

Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors Jacob Eapen, MD William F. Nicholson, MD Bernard Stewart, DDS Michael J. Wallace Jeannie Yee

BOARD OF DIRECTORS MEETING

Wednesday, February 12, 2020 – 6:00 P.M. Conrad E. Anderson, MD Auditorium 2500 Mowry Avenue, Fremont, CA

AGENDA

PRESENTED BY:

I. CALL TO ORDER & PLEDGE OF ALLEGIANCE

Michael J. Wallace Board President

II. ROLL CALL

Dee Antonio District Clerk

III. CONSENT CALENDAR

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made. Michael J. Wallace Board President

A. Consideration of Minutes of the Regular Meetings of the District Board: January 8, 22, and 27, 2020 Motion Required

- B. Consideration of Budgeted Capital Request: Copier Replacement (\$46,322.00)
- C. Consideration of New Privileges for Supervising Physician for Allied Health Professional, Maternal and Fetal Medicine and Urogynecology, and Revised Privileges for Pediatrics, Pediatric Cardiology, Pediatric Allergy, Gynecology, and Obstetrics as proposed by the Medical Executive Committee

IV. COMMUNICATIONS

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board.. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

Board Meeting Agenda February 12, 2020 Page 2

B. Written

From Prasad Kilaru, M.D., Chief of Staff, dated January 27, 2020 requesting approval of Medical Staff Credentialing Action Items Motion Required

V. PRESENTATION

Pediatric Asthma

Simon Lee, M.D.
Medical Director, Pediatric
Hospital Medicine Program
and

Katherine Caldwell, M.D. Pediatric Hospitalist

VI. REPORTS

A. Service League Report

B. Medical Staff Report

C. Hospital Events Report

D. Quality Report:

2020 Antimicrobial Stewardship

Corona Virus

E. Finance Report

F. Hospital Operations Report

PRESENTED BY:

Ruth McGautha Service League

Prasad Kilaru, M.D. Chief of Staff

Kimberly Hartz

Chief Executive Officer

Dianne Martin, M.D. Infectious Diseases

Dianne Martin, M.D. Infectious Diseases

Chris Henry

Vice President & Chief Financial

Officer

Kimberly Hartz

Chief Executive Officer

Motion Required

VII. ACTION ITEMS

A. Consideration of Resolution No. 1206 Resolution of the Board of Directors of Washington Township Health Care District to Authorize the Chief Executive Officer to Take Action Regarding Acquisition of Real Property

B. Consideration of Budget Amendment for FY 2019-2020 Budget for Architectural Fees and Engagement of Architects

VIII. ANNOUNCEMENTS

Kimberly Hartz Chief Executive Officer Board Meeting Agenda February 12, 2020 Page 3

IX. ADJOURNMENT

Michael J. Wallace Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, January 8, 2020 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Jacob Eapen, MD; Bernard Stewart, DDS

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Prasad Kilaru MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, Mary Bowron, John Lee, John Zubiena, Donald Pipkin, Nick Legge, Kimberlee Alvari, Angus Cochran, Rob Lanci, Paul Kozachenko

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: December 11, 16, and 23, 2019
- B. Budgeted Capital Request: OB/OR Surgical Lights (\$125,000.00)
- C. Reappointment to Washington Township Hospital Development Corporation: Ben Sah MD, Russ Blowers, Miro Garcia, Gloria Villasana Fuerniss, and Steven Chan DDS

In accordance with District law, policies, and procedures, Director Stewart moved that the Board of Directors approve the Consent Calendar, items A through C.

Director Nicholson seconded the motion. Roll call was taken:

Michael Wallace – aye William Nicholson, MD – aye Jeannie Yee - aye Jacob Eapen, MD - aye Bernard Stewart, DDS – aye

The motion unanimously carried.

There were no Oral communications.

COMMUNICATIONS: ORAL

The following written communication received from Prasad Kilaru, MD, Chief of Staff, dated December 23, 2019 requesting approval of Medical Staff Credentialing Action Items as follows:

COMMUNICATIONS: WRITTEN

Initial Appointments – Two Year

Aras, Mandar MD PhD; Finn, Siobhan PA-C; Garcia, Ryan PA-C; Lee, Ashley MD; Lucas, Shawn MD; Numdu, Zeba PA-C; Patel, Chirag, DMD MD; Robinson, Ronald MD; Ruby, Rodger DO; Shih, Chia-Ding DPM; Singh, Sarabjot MD; Singh, Tiger Tejpan MD; Wong, Breane PA-C

Temporary Privileges

Garcia, Ryan PA-C; Jamali, Mehrnaz MD; Lucas, Shawn MD; Mundu, Zeba PA-C; Robinson, Ronald MD; Singh, Geeta MD; Singh, Sarabjot MD; Singh, Tiger Tejpal MD; Wong, Breane PA-C

30 Days Extension Request – Application Not Complete Gwalani, Priyanka MD; Patel, Robin MD

Waiver Request

Gadea, William PA-C; Ortlip, Timothy MD

Reappointments – Two Year

Arcilla, Lisa MD; Djavaherian, Caesar MD; Jain, Aditya MD; Lunny, Peter MD; Sehgal, Robit MD; Tsai, Shirley MD; Wang, Albert MD; Wey, Jaclyn MD

<u>Reappointments – One Year</u> Ali, Zulfiqar MD; Beygui, Ramin MD

Transfer in Staff Category
Arcilla, Lisa MD

Completion of Proctoring and Advancement in Staff Category Hiraoka, Toshi MD; Ortlip, Timothy MD; Pfaff, Nora MD

Extension of Proctorship and Provisional Category One-year Gadea, William PA-C; Ortlip, Timothy MD

New Privilege Requests
Jamali, Mehrnaz MD; Singh, Geeta MD

<u>Conflict of Interest Statement Updated</u> Djavaherian, Caesar MD; Jain, Aditya MD; Lunny, Peter MD

<u>Leave of Absence</u> Parmar, Kalgi DPM

Resignations

Bhimani, Meenesh MD; Jones, Maggie MD; Wozniak, Curtis MD

Director Stewart moved for approval of the credentialing action items presented by Dr. Kilaru.

Director Nicholson seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD – aye Jeannie Yee – aye Jacob Eapen, MD - aye Bernard Stewart, DDS - aye

The motion unanimously carried.

Kimberly Hartz introduced Dr. Lawrence Tiglao, Medical Director for the OB Hospitalist Group at Washington Hospital. Dr. Tiglao reviewed WHHS' adoption of the Maternal Mental Health Conditions Education, Early Diagnosis and Treatment Act, passed September 26, 2018. This is a program relating to maternal mental health conditions including, but not limited to, postpartum depression. He reviewed some of the Risk Factors that can lead to postpartum depression (not to be confused for Baby Blues). He explained that screening allows for early detection and noted that WHHS uses the Edinburg Postnatal Depression Scale Tool with the results entered into EPIC. Education information is distributed to all postpartum patients and/or their families.

PRESENTATION New Maternal Health Legislation in California: No Mother Left Behind

Ruth McGautha, President of the Service League, reported on the Service League activities including the presentation of service pins in recognition of Service Hours and Years of Service to date. The Service League has contributed a total 39,738 service hours this year (2019).

SERVICE LEAGUE REPORT

Dr. Prasad Kilaru reported there are 586 Medical Staff members including 360 active members.

