A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 10, 2021 via Zoom in order to comply with California Governor Gavin Newsom's and Alameda County's mandatory orders as revised on January 25, 2021 to comply with social distancing measures and other restrictions necessary to control the spread of COVID-19. Director Nicholson called the meeting to order at 6:04 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; Michael Wallace Absent:

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, Paul Kozachenko, Prasad Kilaru MD, Emi Yoshida MD Mary Bowron, John Lee, Angus Cochran, Jeff Stuart MD, Gisela Hernandez, Debbie Feary, Kel Kanady, Walter Choto, Kranthi Achanta MD, and Sri Boddu.

Director Nicholson welcomed any members of the general public to the meeting. He stated that Governor's Newsom's Executive Order N-29-20 explicitly waives The Brown Act provision that requires physical presence of members, the clerk or other personnel of the body, or of the public as a condition of participation in, or quorum for, a public meeting. He noted that Washington Township Health Care District continues to comply with the Brown Act in providing appropriate connection information in order to provide the public the opportunity to participate in the meeting and that Public Notice for this meeting, including connection information, was posted appropriately on our website.

OPENING REMARKS

Director Nicholson announced that this meeting, conducted via Zoom, will be recorded for broadcast at a later date. When asked if any members of the general public were in attendance and/or interested in speaking, there was no response.

Director Nicholson presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: February 10, February 22, and February 24, 2021
- B. Special Care Nursery Digital Detector
- C. Depuy Mini Fragment LCP System

In accordance with District law, policies, and procedures, Director Eapen moved that the Board of Directors approve the Consent Calendar, items A through C. Director Wallace seconded the motion.

Roll call was taken:

William Nicholson, MD – aye Jeannie Yee – aye Bernard Stewart, DDS – aye Jacob Eapen, MD – aye Michael Wallace – aye

The motion unanimously carried.

Board of Directors' Meeting March 10, 2021 Page 2

There were no Oral communications.

There were no Written communications.

Kimberly Hartz, CEO, introduced Dr. Emi Yoshida, Medical Director of the UCSF-Washington Hospital Radiation Oncology Center. She specializes in the treatment of gynecologic and breast malignancies with expertise in HDR brachytherapy. Dr. Yoshida began her presentations with updates on the Washington Radiation Oncology Center (WROC) and gave a brief history of radiation therapy. She talked about Radiation Oncology and explained how radiation treats cancer. She demonstrated the new capabilities at the WROC such as Image Guided Radiation Therapy (IGRT), Stereotactic Body Radiotherapy (SBRT), and Stereotastic Ablative Body Radiation (SABR).

WRITTEN

PRESENTATION:
WASHINGTON
RADIATION

STATE OF THE ART IN

ONCOLOGY: THE

OUR COMMUNITY

COMMUNICATIONS:

COMMUNICATIONS:

ORAL

Dr. Prasad Kilaru reported there are 584 Medical Staff members including 355 active members and 97 ambulatory members. Dr. Kilaru reported the Quarterly Medical Staff meeting recently took place and the medical staff is beginning its election process. Mark Salah MD has been nominated as Chief of Staff-Elect and Tim Tsoi MD has been nominated as Medical Staff Liaison. Plans are underway for some type of "dinner/dance" at the end of May.

MEDICAL STAFF REPORT

Ms. Debbie Feary, Service League President reported that the Service League members elected a new slate of officers for 2021-22. During the pandemic, the Service League has suspended a majority of volunteering activities, but have been supporting a few special projects including: building COVID-19 test kits for the laboratory; labeling empty syringes for the pharmacy; assisting community members in the vaccination clinic; filing documents in human resources; and limited Gift Shop operations.

SERVICE LEAGUE REPORT

Mary Bowron, Chief of Quality and Resource Management presented the Quality Dashboard for the quarter ending December 30, 2020 comparing WHHS statistics to State and National benchmarks. We had Zero MRSA Bloodstream Infections, zero VRE Infections, and zero Central Line Associated Bloodstream Infections this past quarter and this past quarter. Catheter Associated Urinary Tract Infection: Our infection rate was higher than predicted at 1.418 (2 CAUTI). C-Difficile: We were lower than predicted this past quarter with 8 infections. We had no infections following colon surgery which was below the predicted number of infections. We had no infections following abdominal hysterectomy which was below the predicted number of infections. Hand Hygiene was at 85%.

QUALITY REPORT: QUALITY DASHBOARD QUARTER ENDING DECEMBER 31, 2020

Our moderate fall with injury rate was lower than the national rate for the quarter at 2.94. Hospital Acquired Pressure Ulcer rate was below the national rate this past quarter.

We had a higher percent of 30-day medicare pneumonia readmissions compared to the CMS national benchmark (31.7% versus 16.6%). Our 30-day readmission rate

Board of Directors' Meeting March 10, 2021 Page 3

for AMI discharges was below the CMS benchmark (13.2% versus 16.1%). 30-day Medicare Heart Failure readmissions were higher (22.8% versus 21.9%) than the CMS benchmark. Our 30-day Medicare CABG readmission rate was lower (0.0% versus 12.7%) than the CMS benchmark. Our 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (2.7% versus 4.0%). Our 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was higher than the CMS benchmark (23.5% versus 19.6%).

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for January 2021. The average daily census was 181.3 with admissions of 789 resulting in 5,620 patient days. Outpatient observation equivalent days were 179. The average length of stay was 7.49 days; note that there were a few patients who were discharged in January following very long lengths of stay. The case mix index was 1.743. Deliveries were 91. Surgical cases were 286. Joint Replacement cases were 117. Neurosurgical cases were 18. Cardiac Surgical cases were 6. The Outpatient visits were 6,571; Emergency visits were 3,712. Total productive FTEs were 1,381.2. FTEs per adjusted occupied bed were 6.09.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for February 2021. Preliminary information for the month indicated total gross revenue at approximately \$167,409,000. The Average Length of Stay was 6.83. The Average Daily Census was 154.1. It was noted that COVID-19 patients have a significantly higher than average acuity and length of stay. Of the 107 discharges in the month, there were three outliers with lengths of stays at 85, 111, and 247 days. Excluding these, the ALOS was 5.6. There were 4,315 patient days. There were 316 Surgical Cases and 332 Cath Lab procedures at the Hospital. Deliveries were 92. Non-Emergency Outpatient visits were 6,539. Emergency Room visits were 3,077. Total Government Sponsored Preliminary Payor Mix was 71.7%, against the budget of 71.5%. Total FTEs per Adjusted Occupied Bed were 6.59. The Washington Outpatient Surgery Center had 383 cases and the clinics had approximately 15,490 visits.

HOSPITAL OPERATIONS REPORT

• Anthony Baldosano, Certified Nursing Assistant, 6 West, is the March Employee of the Month.

ANNOUNCEMENTS

• Kimberly Hartz gave an update on the Community Vaccination Clinic: 17,645 vaccinations in total (11,549 people vaccinated).

There being no further business, Director Nicholson adjourned the meeting at 8:00 pm.

ADJOURNMENT

DocuSigned by:
William McLolson
William F. Nicholson, M.D.
President

Michael Wallace
Michael J. Wallace
Secretary

DocuSigned by: