A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, October 12, 2016 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: Michael Wallace; William Nicholson, MD; Bernard Stewart, DDS; Patricia Danielson, RHIT; Jacob Eapen, MD

ROLL CALL

Also present: Kranthi Achanta; Chief of Medical Staff; Debbie Jackson; Service League 1st President; Kimberly Hartz, Senior Associate Administrator; Colleen Doerr, Senior Executive Assistant II

Guests: Ed Fayen, Chris Henry, Bryant Welch, Stephanie Williams, Tina Nunez, Kristin Ferguson, Mary Bowron, John Lee, Albert Brooks, MD, Angus Cochran, Donald Pipkin

Kimberly Hartz, Senior Associate Administrator introduced Chris Henry, Associate Administrator and Chief Financial Officer. Mr. Henry introduced Michael MacBryde, CPA from PricewaterhouseCoopers, LLP. Mr. MacBryde presented the Results of the 2016 Financial Statement Audit to the Board of Directors discussing the significant accounting policies and practices, summarized statements of net position patient service revenue, operating revenues, and patient accounts receivable and related allowances. Mr. MacBryde went on to share cash and investments, self-insurance and other actuarially-determined liabilities and other significant areas which include: total capital assets, total debt, Washington Township Medical Foundation (WTMF), and the Washington Outpatient Surgery Center LLC (WOSC). Mr. MacBryde concluded be sharing the new GASB Standards and required communications.

EDUCATION SESSION: Results of Annual Audit

Director Nicholson moved for approval of the minutes of September 13, 14, 19, 26, and 28, 2016.

APPROVAL OF MINUTES OF SEPTEMBER 13, 14, 19, 26, AND 28, 2016

Director Stewart seconded the motion. Roll call was taken:

Michael Wallace – aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

The unanimously carried.

There were no oral communications.

COMMUNICATIONS: ORAL

The following written communication received from Kranthi Achanta, MD., Chief of Staff, dated September 26, 2016 requesting approval of Medical Staff Credentialing Action Items as follows:

COMMUNICATIONS: WRITTEN

Appointments:

Anmad, Shahzad, MD; Amin, Nivek, MD; Caldwell, Katherine, MD; Colburn, Gregory, MD; Moran-Gates, Taylor, MD; Sane, Mona, MD; Shah, Tushar, MD; Wedekind, Cristian, CCP

Temporary Privileges:

Anmad, Shahzad, MD; Caldwell, Katherine, MD; Moran-Gates, Taylor, MD; Sane, Mona, MD; Shah, Tushar, MD; Wedekind, Cristian, CCP

Reappointments:

Andrews, Harry, MD; Barry, Aaron, MD; Blaurock, Madeleine, MD; Cotter, Brooks, MD; Dobson, Anthony, MD; Goldberg, Roger, MD; Jones, Maggie, MD; Kantamuneni, Uma, MD; Karipineni, Shakira, MD; Kehl, Robert, MD; Lee, Darlene, MD; Lee, Jennifer, MD; Lien, Kenneth, MD; Lin, Terence, MD; Miller, Kelly, MD; Parmley, Michael, MD; Rasheed, Sabiha, MD; Sahota, Deepinder, DDS; Salama, Nancy, MD: Sanchez, Henry, MD; Sharma, Padmaja, MD; Shotkin, Alan, MD; Silkiss, Rona, MD; Song, James, MD; Sunkavally, Rao, MD; Tang, Heng, MD; Tilley, Spencer, MD; Tilley, Subena, DO; Tom, Peter, MD; Tsang, Nally, MD; Wang, Jennifer, MD; Wu, Emily, MD

Transfer in Staff Category

Elias, Christine, MD; Loube, Daniel, MD; Bhargava, Aditya, MD; Su, Robert, MD

Completion of Proctoring & Advancement in Staff Category

Li, Wendie, MD; Li, Walter, MD; Swan, Megan, MD

Completion of Proctoring Prior to Eligibility & Advancement in Staff Category Beygui, Ramin, MD; Maguire, Stephanie, PA-C; Saddiqui, Pervez, MD

