operative reports, detailing method and procedure, the indications for the procedure, the patient's condition and complications at the termination of the procedure.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of cardiovascular disease services (at least 5 procedures) representative of the scope and complexity of the privileges requested during the previous 24 months.

Re	Check the Request checkbox to select all privileges listed below.
Request	Uncheck any privileges you do not want to request in that group.
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	Currently Granted privileges
	ICD Implantation
	ICD Implantation

FPF	PPE		
WH			
	Six direct observation case reviews.		
	Three retrospective case reviews.		
	Evaluation of OPPE data collected for review of competency/performance.		

Special Privilege: Bi V ICD Implantation

Description: The competent performance of implantable biventricular cardioverter-defibrillator device (Bi V ICD) placement requires not only a complete knowledge base and technical skills, but also sound clinical judgment based on specific experience. The following guidelines for the training necessary to perform Bi V ICD placement are established. This procedure will be performed either in the Operating Room or Cath Lab.

Qualifications

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease.

AND Pathway 1 Continued - Completion of an ACGME or AOA accredited Fellowship training program in electrophysiology with specific training in invasive electrophysiological studies.

AND Pathway 1 Continued - Applicant must be able to provide documentation of participation as operator or co-operator in a minimum of 15 Bi V ICD implantation procedures with acceptable complication rates and outcomes with a letter of recommendation from Program Director stating that s/he is adequately trained and clinically competent in the applied for procedure.

OR Pathway 2 - Fellowship trained cardiologists with proof of attendance at didactic courses designed to provide competence in and at which the indications, pathophysiology, complications and techniques of Bi V ICD device placement and management are presented, and "hands on" experience obtained. The course should carry a minimum of 15 qualified CME credits concerning Bi V ICD implants. In addition, the candidate must have proof of participation in 15 Bi V ICD implantations as primary operator in the past three years. Proof shall consist of didactic procedure or operative reports, detailing method and procedure, the indications for the procedure, the patient's condition and complications at the termination of the procedure.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of cardiovascular disease services (at least 5 procedures) representative of the scope and complexity of the privileges requested during the previous 24 months.

Re		Check the Request checkbox to select all privileges listed below.		
Request		Uncheck any privileges you do not want to request in that group.		
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	- Currently Grante	ed privileges		
	Procedures			
Ш	Bi V ICD Implantation	n		
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	Six direct observation	on case reviews.		
	Three retrospective	case reviews.		
	Evaluation of OPPE	data collected for review of competency/performance.		
Sp	Special Privileges: Cardiac Catheterization and Coronary Angiography			
De	escription:			
Q	ualifications			
E	ducation/Training	Completion of an ACGME accredited residency training program in Pediatrics		
		AND Completion of an ACGME accredited fellowship training program in Pediatric Cardiology		
С	ertification	Current certification in Pediatrics by the American Board of Pediatrics		
		AND Current certification in Pediatric Cardiology by the American Board of Pediatrics		
	linical Experience Initial)	Applicant must provide documentation of provision of pediatric cardiology services representative of the scope and complexity of the privileges requested during the previous 24 months (waived for applicants who completed training during the previous year).		
	linical Experience Reappointment)	Applicant must provide documentation of provision of clinical services representative of the scope and complexity of privileges requested during the previous 24 months.		
Re		Check the Request checkbox to select all privileges listed below.		
Reque		Uncheck any privileges you do not want to request in that group.		

Procedures - Invasive (includes interpretation where applicable)

Diagnostic cardiac catheterization

- Currently Granted privileges

Dr. Provider Test, MD

	Therapeutic cardiac catheterization
	Inferior vena cava filter insertion
	Percutaneous cardiopulmonary support
	Placement/removal of percutaneous LV assist
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ED	PE
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	One direct observation case review (First case done with a physician who has privileges to perform the procedure.) Attendance at the first procedure by a company representative familiar with the technique is preferable.
	Evaluation of OPPE data collected for review of competency/performance.
S	pecial Privileges: CT Coronary Angiography
Description:	

Qualifications

Qualifications

Licensed M.D. or D.O.

AND Qualified practitioners within the Department of Medicine (Cardiologists) or Department of Radiology (Radiologists) may apply for privileges contained in this document. No other specialists are eligible to apply.

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Fellowship training program in Radiology-Diagnostic.

OR Pathway 2 - Completion of an ACGME or AOA accredited Fellowship training program in Cardiovascular Disease.

OR Pathway 3 - Successful completion of the equivalent of Level II training as defined by the American College of Cardiology.

OR Pathway 4 - If nor prior experience reading CT angiograms, application must be able to provide documentation of successful completion of 4 weeks of cumulative training, which includes AMA PRA Category 1 CME in cardiac imaging (including cardiac CT anatomy, physiology and pathology), which includes a minimum of 50 mentored exams performed an interpreted (performed and interpreted which is to be distinguished from studies that are interpreted only, which do not count towards this requirement) as defined by the American College of Cardiology.

AND Pathway 5 - If currently performing non cardiac chest CT, then applicant must be able to provide documentation of successful completion of 40 hours of accredited AMA PRA Category I CME in cardiac imaging which includes a minimum of 50 mentored exams performed and interpreted (performed and interpreted which is to be distinguished from studies that are interpreted only which do not count towards this requirement) as defined by American College of Radiology.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of 20 Cardiac CT angiography (CTA) cases or approved case reviews as under Pathways 1, 2 or 3 below during the previous 24 months.

AND Pathway 1 - Applicant must be able to provide documentation of 20 Cardiac CTA cases via activity report within current reappointment cycle.

OR Pathway 2 - Applicant must be able to provide documentation of Cardiac CTA cases via activity report and approved Cardiac CTA case reviews via reference letter from Chair of member's Department totaling 20 cases within current reappointment cycle.

OR Pathway 3 - Applicant must be able to provide documentation of 20 approved Cardiac CTA case reviews within current reappointment cycle via reference letter from Chair of member's Department.

AND If applying for a Pathway requiring case reviews, approved case reviews can be obtained via the Cardiac CTA Case DVD developed by Matthew J. Budoff, M.D., FACC, Division of Cardiology Harbor-UCLA Medical Center. The DVD can be obtained by contacting the Chair of the Department of Radiology.

Check the Request checkbox to select all privileges listed below.

Uncheck any privileges you do not want to request in that group.

- Currently Granted privileges

Procedures

CT Coronary Angiography

FPF	PE CONTROL OF THE CON
¥	
	Evaluation of OPPE data collected for review of competency/performance.

Special Privilege: Peripheral Angiography

Description: Privileges under this section will be limited to abdominal aortograms, upper and/or lower extremity arteriograms, and renal aortograms for the purpose of excluding renal artery stenosis.

Qualifications

Qualifications

Qualified practitioners within the Department of Surgery (Vascular, General Surgery, or Neurosurgery Specialists), or Department of Medicine (Cardiology Specialists) may apply for primary and/or special privileges contained in this document. No other specialists are eligible to apply. Department of Radiology (Neurointerventional Radiology or Vascular and Interventional Radiology Specialists) should apply for primary and/or special privileges contained in this document via their Primary Core. Core Peripheral Angiography privileges are not required to apply for special privileges contained in this document. Please refer to specific criteria.

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery, or Cardiology with specific training in peripheral angiography with specific emphasis on peripheral and renal angiography.

AND Pathway 1 Continued - Applicant must be able to provide documentation of participation in 50 peripheral angiographic procedures with acceptable complication rates and outcomes.

AND Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology, but without specific emphasis on peripheral vascular angiography, should meet one of the criteria under Pathway 2a, 2b, or 2c.

AND Pathway 2a - Applicant must be able to provide documentation of attendance at an approved didactic course, acceptable to the Department Chair or designee, of at least 20 AMA PRA Category 1 CME hours to encompass anatomy, diagnostic evaluation and treatment of peripheral vascular disease.

AND Pathway 2a Continued - Applicant must be able to provide documentation of performance as primary/co-operator in 20 diagnostic peripheral angiograms over the last 48 months with documentation of appropriate indications, technique, acceptable results, and complication rates and lifetime experience of at least 200 intra-operative or percutaneous angiographic procedures as primary operator.

OR Pathway 2c - Applicant must be able to provide documentation of performance as primary operator in 50 diagnostic peripheral angiograms over the last 48 months with documentation of appropriate indications, technique, acceptable results, and complication rates.

Clinical Experience (Initial)

Applicant must be able to provide documentation of provision of endovascular services (at least 10 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of endovascular services (at least 10 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

Re		Check the Request checkbox to select all privileges listed below.
Request		Uncheck any privileges you do not want to request in that group.
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-	Currently Co	ranted privileges
	Procedures	ranted privileges
	Peripheral Angiog	graphy
Ш	reliplielal Aligio	graphry
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		ervation case reviews. (First 5 cases)
	Evaluation of O	PPE data collected for review of competency/performance.
S	oecial Privilege	e: Peripheral Vessel Stent Placement
De	escription:	
Q	Qualifications	
Q	ualifications	Licensed M.D. or D.O.
	-	AND Applicants applying for this privilege must have unrestricted peripheral angiography
		privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital.
	Continuing Iducation	Applicant must be able to provide documentation of successful completion of 10 hours of
-	aucation	AMA PRA Category 1 CME representative of the scope and complexity of the privileges requested deemed appropriate by the Department chair or designee.
	linical	Applicant must be able to provide documentation of at least 5 cases representative of the
	xperience Initial)	scope and complexity of the privileges requested during the previous 24 months.

Check the Request checkbox to select all privileges listed below.

Uncheck any privileges you do not want to request in that group.

Applicant must be able to provide documentation of at least 5 cases representative of the

scope and complexity of the privileges requested during the previous 24 months.

- Currently Granted privileges

Procedures

Clinical

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Experience

(Reappointment)

Peripheral Vessel Stent Placement

FPP	FPPE			
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	Five direct observation case reviews. (First 5 cases)			
	Evaluation of OPPE data collected for review of competency/performance.			

Special Privilege: Pe	ercutaneous Transluminal Peripheral Angioplasty
Description:	
Qualifications	
Qualifications	Licensed M.D. or D.O.
	AND Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital.
Education/Training	Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology. Applicant must also meet criteria under Pathway 1a and 1b as defined in this document.
	AND Pathway 1a - Applicant must be able to provide documentation of successful completion of 20 hours of approved AMA PRA Category 1 CME encompassing indications for performance and complications of peripheral vascular interventions deemed appropriate by the Department Chair or designee.
	AND Pathway 1b - Applicant must be able to provide documentation of performance of 25 cases of peripheral angioplasty procedures as the primary/co-operator over the last 48 months with documentation of appropriate indications, technique, acceptable results, and complication rates, and lifetime experience of at least 100 intra-operative or percutaneous vascular interventions as primary operator with documentation of appropriate indications, technique, acceptable results, and complication rates.
	OR If unable to qualify under Pathway 1, refer to Pathway 2. See "Clinical Experience (Initial)."
Clinical Experience (Initial)	Pathway 2 - If you were unable to qualify under Pathway 1, use this Pathway. Applicant must be able to provide documentation of performance of 50 peripheral angioplasties with 25 being the primary operator over the last 48 months.
	AND All applicants must be able to provide documentation of at least 5 cases representative of the scope and complexity of the privileges requested during the previous 24 months.
R .	Check the Request checkbox to select all privileges listed below.
Request	Uncheck any privileges you do not want to request in that group.
¥ I	
Currently Grante	ed privileges
Procedures	
Percutaneous Translu	uminal Peripheral Angioplasty

FPF	FPPE			
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	Five direct observation case reviews. (First 5 cases)			
	Evaluation of OPPE data collected for review of competency/performance.			

Special Privilege: Thoracic Aneurysm Stent Graft Placement

Description: The competent performance of thoracic aneurysm stent graft placement requires not only a complete knowledge base and technical skills, but also sound clinical judgment based on specific experience. The following guidelines for the training necessary to perform thoracic aneurysm stent graft placement at Washington Hospital are being established. This procedure will be performed in the Operating Room under the direction of a qualified team consisting of a cardio-thoracic surgeon and qualified interventionalist.

Qualifications

Qualifications

Licensed M.D. or D.O.

AND Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital.

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology with specific training in thoracic aneurysm stent graft placement.

AND Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology. Applicant must also meet criteria under Pathway 2a and 2b as defined in this document.

AND Pathway 2a - Applicant must be able to provide documentation of attendance and successful completion of a didactic program or course to encompass anatomy, diagnostic evaluation and treatment of thoracic aortic aneurysm with endovascular stent graft placement. The outcome of this training should include a certificate of completion of hands-on laboratory skills deemed to be satisfactory by the Peripheral Vascular and related credentialing committees.