MEDICAL STAFF REPORT

The Hospital Calendar video highlighted the following events:

HOSPITAL EVENTS

Past Health Promotions & Outreach Events

Outreach Events included:

• Hand Hygiene presentations for students at Grimmer Elementary School in Fremont.

REPORT
Community Outreach

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- January 16th A Happier You in 2020
- February 4th Stroke Prevention
- February 11th Life After a Stroke
- February 6th Diabetes Matters: Heart Healthy Eating
- February 11 Strategies to Help Lower Your Cholesterol and Blood Pressure

Bay Area Healthier Together

In the month of December, Bay Area Healthier Together's topic was Flu Prevention and the Importance of Flu Vaccination.

HOSPITAL EVENTS REPORT Bay Area Healthier

Washington Hospital Healthcare Foundation

- Girl Scout Troop 31602 made soft scarves to bring some extra comfort and cheer to our patients
- Students from New Haven Memorial High School and the Leos Club of James Logan High School created hand-made holiday cards for Hospital inpatients.
- Employees from Boehringer-Ingelheim donated several hundred toys collected in a toy drive for pediatric patients.
- Bishop Realty employees donated toys.
- December 12th Tree Lighting at the corner of Paseo Padre Parkway and Mowry Avenue.

Together

HOSPITAL EVENTS
REPORT

Washington Hospital Foundation Report

• The Foundation will host the 35th Annual Golf Tournament at Castlewood Country Club on Thursday, May 7, 2020.

Washington Hospital Employee Association, W.H.E.A.

WHEA donated medical supplies, gift cards, and other items to assist the victims of the Kincade Fire in Sonoma County.

HOSPITAL EVENTS REPORT Washington Hospital Employee Association, WHEA

Washington on Wheels

The WOW Mobile Clinic served community members at these locations in December: Family Resource Center, Bay Area Community Services, TCV Food Bank and Thrift Store, and Irvington Presbyterian Church in Fremont and the Union City Family Center in Union City. The total number of community members receiving health care from the WOW van during the month of December was 24.

HOSPITAL EVENTS REPORT Washington on Wheels (W.O.W.) Mobile Health Clinic

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was About WHHS with 24,106 views.

HOSPITAL EVENTS REPORT Internet and Social Media Marketing

InHealth - Channel 78

During the month of December, Washington Hospital's cable channel 78, InHealth, aired these programs:

December Board of Directors Meeting

HOSPITAL EVENTS REPORT InHealth

Events and Announcements

Baby Preston Yang was born at 12:39 am on New Year's Day, the first baby born at Washington Hospital Birthing Center in 2020.

HOSPITAL EVENTS
REPORT
Events & Announcements

Employee of the Month

Patricia Ramirez, Managed Care Coordinator, was named as the December Employee of the Month.

HOSPITAL EVENTS
REPORT
Employee of the Month —
Patricia Ramirez

Kimberly Hartz introduced Christy Hold, Cardiovascular Service Line Director, and Terence Lin, MD, Medical Director for Invasive Vascular Imaging who presented the results of their continuation of the previous Cath Lab 5S exercise. This work became a priority in order to drive continuous improvements in quality, safety, value, and patient experience as well to reduce costs and increase financial strength and sustainability. The problems tackled included current inventory requiring too much space, supplies expiring on the shelf, and staff wasting time looking for supplies. Baselines were established and targets were set. Several physicians were engaged in this exercise. The result was a 17% reduction in the number of inventory line items and a 10% reduction in the value of quality on hand.

LEAN REPORT Improving Cath Lab Procedure Supplies

Mary Bowron, Chief of Quality and Resource Management, presented the Infection Prevention Program for 2020. She began with an introduction to the Infection Prevention Committee and the key program components. She explained how the

QUALITY REPORT: 2020 Infection Prevention Program

data are reported out and reviewed the regulatory updates for 2020 (Joint Commission Hospital National Patient Safety Goals and the Centers for Disease Control/National Healthcare Safety Network). Ms. Bowron reported on the 2019 infection prevention data for CLABSI, Surgical Site Infections, C-Diff, and Hand Hygiene. She identified the focus areas for 2020 and the key improvement strategies for 2020.

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for November 2019. The average daily census was 144.9 with admissions of 869 resulting in 4,347 patient days. Outpatient observation equivalent days were 199. The average length of stay was 4.68 days. The case mix index was 1.499. Deliveries were 117. Surgical cases were 366. Joint Replacement cases were 139. Neurosurgical cases were 25. Cardiac Surgical cases were 9. The Outpatient visits were 7,814 and Emergency visits were 4,237. Total productive FTEs were 1,341.5. FTEs per adjusted occupied bed were 6.21.

FINANCE REPORT

Kimberly Hartz presented the Hospital Operations Report for December 2019. Preliminary information indicated gross revenue for the month at approximately \$176,559,000. The Average Length of Stay of 4.60 and there were 4,566 patient days. There were 365 Surgical Cases and 521 Cath Lab procedures at the Hospital. Deliveries were 147. Non-Emergency Outpatient visits were 7,289. Total FTEs per Adjusted Occupied Bed were 6.81. The Washington Outpatient Surgery Center had 436 cases and the clinics saw approximately 3,380 patients. Total Government Sponsored Preliminary Payor Mix was 69.5%, below the budget of 71.9%. Homeless Patient Total Encounters were 227 with an estimated unreimbursed cost of homeless care of \$619,000 for the month of December..

HOSPITAL OPERATIONS REPORT

None.

ANNOUNCEMENTS

There being no further business, Director Wallace adjourned the meeting at 7:34 pm.

ADJOURNMENT

Michael J. Wallace President Bernard Stewart, DDS Secretary A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, January 22, 2020 in the Board Room, 2000 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:06 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jacob Eapen, MD; Bernard Stewart, DDS

ROLL CALL

Absent: Jeannie Yee

Also present: Kimberly Hartz, Chief Executive Officer; Ed Fayen, Executive Vice President; Chris Henry, Vice President; Stephanie Williams, Vice President; Tina Nunez, Vice President; Paul Kozachenko, Legal Counsel; Nick Kozachenko, Legal Counsel; Gisela Hernandez, Director Community Relations; Dee Antonio, District Clerk

COMMUNICATIONS

There were no oral communications.

There were no written communications.

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

A. Unbudgeted Capital Request: OR-5 Surgical Lights (\$54,000.00)

In accordance with District law, policies, and procedures, Director Stewart moved that the Board of Directors approve the Consent Calendar, item A.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD – aye Jeannie Yee - absent Jacob Eapen, MD - aye Bernard Stewart, DDS – aye

The motion carried.

These reports were deferred to closed session.

REPORTS: SPP&PR and DEVCO FINANCIALS

Kimberly Hartz reported that we would be conducting a community survey. This will be a telephone survey and an email survey.

ANNOUNCEMENTS

Mr. Hartz also reported that Hirsch & Associates conducted a five-day mock Joint Commission Survey in preparation for The Joint Commission survey expected laster this year. Hirsh & Associates will return March 30th for a second mock survey.