Extension of Proctorship and Provisional Category

Castro, Melanie, PA-C; Ezzati, Mohammad, MD; LaRock, Kristi, PA-C; Le, Benjamin, PA-C; Nguyen, Tam, MD; Sethi, Saurabh, MD; Yee, Kevin, MD

New Privilege Requests

Blaurock, Madeleine, MD; Lin, Terence, MD

Delete Privilege Requests

Cotter, Brooks, MD; Elias, Christine, MD; La Rock, Kristi, PA-C; Lin, Terence, MD; Sanchez, Henry, MD; Sharma, Padmaja, MD; Shotkin, Alan, MD; Sunkavally, Rao, MD

Withdrawal of Application

Shroff, Yoshita, MD; Itani, Shaker, MD

Resignations:

Bawden, Gina, PA-C; Brooks, Rona, MD; Chao, David, MD; Terry, Yuself, PA-C

Director Nicholson moved for approval of the credentialing action items presented by Dr. Achanta.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye

Bernard Stewart, DDS - aye Jacob Eapen, MD - aye

The motion unanimously carried.

Debbie Jackson, Service League President presented the Service League Report. Ms. Jackson shared that in the month of October; the Board of Directors toured the Morris Hyman Critical Care Pavilion and felt very fortunate to be able to have the opportunity. The Care Wear shoe event was held for 2 days on September 29th and 30th. Ms. Jackson shared that the Nominating Committee is in the building stages for the next Board of Directors for the Service League. There should be a slate of officers within the next month. The Gift Shop continues to develop with the front window dressed for Halloween and Thanksgiving. The Holiday Gift Shop will be held on November 14th & 15 with raffle prizes and the addition of decorated holiday trees and wreaths. The baby department has also expanded to include preemie apparel.

SERVICE LEAGUE REPORT

Dr. Kranthi Achanta reported there are 585 Medical Staff members.

MEDICAL STAFF REPORT

The Hospital Calendar video highlighted the following events:

HOSPITAL CALENDAR: Community Outreach

Past Health Promotions & Outreach Events

On Thursday, September 15th, as part of the Women Empowering Women series, Dr. Victoria Leiphart, gynecologist, presented "Decoding Vitamins and Supplements"; 21 people attended.

Also on Thursday, September 15th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented "New to Medicare: What You Need to Know"; 14 people attended. This seminar repeated on Thursday, September 22nd; 10 people attended.

On Sunday, September 18th, Washington Hospital and Washington Township Medical Foundation provided information on health related programs and services during the Community Information Faire at the City of Newark's 61st Anniversary of Newark Days. Newark Days is an annual celebration of the City's incorporation; over 70 people visited the health information booth.

On Tuesday, September 20th, as part of the Palliative Care Community Presentation Series, Michelle Hedding, RN, Spiritual Care Coordinator, moderated the "Interfaith Discussion on End of Life Topics" panel discussion. The Palliative Care Community Presentation is a three-part series designed to educate and demystify Palliative Care. Palliative care is about treating the physical, emotional, social and spiritual needs of the patient and their family; 35 people attended

On Wednesday, September 21st, Anna Mazzei, registered dietitian, presented "New Dietary Guidelines Support Healthy Choices"; 38 people attended.

Also on Wednesday, September 21st, as part of the Speaker's Bureau, Kristi Caracappa, Health Insurance Information Service Coordinator, provided an

overview of the Health Insurance Information Service program to the Optimist Club of Newark; 12 people attended.

On Saturday, September 24th Washington Hospital staffed an information booth at the HERS Breast Cancer Foundation Keep Abreast 5 and 10 k walk/run event at Quarry Lakes in Fremont. Staff provided health information, massages, and athletic strapping tape. The Washington On Wheels Mobile Health Clinic provided first aid support for a variety of injuries. The event raised funds for breast cancer programs and services. Washington Hospital was a sponsor; over 600 people participated in the event.