AND Pathway 2b - Applicant must be able to provide documentation of performance as primary/co-operator in 10 abdominal aortic aneurysm stent graft placements over the last 48 months, with documentation of appropriate indications, technique, acceptable results and complication rates.

Clinical Experience (Initial)

Applicant must be able to provide documentation of at least 2 cases representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of at least 2 cases representative of the scope and complexity of the privileges requested during the previous 24 months.

Check the Request checkbox to select all privileges listed below.

Uncheck any privileges you do not want to request in that group.

- Currently Granted privileges

Procedures
Thoracic Aneurysm Stent Graft Placement

FPF	-PPE			
¥H				
	Three direct observation case reviews. (First 3 cases)			
	Evaluation of OPPE data collected for review of competency/performance.			

Special Privilege: Endovascular Abdominal Aortic Aneurysm Stent Graft Placement (Under Supervision)

Description: The competent performance of abdominal aortic aneurysm (AAA) stent graft placement requires not only a complete knowledge base and technical skills, but also sound clinical judgment based on specific experience. The following guidelines for the training necessary to perform AAA stent graft placement are established as temporary criteria, to be updated as additional experience is gained at Washington Hospital. This procedure will be performed in the Operating Room under the direction of a qualified team consisting of a vascular surgeon and qualified interventionalist.

Qualifications

Qualifications

Licensed M.D. or D.O.

AND Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital.

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology with specific training in endovascular AAA stent graft placement, and participation and documentation in at least 10 endovascular AAA stent placements during training, with acceptable complication rates and outcomes.

OR Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology without specific emphasis on endovascular AAA stent graft placement. Applicant must also meet criteria under Pathway 2a as defined in this document.

AND Pathway 2a - Applicant must be able to provide documentation of attendance and successful completion of a didactic program or course to encompass anatomy, diagnostic evaluation and treatment of abdominal aortic aneurysm with endovascular stent graft placement specific to the device selected for use. The outcome of this training should include a certificate of completion of hands-on laboratory skills deemed to be satisfactory by the credentialing committee.

Clinical Experience (Initial)

Applicant must be able to provide documentation of at least 4 cases representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of at least 4 cases representative of the scope and complexity of the privileges requested during the previous 24 months.

Check the Request checkbox to select all privileges listed below.

Uncheck any privileges you do not want to request in that group.

Dr. Provider Test, MD

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	Procedures
	Endovascular Abdominal Aortic Aneurysm Stent Graft Placement (Under Supervision)
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	Five direct observation case reviews. (First 5 cases)
	Evaluation of OPPE data collected for review of competency/performance.
Si	pecial Privilege: Endovascular Abdominal Aortic Aneurysm Stent Graft Placement
on Th te pe	escription: The competent performance of abdominal aortic aneurysm (AAA) stent graft placement requires not a complete knowledge base and technical skills, but also sound clinical judgment based on specific experience. The following guidelines for the training necessary to perform AAA stent graft placement are established as emporary criteria, to be updated as additional experience is gained at Washington Hospital. This procedure will be erformed in the Operating Room under the direction of a qualified team consisting of a vascular surgeon and ualified interventionalist.

Qualifications Qualifications Licensed M.D. or D.O. **AND** Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital. **Education/Training** Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology with specific training in endovascular AAA stent graft placement, and participation and documentation in at least 10 endovascular AAA stent placements during training, with acceptable complication rates and outcomes. AND Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology without specific emphasis on endovascular AAA stent graft placement. Applicant must also meet criteria under Pathway 2a and 2b as defined in this document. AND Pathway 2a - Applicant must be able to provide documentation of attendance and successful completion of a didactic program or course to encompass anatomy, diagnostic evaluation and treatment of abdominal aortic aneurysm with endovascular stent graft placement specific to the device selected for use. The outcome of this training should include a certificate of completion of hands-on laboratory skills deemed to be satisfactory by the credentialing committee. AND Pathway 2b - Applicant must be able to provide documentation of performance as primary/co-operator in 5 endovascular AAA stent graft placements over the last 48 months, with documentation of appropriate indications, technique, acceptable results and complication rates. **Clinical Experience** Applicant must be able to provide documentation of at least 4 cases representative of the (Initial) scope and complexity of the privileges requested during the previous 24 months. **Clinical Experience** Applicant must be able to provide documentation of at least 4 cases representative of the (Reappointment) scope and complexity of the privileges requested during the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** Endovascular Abdominal Aortic Aneurysm Stent Graft Placement **FPPE** Five direct observation case reviews. (First 5 cases)

Special Privilege: Intra Carotid And Cerebral Thrombolysis

Evaluation of OPPE data collected for review of competency/performance.

Description:			
Qualifications			
Qualifications	Licensed M.D. or D.O.		
	AND Applicants applying for this privilege must have unrestricted intravascular thrombolysis		
	and carotid angioplasty and stenting privileges at Washington Hospital.		
Certification	Current certification through ABMS or AOA Board American Board of Internal Medicine in Interventional Cardiology.		
	OR Current certification through ABMS Board American Board of Surgery in Vascular Surgery.		
Clinical Experience (Initial)	Applicant must be able to provide documentation of at least 10 cases (in carotid stenting) representative of the scope and complexity of the privileges requested during the previous 24 months.		
Clinical Experience (Reappointment)	Applicant must be able to provide documentation of at least 4 cases representative of the scope and complexity of the privileges requested during the previous 24 months.		
Re	Check the Request checkbox to select all privileges listed below.		
Request	Uncheck any privileges you do not want to request in that group.		
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l I	anted privileges		
Procedures			
Intra Carotid And	Cerebral Thrombolysis		
Intra carotta /tila	ecrebial fill offiborysis		
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Three retrospecti	ive case reviews.		
	PE data collected for review of competency/performance.		
Special Privilege: Percutaneous Transluminal Carotid Angioplasty, Stenting, and Thrombolysis			
Description:			

Qualifications Qualifications Licensed M.D. or D.O. **AND** Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital. **Education/Training** Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology with specific training in carotid interventional stent graft placement, and participation and documentation in at least 50 stent placements during training, with acceptable complication rates and outcomes. **OR** Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology without specific emphasis on carotid stent graft placement. Applicant must also meet criteria under Pathway 2a and 2b as defined in this document. AND Pathway 2a - Applicant must be able to provide documentation of attendance and successful completion of a didactic program or course to encompass anatomy, diagnostic evaluation and treatment of carotid disease and carotid intervention. **OR** Pathway 2b - Applicant must be able to provide documentation of current unrestricted privileges for carotid angiography and unrestricted peripheral angioplasty with documentation of appropriate indications, technique, acceptable results and complication rates. **Clinical Experience** Applicant must be able to provide documentation of at least 4 cases representative of the (Initial) scope and complexity of the privileges requested during the previous 24 months. **Clinical Experience** Applicant must be able to provide documentation of at least 4 cases representative of the (Reappointment) scope and complexity of the privileges requested during the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** Percutaneous Transluminal Carotid Angioplasty, Stenting, and Thrombolysis **FPPE** Five direct observation case reviews. (First 5 cases)

Special Privilege: Neuroangiography

Evaluation of OPPE data collected for review of competency/performance.

Description: Privileges under this section will include all angiographic procedures utilized to visualize the carotid and vertebral arteries and their branches in the head and neck. It is the standard in this hospital to always evaluate the extra cranial carotid and vertebral and intracranial circulation during these procedures. These privileges are prerequisite to interventional neuroangiographic privileges if such procedures are ultimately determined to be offered at this hospital.

Qualifications

Qualifications

Licensed M.D. or D.O.

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program with demonstrated equivalent training including direct supervision and instruction by a Board certified radiologist/cardiologist/surgeon with specific competence in neuroangiography. Letter of recommendation from the program director/instructor as well as the residency or fellowship program director must be submitted. Letters must state that the candidate is adequately trained in neuroangiography.

AND Pathway 1 Continued - Training shall include: a. Anatomy, physiology and pathophysiology of neurovascular disease. b. Pre-procedural assessment of the patient including indications for the procedure, results of preceding non-invasive testing and the neurologic status of the patient. c. Technical aspects of performing the procedure, including the use of different catheters and guidewire systems, injection rates and volumes of appropriate contrast material, filming sequences, technique and indications for selective angiography and specialized views for optimal visualization. d. Performance and interpretation of at least 25 neuroangiographic exams as the primary operator. e. Familiarity with fluoroscopic and radiographic equipment, mechanical injectors, rapid film changers and digital subtraction techniques. f. Post-procedural patient management, especially recognition and initial management of complications.

OR Pathway 2 - In the absence of residency or fellowship training, should have current un-restricted privileges to do peripheral vascular angioplasty and successful completion of 25 neuroangiographic procedures in the past five years in which the candidate was the primary operator in the procedure and demonstrated technique in engagement of carotid/vertebral arteries. All cases must have included intracranial vascular assessment. These cases shall have been documented on cut films and/or digital films using appropriate technique and dictated reports describing specific techniques, catheters and guide wires utilized, and any complications and their management shall be provided. These reports shall include indications for the procedure and results of pre-procedural non-invasive testing as well. All complications shall be included and the rate of complications shall be within acceptable limits.

Clinical Experience (Initial)

Applicant must be able to provide documentation of at least 4 cases representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of at least 4 cases representative of the scope and complexity of the privileges requested during the previous 24 months.

Request	Check the Request checkbox to select all privileges listed below. Uncheck any privileges you do not want to request in that group.
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	- Currently Granted privileges
	Procedures
	Neuroangiography

Dr. Provider Test, MD

FPPE			
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	Five direct observation case reviews.		
	Evaluation of OPPE data collected for review of competency/performance.		

Acknowledgment of Applicant

I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

- A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.
- B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.
- C. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges.
- D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.

Practitioner's Signature	WH

Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

of the privileges requested:	
Privilege	Condition/Modification/Deletion/Explanation



Endovascular Procedures

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities
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Required Qualifications

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Qualified practitioners within the Department of Surgery (Vascular, General Surgery, or Neurosurgery Specialists), or Department of Medicine (Cardiology Specialists) may apply for primary and/or special privileges contained in this document. No other specialists are eligible to apply. Department of Radiology (Neurointerventional Radiology or Vascular and Interventional Radiology Specialists) should apply for primary and/or special privileges contained in this document via their Primary Core. Core Peripheral Angiography privileges are not required to apply for special privileges contained in this document. Please refer to specific criteria.

Education/Training

Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery, or Cardiology with specific training in peripheral angiography with specific emphasis on peripheral and renal angiography.

AND Pathway 1 Continued - Applicant must be able to provide documentation of participation in 50 peripheral angiographic procedures with acceptable complication rates and outcomes.

AND Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology, but without specific emphasis on peripheral vascular angiography, should meet one of the criteria under Pathway 2a, 2b, or 2c.

AND Pathway 2a - Applicant must be able to provide documentation of attendance at an approved didactic course, acceptable to the Department Chair or designee, of at least 20 AMA PRA Category 1 CME hours to encompass anatomy, diagnostic evaluation and treatment of peripheral vascular disease.

AND Pathway 2a Continued - Applicant must be able to provide documentation of performance as primary/co-operator in 20 diagnostic peripheral angiograms over the last 48 months with documentation of appropriate indications, technique, acceptable results, and complication rates and lifetime experience of at least 200 intra-operative or percutaneous angiographic procedures as primary operator.

OR Pathway 2c - Applicant must be able to provide documentation of performance as primary operator in 50 diagnostic peripheral angiograms over the last 48 months with documentation of appropriate indications, technique, acceptable results, and complication rates.

Clinical Experience (Initial)

Applicant must be able to provide documentation of provision of endovascular services (at least 10 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Core Privileges in Peripheral Endovascular Procedures

Applicant must be able to provide documentation of provision of endovascular services (at least 10 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

Reguest	Check the Request checkbox to select all privileges listed below.
•	Uncheck any privileges you do not want to request in that group.
	- Currently Granted privileges
	Procedures
	Peripheral Angiography
	
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	Five direct observation case reviews. (First 5 cases)
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Q	ualifications		
Q	ualifications	Licensed M.D. or D.O.	
		AND Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital.	
	ontinuing ducation	Applicant must be able to provide documentation of successful completion of 10 hours of AMA PRA Category 1 CME representative of the scope and complexity of the privileges requested deemed appropriate by the Department chair or designee.	
E	linical xperience Initial)	Applicant must be able to provide documentation of at least 5 cases representative of the scope and complexity of the privileges requested during the previous 24 months.	
E	linical xperience Reappointment)	Applicant must be able to provide documentation of at least 5 cases representative of the scope and complexity of the privileges requested during the previous 24 months.	
Re		Check the Request checkbox to select all privileges listed below.	
Request		Uncheck any privileges you do not want to request in that group.	
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Special Privilege: Percutaneous Transluminal Peripheral Angioplasty
Description:

Five direct observation case reviews. (First 5 cases)

Evaluation of OPPE data collected for review of competency/performance.