In accordance with Health & Safety Code Sections 32106 and California Government Code 54956.8, Director Wallace adjourned the meeting to closed session at 6:10 p.m., as the discussion pertained to a trade secret pursuant to Health & Safety Code section 32106 Facility and Program discussion and a conference with real property negotiators pursuant to Government Code Section 54956.8 for property at 45388 Warm Springs Boulevard, Fremont, CA.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 7:19 p.m. and reported no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 7:19 pm.

ADJOURNMENT

Bernard Stewart, DDS Michael J. Wallace Secretary President

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, January 27, 2020 in the Board Room, Washington Hospital, 2000 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 7:30 a.m.

CALL TO ORDER

ROLL CALL

Roll call was taken. Directors present: William Nicholson, MD; Bernard

Stewart DDS; Jacob Eapen; Jeannie Yee Excused: Michael Wallace

Also present: Jeff Stuart, MD; Prasad Kilaru, MD; Kranthi Achanta, MD; Shakir Hyder, MD; Tim Tsoi, MD; Jan Henstorf, MD; Kimberly Hartz, Chief Executive Officer; Stephanie Williams, Vice President & Chief Nursing Officer Absent:

There were no oral or written communications.

COMMUNICATIONS

Director Nicholson adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Nicholson reconvened the meeting to open session at 8:30 a.m. and reported no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting adjourned at 8:30 a.m.

ADJOURNMENT

Michael Wallace President Bernard Stewart Secretary

Memorandum

DATE:

January 20, 2020

TO:

Kimberly Hartz, Chief Executive Officer

FROM:

Ed Fayen, Executive Vice President

John Lee, Chief Information Officer

SUBJECT:

Copier Replacement

Hospital departments utilize multi-function copier equipment throughout the hospital for printing, scanning and copying data on a day-to-day basis. Each year, the Information Services department reviews service call history, page counts and technology usage for all copiers to identify which equipment needs to be replaced.

This year, we have identified six copiers that need to be replaced. The copiers marked for replacement service various departments including patient accounting, medical imaging and human resources. By replacing older and more problematic copiers we improve the efficiency of operations and allow staff to focus foremost on patient care.

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of hardware for a total amount not to exceed \$46,322.00. This is an approved equipment line item in the 2020 Capital budget.



Memorandum

DATE:

January 20, 2020

TO:

Kimberly Hartz, Chief Executive Officer

FROM:

Jeffrey Stuart, MD, Chief, Medical Staff Services

SUBJECT:

MEC for Board Approval

New Privileges: Supervising Physician for Allied Health Professional, Maternal

& Fetal Medicine, and Urogynecology

Revised Privileges: Pediatrics, Pediatric Cardiology, Pediatric Allergy,

Gynecology, and Obstetrics

The Medical Executive Committee, at its meeting of January 20, 2020, approved the new privileges for Supervising Physician for Allied Health Professional, Maternal and Fetal Medicine and Urogynecology.

The Medical Executive Committee, at its meeting of January 20, 2020, approved the revised privileges for Pediatrics, Pediatric Cardiology, Pediatric Allergy, Gynecology, and Obstetrics.

Please accept this memorandum as a formal request for presentation to the Board of Directors for final approval of the above listed privileges. The privileging criteria are attached.

Washington Hospital Medical Staff

2000 Mowry Avenue • Fremont, CA 94538 (510) 818-7446 • Fax (510) 792-0795 Washington Hospital Healthcare System

Specialty: Supervising Physician - AHP

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Published: 1/9/2020 4:03:44 PM

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a
 particular specialty, the criteria will be outlined under the required qualifications section of each
 privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

Required Qualifications

Qualifications	Licensed M.D. or D.O. with a current unrestricted license from the State of California free of disciplinary or probationary conditions including prohibiting the supervision of Allied Health Professionals. AND Qualified practitioners within any of the Departments of the Medical Staff may apply for privileges contained in this document. The Department Chair or designee is responsible for reviewing the qualifications and making recommendation(s) for this privilege. AND
Membership	The physician should be a member in good standing of the Active or Provisional Active Medical Staff. Meet all requirements for medical staff membership if applicable.
Utilization of AHP in the Hospital Setting	The supervising physician shall not supervise more than (4) four Allied Health Professionals at one time. ####################################

Supervising Physician - AHP

patients independent of the Supervising Physician.

Advanced Practice Professionals may not independently provide patient consultations in lieu of the practitioners' Supervising Physicians. An Advanced Practice Professional may gather data and order tests; however, the Supervising Physician must personally perform the requested consultation within 24 hours (or more timely in the case of any emergency consultation request).

It will be within the discretion of the Emergency Department physician requesting assistance whether it is appropriate to contact an Advanced Practice Professional prior to the Supervising Physician. Advanced Practice Professionals may not independently participate in the emergency on-call roster (formally, or informally by agreement with their Supervising Physicians) in lieu of the Supervising Physician. The Supervising Physician (or his or her covering physician) must personally respond to all calls directed to him or her in a timely manner, in accordance with requirements set forth in this Policy. Following discussion with the Emergency Department, the Supervising Physician may direct an Advanced Practice Professional to see the patient, gather data, and order tests for further review by the Supervising Physician. However, the Supervising Physician must still personally see the patient when requested by the Emergency Department

It will be within the discretion of the Hospital personnel requesting assistance to determine whether it is appropriate to contact an Advanced Practice Professional prior to the Supervising Physician. However, the Supervising Physician must personally respond to all calls directed to him or her in a timely manner. An Advanced Practice Professional may assist his or her Supervising Physician in fulfilling his or her

responsibility to round daily on all inpatients for whom the Supervising Physician is the designated attending physician, as appropriate.

Supporting Documentation Delegation of Services Agreement outlining those specific duties that the PA would be permitted to perform under supervision and outside the immediate supervision and control.

Protocols governing all procedures to be performed by the NP shall state the information to be given to the patient, the technique for the procedure and the follow up care. The minimum content for a protocol governing diagnosis and management as referred to in this section shall include the presence or absence of symptoms, signs, and other data necessary to establish a diagnosis or assessment, any appropriate tests or studies to order, drugs to recommend to the patient, and education to be given the patient.

APP Definitions

Licensed Independent Practitioners practicing at the Hospital are as follows:

1) Nurse Practitioner, 2) Certified Nurse Midwife

Advanced Practice Professionals practicing at the Hospital are as follows:

1) Physician Assistant, 2) Registered Nurse First Assist, 3) Perfusionist

Supervising Physician for Allied Health Professionals	
Description: Supervising Physician accepts full legal and ethical responsibility for the performance of all professional activities of the AHP.	
Request Request all privileges listed below. Uncheck any privileges that you do not want to request.	Dept Chair Rec
Supervising Physician for Allied Health Professionals	
 Review of the first 3 cases of by a physician who has unrestricted Supervising Physician AHP privileges. The proctor not need to be from the same specialty. Review of OPPE data collected related to Supervising AHP. 	does
Acknowledgment of Applicant	
I have requested only those privileges for which I am qualified by education, training, current experience, and demonstrate current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:	:d
A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.	
B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my acti are governed by the applicable section of the Medical Staff Bylaws or related documents.	ions
C. I certify that I have no emotion or physical condition that would affect my ability to perform these privileges.	
D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.	
Practitioner's Signature Date	
Department Chair/Designee Recommendation - Privileges	
I have reviewed the requested clinical privileges and supporting documentation and make the following recommendation(s	;):
Recommend all requested privileges	

Recommend privileges with the following conditions/modifications/deletions (listed below)

Do not recommend any of the requested privileges

Privilege	Condition/Modification/Deletion/Explanation
Department Chair/Designee Recomme Requirements	on - FPPE
	Data
Signature of Department Chair/Designe	Date



Washington Hospital Medical Staff

2000 Mowry Avenue * Fremont, CA 94538 (510) 791-3446 * Fax (510) 792-0795 Washington Township Hospital District

Specialty: Maternal and Fetal Medicine NEW Jan 2020

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

Qualifications	Required Qualifications Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership.
Education/Training	Completion of postgraduate residency program in Maternal Fetal Medicine.
Certification	Board Certified as outlined in the Medical Staff Bylaws.
Clinical Experience (Initial)	Applicant must be able to provide documentation of provision of maternal fetal medicine (at least 25 cases/procedures representative of the scope and complexity of the privileges requested within the previous 24 months.
Clinical Experience (Reappointment)	In addition to meeting the qualifications for reappointment stated in the Medical Staff Bylaws and Polices and Procedures, the member must provide documentation of performance of a minimum of 25 of a variety of the procedures within the core in the previous two years.

Published: 1/9/2020 12:48:58 PM

Maternal and Fetal Medicine NEW Jan 2020

Core Privileges in Obstetrics

Description: Evaluate, diagnose, provide consultation, treat and manage surgical and medical complications of pregnancy (e.g., maternal cardiac, pulmonary, metabolic and connective tissue disorders; as well as fetal malformations, conditions or disease).

Request	Request all privileges listed below. Uncheck any privileges that you do not want to request.	Dept Chair Rec
	Cognative	
	Admission to inpatient care or other level of care	
	Perform history and physical examination	П
posses	Provide consultations and management of patient throughout hospitalization including management of pregnant patients including those with medical, surgical or obstetrical disorders of pregnancy, operative and post-operative care and complications for patients in any state of condition of pregnancy.	
	Order diagnostic studies and tests (including utilization of current diagnostic procedures of obstetrics and gynecology that involve radiology, including ultrasonography, CT scanning and MRI, and nuclear medicine) and interpret results with radiology assistance	
	Procedures	
	Interoperative support to obstetrician as request, including operative first assist	
	Chorionic villi sampling	
П	Diagnostic Laparoscopy	
	Fetoscopy/embryoscopy	
	Genetic Amniocentesis	
П	In Utero Fetal Shunt Placement	
Larran	Obstetrical diagnostic procedures including ultrasonography and other relevant imaging	
No. of Parties	Percutaneous umbilical blood sampling	
Land and Land	Cerclage	Ш
mag d	Level 1 Critical Care Privileges - Can only act as consultant and write orders within the scope of his/her specialty/expertise.	
	FPPE	

Acknowledgment of Applicant

I have requested only those privileges for which I am qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

- A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.
- B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.
- C. I certify that I have no emotion or physical condition that would affect my ability to perform these privileges.

Six direct observation case reviews of a variety of cases within the Core.Evaluation of OPPE data collected for review of competency/performance.

D. Furthermore, I attest that the information I have provided about	
Practitioner's Signature	Date
Department Chair Recommendation - Privileges	
I have reviewed the requested clinical privileges and supporting do	ocumentation and make the following recommendation(s):
Recommend all requested privileges	
Do not recommend any of the requested privileges	
Recommend privileges with the following conditions/mo	adifications/deletions (listed below)
Recommend privileges with the following conditions/inc	amount of the control
Privilege C	Condition/Modification/Deletion/Explanation
Department Chair Recommendation - FPPE Requirements	
Doparation Color of the Color o	
Signature of Department Chair/Designee	Date



Washington Hospital Medical Staff

2000 Mowry Avenue • Fremont, CA 94538 (510) 791-3446 • Fax (510) 792-0795 Washington Township Hospital District

Specialty: Urogynecology New Jan 2020

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a
 particular specialty, the criteria will be outlined under the required qualifications section of each
 privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

	Required Qualifications
Qualifications	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership.
Education/Training	Completion of an ACGME or AOA accredited Residency training program in Obstetrics and Gynecology. AND Completion of an ACGME or AOA fellowship in Female Pelvic Medicine and Reconstructive Surgery.
Certification	Board Certified as outlined in the Medical Staff Bylaws

Clinical Experience (Initial) Applicant must be able to provide documentation of provision of female pelvic medicine and reconstructive surgery (at least 25 cases/procedures) representative of the scope and complexity

Published: 1/9/2020 12:29:06 PM Urogynecology New Jan 2020

of the privileges requested within the previous 24 months.

Clinical Experience (Reappointment)

Published: 1/9/2020 12:29:06 PM

In addition to meeting the qualifications for reappointment stated in the medical Staff Policies and Procedures, the member must provide documentation of performance of a minimum of 25 of a variety of the procedures within the core in the previous two years.

Active/Provisional Staff Only: Of the 25 procedures, 10 must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

Core Privileges in Urogynecology

Description: Evaluate, diagnose, provide consultation, treat and manage pre, intra, post-operative care of treatment of infection, surgical complications and pain management necessary to correct or treat female patients presenting with illnesses, injuries and disorders of the pelvic floor, gynecological or genitourinary system.

Request	Request all privileges listed below. Uncheck any privileges that you do not want to request.	Dept Chair
	Officion any printeges and years and the second and	Rec
п		
	Admit to inpatient care or other level of care	
The same of the sa	Perform history and physical examination	
	Provide consultations and management of patient throughout hospitalization including management of operative and post-operative care and complications.	[]
J. Commont	Order diagnostic studies and tests (including utilization of current diagnostic procedures that involve radiology, including ultrasonography, CT scanning and MRI, and nuclear medicine) and interpret results with radiology assistance.	
	Procedures (This listing includes procedures typically performed by physicians in this specialty. Other procedures that are extensions of the same techniques and skills may also be performed.)	poseers,
	Abdominal sacrocolpopexy (open/laparoscopic)	
I and a second	Anal sphincteroplasty	
	Anterior and/or posterior repairs with mesh or graph	
	Apical suspension	
П	Botulinum toxin injections	
	Colpocleisis	
	Diagnostic and management of pelvic floor dysfunction including operations for its correction (e.g., repair of rectocele, enterocele, cystocele or pelvic prolapse.	
	Fistula repairs (retrovaginal or urinary tract-vaginal)	
	Flap procedures	
	Hysterectomy (vaginal, abdominal, laparoscopic)	J
	Implantable sacral neuromodulation	
	Paravaginal repair (abdominal/vaginal)	
	Retropubic urethropexy/Burch colposuspension (open/laparoscopic)	
	Sacropinous ligament suspension	
J.	Sling procedures	[]
	Urethral bulking agents	
	Uterosacral ligament suspension (high/mid)	
	Ureteral stenting	
	Ureteral surgery	
	FPPE	
☐ Six ☐ Eva	direct observation case reviews of a variety of cases within the Core. luation of OPPE data collected for review of competency/performance.	

I have requested only those privileges for which I am qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

Published: 1/9/2020 12:29:06 PM

Acknowledgment of Applicant

A. In exercising any clinical privileges granted, I am constraine applicable generally and any applicable to the particular situati	IOII.
B. Any restriction on the clinical privileges granted to me is wa are governed by the applicable section of the Medical Staff By	aived in an emergency situation and in such situation my actions laws or related documents.
C. I certify that I have no emotion or physical condition that wo	ould affect my ability to perform these privileges.
D. Furthermore, I attest that the information I have provided ab	
	Date
Practitioner's Signature	Date
Department Chair Recommendation - Privilege	98
	ng documentation and make the following recommendation(s):
Recommend all requested privileges	
Do not recommend any of the requested privileges Recommend privileges with the following condition	ns/modifications/deletions (listed below)
Recommend privileges with the following condition	(C) The data of the control of the c
	2 W. B. W Was / Dolotion/Evolunation
Privilege	Condition/Modification/Deletion/Explanation
•	
Department Chair Recommendation - FPPE Requirements	
	Deb
Signature of Department Chair/Designee	Date



Washington Hospital Medical Staff

2000 Mowry Avenue • Fremont, CA 94538 (510) 791-3446 • Fax (510) 792-0795 Washington Township Hospital District

Specialty: Pediatrics_Revised 2017_2019

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as Core Privileges or Special Privileges.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

经验数据证明的代码	Required Qualifications
Qualifications	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership
Education/Training	Completion of an approved residency training program in Pediatrics approved by the American Board of Pediatrics and Board certification as outlined in the Medical Staff Bylaws.
Continuing Education	Applicant must attest to having completed 50 AMA PRA Category I CME credits within the previous 24 months directly related to the practice of pediatrics (waived for applicants who have completed training during the previous 24 months).
Certification	Current certification through ABMS or AOA Board American Board of Pediatrics in Pediatrics or a sub-board of Pediatrics. Exceptions to this requirement can be found in Bylaws Section 2.2-2.

Clinical Experience (Initial) Applicant must be able to provide documentation of provision of pediatric services (at least 10 cases or procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of pediatric services (at least 10 cases or procedures of a variety of procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Active/Provisional Active Staff Only: Of the 10 cases or procedures, the 10 submitted must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Core Privileges in Pediatrics

Description: Provide treatment or consultative services to patients up to the 18th birthday including the ability to diagnose and manage various medical conditions, illnesses, or injuries. The only exceptions beyond 18 years will be patients under age 21 years who receive ongoing care by a pediatrician. Treatment must be in accordance with established guidelines for age appropriate care for pediatrics and adolescent patients.

Request	Request all privileges listed below.	Dept
Loquost	Uncheck any privileges that you do not want to request.	Chair Rec
Ш		
	Cognitive	
	Admission, rounding, and discharge of hospitalized pediatric patients	
	Consultation in the emergency department	
	Admission, rounding, and discharge of normal newborns	
	Attendance at newborn deliveries	
	Development medical management plans	
	Formulation of differential diagnosis	
	Interpretation of routine laboratory and radiographic studies	
	Order diagnostic studies and tests	
	Perform history and physical examination	
	Administer and assess efficacy of therapeutic interventions	
4,000	Procedures (This listing includes procedures typically performed by physicians in this specialty. Other	
	procedures that are extensions of the same techniques and skills may also be performed.)	
	Head, Eyes, Ears, Nose, Throat (HEENT)	
	Lingual frenotomy	
Laran	Cautery of anterior nares	
	Removal of cerumen	
	Removal of foreign body from cornea, conjunctive, ear, or nose	lance.
	Tympanometry	Loud
	Dermatologic	Promi
	Skin biopsy	
	Incision and drainage of superficial abscess	
	Repair of superficial lacerations	
- Constant	Wart destruction	
	Uncomplicated debridement of a burn or wound	
	Skin tag removal	
	Nail removal	
	Drainage of subungual hematoma	
	Gastrointestinal	
	Gastric Lavage	
	Genitourinary	gamma-
	Circumcision of newborns	
	Suprapubic aspiration	
	Bladder catheterization	
	Medication Administration	
	Subcutaneous, intradermal, intramuscular injection	1 2017 201

	Neurologic		
	Lumbar puncture		
	Orthopedic		
		ting of simple fracture	
	Vascular Access		
	Arterial puncture		
	Venipuncture		
	Umbilical vessel o	catheterization	
	Placement of intra		
	Placement of intra		
			السير
Six re	etrospective case re uation of OPPE data	reper series of a variety of cases within the Core. a collected for review of competency/performance.	
Snecia	l Privilenes. Ca	re of Sick Newborns	
gestatior	nal age.	Qualifications Qualifications Qualifications	
	n/Training	Completion of an approved residency program in Pediatrics with Board certification as outli the Medical Staff Bylaws.	
Clinical E	Experience (Initial)	Applicant must be able to provide documentation of provision of pediatric services (at least cases or procedures) representative of the scope and complexity of the privileges requeste during the previous 24 months.	-
Clinical E (Reappoi	Experience intment)	Applicant must be able to provide documentation of provision of pediatric services (at least cases or procedures) representative of the scope and complexity of the privileges requested during the previous 24 months.	10 d
Addition	al Qualifications	Satisfactory completion of Neonatal Resuscitation Certification course as recommended by American Academy of Pediatrics and American Heart Association and recertification every years.	the two
Request	ŧ	Request all privileges listed below.	Dep
		Uncheck any privileges that you do not want to request.	Cha Red
	1		
1			
	Care of Sick Ne	wborn	PAGENT
	Admit to inpatien	t or other level of care (includes neonatal intensive care unit)	J.
Paradas Transport	Admit to inpatien	t or other level of care (includes neonatal intensive care unit)	
	Admit to inpatient Perform history and Evaluate, diagno life-threatening p	nt or other level of care (includes neonatal intensive care unit) and physician examination use, treat and provide care to newborns presenting with severe and complex useroblems such as respiratory failure, shock, congenital abnormalities and sepsis	
) restant	Admit to inpatien Perform history a Evaluate, diagno life-threatening p Provide consulta	nt or other level of care (includes neonatal intensive care unit) and physician examination use, treat and provide care to newborns presenting with severe and complex problems such as respiratory failure, shock, congenital abnormalities and sepsis ution to mothers with high risk pregnancies	Land of the second
Towards	Admit to inpatient Perform history at Evaluate, diagnoral life-threatening provide consultate Attendance at both provide at bo	and physician examination see, treat and provide care to newborns presenting with severe and complex problems such as respiratory failure, shock, congenital abnormalities and sepsis ation to mothers with high risk pregnancies of the normal newborn and high risk deliveries	Language Control of Co
December 1	Admit to inpatient Perform history at Evaluate, diagnoral life-threatening provide consultate Attendance at both Manage Hyperal	and physician examination see, treat and provide care to newborns presenting with severe and complex problems such as respiratory failure, shock, congenital abnormalities and sepsis ation to mothers with high risk pregnancies of the normal newborn and high risk deliveries	Personal Constitution of the Constitution of t

	specialty. Other procedures that are extensions of the same techniques and skills may also	
	be performed.	
	Cardiac	
	Pericardiocentesis	
laneal .	Gastrointestinal	
	Paracentesis	
	Genitourinary Contraction	
	Suprapubic bladder aspiration	
000007	Hematologic	
	Perform exchange transfusion	
	Neurologic	
	Lumbar puncture	
	Respiratory	
	Management of airway including endotracheal intubation	
	Ventilator management - all modes	
	Thoracentesis	
	Thoracostomy tube placement	
	Continuous positive airway pressure	
	High flow nasal cannula	Li
	Vascular	r
	Insertion and management of umbilical vessel catheters	
	Peripheral vessel catheters	
	Peripherally inserted central catheters (PICC)	
	Percutaneous central venous catheters (PCVC)	
	FPPE	
		16.
∐ Thr	ree retrospective case reviews of a variety of cases within the Core.	
∐ Eva	aluation of OPPE data collected for review of competency/performance.	
Ackno	owledgment of Applicant	
		ted
I have recurrent	equested only those privileges for which I am qualified by education, training, current experience, and demonstra competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:	iou
A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.		
B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.		
C. I cer	tify that I have no emotion or physical condition that would affect my ability to perform these privileges.	
D. Furth	nermore, I attest that the information I have provided about my clinical activity is accurate and true.	
Practitio	ner's Signature Date	
, 140000	··	

Department Chair Recommendation - Privileges

Recommend all requested privi	leges			
Do not recommend any of the r	equested privileges			
Recommend privileges with the	Recommend privileges with the following conditions/modifications/deletions (listed below)			
Privilege	Condition/Modification/Deletion/Explanation			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			
Department Chair Recommendation - FP	PE Requirements			



Washington Hospital Medical Staff

2000 Mowry Avenue • Fremont, CA 94538 (510) 791-3446 • Fax (510) 792-0795 Washington Township Hospital District

Specialty: Pediatric Cardiology Revised Jan 2020

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- **IMPORTANT** If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

Required Qualifications			
Qualifications	Licensed M.D. or D.O.		
Membership	Meet all requirements for medical staff membership.		
Education/Training	Completion of an ACGME or AOA accredited Residency training program in Pediatrics. AND		
	Completion of an ACGME accredited Fellowship training program in Pediatric Cardiology		
Continuing Education	Applicant must attest to having completed 50 AMA PRA Category I CME credits within the previous 24 months directly related to the practice of pediatric cardiology (waived for applicants who have completed training during the previous 24 months).		
Certification	Current certification through ABMS or AOA Board American Board of Pediatrics in Pediatric Cardiology. Exceptions to this requirement can be found in Bylaws Section 2.2-2.		

Published: 1/9/2020 1:21:42 PM

Pediatric Cardiology Revised Jan 2020

Clinical Experience (Initial) Applicant must be able to provide documentation of provision of pediatric cardiology services (at least 20 cases or procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Clinical Experience (Reappointment)

Applicant must be able to provide documentation of provision of pediatric cardiology services (at least 20 cases or procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Active/Provisional Staff Only: Of the 20 cases or procedures, 10 of the cases or procedures must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

AND

If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Core Privileges in Pediatric Cardiology

Description: Evaluate, diagnose, provide consultation, treat and provide comprehensive care to patients up to the 18th birthday with cardiovascular problems, including congenital and rheumatic disease. Evaluation of cyanotic newborn infants; evaluation of cyanotic and acyanotic children and adolescents.

Request	t Request all privileges listed below. Uncheck any privileges that you do not want to request.		
	51,61,651, 61,7 p	Rec	
		Ш	
J.	Admit to inpatient or other level of care		
boon!	Development of plans for short-term and long-term medical management		
Engrand .	Management of preoperative and postoperative care of patients having both closed and open cardiac surgery		
Tongo d	Order diagnostic studies and tests, including utilization of current diagnostic procedures of pediatric cardiology that involve radiology, including ultrasonography, CT scanning and MRI		
	Perform history and physical examination	Lad	
	Evaluation, diagnosis and management of patients with		
9400007	Cardiomyopathy, heart failure, and transplantation in the pediatric patient		
	Collagen vascular disease		
	Congenital heart defects		
	Hypertensive and atherosclerotic heart disease, including hyperlipidemic states		
	Infectious and metabolic conditions		
	Infective endocarditis		
	Kawasaki disease		
	Rheumatic heart disease		
	Level 1 Critical Care Privileges - Can only act as consultant and write orders within the scope of his/her specialty/expertise.	口	
	Procedures – Non-Invasive (includes interpretation where applicable)	<u> </u>	
	Ambulatory ECG monitoring studies		
- Accord	Cardioversion, elective		
	Cardiopulmonary resuscitation		
	Echocardiography (performance and interpretation	Parcel	
	Electrocardiograms		
	Exercise stress testing with ECG monitoring		
	Procedures - Invasive (includes interpretation where applicable) (This listing includes procedures typically performed by physicians in this specialty. Other procedures that are extensions of the same techniques and skills may also be performed.)		
	Angiocardiography		
<u> </u>	Arterial and venous access including central lines		
	Diagnostic cardiac catheterization		
L. ind	Electrophysiologic testing		
	Pacemaker implantation		
	Pericardiocentesis		
П	Therapeutic cardiac catheterization		
	Thoracentesis		

 ☐ Six retrospective case reviews of a variety of cases within th ☐ Evaluation of OPPE data collected for review of competency privileges are granted) 	e Core. //performance (including data from cath lab, if cardiac cath
Acknowledgment of Applicant	
I have requested only those privileges for which I am qualified by current competency I am entitled to perform and that I wish to ex	erdise at washington ricophia. and a
 A. In exercising any clinical privileges granted, I am constrained applicable generally and any applicable to the particular situation 	•
 B. Any restriction on the clinical privileges granted to me is waive are governed by the applicable section of the Medical Staff Bylav 	VS of related doodmonto.
C. I certify that I have no emotion or physical condition that would	d affect my ability to perform these privileges.
D. Furthermore, I attest that the information I have provided about	
Practitioner's Signature	Date
Department Chair Recommendation - Privileges	
I have reviewed the requested clinical privileges and supporting Recommend all requested privileges Do not recommend any of the requested privileges Recommend privileges with the following conditions/	
Privilege	Condition/Modification/Deletion/Explanation
300000000000000000000000000000000000000	
Department Chair Recommendation - FPPE Requirements	

Published: 1/9/2020 1:21:42 PM

i	Pac	10	5	Ωf	E
ı	rac	н	Э	OI	τ

Signature of Department Chair/Designee	Date



Washington Hospital Medical Staff

2000 Mowry Avenue • Fremont, CA 94538 (510) 791-3446 • Fax (510) 792-0795 Washington Township Hospital District

Specialty: Pediatric Allergy Revised Jan 2020

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as Core Privileges or Special Privileges.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

	Required Qualifications
Qualifications	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership
Education/Training	Completion of an ACGME or AOA accredited Residency training program in Pediatrics. AND
	Completion of an ACGME or AOA accredited Fellowship training program in Allergy and Immunology.
Certification	Board certification as outlines in the Medical Staff Bylaws.
Clinical Experience (Initial)	Applicant must be able to provide documentation of provision of pediatric allergy services (at least 10 cases or procedures of a variety of the procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

Published: 1/9/2020 2:07:08 PM

Pediatric Allergy Revised Jan 2020

Clinical Experience (Reappointment)

Published: 1/9/2020 2:07:08 PM

Applicant must be able to provide documentation of provision of pediatric allergy services (at least 10 cases or procedures of a variety of procedures within the core) representative of the scope and complexity of the privileges requested during the previous 24 months.

AND

Active/Provisional Active Staff Only: Of the 10 cases or procedures, the 10 cases or procedures must be performed at Washington Hospital Healthcare System and/or the Washington Outpatient Surgery Center.

AND

If applicable, applicants who hold special privileges must meet the activity requirements as defined in the medical staff documents.

Core P	rivileges in Pediatric Allergy	
Descrip work-up subspec	tion: Provide treatment or consultative services to patients up to the 18th Birthday including admission diagnosis, procedures, and medical care to correct various illnesses or conditions within allergy islatly.	n,
Request	Request all privileges listed below.	Dept
	Uncheck any privileges that you do not want to request.	Chair Rec
No. portion	Admit to inpatient or other level of care	
	Development of plans for short-term and long-term medical management	
	Order diagnostic studies and tests, including utilization of current diagnostic procedures of pediatric allergy that involve radiology, including ultrasonography, CT scanning and MRI	
***************************************	Perform history and physical examination	
	Procedures	
	Prick and intradermal skin testing	
	FPPE	
	luation of OPPE data collected for review of competency/performance.	
Ackno	wledgment of Applicant	
I have red	quested only those privileges for which I am qualified by education, training, current experience, and demonstrate ompetency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:	∍d
A. In exe	ercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules e generally and any applicable to the particular situation.	
B. Any reare gover	estriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my act rned by the applicable section of the Medical Staff Bylaws or related documents.	tions
C. I certi	fy that I have no emotion or physical condition that would affect my ability to perform these privileges.	
D. Furthe	ermore, I attest that the information I have provided about my clinical activity is accurate and true.	
Practitione	er's Signature Date	

Published: 1/9/2020 2:07:08 PM Pediatric Allergy Revised Jan 2020

I have reviewed the requested clinical privileges and supporting documentation and make the following recommendation(s):

Recommend privileges with the following conditions/modifications/deletions (listed below)

Department Chair Recommendation - Privileges

Recommend all requested privileges

Do not recommend any of the requested privileges

Privilege	Condition/Modification/Deletion/Explanation
Department Chair Recommendation - FPPE Requirements	
Signature of Department Chair/Designee	Date

Published: 1/9/2020 2:07:08 PM



Washington Hospital Medical Staff

2000 Mowry Avenue • Fremont, CA 94538 (510) 791-3446 • Fax (510) 792-0795 Washington Township Hospital District

Specialty: Gynecology_Revised Jan 2020

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a
 particular specialty, the criteria will be outlined under the required qualifications section of each
 privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

	Required Qualifications
Qualifications	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership.
Education/Training	Completion of postgraduate residency program in Obstetrics and Gynecology approved by the American Board of Obstetrics/Gynecology.
Certification	Board Certified as outlines in the Medial Staff Bylaws.
Clinical Experience (Initial)	Performance of a minimum of 25 cases of a variety of the procedures within the core in the last two years.
Clinical Experience (Reappointment) Published: 1/8/2020 6:44:31 PM	In addition to meeting the qualifications for reappointment stated in the Medical Staff bylaws and Policies and procedures, the member must provide documentation of performance of at least 25 of Gynecology_Revised Jan 2020

a variety of the procedures within the core in the previous two years.

Core Privileges in Gynecology

Description: Treatment of female patients of all ages presenting with any medical or surgical illness, injury or disorder of the gynecological system.

☐ Perform histor	ient care or other level of care ry and physical examination ultations and management of patient through hospitalization including management of	Rec
Admit to inpati	y and physical examination	
Admit to inpati	y and physical examination	
Perform histor	y and physical examination	
	ry and physical examination	
	ultations and management of nations through hospitalization including management of	
loperative and	post-operative care and complications.	Local
Order diagnos and gynecolog	stic studies and tests (including utilization of current diagnostic procedures of obstetrics gy that involve radiology, including ultrasonography, CT scanning and MRI, and interpret results with radiology assistance	
Procedural		
☐ laparoscopic).	ogical surgery including Colpocleisis, hysterectomy (including abdominal, vaginal and myomectomy and other standard gynecological procedures involving the vulva, a, cervix, uterus, ovaries and fallopian tubes as well as other pelvic procedures	or married
Adnexal surge	ery including ovarian cystectomy, oophorectomy, salpingectomy, and procedures for of ectopic pregnancy	
☐ Diagnostic and	d operative laparoscopy of gynecology system and organs, lysis of adhesions	
Pelvic organ p	prolapse repairs (including colporrhaphy and vaginal suspension)	
Bladder Suspe		
☐ Cystoscopy		
☐ Diagnostic and	d Operative Hysteroscopy	
☐ Diagnostic her	rnia repair without foreign body placement	
Level 1 Critica	al Care Privileges - Can only act as consultant and write orders within the scope of lty/expertise	
	FPPE	
	n case reviews of a variety of cases within the Core.	
Evaluation of OPPE	data collected for review of competency/performance.	
Special Privileges:	Laparoscopy with use of laser	

Education/Training

Completion of an approved residency program including training in laparoscopy with use of laser.

OR

Completion of an educational course specific to this procedure deemed appropriate by the Department of OB/GYN and three (3) cases performed as part of the course or subsequent to the course at another licensed accredited facility or at WHHS with another physician holding the same unrestricted privilege.

Clinical Experience (Initial) See training above

Clinical Experience

Four (4) cases every two (2) years.

Gynecology_Revised Jan 2020

(Reappointment)				
Additional Qualifications	Gynecology Core Privileges			
Request	Request all privileges listed below. Uncheck any privileges that you do not want to request.	Dept Chair Rec		
☐ Laparoscopy wit	h Use of Laser	J.		
	FPPE			
☐ Three direct observation☐ Evaluation of OPPE date				
Special Privileges: Us	se of Argon Beam Laser			
	Qualifications			
Education/Training	Completion of an approved residency program including training in Argon Beam Laser. OR Completion of an educational course specific to lasers deemed appropriate by the Department of Ob/Gyn and three (3) cases performed as part of the course or subsequent to the course at another license accredited facility or at WHHS with another physician holding the same unrestricted privilege.			
Clinical Experience (Initial) None			
Clinical Experience (Reappointment)	None			
Additional Qualifications	Gynecology Core Privileges			
Request	Request all privileges listed below. Uncheck any privileges that you do not want to request.	Dept Chair Rec		
☐ Use of Argon Be	eam Laser	.ves		
	FPPE			
☐ Three direct observatio☐ Evaluation of OPPE da	on case reviews. ata collected for review of competency/performance.			
Special Privileges: L	aparoscopic Vaginal Suspension			
	Qualifications			
Qualifications	Applicant must hold unrestricted Gynecology Core Privileges			
Education/Training	Completion of an approved residency program including training in Laparoscopic Vaginal			

		Suspension. OR	
		Completion of an educational course specific to this procedure deemed appropriate by the Department of Ob/Gyn and three (3) cases performed as part of the course or subsequent to course at another license accredited facility or at WHHS with another physician holding the unrestricted privilege	o the same
Clinical E	xperience (Initial)	See Training above	
Clinical E Reappoi	ixperience ntment)	Four (4) cases every two years	
Request		Request all privileges listed below.	Dept
		Uncheck any privileges that you do not want to request.	Chair Rec
	Laparoscopic Va	ginal Suspension	Toward.
		FPPE	
Evalu		paroscopic Bladder Suspension	
Ороони	n munogeon zu		
Qualificat	tions	Qualifications Applicant must hold unrestricted Gynecology Core Privileges	
Educatio	n/Training	Completion of an approved residency program including training in Laparoscopic Bladder Suspension. OR	
		Completion of an educational course specific to this procedure deemed appropriate by the Department of Ob/Gyn and three (3) cases performed as part of the course or subsequent course at another license accredited facility or at WHHS with another physician holding the unrestricted privilege.	to the same
Clinical E	experience (Initial)	See training above	
Clinical E (Reappoi	Experience ntment)	Four (4) cases every two years.	
Request		Request all privileges listed below.	Dept
		Uncheck any privileges that you do not want to request.	Chair
	1		Rec

Published: 1/8/2020 6:44:31 PM Gynecology_Revised Jan 2020

☐ Three direct observation case reviews.

