



Washington Township Hospital Development Corporation

2000 Mowry Avenue, Fremont, CA 94538-1716

February 7, 2019

ANNUAL MEETING NOTICE

The annual meeting of the Board of Directors of the Washington Township Hospital Development Corporation will be held on Thursday, February 14, 2019. The meeting will be held in the Board Room of Washington Hospital, located at 2000 Mowry Avenue, Fremont, California and will commence at 7:30a.m.

In accordance with Sections 1461, 1462, 32106 and 32155 of the California Health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, portions of this meeting may be held in closed session.

This notice is posted pursuant to Section 54956 of the Government Code.

By direction of the President & Chief Executive Officer
Washington Township Hospital Development Corporation

HOLLY CEDILLO
Recording Secretary



Washington Township Hospital Development Corporation

2000 Mowry Avenue, Fremont, CA 94538-1716

AGENDA

BOARD OF DIRECTORS' ANNUAL MEETING WASHINGTON TOWNSHIP HOSPITAL DEVELOPMENT CORPORATION

Thursday, February 14, 2019 – 7:30 A.M.
2000 Mowry Avenue, Fremont, CA 94538
Board Room – First Floor

Assistance for the Disabled: If you are disabled in any way and need accommodation to participate in the meeting, please call Holly Cedillo, Recording Secretary, at (510) 818-7839 for assistance so the necessary arrangements can be made.

		PRESENTED BY:
I.	CALL TO ORDER	Chair
II.	ROLL CALL	Holly Cedillo, Executive Assistant
III.	CONSIDERATION OF MINUTES OF November 19, 2018	<i>Motion Required</i>
IV.	ELECTION OF OFFICERS	<i>Motion Required</i>
V.	EDUCATION SESSION A. AB 1234 Ethics Training	Kristin Ferguson, Chief of Compliance
VI.	COMMUNICATIONS A. Oral B. Written	
VII.	PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT	Nancy Farber, President and Chief Executive Officer

In accordance with Section 1461, 1462, 32106 and 32155 of the California Health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, portions of this meeting may be held in closed session.

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| VIII. | CLOSED SESSION | Chair |
| IX. | ADJOURN TO OPEN SESSION & REPORT ON
CLOSED SESSION | Chair |
| X. | OPEN SESSION
A. Report to Open Session

B. Action Item | Chair |
| XI. | ADJOURNMENT | Chair |

NEXT MEETING: May 20, 2019

The meeting of the Board of Directors of the Washington Township Hospital Development Corporation was held on November 19, 2018 in the Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont, California. Chairman Sah called the meeting to order at 7:33a.m.

*CALL
TO
ORDER*

Present: Russ Blowers, Gloria Villasana Fuerniss, Benn Sah, M.D., Jeannie Yee, Nancy Farber, Chief Executive Officer

*ROLL
CALL*

Absent: Director Garcia

Also present: Kimberly Hartz, Sr. Associate Administrator, Ambulatory Care Services; Tina Nunez, Associate Administrator, Ambulatory Care Services; Chris Henry, Sr. Associate Administrator/CFO; Walter Choto, Sr. Director Ambulatory Care Services; Holly Cedillo, Executive Assistant

Guests: None

A motion was made by Director Blowers, seconded by Director Fuerniss to approve the minutes of the meeting of August 13, 2018. The motion was carried by the following vote.

*APPROVAL OF
MINUTES OF
August 13, 2018*

Ayes: Directors Blowers, Fuerniss, Sah and Yee

Noes: None

Absent: Director Garcia

Abstain: None

Ms. Hartz noted that there was no written or oral communication.

COMMUNICATIONS

Ms. Farber shared information regarding the licensing survey completed by the California Department of Public Health on November 8th in preparation to receive licensure for the opening of the Morris Hyman Critical Care Pavilion. Surveyors assessed our ability to care for our patients in a safe environment. The survey was successful and we were excited to receive licensure on November 9th allowing us to care for patients in the Morris Hyman Critical Care Pavilion.

*PRESIDENT & CHIEF
EXECUTIVE OFFICER
REPORT*

Ms. Farber announced that the Morris Hyman Critical Care Pavilion move day on November 13th went flawlessly due to the hard work and support by the staff, physicians and volunteers and overall cooperation of patients and families. Move day began with the closing of the Emergency Department in the Main Hospital at 7am while simultaneously opening the Emergency Department in the Morris Hyman Critical Care Pavilion. The transfer of patients from the Main Hospital began at 8am with the entire patient transition being successfully completed before 6pm. The mock move day exercise on November 1st was extremely beneficial in the success of the actual move day. Lean processes also proved to be a very helpful tool in the smooth transition into the new building.

The Move Day 2018 PowerPoint was presented providing an overview of

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events beginning with a media briefing on November 12th and ending with celebrating the completion of the move on November 13th. A video tribute was provided by Bennett Hall showcasing the stunning glass atrium and statue located in the foyer of the Pavilion.