Qualifications Qualifications Licensed M.D. or D.O. AND Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital. **Education/Training** Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology. Applicant must also meet criteria under Pathway 1a and 1b as defined in this document. AND Pathway 1a - Applicant must be able to provide documentation of successful completion of 20 hours of approved AMA PRA Category 1 CME encompassing indications for performance and complications of peripheral vascular interventions deemed appropriate by the Department Chair or designee. AND Pathway 1b - Applicant must be able to provide documentation of performance of 25 cases of peripheral angioplasty procedures as the primary/co-operator over the last 48 months with documentation of appropriate indications, technique, acceptable results, and complication rates, and lifetime experience of at least 100 intra-operative or percutaneous vascular interventions as primary operator with documentation of appropriate indications, technique, acceptable results, and complication rates. **OR** If unable to qualify under Pathway 1, refer to Pathway 2. See "Clinical Experience (Initial)." **Clinical Experience** Pathway 2 - If you were unable to qualify under Pathway 1, use this Pathway. Applicant (Initial) must be able to provide documentation of performance of 50 peripheral angioplasties with 25 being the primary operator over the last 48 months. **AND** All applicants must be able to provide documentation of at least 5 cases representative of the scope and complexity of the privileges requested during the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** Percutaneous Transluminal Peripheral Angioplasty **FPPE** Five direct observation case reviews. (First 5 cases)

Special Privilege: Thoracic Aneurysm Stent Graft Placement

Evaluation of OPPE data collected for review of competency/performance.

Description: The competent performance of thoracic aneurysm stent graft placement requires not only a complete knowledge base and technical skills, but also sound clinical judgment based on specific experience. The following guidelines for the training necessary to perform thoracic aneurysm stent graft placement at Washington Hospital are being established. This procedure will be performed in the Operating Room under the direction of a qualified team consisting of a cardio-thoracic surgeon and qualified interventionalist.

Qualifications Qualifications Licensed M.D. or D.O. AND Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital. **Education/Training** Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology with specific training in thoracic aneurysm stent graft placement. AND Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology. Applicant must also meet criteria under Pathway 2a and 2b as defined in this document. AND Pathway 2a - Applicant must be able to provide documentation of attendance and successful completion of a didactic program or course to encompass anatomy, diagnostic evaluation and treatment of thoracic aortic aneurysm with endovascular stent graft placement. The outcome of this training should include a certificate of completion of hands-on laboratory skills deemed to be satisfactory by the Peripheral Vascular and related credentialing committees. AND Pathway 2b - Applicant must be able to provide documentation of performance as primary/co-operator in 10 abdominal aortic aneurysm stent graft placements over the last 48 months, with documentation of appropriate indications, technique, acceptable results and complication rates. **Clinical Experience** Applicant must be able to provide documentation of at least 2 cases representative of the (Initial) scope and complexity of the privileges requested during the previous 24 months. Clinical Experience Applicant must be able to provide documentation of at least 2 cases representative of the (Reappointment) scope and complexity of the privileges requested during the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** Thoracic Aneurysm Stent Graft Placement

FPF	PPE	
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	Three direct observation case reviews. (First 3 cases)	
	Evaluation of OPPE data collected for review of competency/performance.	

Special Privilege: Endovascular Abdominal Aortic Aneurysm Stent Graft Placement

Description: The competent performance of abdominal aortic aneurysm (AAA) stent graft placement requires not only a complete knowledge base and technical skills, but also sound clinical judgment based on specific experience. The following guidelines for the training necessary to perform AAA stent graft placement are established as temporary criteria, to be updated as additional experience is gained at Washington Hospital. This procedure will be performed in the Operating Room under the direction of a qualified team consisting of a vascular surgeon and qualified interventionalist.

Qualifications Qualifications Licensed M.D. or D.O. **AND** Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital. **Education/Training** Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology with specific training in endovascular AAA stent graft placement, and participation and documentation in at least 10 endovascular AAA stent placements during training, with acceptable complication rates and outcomes. AND Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology without specific emphasis on endovascular AAA stent graft placement. Applicant must also meet criteria under Pathway 2a and 2b as defined in this document. AND Pathway 2a - Applicant must be able to provide documentation of attendance and successful completion of a didactic program or course to encompass anatomy, diagnostic evaluation and treatment of abdominal aortic aneurysm with endovascular stent graft placement specific to the device selected for use. The outcome of this training should include a certificate of completion of hands-on laboratory skills deemed to be satisfactory by the credentialing committee. AND Pathway 2b - Applicant must be able to provide documentation of performance as primary/co-operator in 5 endovascular AAA stent graft placements over the last 48 months, with documentation of appropriate indications, technique, acceptable results and complication rates. Clinical Experience Applicant must be able to provide documentation of at least 4 cases representative of the (Initial) scope and complexity of the privileges requested during the previous 24 months. Clinical Experience Applicant must be able to provide documentation of at least 4 cases representative of the (Reappointment) scope and complexity of the privileges requested during the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** Endovascular Abdominal Aortic Aneurysm Stent Graft Placement

FPPE		
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	Five direct observation case reviews. (First 5 cases)	

Evaluation of OPPE data collected for review of competency/performance.

S	pecial Privilege:	Intra Carotid And Cerebral Thrombolysis	
D	escription:		
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	Qualifications		
Qualifications Licensed M.D. or D.O.		Licensed M.D. or D.O.	
		AND Applicants applying for this privilege must have unrestricted intravascular thrombolysis and carotid angioplasty and stenting privileges at Washington Hospital.	
C	Certification	Current certification through ABMS or AOA Board American Board of Internal Medicine in Interventional Cardiology.	
		OR Current certification through ABMS Board American Board of Surgery in Vascular Surgery.	
		Applicant must be able to provide documentation of at least 10 cases (in carotid stenting) representative of the scope and complexity of the privileges requested during the previous 24 months.	
E	Clinical Experience Reappointment)	Applicant must be able to provide documentation of at least 4 cases representative of the scope and complexity of the privileges requested during the previous 24 months.	
Re		Check the Request checkbox to select all privileges listed below.	
Request		Uncheck any privileges you do not want to request in that group.	
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	- Currently Granted privileges		
	Procedures		
	Intra Carotid And Cerebral Thrombolysis		
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	Three retrospective	ecase reviews.	
		E data collected for review of competency/performance.	

Special Privilege: Percutaneous Transluminal Carotid Angioplasty, Stenting, and Thrombolysis Description:

Qualifications Qualifications Licensed M.D. or D.O. AND Applicants applying for this privilege must have unrestricted peripheral angiography privileges at Washington Hospital or meet all criteria for peripheral angiography at Washington Hospital. **Education/Training** Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology with specific training in carotid interventional stent graft placement, and participation and documentation in at least 50 stent placements during training, with acceptable complication rates and outcomes. **OR** Pathway 2 - Completion of an ACGME or AOA accredited Residency or Fellowship training program in Vascular Surgery or Cardiology without specific emphasis on carotid stent graft placement. Applicant must also meet criteria under Pathway 2a and 2b as defined in this document. AND Pathway 2a - Applicant must be able to provide documentation of attendance and successful completion of a didactic program or course to encompass anatomy, diagnostic evaluation and treatment of carotid disease and carotid intervention. **OR** Pathway 2b - Applicant must be able to provide documentation of current unrestricted privileges for carotid angiography and unrestricted peripheral angioplasty with documentation of appropriate indications, technique, acceptable results and complication rates. **Clinical Experience** Applicant must be able to provide documentation of at least 4 cases representative of the (Initial) scope and complexity of the privileges requested during the previous 24 months. Clinical Experience Applicant must be able to provide documentation of at least 4 cases representative of the (Reappointment) scope and complexity of the privileges requested during the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** Percutaneous Transluminal Carotid Angioplasty, Stenting, and Thrombolysis

FPP	PE	
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	Five direct observation case reviews. (First 5 cases)	
	Evaluation of OPPE data collected for review of competency/performance.	

Special Privilege: Neuroangiography

Description: Privileges under this section will include all angiographic procedures utilized to visualize the carotid and vertebral arteries and their branches in the head and neck. It is the standard in this hospital to always evaluate the extra cranial carotid and vertebral and intracranial circulation during these procedures. These privileges are prerequisite to interventional neuroangiographic privileges if such procedures are ultimately determined to be offered at this hospital.

Qualifications Qualifications Licensed M.D. or D.O. **Education/Training** Pathway 1 - Completion of an ACGME or AOA accredited Residency or Fellowship training program with demonstrated equivalent training including direct supervision and instruction by a Board certified radiologist/cardiologist/surgeon with specific competence in neuroangiography. Letter of recommendation from the program director/instructor as well as the residency or fellowship program director must be submitted. Letters must state that the candidate is adequately trained in neuroangiography. AND Pathway 1 Continued - Training shall include: a. Anatomy, physiology and pathophysiology of neurovascular disease. b. Pre-procedural assessment of the patient including indications for the procedure, results of preceding non-invasive testing and the neurologic status of the patient, c. Technical aspects of performing the procedure, including the use of different catheters and quidewire systems, injection rates and volumes of appropriate contrast material, filming sequences, technique and indications for selective angiography and specialized views for optimal visualization. d. Performance and interpretation of at least 25 neuroangiographic exams as the primary operator. e. Familiarity with fluoroscopic and radiographic equipment, mechanical injectors, rapid film changers and digital subtraction techniques. f. Post-procedural patient management, especially recognition and initial management of complications. **OR** Pathway 2 - In the absence of residency or fellowship training, should have current un-restricted privileges to do peripheral vascular angioplasty and successful completion of 25 neuroangiographic procedures in the past five years in which the candidate was the primary operator in the procedure and demonstrated technique in engagement of carotid/vertebral arteries. All cases must have included intracranial vascular assessment. These cases shall have been documented on cut films and/or digital films using appropriate technique and dictated reports describing specific techniques, catheters and quide wires utilized, and any complications and their management shall be provided. These reports shall include indications for the procedure and results of pre-procedural non-invasive testing as well. All complications shall be included and the rate of complications shall be within acceptable limits. **Clinical Experience** Applicant must be able to provide documentation of at least 4 cases representative of the (Initial) scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of at least 4 cases representative of the scope and complexity of the privileges requested during the previous 24 months.

Request	Check the Request checkbox to select all privileges listed below. Uncheck any privileges you do not want to request in that group.
tse	
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	Currently Granted privileges
	Procedures
	Neuroangiography

FPPE

Dr. Provider Test, MD

WH	
	Five direct observation case reviews.
	Evaluation of OPPE data collected for review of competency/performance.

Acknowledgment of Applicant

I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

- A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.
- B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.
- C. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges.
- D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.

	-
Practitioner's Signature	WH

Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

Privilege Condition/Modification/Deletion/Explanation		
	Privilege	Condition/Modification/Deletion/Explanation



Otolaryngology

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements
 exist for a particular specialty, the criteria will be outlined under the required qualifications
 section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

	Facilities	
✓ WH		
	Paguired Qualifications	

	Required Qualifications
Licensure	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership.
Education/Training	Completion of an ACGME or AOA accredited Residency training program in Otolaryngology.
Continuing Education	Applicant must attest to having completed 50 AMA PRA Category I CME credits within the previous 24 months directly related to the practice of otolaryngology (waived for applicants who have completed training during the previous 24 months).
Certification	Current certification through ABMS or AOA Board American Board of Otolaryngology in Otolaryngology. Exceptions to this can be found in the Credentialing Policy 2.A.1.p.
Clinical Experience (Initial)	Applicant must be able to provide documentation of provision of otolaryngology services (at least 100 procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested within the previous 24 months.
Clinical Experience (Reappointment)	Applicant must be able to provide documentation of provision of otolaryngology services (at least 100 procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested within the previous 24 months.
	AND Active/Provisional Staff Only: Of the 100 procedures, 10 must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

as defined in the medical staff documents.

AND If applicable, applicants who hold special privileges must meet the activity requirements

Co	Core Privileges in Otolaryngology			
dis	Description: Evaluate, diagnose, provide consultation, treat and medically and surgically manage patients with diseases and disorders that affect the ears, upper respiratory and upper alimentary systems and related structures, and the head and neck.			
Re	Check the Request checkbox to select all privileges listed below.			
Request	Uncheck any privileges you do not want to request in that group.			
st				
WH				
_	- Currently Granted privileges			
	Admit to inpatient or appropriate level of care			
	Perform history and physical examination			
	Evaluate, diagnose, provide consultation and comprehensive medical care to patients presenting with diseases, deformities, or disorders of the head and neck that affect the ears, nose, throat, the respiratory and upper alimentary systems and the treatment of disorders of hearing and voice.			
	Procedures			
	Audiologic, vestibular, and vocal function testing			
	Biopsy and fine needle aspiration techniques			
	Use of lasers in ENT procedural areas where the physician has concurrent clinical privileges			
	External ear surgery			
	Middle ear and mastoid surgery including balloon dilation of eustachian tube			
	Laryngeal procedures			
	Tracheostomy			
	Arterial ligation			
	Conventional head and neck surgery including T&A and surgery on the maxilla, mandible, trachea, thyroid, parathyroid, cervical nodes and salivary glands (including thyroid gland).			
	Radical excision of benign and malignant lesions of the head and neck including radical neck dissection, parathyroid and temporal bone resection (including thyroid gland).			
	Repair of penetrating injuries of the head and neck			
	Use of minimally invasive technique in a procedural area where the applicant is a concurrent privilege holder			
	Cochlear implantation			
	Decompression of membranous labyrinth cochleosaculotomy, endolymphatic sac operation			
	Excision of glomus tumor			
	Labyrinthectomy			
	Middle/post fossa skull base surgery			
	VII nerve decompression, repair or substitution			
	Sleep apnea surgery			
	Mandibular reconstruction			

Treatment of facial fractures - Reduction and stabilization of maxillofacial fractures, muscle and soft tissue injury??
Excision of skin lesions
Facial plastic surgery to include cosmetic surgery on the face, nose, external ear, eyelids and lips.
Uvulopharyngopalatoplasty/office uvulopharyngopalatoplasty
Endoscopy
Endoscopy including nasopharyngeal or laryngoscopy with biopsy and/or removal of local lesion or foreign body
Bronchoscopy with biopsy and/or removal of local lesion or foreign body
Esophagoscopy with biopsy and/or removal of local lesion or foreign body

FPF	FPPE		
¥			
	Six direct observation case reviews of a variety of cases within the Core.		
	Evaluation of OPPE data collected for review of competency/performance		

Special Privileges: Liposuction (Head and Neck)

Description: Evaluate, diagnose, provide consultation, treat and medically and surgically manage patients who require repair, reconstruction, or replacement of physical defects of form or function involving the skin, musculoskeletal system, craniomaxillofacial structures.

Qualifications

Continuing Education

Pathway 1 - Applicant must be able to provide documentation of proof of successful completion of a didactic course with hands on experience in an accredited facility deemed to be appropriate by the Department Chair or designee.

OR If unable to qualify under Pathway 1, refer to Pathway 2. See "Clinical Experience (Initial).

Clinical **Experience** (Initial)

Pathway 2 - If you were unable to qualify under Pathway 1, use this Pathway. Applicant must provide proof of documentation of otolaryngology services (performance of at least 4 procedures) during residency training or in facial plastic fellowship (accredited by the ACGME or AOA).

AND All applicants must be able to provide documentation of provision of otolaryngology services (at least 6 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical **Experience**

Applicant must be able to provide documentation of provision of otolaryngology services (at least 3 cases) representative of the scope of privileges requested during the previous 24 months.

(Reappointment)

Check the Request checkbox to select all privileges listed below.

Uncheck any privileges you do not want to request in that group.

- Currently Granted privileges

		e, provide consultation, treat and medically and surgically manage patients who require repair, replacement of physical defects of form or function involving the skin, musculoskeletal system, structures.
	Procedures	
	Liposuction proced	ure for contour restoration, head and neck only.
FF	PE	
¥		
		rvation case reviews.
	Evaluation of OPP	E data collected for review of competency/performance.
S	pecial Privileges:	: Craniofacial Surgery Privileges
re sk	quire repair, restora ull, face and jaws. I	e, diagnose, provide consultation, treat and medically and surgically manage patients who tion of craniofacial form and function because of congenital and acquired deformities of the ncludes surgery dealing with hard and soft tissues, including bone, skin, muscle, teeth, etc. in Excludes surgery of the brain and eye.
Q	Qualifications	
E	Clinical Experience Initial)	Applicant must be able to provide documentation of provision of otolaryngology services (at least 5 cases) during residency training or in a pediatric otolaryngology/facial plastic fellowship (accredited by the ACGME or AOA) representative of the scope and complexity of the privileges requested.
		AND Applicant must be able to provide documentation of provision of otolaryngology services (at least 5 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.
E	Clinical Experience Reappointment)	Applicant must be able to provide documentation of provision of otolaryngology services (at least 4 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.
R		Check the Request checkbox to select all privileges listed below.
Request		Uncheck any privileges you do not want to request in that group.
¥		
ľ	- Currently Grai	
		s listing includes procedures typically performed by physicians in this specialty.
		s that are extension of the same techniques and skills may also be perforned.)
	Reconstruction of o	other craniofacial deformities (e.g., microtia, facial dysotosis).
FE	PPE	
¥		
Ĭ		
	Three direct obser	rvation case reviews.

Evaluation of OPPE data collected for review of competency/performance.	ĺ

Special Privileges: Microsurgery (micovascular, nerve repairs, free flaps) on head and neck

Description: Evaluate, diagnose, provide consultation, treat and medically and surgically manage patients who require repair, reconstruction, or replacement of physical defects of form or function involving the skin, musculoskeletal system, craniomaxillofacial structures.

	, ,	
Q	ualifications	
E	ducation/Training	Pathway 1 - Completion of an ACGME or AOA accredited Residency training program in Plastic Surgery Within the Head and Neck.
		AND Pathway 1a - Completion of an ACGME or AOA accredited Fellowship training program in microsurgery.
		OR If not fellowship trained, refer to Pathway 1b under, "Clinical Exerience (Initial)."
Clinical Experience (Initial)		Pathway 1b - If unable to qualify under Pathway 1a above, follow this Pathway. Applicant must be able to provide documentation of provision of otolaryngology services (at least 10 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.
		AND All applicants must provide proof of documentation of provision of otolaryngology services (performance of at least 10 procedures) representative of the scope and complexity of the privileges requested during the previous 24 months.
(Reappointment) (at le		Applicant must be able to provide documentation of provision of otolaryngology services (at least 5 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.
Re		Check the Request checkbox to select all privileges listed below.
Request		Uncheck any privileges you do not want to request in that group.
WH		
I		
	Currently Grante	
	restoration of craniofo jaws. Includes surger	provide consultation, treat and medically and surgically manage patients who require acial form and function because of congenital and acquired deformities of the skull, face and by dealing with hard and soft tissues, including bone, skin, muscle, teeth, etc. in the excludes surgery of the brain and eye.
	Procedures	
		gement of defects after ablative surgery for malignancy about the maxillofacial region, free flap surgery and bone grafting techniques

FPF	FPPE	
¥H		
	Three direct observation case reviews.	
	Evaluation of OPPE data collected for review of competency/performance.	

Special Privileges: Cleft Lip Repair

Description: Evaluate, diagnose, provide consultation, treat and medically and surgically manage patients who require repair, reconstruction, or replacement of physical defects of form or function involving the skin, musculoskeletal system, craniomaxillofacial structures, hand, extremities, breast and trunk, external genitalia or cosmetic enhancement of these areas of the body.

Qualifications	
Clinical Experience (Initial)	Applicant must be able to provide proof of documentation of provision of otolaryngology services (performance of at least 5 procedures) during residency training or pediatric otolyngology/facial plastic fellowship (accredited by the ACGME or AOA).
	AND All applicants must be able to provide documentation of provision of otolaryngology services (at least 4 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.
Clinical Experience (Reappointment)	Applicant must be able to provide documentation of provision of otolaryngology services (at least 2 cases) representative of the scope of privileges requested during the previous 24 months.
D D	Check the Request checkbox to select all privileges listed below.
	Uncheck any privileges you do not want to request in that group.
¥ I	
- Currently Grar	nted privileges

FPF	PPE		
¥			
	Two direct observation case reviews.		
	Evaluation of OPPE data collected for review of competency/performance		

Special Privileges: Facial Plastics

Surgery of congenital anomalies, including cleft lip and cleft palate.

Procedures

Description: Evaluate, diagnose, provide consultation, treat and medically and surgically manage patients who require repair, reconstruction, or replacement of physical defects of form or function involving the skin, musculoskeletal system, craniomaxillofacial structures, hand, extremities, breast and trunk, external genitalia or cosmetic enhancement of these areas of the body.

Qualifications Clinical Applicant must be able to provide proof of documentation of provision of otolaryngology Experience services (performance of at least 5 procedures) during residency training or in an (Initial) otolaryngology/facial plastic fellowship (accredited by the ACGME or AOA). **AND** Applicant must be able to provide documentation of provision of otolaryngology services (at least 5 cases) representative of the scope and complexity of the privileges requested during the previous 24 months. Clinical Applicant must be able to provide documentation of provision of otolaryngology services (at **Experience** least 4 cases) representative of the scope and complexity of the privileges requested during (Reappointment) the previous 24 months. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Procedures** Facial plastic surgery to include cosmetic surgery of the face, nose, external ear, eyelids and lips **FPPE** Three direct observation case reviews. Evaluation of OPPE data collected for review of competency/performance. Acknowledgment of Applicant I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that: In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true. D. Practitioner's Signature WH **Department Chair Recommendation - Privileges** I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based

of the privileges requested:

Privilege

upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance

Condition/Modification/Deletion/Explanation



Gynecology Oncology

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the Request checkbox to request a group of privileges such as Core Privileges or Special Privileges.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities
✓ WH

Required Qualifications

Licensure	Licensed M.D. or D.O.

Membership Meet all requirements for medical staff membership.

Education/Training Completion of an ACGME or AOA accredited Residency training program in Obstetrics and

Gynecology.

AND Completion of an ACGME or AOA accredited Fellowship training program in Gynecologic

Oncology.

Certification Current certification through ABMS or AOA Board American Board of Obstetrics and

Gynecology in Gynecologic Oncology. Exceptions to this requirement can be found in the

Credentialing Policy 2.A.1.p.

Clinical Experience

(Initial)

Applicant must be able to provide documentation of provision of Gynecology Oncology services (at least 25 procedures of a variety of the procedures within the core) representative

of the scope and complexity of the privileges requested within the previous 24 months.

Continuing Applicant must attest to having completed 50 AMA PRA Category I CME credits during the

Education

previous 24 months directly related to the practice of gynecology or gynecology oncology (waived for applicants who have completed training during the previous 24 months).

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of Gynecology Oncology services (at least 25 procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested within the previous 24 months.

AND Active/Provisional Staff Only: Of the 25 procedures, 10 must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

AND If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Core Privileges in Gynecology Oncology **Description:** Evaluation, treatment, consultation and care of women with gynecologic cancer, including those diagnostic and therapeutic procedures necessary for the total care of the woman with gynecologic cancer or complications resulting from them. Check the Request checkbox to select all privileges listed below. **Uncheck** any privileges you do not want to request in that group. - Currently Granted privileges **Core Privileges** Admit to inpatient or appropriate level of care Management of patient throughout hospitalization Order diagnostic studies and tests (including utilization of current diagnostic procedures of obstetrics and gynecology that involve radiology, including ultrasonography, CT scanning and MRI, and nuclear medicine) and interpret results with radiology assistance Perform history and physical examination Provide primary health care for female patients, including health maintenance, disease prevention, diagnosis, treatment, consultation, and referral, including management of uncomplicated nongynecological conditions Diagnose and stage gynecological malignancies Management of operative and post-operative complications Treatment planning with radiation oncology and management of radiation-induced complications **Procedures** Gynecology Core Hysterectomy, radical Insertion of intracavity radiation application Laparoscopic surgical approaches where applicable, including: hysterectomies, salpingo-oophorectomies, lymphadenectomies, staging procedures Lymphadenectomy of the inguinal, femoral, pelvic and para-aortic areas Omentectomy Pelvic exenteration (anterior, posterior or total)

Vaginectomy - simple and radical
Vulvectomy - skinning, simple, partial and radical
Cesarean hysterectomy
Incidental appendectomy
Operative laparoscopy
Sigmoidoscopy
Bladder procedures including partial and total cystectomies
Cystotomies
Repairs of vesicovaginal fistulas with primary closures or secondary closures using interposition of autologous tissue(s), such as omentum and bulbocavernosus muscle
Ureter procedures including ureteroneocystostomies (with and without bladder flaps or psoas fixations), end-to- end ureteral re-anastomoses, transuretero-ureterostomies, small-bowel interpositions, cutaneous ureterostomies, repairs of intraoperative injuries to the ureters, conduits developed (from ileum, from colon, to be continent)
Vascular access including placement of central venous lines and arterial lines (include insertion of Mediport)
Placement of thoracostomy tube and thoracentesis
Select, initiate and administer chemotherapeutic agents for the treatment of cancer via all therapeutic routes
Radical hysterectomy with/without lymph node dissection including laparoscopic assist
Lymphadenectomy of the inguinal, femoral, pelvic and para-aortic areas
Intercavitary brachytherapy insertion
Use of a laparoscope in a procedure where the applicant is a concurrent privilege holder
Pelvic exenteration (anterior, posterior or total)
Ureteral anastomosis
Ureteral resection and reconstruction
Ureterolysis
Urinary diversion, including pouch
Ileal conduit or continent urinary diversion
Vaginectomy or vulvectomy - simple and radical
Neo-vaginoplasty and vulvar reconstruction
Interstitial perineal template
Resection of upper abdomen tumor metastases involving omentum
Endoscopic exam of the rectum and colon with or without biopsy
Renal Procedures (repair, nephrectomy - due to surgical injury)
Myocutaneous flaps
Skin grafting
Paracentesis
Microsurgery

WH	
	Six direct observation case reviews of a variety of cases within the Core.
	Evaluation of OPPE data collected for review of competency/performance.

Sp	Special Privileges: Laparoscopic Bladder Suspension		
De	escription:		
Q	ualifications		
Q	ualifications	Applicant must hold unrestricted Gynecology Core Privileges	
E	ducation/Training	Completion of an approved residency program including training in Laparoscopic Bladder Supension.	
		OR Completion of an educational course specific to lasers deemed appropriate by the Department of Ob/Gyn and three (3) cases performed as part of the course or subsequent to the course at another license accredited facility or at WHHS with another physician holding the same unrestricted privilege.	
	linical Experience Initial)	See training above	
	linical Experience Reappointment)	Four (4) cases every two years.	
Re		Check the Request checkbox to select all privileges listed below.	
Request		Uncheck any privileges you do not want to request in that group.	
WH			
	Currently Grante	ed privileges	
	Procedure(s)		
	Laparoscopic Bladder	Suspension	

FPF	FPPE	
¥H		
	Three direct observation case reviews.	
	Evaluation of OPPE date collected for review of competency/performance.	

Special Privileges: Laparoscopic Lymph Node Dissection Description:

Qualifications		
Qualifications	Gynecology Core Privileges	
Training	Completion of an approved residency program including training in laparoscopic lymph node dissection.	
	OR Completion of an educational course specific to this procedure deemed appropriate by the Department of OB/Gyn and three cases performed as part of the course or subsequent to the course at another licensed accredited facility or at Washington Hospital with another physician holding the same unrestricted privilege.	
Proctoring	Three cases at Washington Hospital	
Recredentialing	Four cases every two years.	
Re	Check the Request checkbox to select all privileges listed below.	
Request	Uncheck any privileges you do not want to request in that group.	
\ <u>\</u>		
	ranted privileges	
Procedure(s)		
Laparoscopic Lyn	nph Node Dissection	
FPPE		
¥ I		
Three direct obs	servation cases reviewed.	
Evaluation of OF	PPE data collected for review of competency/performance.	
Acknowledgmen	t of Applicant	
	those privileges for which I as qualified by education, training, current experience, and demonstrated am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:	
 A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation. B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents. C. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges. D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true. 		
Practitioner's Signature	WH	

Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

Privilege Condition/Modification/Deletion/Explanation



Interventional Radiology (Non-Neuro)

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

√ WH

• Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.

Facilities

- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Required Qualifications		
Licensure	Licensed M.D. or D.O.	
Membership	Meet all requirements for medical staff membership.	
Education/Training	Completion of an ACGME or AOA accredited Residency training program in Radiology- Diagnostic.	
	AND Completion of an ACGME or AOA accredited Fellowship training program in Interventional Radiology approved by the American Board of Radiology.	
	AND A letter from the program director stating that s/he was adequately trained and provided clinical competency in the applied-for procedure(s) is required.	
Continuing Education	Applicant must attest to having completed 50 AMA PRA Category I CME credits within the previous 24 months directly related to the practice of interventional radiology non neuro services (waived for applicants who have completed residency training during the previous 24 months).	
Clinical Experience (Initial)	Applicant must be able to provide documentation of provision of interventional radiology (non neuro) services (at least 30 procedures of a variety of the procedures within the cores) representative of the scope and complexity of the privileges requested within the previous 24 months.	

Clinical Experience Applicant must be able to provide documentation of provision of interventional radiology (non

(Reappointment)

neuro) services (at least 30 procedures of a variety of the procedures within the cores)

representative of the scope and complexity of the privileges requested within the previous 24 months.

AND Active/Provisional Staff Only: Of the 30 procedures, 10 must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

AND If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Additional Qualifications

Applicants applying for Interventional Radiology (non Neuro) cores and special privileges are required to hold unrestricted Radiology - Diagnostic Core.

P	Primary Privileges		
Diagnosis of disease/conditions utilizing medical imaging techniques, including X-Rays, Computer Tomography (CT), Magnetic Resonance Imaging (MRI), and Ultrasound.			
Re	Check the Request checkbox to select all privileges listed below.		
Request	Uncheck any privileges you do not want to request in that group.		
¥H			
	- Currently Granted privileges		

Core Privileges in Interventional Radiology Privileges Diagnosis of all abnormalities and anomalies of the arteries, veins, and lymphatics. Includes therapeutic vascular and nonvascular imaging-directed interventional procedures Check the Request checkbox to select all privileges listed below. Uncheck any privileges you do not want to request in that group. Admit to inpatient or appropriate level of care Development of plans for short-term and long-term medical and/or surgical management Management of patient throughout hospitalization Order diagnostic studies and tests Perform history and physical examination Procedures (This listing includes procedures typically performed by Interventional Radiologists who specialize in this clinical area. Other procedures that are extensions of the same techniques and skills may also be performed.) Angiography, venography, fistulography and lymphangiography

	Therapeutic vascular radiology including balloon angiography; angioplasty; stent placement; atherectomy; thrombectomy; thrombolic therapy; and embolization/ablation including transarterial chemoembolization and treatment of aneurysms; IVC filter placement and fistula repair/creation.
	Transarterial radioembolization
	Intravascular foreign body removal
	Image guided procedures including percutaneous tube placement; fluid and cyst aspiration; nephrostomy; biliary drainage; venous sampling; gastrostomy tube placement; transcervical fallopian tube recanalization, and other procedures requiring the same techniques and skills.
	Image guided ablation procedures all modes
	Transcatheter genitourinary procedures for diagnosis and treatment of lithiasis, obstruction and fistula including ureteral stenting
	Transjugular intrahepatic portosystemic shunt (TIPS)
	Kyphoplasty or vertebroplasty
	Insertion of vascular access catheters including peritoneal catheter insertion, and pleural catheter insertion (Vascular access and removal including central venous catheters, arterial lines and pulmonary arthery catheters)
	Transcatheter Infusion Therapy (Intracranial vessel infusion therapy)
	Nerve blocks, simple and complex
	Facet blocks
	Neurolytic Procedures
	Sympathectomy
	Image guided Epidural Injection, lumbar drain insertion
	Hepato Biliary Interventions including, Percutaneous transhepatic cholangiogram, Cholangioplasty, Biliary stenting, Percutaneous biliary stone removal, Transhepatic biliary biopsy, and Transjugular liver biopsy.
	Thrombolysis or thrombectomy
	Upper gastrointestinal endoscopy with or without biopsy including hemostasis (injection, electrosurgical or ligation) and sclerotherapy or banding of esophageal varices and dilation of the esophagus or pylorus.
	Sclerotherapy including Phlebectomy (Procedures directed at the elimination of saphenous vein reflux)
	Tracheobronchial stenting (Tracheostomy, tracheoplasty; bronchoplasty and repair of tracheoesophageal fistula)
	Spinal neurostimulator trial and implant (Implantation of spinal cord stimulator)
	Intrathecal pain pump trial and implant (Implantation and management of intrathecal programmable pump)
FΡ	PPE
¥ H	
	Six retrospective case reviews of a variety of cases within the Core.
Ħ	Evaluation of OPPE data collected for review of competency/performance.

Acknowledgment of Applicant

I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

- A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.
- B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

- C. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges.
- D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.

Practitioner's Signature	V	ИН

Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

Privilege Condition/Modification/Deletion/Explanation



Special Privilege: Obstetrical Neonatal Circmcision

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements
 exist for a particular specialty, the criteria will be outlined under the required qualifications
 section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

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Neonatal Circumcision

Description: Newborn male circumcision is a common elective surgical procedure for the removal of foreskin covering the glans penis.

Qua	lifications	
Education/Training		Completion of an ACGME or AOA Accredited Residency training program in Obstetrics and Gynecology. Applicant must provide proof of training in neonatal circumcision in training program. OR If applicant is unable to provide proof of training during residency, this requirement
		can be satisfied by completion of education. See criteria under "Continuing Education".
Continuing Education		If applicant was unable to provide proof of training during residency, applicant may provide proof of completion of an education course specific to this procedure deemed appropriate by the Department of Ob/Gyn.
Clinical Experience (Initial)		Applicant must be able to provide documentation of performance of at least 5 circumcisions within the previous 12 months. The 5 cases can be performed as part of the course or subsequent to the course at another licensed accredited facility with another physician holding the same unrestricted privilege.
	ical Experience appointment)	Applicant must be able to provide documentation of performance of 3 circumcisions within the previous 24 months.
Re		Check the Request checkbox to select all privileges listed below.
Request		Uncheck any privileges you do not want to request in that group.
	Currently Gra	anted privileges
	Neonatal Circur	ncision
	Neonatal Circumci	sion
FPPE		
	wo direct observati	on case reviews.
=		data collected for review of competency /performance.
		, , , , , , , , , , , , , , , , , , ,
Δckn	owledgment of	Applicant
Acknowledgment of Applicant I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:		
 A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation. B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents. C. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges. D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true. 		
Practiti	ioner's Signature	WH
Depa	rtment Chair R	ecommendation - Privileges
I have	reviewed the requ	uested clinical privileges and supporting documentation and my recommendation is based
upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance		

Privilege

of the privileges requested:

Special Privilege: Obstetrical Neonatal Circmcision

Condition/Modification/Deletion/Explanation



Ophthalmology

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements
 exist for a particular specialty, the criteria will be outlined under the required qualifications
 section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities	
Facilities	
✓ WH	

Education/Training Completion of an ACGME or AOA accredited Residency training program in Ophthalmology. Certification Current certification through ABMS or AOA Board American Board of Ophthalmology in Ophthalmology. Exceptions to this requirement can be found in the Credentialing Policy 2.A.1.p. Clinical Experience (Initial) Applicant must be able to provide documentation of provision of ophthalmology services (at least 10 cases) representative of the scope and complexity of the privileges requested during the previous 24 months. Clinical Experience (Reappointment) Applicant must be able to provide documentation of provision of ophthalmology services (at least 10 cases) representative of the scope of privileges requested during the previous 24

months.

AND Active/Provisional Staff Only: Of the 10 cases, 10 must be performed at Washington

Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

AND If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Licensure Licensed M.D. or D.O.

Membership Meet all requirements for medical staff membership.

Continuing Education

Applicant must attest to having completed 50 AMA PRA Category I CME credits within the previous 24 months directly related to the practice of ophthalmology (waived for applicants

who have completed residency training during the previous 24 months).

Co	Core Privileges in Ophthalmology		
vis	Description: Evaluate, diagnose, provide consultation and medically and surgically manage patients with ocular and visual disorders. This includes problems affecting the eye and its component structures, the eyelids, the orbit, and the visual pathways.		
Re	Check the Request checkbox to select all privileges listed below.		
Request	Uncheck any privileges you do not want to request in that group.		
st			
Ψ			
_	Currently Cranted privileges		
	- Currently Granted privileges Admit to inpatient or appropriate level of care		
	Perform history and physical examination		
	Evaluate, diagnose, treat and provide consultation, order diagnostic studies and medically manage patients with		
	ocular and visual disorders, the eyelid and orbit affecting the eye and the visual pathways.		
	Procedures		
	Corneal, conjunctival and corneo-scleral surgery, not including refractive surgery		
	Refractive surgery		
	Cataract extraction with or without intraocular lens implantation		
	Use of lasers as an adjunctive tool in a concurrently privileged procedure		
	Strabismus surgery		
	Removal of foreign body, intraocular		
	Intra-vitreal Injection		
	Anterior vitrectomy		
	Temporal artery biopsy		
	Yag Capsulotomy		
	Lasik/PRK/CK		
	Penetrating keratoplasty		
	Pterygium excision		
	Filtering procedures (for glaucoma)		
	Shunting procedures (for glaucoma)		
	Cyclodestructive procedures (includes cryo)		
	Laser iridotomy		

Dr. Provider Test, MD

	Laser trabeculoplasty
	Other glaucoma lasers, including iridotomy
	Blepharoplasty/reconstruction
	Chalazion excision
	Entropion/ectropion repair
	Eye removal and implant (Enucleation or evisceration)
	Eyelid laceration/canalicular repair
	Lacrimal surgery (including DCR)
	Ptosis repair
	Tarsorrhaphy
	Cryotherapy
	Photocoagulation (laser)
	Vitreous tap/inject
FP	PE
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	Six direct observation case reviews of a variety of cases within the Core.

Special Privilege: Use of a Laser in a Procedural Area Where the Applicant is a Concurrent Privilege Holder

Evaluation of OPPE data collected for review of competency/performance.

Description: A variety of laser wavelengths and laser delivery systems may be used medically to cut, coagulate, vaporize or remove tissue. The majority of "laser surgeries" actually use the laser device in place of other tools such as scalpels, electrosurgical units, cryosurgery probes or microwave devices to accomplish a standard procedure.

Qualifications **Additional** Unrestricted Specialty Core required to apply for this privilege. Qualifications **Education/Training** Applicant must be able to provide documentation of participations in at least 10 hours of residency or post-gradate education concerning laser physics, indications, equipment use, and complications. Should also have hands on application of the laser. **Clinical Experience** Applicant must be able to provide documentation of provision of surgery services (at least (Initial) 5 cases) representative of the scope and complexity of the privileges requested during the previous 24 months. **Clinical Experience** Applicant must be able to provide documentation of provision of surgery services (at least (Reappointment) 3 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

Dr. Provider Test, MD

Re	Check the Request checkbox to select all privileges listed below.
Request	Uncheck any privileges you do not want to request in that group.
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I	Comparable Compared assisting as
	- Currently Granted privileges
	Procedure(s)
	Use of lasers.
FP	PE
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	Two direct observation case reviews.
	Evaluation of OPPE date collected for review of competency/performance.
	knowledgment of Applicant
	ave requested only those privileges for which I as qualified by education, training, current experience, and demonstrated rent competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:
A.	In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules
app B.	olicable generally and any applicable to the particular situation. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions
	governed by the applicable section of the Medical Staff Bylaws or related documents.
C.	I certify that I have no emotional or physical condition that would affect my ability to perform these privileges.
D.	Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.
Pra	ctitioner's Signature WH
De	partment Chair Recommendation - Privileges
Ιh	ave reviewed the requested clinical privileges and supporting documentation and my recommendation is based
	on the review of supporting documentation and/or my personal knowledge regarding the applicant's performance
	the privileges requested: Condition/Modification/Deletion/Explanation

Privilege



Perfusionist

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements
 exist for a particular specialty, the criteria will be outlined under the required qualifications
 section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities	
racilities	
✓ WH	

Required Qualifications

Qualifications

Applicant must be a Certified Clinical Perfusionist (CCP) by the American Board of Cardiovascular Perfusion.

AND Perfusionists may perform professional services at the Hospital upon the order and under the supervision of a cardiovascular surgeon or anesthesiologist who is licensed in the State of California and who is a member of the Active or Provisional/Active WHHS Medical Staff in good standing within the Department of Surgery or Department of Anesthesia.

AND Applicant may be employed by WHHS, but must still go through the credentialing process for this Allied Health Professional category.

Education/Training

Completion of a perfusion training program approved by the Committee on Allied Health Education and Accreditation of the American Medical Association and successfully completed the examination of the American Board of Cardiovascular Perfusion.

Continuing Education

Applicant must attest to having completed 50 CE credits within the previous 24 months directly related to the practice of perfusion services (waived for applicants who have completed training during the previous 24 months).

Certification

Current CCP designation.

OR Perfusionists not certified at the time of appointment must obtain certification within four years of initial appointment. Perfusionists who do not meet this requirement will be deemed to have resigned from Allied Health at conclusion of their fourth year.

Clinical Experience (Initial)

Applicant must be able to provide documentation of provision of perfusion services (at least 40 procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of perfusion services (at least 80 procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Additional Qualifications

Cognitive: Assessment and interpretation of preoperative patients' physiologic status using patient history, laboratory data and catheterization report and by discussion with surgeon and anesthesiologist. Assessment and interpretation of patient's physiologic status on CPB using but not limited to laboratory data, hemodynamics, fluid balance, oxygen transfer, and heat transfer.

Perfusionists shall operate the extracorporeal equipment only under the immediate supervision of the cardiovascular surgeon or anesthesiologist.

The perfusionist will be responsible for:

- 1. Input with regard to assessment, selection, assembly and management of cardiopulmonary bypass hardware and software and related technologies.
- 2. Input with regard to assessment, selection, assembly and management of autotransfusion hardware and software and related technologies.
- 3. Input with regard to assessment, selection, and management of related laboratory analyzers and their software.
- 4. Assessment and interpretation of preoperative patient's physiologic status using patient history, laboratory data and catheterization report and by discussion with surgeon and anesthesiologist.
- 5. Assessment and interpretation of patient's physiologic status on CPB using but not limited to laboratory data, hemodynamics, fluid balance, oxygen transfer, and heat transfer.
- 6. Abiding by the Policy on Allied Health Professionals as outlined in the Washington Hospital Medical Staff Policies and Procedures.

Behavioral Expectations:

- A. Participates in personal and professional development and the teaching of perfusionists.
- B. Be available when needed.
- C. Improves quality by offering suggestions, taking action to meet patient and physician needs, available for quality project teams, helps implement quality improvements, and assures that his / her own work achieves quality standards.
- D. Interacts with team members in a courteous and professional manner offering assistance to others as appropriate.
- E. Respects the confidential nature of all aspects of patient care.
- F. Adheres to safety standards, policies, and procedures, and accepts responsibility for the continuous improvement of work place safety.

Core Privileges: Perfusionist

Description: Definition: Perfusionists perform services necessary for the support, treatment, measurement, and supplementation of the cardiovascular and circulatory systems. These services include the operation of extracorporeal circulation equipment, such as a heart-lung machine, for cardiopulmonary bypass. Perfusionists also perform services such as counterpulsation, autotransfusion, and organ preservation.

Re	Check the Request checkbox to select all privileges listed below.		
Request	Uncheck any privileges you do not want to request in that group.		
	- Currently Granted privileges		
	Core Privileges		
	Management of cardiopulmonary bypass counterpulsation		
	Management of intra-aortic balloon counterpulsation		
	Circulatory support ventricular assistance		
	Extracorporeal membrane oxygenation (ECMO)		
	Blood conservation techniques / autotransfusion (Transfusion Medicine)		
	Myocardial preservation (Supervise the preparation, administration and the use of unsealed radionuclides and radiopharmaceuticals for diagnostic examinations of patients.)		
	Anticoagulation and hemotologic monitoring		
	Physiological monitoring		
	Blood gas and blood chemistry monitoring		
	Hemodilution		
	Hemofiltration		
	Administration of medications, blood components and anesthetic agents via the extracorporeal circuit		
	Access for dialysis during Cardiopulmonary bypass (CPB)		
	Documentation associated with described duties		
	Induction of hypothermia / hyperthermia with reversal as indicated		
FPPE			
	x direct observation case reviews. Proctored by an Active Medical Staff member.		
=	edback from OR Supervisor		
	redback from anesthesiologist valuation of OPPE data collected for review of competency/performance.		
	ratidation of OPPE data confected for review of competency/performance.		
	owledgment of Applicant		
	requested only those privileges for which I as qualified by education, training, current experience, and demonstrated competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:		
applica B. A are gov C. I D. F	n exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules ble generally and any applicable to the particular situation. ny restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions werned by the applicable section of the Medical Staff Bylaws or related documents. certify that I have no emotional or physical condition that would affect my ability to perform these privileges. urthermore, I attest that the information I have provided about my clinical activity is accurate and true. oner's Signature WH		
ridCliti	uner 5 Signature WIT		

Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based

upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

Privilege

Condition/Modification/Deletion/Explanation



Pulmonary

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

(Reappointment)

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities
✓ WH

	Required Qualifications
Education/Training	Completion of an ACGME or AOA accredited Residency training program in Internal Medicine.
	AND Completion of an ACGME or AOA accredited Fellowship training program in Pulmonary Disease.
Licensure	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership.
Continuing Education	Applicant must attest to having completed 50 AMA PRA Category I CME credits within the previous 24 months directly related to the practice of pulmonary/critical care medicine (waived for applicants who have completed training during the previous 24 months).
Certification	Current certification through ABMS or AOA Board American Board of Internal Medicine in Critical Care Medicine or Pulmonary Disease. Exceptions to this requirement can be found in the Credentialing Policy 2.A.1.p.
Clinical Experience (Initial)	Applicant must be able to provide documentation of provision of pulmonary/critical care medicine services (at least 20 procedures within the core) representative of the scope and complexity of the privileges requested within the last two years.
Clinical Experience	Applicant must be able to provide documentation of provision of pulmonary/critical care

complexity of the privileges requested within the last two years.

medicine services (at least 20 procedures within the core) representative of the scope and

AND Active/Provisional Staff Only: Of the 25 procedures, 10 must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

AND If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Co	Core Privileges in Pulmonary		
	Description: Evaluate, diagnose, provide consultation, treat and manage patients with chronic and/or acute diseases of the lungs and airways.		
Re	Check the Request checkbox to select all privileges listed below.		
Request	Uncheck any privileges you do not want to request in that group.		
est			
WH			
I	Currently Cranted privileges		
	- Currently Granted privileges Evaluation and Management		
	Admit to inpatient or appropriate level of care		
	Perform history and physical examination		
	Evaluate, diagnose, provide consultation, medically manage and provide treatment to patients presenting with		
	diseases or disorders of the respiratory system, including the lungs, upper airways, thoracic cavity and chest wall. Privileges include medical management of general medical conditions which are encountered in the course		
	of caring for the pulmonary disease patient.		
	Procedures		
	Fiberoptic bronchoscopy		
	Intubation and ventilator management (all modes)		
	Arterial line		
	Central venous catheter		
	Pulmonary artery catheters		
	Apheresis and temporary dialysis catheter		
	Cavity drainage and soft tissue aspiration including thorencetis, paracentesis, , and pericardiocentesis		
	Lumbar puncture		
	Insertion of thoracostomy tube		
	Placement of temporary transvenous pacemaker		
	Airway management		
	Management of pneumothorax (needle insertion and drainage system)		
FΡ	PE		
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Ĭ			
	Six retrospective case reviews of a variety of cases within the Core.		

Evaluation of OPPE data collected for review of competency/performance

Dr. Provider Test, MD

Acknowledgment of Applicant

I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

- A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.
- B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.
- C. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges.
- D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.

Practitioner's Signature	WH

Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:



Radiation Oncology

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or Special Privileges.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities
r definites
✓ WH

Required Qualifications

Licensure	Licensed M.D. or D.O.
Proctoring	See Department Manual.
Training	Completion of post graduate residency program or fellowship in Radiation Oncology and board certification as outlined in the Medical Staff Bylaws.
Experience (Initial)	Performance of a minimum of ten consultations.

Recredentialing In addition to meeting the requirements for reappointment as stated in the Medical Staff Policies and Procedures, a member must provide documentation of performance of a minimum of ten consultations within the core in the previous two years.

Core Privileges in Radiation Oncology

Description: Evaluate, diagnose, provide consultation, treat and manage patients with malignant tumors and certain nonneoplastic conditions that require application of oncologic principles, radiation oncology treatment techniques, radiation dosimetry, and radiation physics.

Re	Check the Request checkbox to select all privileges listed below.	
Request	Uncheck any privileges you do not want to request in that group.	
¥		
	- Currently Granted privileges	
	Perform history and physical examination	
	Evaluation, consultation and treatment planning for patients with cancer related disorders, and therapeutic radiation for benign and malignant diseases including the management of inpatient/outpatient care.	
	Treat complications of radiation treatment	
	Procedures	
	Plan and supervise external beam radiation therapy	
	Brachytherapy, both intracavitary and interstitial	
	Brachytherapy, prostate and breast	
	Radioactive isotope therapy: intraperitoneal, intracavitary, interstitial, intraluminal implantation, regional and systemic, and intravenous, radioactive antibody therapy.	

FP	PPE PPE		
¥H			
	Six retrospective case reviews of a variety of cases within the Core		
	Evaluation of OPPE data collected for review of competency/performance.		

Special Privileges: Gamma Knife (Stereotactic Radiosurgery)

Description: surgical procedure in which a device, the Gamma Knife, delivers intracranially 201 focused beams of cobalt 60 to a precise target to achieve the desired radio-surgical effect. This procedure can only be carried out if all three disciplines, ie, a neurosurgeon, radiation oncologist, and physicist are present and each sign off on every procedure and be available on campus.

Qualifications

Education/Training

Completion of an ACGME accredited Residency training program in Radiation Oncology

OR Completion of an ACGME accredited Residency training program in the applicable surgical specialty.

AND Residency/fellowship program director must verify the training and current competence of the applicant to perform the procedure.

OR Completion of a manufacturer's designated training course specific to the device to be used (if this training did not occur during residency or fellowship training) that included or was followed by supervised cases on human subjects.

Clinical Experience - Initial Privileges

Procedures during the past 24 months (waived for applicants that completed training during the previous year).

Clinical Experience
- Renewal of
Privileges

Procedures during the past 24 months.

Dr. Provider Test, MD

Re	Check the Request checkbox to select all privileges listed below.
Request	Uncheck any privileges you do not want to request in that group.
¥	
	Currently Granted privileges
	Procedure(s)
	Gamma Knife (Stereotactic radiosurgery as a team procedure with both a qualified Radiation Oncologist and a qualified Surgeon participating in the case).
FF	PE
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	Retrospective evaluation of 5 cases of stereotactic radiosurgery.
	Feedback from involved clinician or administrative person who is knowledgeable about the services performed by the physician
	knowledgment of Applicant
	ave requested only those privileges for which I as qualified by education, training, current experience, and demonstrated rent competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:
A.	In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules
apı B.	olicable generally and any applicable to the particular situation. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions
_	governed by the applicable section of the Medical Staff Bylaws or related documents.
C. D.	I certify that I have no emotional or physical condition that would affect my ability to perform these privileges. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.
Pra	ctitioner's Signature WH
De	epartment Chair Recommendation - Privileges
	ave reviewed the requested clinical privileges and supporting documentation and my recommendation is based
	on the review of supporting documentation and/or my personal knowledge regarding the applicant's performance the privileges requested:
_	vilege Condition/Modification/Deletion/Explanation



Special Privileges: Endoscopic Procedures

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or Special Privileges.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities Facilities
Facilities
✓ WH

Required Qualifications

Education/Training Pathway 1 - Completion of an ACGME or AOA accredited Fellowship training program in Gastroenterology.

> OR Pathway 2 - Completion of an ACGME or AOA accredited Fellowship training program in Colon and Rectal Surgery.

AND Pathway 3 - If not taught in an approved fellowship, the applicant must have completed a hands on training for each procedure requested through preceptorship or proctorship. Applicant must provide documentation of proof of completion.

Clinical Experience (Initial)

Applicant must be able to provide documentation of provision of gastroenterology services (a minimum of 100 cases each as outlined below) representative of the scope and complexity of the privileges requested during the previous 24 months.

AND Specifically, for each procedure requested, the applicant must be able to provide documentation that s/he has had the following minimal endoscopic experience within the previous 24 months" Diagnostic EGD (75 procedures), total colonoscopy (75 procedures), snare polypectomy (20 procedures), nonvariceal hemostatis (upper and lower) incudes 10 active bleeders (20 procedures), variceal hemostatis includes 5 active bleeders (15 procedures), flexible sigmoidoscopy (25 procedures), PEG (5 procedures), ERCP (diagnostic) (50 procedures), ERCP (therapeutic) (25 procedures), tumor ablation (10 procedures), pneumatic dilation of achalasia (5 procedures), esophageal stent emplacement (10 procedures).

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of gastroenterology services (at least 12 cases) representative of the scope and complexity of the privileges requested during

the previous 24 months.

Additional Qualifications

Must qualify and be granted privileges in general surgery

Er	Endoscopic Procedures		
De	Description:		
Re	Check the Request checkbox to select all privileges listed below.		
Request	Uncheck any privileges you do not want to request in that group.		
st			
HM			
I	Commandly Considered anticiliance		
	- Currently Granted privileges		
	Procedures (This listing includes procedures typically performed by physicians in this specialty. Other procedures that are extensions of the same techniques and skills may also be performed.)		
	Esophago-gastro-duodenoscopy (EGD) including biopsy		
	ERCP with/without papillotomy		
	Flexible colonoscopy with/without biopsy/polypectomy		
	Percutaneous Endoscopic Gastrostomy (PEG) tube placement		
	Sclerotherapy/banding esophageal varices		
	Sigmoidoscopy, rigid or flexible		
ΕP	PE		
¥			
	Six direct observation case review.		
	Evaluation of OPPE data collected for review of competency/performance.		
Ac	knowledgment of Applicant		
	I have requested only those privileges for which I as qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:		
B. are C. D.	applicable generally and any applicable to the particular situation. B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents. C. I certify that I have no emotional or physical condition that would affect my ability to perform these privileges. D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.		
Pra	Practitioner's Signature WH		

Department Chair Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance

of the privileges requested:	
Privilege	Condition/Modification/Deletion/Explanation



Vertebroplasty and Kyphoplasty

Delineation of Privileges

Applicant's Name:,

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. **Uncheck** any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements
 exist for a particular specialty, the criteria will be outlined under the required qualifications
 section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT-If you have not met the minimum activity requirements for any privileges; do not check the boxes for those privileges.

Facilities	
✓ WH	

Special Privilege: Vertebroplasty and Kyphoplasty Description: Qualifications

Qualifications

Licensed M.D. or D.O.

AND Qualified practitioners within the Department of Medicine (Physical Medicine and Rehab Specialists), the Department of Surgery (Orthopaedic or Neurosurgery Specialists), or Department of Radiology (Interventional Radiology-Non Neuro Specialists) may apply for privileges contained in this document. No other specialists are eligible to apply.

AND Current fluoroscopy operator and supervisor's permit must be maintained while holding these privileges (RHD, RHC, or RHL).

AND There are four Pathways available to qualify for privileges as defined within this document. Within each Pathway, there may be multiple ways to apply, which are designated with a, b, c, etc... Refer to the criteria under "Education/Training Pathways," and select one that applies to your education and training.

Membership

Meet all requirements for medical staff membership.

Education/Training Pathway 1

Pathway 1a - Completion of an ACGME or AOA accredited Residency training program in Orthopaedic Surgery.

AND Pathway 1b - Completion of an ACGME or AOA accredited Residency training program in Neurological Surgery.

AND Pathway 1c - Completion of an ACGME or AOA accredited Residency training program in Radiology-Diagnostic.

AND A letter from the program director stating that s/he was adequately trained and provided clinical competency in the applied-for procedure(s) is required if applying for Pathway 1a, 1b or 1c.

Education/Training Pathway 2

Pathway 2a - Completion of an ACGME or AOA accredited Fellowship training program in spinal surgical.

AND Pathway 2b - Completion of an ACGME or AOA accredited Fellowship training program in invasive radiology.

AND A letter from the program director stating that s/he was adequately trained and provided clinical competency in the applied-for procedure(s) is required if applying for Pathway 2a, or 2b.

Education/Training Pathway 3

Pathway 3 - Applicant must be able to provide documentation of proof of attendance at an approved didactic course(s) designed to provide competency in which the indications, biomechanics, pathophysiology, complications and techniques of percutaneous kyphoplasty and/or vertebroplasty were presented and hands-on experience was obtained.

AND Pathway 3 Continued - Applicant must be able to provide documentation of participation in at least four (4) cases as the co-surgeon, or two (2) cases as the primary surgeon for the purpose of kyphoplasty and/or vertebroplsaty. Proof shall consist of didactic procedure or operative reports detailing the methods and procedure of percutaneous kyphoplasty and/or vertebroplasty, the indications for the procedure, the patient's condition and complications at the termination of the procedure. A letter must be submitted from his/her proctor, stating that the indications, technique, complications and outcomes were acceptable.

Education/Training Pathway 4

Pathway 4 - Applicant must be able to provide documentation of proof of attendance at approved didactic courses designed to provide competency in which the indications, biomechanics, pathophysiology, complications and techniques of percutaneous kyphoplasty and/or vertebroplasty were presented and "hands on" experience was obtained

AND Pathway 4 Continued - Applicant must be able to provide documentation of current unrestricted privileges for segmental spinal fixation (pedicle fixation) of the spine.

Clinical Experience (Initial)

Applicant must be able to provide documentation of provision of vertebroplasty and kyphoplasty surgery procedures (at least 4 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.

	linical Experience Reappointment)	Applicant must be able to provide documentation of provision of vertebroplasty and kyphoplasty surgery procedures (at least 4 cases) representative of the scope and complexity of the privileges requested during the previous 24 months.
Re		Check the Request checkbox to select all privileges listed below.
Request		Uncheck any privileges you do not want to request in that group.
¥		
	- Currently Grante	ed privileges
	Procedures	
	Kyphoplasty or vertel	broplasty
FP	PE	
¥H		
	Four direct observat	
	Evaluation of OPPE	data collected for review of competency/performance.
Ac	knowledgment of	Applicant
		e privileges for which I as qualified by education, training, current experience, and demonstrated ntitled to perform and that I wish to exercise at Washington Hospital and I understand that:
В.	olicable generally and any Any restriction on the governed by the applica I certify that I have no	cal privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules y applicable to the particular situation. clinical privileges granted to me is waived in an emergency situation and in such situation my actions able section of the Medical Staff Bylaws or related documents. De emotional or physical condition that would affect my ability to perform these privileges. That the information I have provided about my clinical activity is accurate and true.
Pra	ctitioner's Signature	wh
	-	ecommendation - Privileges
up		lested clinical privileges and supporting documentation and my recommendation is based orting documentation and/or my personal knowledge regarding the applicant's performance ed:

Privilege

Condition/Modification/Deletion/Explanation



WASHINGTON HOSPITAL MONTHLY OPERATING REPORT

August 2023



WASHINGTON HOSPITAL INDEX TO BOARD FINANCIAL STATEMENTS August 2023

Schedule

Reference Schedule Name

Board - 1 Statement of Revenues and Expenses

Board - 2 Balance Sheet

Board - 3 Operating Indicators

Memorandum

DATE: September 30, 2023

TO: Board of Directors

FROM: Kimberly Hartz, Chief Executive Officer

SUBJECT: Washington Hospital – August 2023

Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	August	August	Current 12
	<u>Actual</u>	Budget	Month Avg.
ACUTE INPATIENT:			
IP Average Daily Census	146.0	147.0	157.5
Combined Average Daily Census	158.3	155.5	166.8
No. of Discharges	877	870	893
Patient Days	4,526	4,556	4,789
Discharge ALOS	5.47	5.24	5.39
<u>OUTPATIENT</u> :			
OP Visits	8,959	8,600	8,605
ER Visits	4,997	5,138	4,918
Observation Equivalent Days – OP	382	263	283

Comparison of August Actual acute inpatient statistics versus the Budget showed a higher level of discharges, and a lower level of patient days. The average length of stay (ALOS) based on discharged days was above Budget. Outpatient visits were higher than Budget. Emergency Room visits were below Budget for the month. Observation equivalent days were higher than Budget.

2. Staffing – Schedule Board 3

Total paid FTEs were above Budget. Total productive FTEs for August were 1,436.7, 21.7 above the budgeted level of 1,415.0. Nonproductive FTEs were 17.6 above Budget. Productive FTEs per adjusted occupied bed were 5.54, 0.19 below the budgeted level of 5.73. Total FTEs per adjusted occupied bed were 6.32, 0.16 below the budgeted level of 6.48.

3. Income - Schedule Board 1

For the month of August, the Hospital realized Net Operating Loss of \$1,221,000 from Operations, a (2.6%) Margin.

Total Gross Patient Revenue of \$197,698,000 for August was \$61,000 below Budget, 0.0%.

Deductions from Revenue of \$151,738,000 were 76.75% of Total Gross Patient Revenue, above the budgeted amount of 76.89%.

Total Operating Revenue of \$46,895,000 was \$247,000 below the Budget by 0.5%.

Total Operating Expense of \$48,116,000 was higher than the Budget by \$237,000, (.5%).

The Total Non-Operating Gain of \$478,000 for the month includes an unrealized gain on investments of \$227,000.

The Net Loss for August was \$743,000, which was \$56,000 below the budgeted loss of \$799,000, a (1.58%) Margin.

The Total Net Loss for August using FASB accounting principles, in which the unrealized gain on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$1,387,000 a (2.96% Margin) compared to budgeted loss of \$1,016,000 for an unfavorable variance of \$371,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to July 2023.

KIMBERLY HARTZ Chief Executive Officer

KH/TM



WASHINGTON HOSPITAL STATEMENT OF REVENUES AND EXPENSES August 2023 GASB FORMAT (In thousands)

August								YEAR TO DATE					
Δ	ACTUAL	BUDGET	FAV	(UNFAV) VAR	% VAR.			ACT	UAL	BUDGET	(L	FAV JNFAV) VAR	% VAR.
							OPERATING REVENUE						
\$	111,237	\$ 117,727	\$	(6,490)	-5.5%	1	INPATIENT REVENUE		18,148	\$ 242,856		. , ,	-10.2%
	86,461	80,032		6,429	8.0%	2	OUTPATIENT REVENUE	17	70,108	157,448	<u> </u>	12,660	8.0%
	197,698	197,759		(61)	0.0%	3	TOTAL PATIENT REVENUE	38	38,256	400,304	ı	(12,048)	-3.0%
	(147,429)	(148,516)		1,087	0.7%	4	CONTRACTUAL ALLOWANCES	(29	91,775)	(300,758	3)	8,983	3.0%
	(4,309)	(3,539)		(770)	-21.8%	5	PROVISION FOR DOUBTFUL ACCOUNTS		(8,566)	(7,16		(1,401)	-19.6%
	(151,738)	(152,055)		317	0.2%	6	DEDUCTIONS FROM REVENUE	(30	00,341)	(307,92	3)	7,582	2.5%
	76.75%	76.89%				7	DEDUCTIONS AS % OF REVENUE	7	77.36%	76.92	%		
	45,960	45,704		256	0.6%	8	NET PATIENT REVENUE	8	37,915	92,38		(4,466)	-4.8%
	935	1,438		(503)	-35.0%	9	OTHER OPERATING INCOME		1,981	2,873	<u> </u>	(892)	-31.0%
	46,895	47,142		(247)	-0.5%	10	TOTAL OPERATING REVENUE	8	39,896	95,254	<u>. </u>	(5,358)	-5.6%
							OPERATING EXPENSES						
	21,777	22,069		292	1.3%	11	SALARIES & WAGES	4	13,442	44,750)	1,308	2.9%
	8,760	8,298		(462)	-5.6%	12	EMPLOYEE BENEFITS	1	16,166	15,859	9	(307)	-1.9%
	6,410	6,250		(160)	-2.6%	13	SUPPLIES	1	12,216	12,576	6	360	2.9%
	6,355	6,022		(333)	-5.5%	14	PURCHASED SERVICES & PROF SVCS	1	12,561	12,37	5	(186)	-1.5%
	1,840	2,065		225	10.9%	15	INSURANCE, UTILITIES & OTHER		3,773	4,132	2	359	8.7%
	2,974	3,175		201	6.3%	16	DEPRECIATION		6,136	6,352	<u> </u>	216	3.4%
	48,116	47,879		(237)	-0.5%	17	TOTAL OPERATING EXPENSE	9	4,294	96,04	<u>. </u>	1,750	1.8%
	(1,221)	(737)		(484)	-65.7%	18	OPERATING INCOME (LOSS)		(4,398)	(79	<u>)</u> _	(3,608)	-456.7%
	-2.60%	-1.56%				19	OPERATING INCOME MARGIN %		-4.89%	-0.83	%		
							NON-OPERATING INCOME & (EXPENSE)						
	472	283		189	66.8%	20	INVESTMENT INCOME		1,025	576	3	449	78.0%
	(193)	-		(193)	0.0%	21	REALIZED GAIN/(LOSS) ON INVESTMENTS		(391)	-		(391)	0.0%
	(1,442)	(1,699)		257	15.1%	22	INTEREST EXPENSE	((3,027)	(3,364	1)	337	10.0%
	41	(19)		60	315.8%	23	RENTAL INCOME, NET		106	(4	5)	151	335.6%
	-	-		-	0.0%	24	FOUNDATION DONATION	-	-	=		=	0.0%
	-	-		-	0.0%	25	BOND ISSUANCE COSTS		-	-		-	0.0%
	-	-		-	0.0%	25	FEDERAL GRANT REVENUE		-	-		-	0.0%
	1,373	1,373		-	0.0%	26	PROPERTY TAX REVENUE		2,896	2,896	6	-	0.0%
	227			227	0.0%	27	UNREALIZED GAIN/(LOSS) ON INVESTMENTS		571			571	0.0%
	478	(62)		540	871.0%	28	TOTAL NON-OPERATING INCOME & EXPENSE		1,180	6	<u> </u>	1,117	1773.0%
\$	(743)	\$ (799)	\$	56	7.0%	29	NET INCOME (LOSS)	\$ ((3,218)	\$ (72	<u>')</u> _	(2,491)	-342.6%
	-1.58%	-1.69%				30	NET INCOME MARGIN %		-3.58%	-0.76	%		
\$	(1,387)	\$ (1,016)	\$	(371)	-36.5%	31	NET INCOME (LOSS) USING FASB PRINCIPLES**	\$ ((4,673)	\$ (1,31	2) \$	(3,361)	-256.2%
	-2.96%	-2.16%					NET INCOME MARGIN %		-5.20%	-1.38	%		

^{**}NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



WASHINGTON HOSPITAL BALANCE SHEET

August 2023 (In thousands)

	ASSETS AND DEFERRED OUTFLOWS	August 2023	Unaudited June 2023	LIABILITIES, NET POSITION AND DEFERRED INFLOWS	August 2023	Unaudited June 2023
	CURRENT ASSETS			CURRENT LIABILITIES		
1	CASH & CASH EQUIVALENTS	\$ 4,274	\$ 13,792	1 CURRENT MATURITIES OF L/T OBLIG	\$ 10,299	\$ 10,460
2	ACCOUNTS REC NET OF ALLOWANCES	67,922	66,610	2 ACCOUNTS PAYABLE	29,890	29,359
3	OTHER CURRENT ASSETS	24,730	22,509	3 OTHER ACCRUED LIABILITIES	54,375	57,874
4	TOTAL CURRENT ASSETS	96,926	102,911	4 INTEREST	1,718	10,476
				5 TOTAL CURRENT LIABILITIES	96,282	108,169
	ASSETS LIMITED AS TO USE			LONG-TERM DEBT OBLIGATIONS		
5	BOARD DESIGNATED FOR CAPITAL AND OTHER	179,447	178,095	6 REVENUE BONDS AND OTHER	185,214	193,400
6	BOARD DESIGNATED FOR PENSION	0	0	7 GENERAL OBLIGATION BONDS	340,595	342,150
7	GENERAL OBLIGATION BOND FUNDS	19,562	19,399			
8	REVENUE BOND FUNDS	6,782	6,726			
9	BOND DEBT SERVICE FUNDS	12,849	34,708			
10	OTHER ASSETS LIMITED AS TO USE	9,747	9,792			
11	TOTAL ASSETS LIMITED AS TO USE	228,387	248,720	OTHER LIABILITIES		
				8 SUPPLEMENTAL MEDICAL RETIREMENT	42,934	42,548
12	OTHER ASSETS	326,445	319,098	9 WORKERS' COMP AND OTHER	9,856	9,732
				10 NET PENSION	71,272	69,065
13	PREPAID PENSION	0	0	11 ROU ASSET LONG-TERM	1,903	1,903
14	OTHER INVESTMENTS	18,967	18,952			
15	NET PROPERTY, PLANT & EQUIPMENT	574,360	576,944	12 NET POSITION	533,118	536,336
16	TOTAL ASSETS	\$ 1,245,085	\$ 1,266,625	13 TOTAL LIABILITIES AND NET POSITION	\$ 1,281,174	\$ 1,303,303
17	DEFERRED OUTFLOWS	66,258	70,928	14 DEFERRED INFLOWS	30,169	34,250
18	TOTAL ASSETS AND DEFERRED OUTFLOWS	\$ 1,311,343	\$ 1,337,553	15 TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$ 1,311,343	\$ 1,337,553



WASHINGTON HOSPITAL OPERATING INDICATORS August 2023

	August							YEAR TO DATE			
12 MONTH AVERAGE	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.	
						PATIENTS IN HOSPITAL		_			
157.5	146.0	147.0	(1.0)	-1%	1	ADULT & PEDS AVERAGE DAILY CENSUS	149.1	153.3	(4.2)	-3%	
9.3	12.3	8.5	3.8	45%	2	OUTPT OBSERVATION AVERAGE DAILY CENSUS	11.8	8.5	3.3	39%	
166.8 8.2	158.3 8.5	155.5 8.3	2.8 0.2	2% 2%	3 4	COMBINED AVERAGE DAILY CENSUS NURSERY AVERAGE DAILY CENSUS	160.9 8.0	161.8 8.8	(0.9) (0.8)	-1% -9%	
175.0	166.8	163.8	3.0	2%	5	TOTAL	168.9	170.6	(1.7)	-9 % -1%	
175.0		100.0		2 /0	J	TOTAL	100.9	170.0	(1.7)	-170	
3.7	1.6	2.5	(0.9)	-36%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	2.7	3.1	(0.4)	-13%	
4,789	4,525	4,556	(31)	-1%	7	ADULT & PEDS PATIENT DAYS	9,247	9,504	(257)	-3%	
283	382	263	119	45%	8	OBSERVATION EQUIVALENT DAYS - OP	734	529	205	39%	
893	877	870	7	1%	9	DISCHARGES-ADULTS & PEDS	1,725	1,813	(88)	-5%	
5.39	5.47	5.24	0.23	4%	10	AVERAGE LENGTH OF STAY-ADULTS & PEDS	5.46	5.24	0.22	4%	
						OTHER KEY UTILIZATION STATISTICS					
1.539	1.547	1.600	(0.053)	-3%	11	OVERALL CASE MIX INDEX (CMI)	1.563	1.607	(0.044)	-3%	
166 24 10 102	146 28 8 119	159 27 14 91	(13) 1 (6) 28	-8% 4% -43% 31%	12 13 14	SURGICAL CASES JOINT REPLACEMENT CASES NEUROSURGICAL CASES CARDIAC SURGICAL CASES ENDOSCOPY	307 47 20 119	314 58 26 187	(7) (11) (6) (68)	-2% -19% -23% -36%	
162	174_	168_	6	4%	15	OTHER SURGICAL CASES	328	329	(1)	0%	
464	475	459	16_	3%	16	TOTAL CASES	821	914	(93)	-10%	
163	193	187	6	3%	17	TOTAL CATH LAB CASES	342	368	(26)	-7%	
123	134	126	8	6%	18	DELIVERIES	242	267	(25)	-9%	
8,605	8,959	8,600	359	4%	19	OUTPATIENT VISITS	16,818	16,988	(170)	-1%	
4,918	4,997	5,138	(141)	-3%	20	EMERGENCY VISITS	9,880	10,377	(497)	-5%	
						LABOR INDICATORS					
1,428.6	1,436.7	1,415.0	(21.7)	-2% -9%	21	PRODUCTIVE FTE'S	1,418.9	1,429.6	10.7	1%	
1,631.7	1,640.0	1,600.7	(17.6)	-9% -2%	22 23	NON PRODUCTIVE FTE'S TOTAL FTE'S	1,639.5	198.5 1,628.1	(22.1)	-11% -1%	
5.30	5.54	5.73	0.19	3%	24	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.35	5.66	0.31	5%	
6.06	6.32	6.48	0.19	2%	25	TOTAL FTE/ADJ. OCCUPIED BED	6.18	6.44	0.26	4%	

^{*} included in Adult and Peds Average Daily Census