On Tuesday, September 27th Dr. Carmencita Agcaoili, critical care medicine, and Dr. Kadeer Halimi, emergency medicine, presented "Learn the Signs and Symptoms of Sepsis"; 16 people attended.

On Thursday, September 29th, Washington Hospital participated in the City of Fremont Health Fair. Washington Hospital employees provided health education, along with glucose, cholesterol, and blood pressure screenings; over 150 people attended the event.

On Tuesday, October 4th, Dr. Prasad Katta, endocrinologist, and Vida Reed, RN, presented, "Stop Diabetes Before It Starts"; 16 people attended.

On Wednesday, October 5th, as part of the Washington Sports Medicine and Washington Outpatient Rehab Center bimonthly education series, Kimberlee Alvari, registered dietitian, presented "Nutrition and Athletic Performance"; 57 people attended.

On Tuesday, October 11th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented "Medicare Options: What You Need to Know"; 30 people attended.

Upcoming Health Promotions & Community Outreach Events

On Thursday, October 13th from 5:00 to 7:30 p.m., Washington Hospital will host the annual Think Pink Breast Health Awareness Event. The event will feature a health fair and presentations by Dr. William Dugoni, surgeon, Lorie Roffelsen, registered dietitian, and Dr. Vandana Sharma, oncologist. The program will also feature Tai Chi and meditation activities for participants to partake. Dr. Victoria Leiphart, gynecologist, will moderate the event.

On Tuesday, October 18th from 6:00 to 8:00 pm Washington Hospital will continue the 2016 Family Caregiver Educational Series with week two featuring "Day-to-Day Aspects of Caregiving." This six-week comprehensive series offers resources and strategies for family caregivers to provide quality care for their loved ones.

On Tuesday, October 25th, week three, will include "Advocacy for Caregivers." On Tuesday, November 1st, week four, will highlight "Managing Family Dynamics in Caregiving." And on Tuesday, November 8th, week five, will focus on "Legal and Financial Affairs"

On Wednesday, October 19th, 26th, and November 2nd from 7:00 to 8:30 p.m., Dr. Victoria Leiphart, gynecologist, will be presenting, "Restoring Balance," a three-week stress reduction program.

On Thursday, October 20th from 1:00 to 3:00 pm, Dr. Tam Nguyen, family medicine, will present "Obesity: Understand the Causes, Consequences, and Prevention."

Also on Thursday, October 20th, from 7:00 to 8:30 pm, as part of the Women Empowering Women series, Dr. Victoria Leiphart, gynecologist, will present "Keeping Your Brain Healthy."

On Saturday, October 29th, from 10:00 a.m. to 1:00 p.m., Washington Hospital will host the annual Abdominal Aortic Aneurysm Screening. Aneurysms develop over time and may have no symptoms, but if one bursts, it can cause immediate and lifethreatening symptoms. Dr. Ash Jain, Cardiologist and Dr. John Thomas Mehigan, Vascular Surgeon, will be on hand to interpret results from this Doppler screening. This event is sponsored by Fremont Bank.

On Tuesday, November 1st, from 6:00 to 8:00 pm, as part of the Stroke Education Series, Dr. Ash Jain, cardiologist, and Melissa Reyes, RN, will present, "Introduction – Stroke" and "Risk Factors for Stroke."

On Wednesday, November 2nd, the Washington Community Health Resource Library in collaboration with nursing students from Samuel Merritt University will be hosting a health fair Cottonwood Place Senior Apartment in Fremont.

This event was organized as part of the nursing student's curriculum to complete the "Support of Community-Based Clients" course. This course provides students with skills to organize health screening and assessment functions to promote well-being to clients living in the community. The nursing students will provide an overview of osteoporosis and the Community Health Resource Library will be providing bone density screenings.