*PRESIDENT & CHIEF
EXECUTIVE OFFICER
REPORT (CONT'D)*

Ms. Farber spoke about the lawsuit against Sutter Health. The complaint states that Sutter Health has engaged in anticompetitive behavior resulting in higher healthcare costs for Northern Californians. The purpose of the lawsuit is to protect consumers and restore a competitive healthcare market in California. The California Attorney General has also joined the lawsuit against Sutter. Washington Hospital was subpoenaed as a non-party and has successfully fought against Sutter's subpoena to produce payor contracts.

Ms. Farber shared information regarding the 60th Anniversary Ad Campaign. The campaign displays banners and advertisements featuring "owners" of Washington Hospital. This commemorates 60 years serving our growing health care district since November 24th, 1958.

Ms. Farber provided an update regarding the relocation of Washington Urgent Care to the first floor of the Washington West building in the space that was occupied by the Community Health Resource Library. Bids received for this project are higher than budgeted resulting in a need to revisit the project and anticipated timeline.

Ms. Farber announced that Dr. Emi J. Yoshida will be joining our Radiation Oncology Center and is on the faculty at UCSF. Dr. Yoshida earned her medical degree from the University of California Davis and completed her residency at Cedars-Sinai Medical Center where she served as chief resident.

Ms. Hartz shared an update on the estimated timeline for the construction of the new vault and installation of the new linear accelerator that was purchased this fiscal year for our Radiation Oncology Center. The estimated time of completion for this project is June 2019.

In accordance with Sections 1461, 1462, 32106 and 32155 of the California Health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, Chairman Sah adjourned the meeting to closed session at 8:28 a.m.

*ADJOURN TO CLOSED
SESSION*

Chairman Sah adjourned the meeting to open session at 8:35 a.m. He reported that no action was taken in closed session.

*ADJOURN TO OPEN
SESSION*

There being no further business, the meeting adjourned at 8:38 a.m. The next meeting is currently scheduled for February 6, 2019 at 7:30 am.

ADJOURNMENT

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ADJOURNMENT
(CONT'D)

Benn Sah, M.D.
Chair

Jeannie Yee
Secretary

Washington Township Hospital
Development Corporation
Summary Income Statement
December 2018

	Current Month			Year - To - Date		
	Actual	Budget	Favorable/(Unfavorable) Variance %	Actual	Budget	Favorable/(Unfavorable) Variance %
(1) Visits	3,354	3,673	(319) (8.7%)	19,637	20,413	(776) (3.8%)
(2) Treatments & Procedures	244	234	10 4.3%	1,835	1,757	78 4.4%
(3) Total	3,598	3,907	(309) (7.9%)	21,472	22,170	(698) (3.1%)
Gross Revenue						
(4) Patient Revenue	3,927,884	4,926,091	(998,207) (20.3%)	23,125,787	26,601,705	(3,475,918) (13.1%)
(5) Other Revenue	824,522	874,654	(50,132) (5.7%)	5,028,557	5,087,117	(58,560) (1.2%)
(6) Total Gross Revenue	4,752,406	5,800,745	(1,048,339) (18.1%)	28,154,344	31,688,822	(3,534,478) (11.2%)
Deductions						
(7) Total Deductions	2,013,816	2,391,676	377,860 15.8%	12,107,282	12,964,261	856,979 6.6%
Contractual Percentage	51.3%	48.6%		52.4%	48.7%	
(8) Net Revenue	2,738,590	3,409,069	(670,479) (19.7%)	16,047,062	18,724,561	(2,677,499) (14.3%)
Expenses						
(9) Purchased Labor	804,133	869,901	65,768 7.6%	5,055,610	5,139,455	83,845 1.6%
(10) Purchased Benefits	305,959	325,236	19,277 5.9%	1,634,781	1,825,088	190,307 10.4%
(11) Supplies	326,859	374,682	47,823 12.8%	1,923,943	2,176,490	252,547 11.6%
(12) Professional Fees	288,836	284,070	(4,766) (1.7%)	1,591,257	1,652,692	61,435 3.7%
(13) Purchased Services	190,352	237,653	47,301 19.9%	1,189,380	1,288,714	99,334 7.7%
(14) Depreciation and Amort	90,091	99,752	9,661 9.7%	540,393	586,950	46,557 7.9%
(15) Utilities	19,626	22,760	3,134 13.8%	141,798	144,277	2,479 1.7%
(16) Building Lease	445,495	439,204	(6,291) (1.4%)	2,648,116	2,635,215	(12,901) (0.5%)
(17) Other Expenses	116,531	125,577	9,046 7.2%	774,094	767,972	(6,122) (0.8%)
(18) Total Expenses	2,587,882	2,778,835	190,953 6.9%	15,499,372	16,216,853	717,481 4.4%
(19) Net Operating Income/Loss	150,708	630,234	(479,526) (76.1%)	547,690	2,507,708	(1,960,018) (78.2%)
(20) Minority Interest	98,697	329,986	231,289 70.1%	425,127	1,455,531	1,030,404 70.8%
(21) Net Income/Loss	52,011	300,248	(248,237) (82.7%)	122,563	1,052,177	(929,614) (88.4%)