On Wednesday, November 9th from 1:00 to 3:00 pm, Dr. Jason Chu, pulmonologist, will present "Respiratory Health and Lung Cancer Prevention and Detection."

On Thursday, November 10th from 6:00 to 8:00 pm, Washington Hospital is hosting a special Community Forum where Leslie D. Michelson, author of *The Patient's Playbook*, will present "Finding the No-Mistake Zone: Lessons from The Patient's Playbook." At this free talk, Mr. Michelson will share lifesaving strategies and decision-making tools that you and your family members can start using now to become more savvy health care consumers. A book signing will occur immediately following the forum.

Washington Hospital Healthcare Foundation Report

The Foundation hosted the 30th Annual Top Hat gala on October 8, 2016 in the tent at Washington West. The evening began with a hosted cocktail reception, followed by dinner and dancing. Six hundred and sixty attendees joined the Foundation to

HOSPITAL CALENDAR: Washington Hospital Foundation Report

raise funds for the Prenatal Diagnostic Center, a new clinical service offering critical prenatal care to expecting mothers with high-risk pregnancies.

Rod Silveira, the President of the Foundation, said, "The evening was a great night out, and I am so grateful to all the sponsors and donors who supported this important cause."

Our thanks go to this year's gala co-chairs, Dr. Albert Brooks, Dr. Bettina Kurkjian and Marlene Weibel.

The Washington Township Healthcare District Board of Directors Report
Washington Township Healthcare District Board Members attended the "Senior
Night Out" hosted by the Tri-City Elder Coalition on September 30th.
Board members also participated in the Newark Days Parade where they won 2nd
place in the classic car prior to 1974 and 2nd place in the modern vehicle 1974 to
present categories on September 17th.

HOSPITAL CALENDAR: The Washington Township Healthcare District Board of Directors Report

Washington Hospital Employee Association, W.H.E.A.

WHEA's 2016 Drive for Warmth clothing drive starts October 17th and will run through October 28rd. Items in need are coats, blankets, gloves, mittens, scarves hats and sleeping bags. Donations will benefit those served by the Tri City Volunteers. Barrels can be found at Washington West, the ground floor of the main hospital and on the 4th floor of the Civic Center Building.

HOSPITAL CALENDAR: Washington Hospital Employee Association, W.H.E.A.

Washington On Wheels Mobile Health Clinic, W.O.W.

During the month of September, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Family Resource Center, the Fremont Senior Center and the Ruggieri Senior Center in Union City.

HOSPITAL CALENDAR: Washington On Wheels Mobile Health Van

The total number of community members receiving health care from the Washington On Wheels Clinic during the month of September was 87.

Internet Marketing

There were over 29,809 visits to the hospital website in the month of September. The hospital's Employment section was the most viewed webpage with 13,818 page views, followed by the About WHHS section with 11,664 page views. The Physicians section with 9,600 page views. The Volunteers section had 4,468 page views and the Women's Health and Pregnancy section had 1,986 page views.

HOSPITAL CALENDAR: Internet Report

InHealth - Channel 78

During the month of September, Washington Hospital's cable channel 78, InHealth, captured new programming including two Health and Wellness Programs titled "Mindful Healing" and "Preventative Screenings: Why and When are they Important?," a Palliative Care Community Presentation called "Interfaith Discussion on End of Life Topics," a Sports Medicine Program named "Big Changes in Concussion Care," and a Diabetes Matters program titled "Open Enrollment: Navigating Insurance with Diabetes."

HOSPITAL CALENDAR: InHealth

In addition, InHealth aired four Health and Wellness programs titled "Heart Health: What You Need to Know", "Learn the Latest Treatment Options for GERD", "Do You Have Knee Pain?", and "Pain When You Walk? It Might be PVD." InHealth also aired "Inside Washington Hospital: Implementing the Lean Management System", a Diabetes Matters program called "Diabetes Roundtable", and the September Board of Directors meeting.

Additional Events

On Tuesday, September 13th, the Washington Hospital Sports Medicine Team participated in the Concussion Legacy Foundation's Team Up Day – a day designed to encourage athletes to team up and speak up to fight concussions, including looking out for concussions in teammates and speaking up to coaches and other adults when an athlete believes a teammate could have a concussion. Team Up Day is meant to help to ensure athletes continue to be healthy and safe in their sport.

Washington Hospital Sports Medicine physicians are now using a new state-of-theart tool called EyeSync that radically improves concussion detection. Physicians are at the sideline of local high school football team games and can quickly assess player who are suspected of having sustained a concussion. The new virtual reality tool is proven to drastically reduce the time it takes to reliably diagnose a concussion from 30-40 minutes to less than a minute.

Employee of the Month

Staff Nurse II, Katie Gorman is October's Employee of the Month. Katie joined Washington hospital as a new grad on June 2007. She is described by her coworkers as one of the most committed and efficient nurses who put her patients' needs first. Her exemplary service and compassionate demeanor make her a pleasure to work with. She demonstrates great listening skills, her gentleness and ability to give the best care makes patients and their families feel very special. She enriches the patient experience at Washington Hospital. Katie has served Washington Hospital at different capacity as a charge nurse, resource nurse, BLS instructor and preceptor. As a Staff Nurse II, Katie has continued to grow in activities geared to support the patient and to assure quality nursing care has been carried out. Katie uses Evidenced Based Practices in assessment and delivery of patient care. She assures that the evening shift management team is aware of patient care issues and supports inter-professional practice in assessment, recommendations and advocating for the patient in problem resolution. Recently, Katie participated in the new Lean program initiative and she is helping to spread this organizational strategy to her peers as Washington Hospital positions itself for the future.

Kimberly Hartz, Senior Associate Administrator introduced Nicholas Legge, Sr. Director Support Services. Mr. Legge presented the Supply Chain: Value Stream and Kaizen Workshops presentation noting that Value Streams are chosen by access or capacity, patient safety, defects, cost reduction, Physician/Staff satisfaction and patient satisfaction. Mr. Legge continued by discussing mapping the process and primary areas of focus. Mr. Legge shared the dates of the supply chain workshop and the 5S of the Sterile Processing Department. Receiving and Distribution as well

HOSPITAL
CALENDAR:
Additional Events

HOSPITAL
CALENDAR: Employee
of the Month – Katie
Gorman

LEAN/KAIZEN UPDATE

as Par Levels and Kanban and Solutions were shared. The next steps include sustaining 5S in the Sterile Processing and General Storeroom by continue to monitor the new process and revise when necessary.

Kimberly Hartz, Senior Associate Administrator introduced Ed Fayen, Senior Associate Administrator. Mr. Fayen presented the construction update on the Morris Hyman Critical Care Pavilion. Mr. Fayen shared photos of the Puling Feeder Cables on the Ground Floor as well has the overhead piping and doctor on level 2 and the installation of the exterior metal panels on the North side. A photo of the installation of the roofing system and a site view of Phase 2 was also shared.

CONSTRUCTION REPORT Construction Update

Nancy Farber, Chief Executive Officer introduced Mary Bowron, Senior Director of Ouality & Resource Management. Ms. Bowron presented the Infection Prevention Update: Ensuring Safety of Endoscopic Procedures. Ms. Bowron shared background information and potential outcomes of inadequate regulation. Ms. Bowron continued by discussing regulations of scope cleaning, standard steps of cleaning scopes and recent regulatory changes and shared recent steps taken to ensure safety at Washington Hospital: interprofessional approach, education & training, and structure and design. Ms. Bowron concluded by sharing the future direction which include continuing to comply with regulatory and manufacturer's protocol, with adherence to Washington Hospital-specific policies and procedures, comprehensive multidisciplinary infection prevention rounds with periodic surveillance, ongoing education and review of policies, procedures and data to ensure consistency with latest recommendations, and currently evaluating bronchoscopes to ensure adequate monitoring and review of cleaning protocol.

QUALITY REPORT: Infection Prevention Update: Ensuring Safety of Endoscopic Procedures

Chris Henry, Chief Financial Officer, presented the Finance Report for August 2016. FINANCE REPORT The average daily census was 148.3 with admissions of 942 resulting in 4,596 patient days. Outpatient observation equivalent days were 248. The average length of stay was 4.84 days. The case mix index was 1.540. Deliveries were 170. Surgical cases were 362. Joint Replacement cases were 138. Neurosurgical cases were 28. Cardiac Surgical cases were 11. The Outpatient visits were 7,204 and Emergency visits were 4,409. Total productive FTEs were 1,193.9. FTEs per adjusted occupied bed were 6.59.

Ms. Hartz presented the Hospital Operations Report for August. Preliminary information indicated inpatient revenue for the month of September at approximately \$161,700,000. The Average Length of Stay of 4.70 and there were 4,282 patient days. There were 362 Surgical Cases and 318 Cath Lab procedures at the Hospital. Deliveries for September were 150. Non-Emergency Outpatient visits were 6,799. FTEs per Adjusted Occupied Bed were 6.8. The Washington Outpatient Surgery Center had 484 cases and the clinics saw approximately 3,847 patients.

HOSPITAL OPERATIONS REPORT

Director Eapen moved for adoption of Resolution No. 1173, which is the Memorandum of Understanding between Nancy Farber, Chief Executive Officer, authorized representative of Washington Hospital, and the Stationary Engineers,

CONSIDERATION OF RESOLUTION NO. 1173, MEMORANDUM OF

Local 39, a recognized majority representative under the terms of Board Resolution 331A, effective October 12, 2016.

UNDERSTANDING BETWEEN

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD - aye Patricia Danielson, RHIT – ave Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

WASHINGTON HOSITAL AND THE STATIONARY ENGINEERS, LOCAL 39

The motion unanimously carried.

Director Eapen moved for approval and adoption of the recommended changes to the Washington Hospital Healthcare System Mission, Vison and Values statements as reviewed in conjunction with the strategic planning process that Washington recently underwent. These statements were discussed and reviewed with the purpose of concisely conveying the purpose, direction and driving forces of our organization.

APPROVAL OF MISSION. VISION AND **VALUES STATEMENTS**

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD - aye Patricia Danielson, RHIT – ave Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

The motion unanimously carried.

Director Eapen moved for the approval and adoption of the Washington Hospital Healthcare System Strategic Map: 2016-19. The strategic map depicts the key elements of Washington's three-year strategy with the understanding that adjustments may need to be made as the environment changes.

APPROVAL OF WASHINGTON HOSPITAL HELATHCARE SYSTEM STRATEGIC MAP: 2016-

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Eapen moved the Chief Executive Officer be authorized to proceed with the purchase of the hardware, software, and implementation services for the Abbott Chemistry Analyzers and Instrument Manager for a total amount not to exceed \$759,042. This was included

APPROVAL OF THE **CHEMISTRY** *ANALYZERS AND* **INSTRUMENT MANAGER**

in the Fiscal Year 2017 Capital Budget.

Director Stewart seconded the motion. Roll call was taken:

Michael Wallace – aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Eapen moved the Chief Executive Officer be authorized to proceed with the purchase of the hardware, software, and implementation services for the Provation GI for Endoscopy for a total amount not to exceed \$219,468. This was included in the Fiscal Year 2017 Capital Budget.

APPORVAL OF PROVATION GI SOFTWARE

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD - aye Patricia Danielson, RHIT – aye Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

The motion unanimously carried.

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Wallace adjourned the meeting to closed session at 7:59 p.m., as the discussion pertained to Hospital trade secrets, Human Resources matters and Risk Management.

ADJOURN TO CLOSED
SESSION

There being no further business, Director Wallace adjourned the meeting at 8:18pm.

ADJOURNMENT

Michael Wallace

President

Patricia Danielson, RHIT

Secretary