Evaluation of OPPE data collected for review of competency/performance.

FPPE

Special Prvileges: Use of Morcellator System				
Description: Laparoscopic Morcellator				
	Qualifications			
Education/Training Completion of an educational course specific to this procedure deemed appropriate by the Department of Ob/Gyn. Certification in an approved course for using the Morcellator.				
Clinical Experience (Initial)	Performance of a minimum of four (4) cases in the previous two (2) years.			
Clinical Experience (Reappointment)	Performance of a minimum of four (4) cases in the previous two (2) years.			
Additional Qualifications	Applicant must hold unrestricted Gynecology Core Privileges			
	Request all privileges listed below.	Dept		
Request	Uncheck any privileges that you do not want to request.	Chair Rec		
☐ Three direct observation☐ Evaluation of OPPE dat	n case reviews. a collected for review of competency/performance.			
Acknowledgment of A	Applicant			
I have requested only those current competency I am ent	privileges for which I am qualified by education, training, current experience, and demonstrate itled to perform and that I wish to exercise at Washington Hospital and I understand that:	•d		
A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.				
B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.				
C. I certify that I have no emotion or physical condition that would affect my ability to perform these privileges.				
D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.				
Practitioner's Signature	Date			
Department Chair Po	commendation - Privileges			

I have reviewed the requested clinical privileges and supporting documentation and make the following recommendation(s):

Recommend all requested privileges	Recommend all requested privileges		
Do not recommend any of the requested priv	Do not recommend any of the requested privileges		
Recommend privileges with the following cor	Recommend privileges with the following conditions/modifications/deletions (listed below)		
Privilege	Condition/Modification/Deletion/Explanation		
Department Chair Recommendation - FPPE Requirem	nents		
- Doparation Charles			
Signature of Department Chair/Designee	Date		



Washington Hospital Medical Staff

2000 Mowry Avenue • Fremont, CA 94538 (510) 791-3446 • Fax (510) 792-0795 Washington Township Hospital District

Specialty: Obstetrics_Revised Jan 2020

Delineation of Privileges

Applicant's Name:

Instructions:

- 1. Click the **Request** checkbox to request a group of privileges such as *Core Privileges* or *Special Privileges*.
- 2. Uncheck any privileges you do not want to request in that group.
- 3. When requesting your privileges, please remember you must be able to demonstrate current competency to be granted or to have a privilege renewed.
- 4. Please pay close attention to make sure you submit all required forms (i.e., activity, case logs), as incomplete files cannot be processed.
- 5. Electronically Sign/Date form.

Notes:

- Applicants are not required to apply for all specialty-specific Core Privileges. If requirements exist for a particular specialty, the criteria will be outlined under the required qualifications section of each privilege form.
- Applicants may request privileges that apply to multiple specialties if they qualify.
- IMPORTANT If you have not met the minimum activity requirements for any privileges, do not check the boxes for those privileges.

	Required Qualifications
Qualifications	Licensed M.D. or D.O.
Membership	Meet all requirements for medical staff membership.
Education/Training	Completion of postgraduate residency program in Obstetrics and Gynecology approved by the American Board of Obstetrics/Gynecology.
Certification	Board Certified as outlined in the Medical Staff Bylaws.
Clinical Experience (Initial)	Performance of a minimum of 25 procedures of a variety of the procedures within the core in the last two years.
Clinical Experience (Reappointment)	In addition to meeting the qualifications for reappointment stated in the Medical Staff Bylaws and Polices and Procedures, the member must provide documentation of performance of a minimum of 25 of a variety of the procedures within the core in the previous two years.

Published: 1/8/2020 5:34:42 PM

Obstetrics_Revised Jan 2020

Core Privileges in Obstetrics

Description: Provide treatment of female patients of all ages presenting in any condition of pregnancy, and the medical and surgical treatment of obstetric patients presenting with illness or injury.

Request	Request all privileges listed below. Uncheck any privileges that you do not want to request.	
	Cognative	
and the same of th	Admission to inpatient care or other level of care	
	Perform history and physical examination	
	Provide consultations and management of patient throughout hospitalization including management of pregnant patients including those with medical, surgical or obstetrical disorders of pregnancy, operative and post-operative care and complications for patients in any state of condition of pregnancy.	Long de de la constante de la
erena.	Order diagnostic studies and tests (including utilization of current diagnostic procedures of obstetrics and gynecology that involve radiology, including ultrasonography, CT scanning and MRI, and nuclear medicine) and interpret results with radiology assistance	
	Procedures	
	Emergent and non-emergent spontaneous and operative vaginal delivery	
I.	Complications related to pregnancy and delivery including, but not limited to, treatment of or termination of pregnancy	
	Circumcision of infants	
	Pudenal Block	
	Level 1 Critical Care Privileges - Can only act as consultant and write orders within the scope of his/her specialty/expertise.	
	Caesarean Section	
	Hysterectomy Including Cesarean Hysterctomy	
	Management of TOAC/VBAC	10000
	D & C	
	Cerclage	
	Amniocentesis	
	Salpingectomy, partial or total	
	FPPE	
	lirect observation case reviews of a variety of cases within the Core. uation of OPPE data collected for review of competency/performance.	

Acknowledgment of Applicant

I have requested only those privileges for which I am qualified by education, training, current experience, and demonstrated current competency I am entitled to perform and that I wish to exercise at Washington Hospital and I understand that:

- A. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff Bylaws, policies and rules applicable generally and any applicable to the particular situation.
- B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

C. I certify that I have no emotion or physical condition that would affect my ability to perform these privileges.				
D. Furthermore, I attest that the information I have provided about my clinical activity is accurate and true.				
Pract	itioner	r's Signature	Date	
De	part	ment Chair Recommendation - Privileges		
I hav	e rev	viewed the requested clinical privileges and supporting	documentation and make the following recommendation(s):	
]	Recommend all requested privileges		
		Do not recommend any of the requested privileges		
]_	Recommend privileges with the following conditions/s	modifications/deletions (listed below)	
Priv	ilege		Condition/Modification/Deletion/Explanation	
	J			
-				
I				
Der	artm	nent Chair Recommendation - FPPE Requirements		
•				
<u></u>				
Sign	ature	e of Department Chair/Designee	Date	



WASHINGTON HOSPITAL MONTHLY OPERATING REPORT

December 2019



WASHINGTON HOSPITAL INDEX TO BOARD FINANCIAL STATEMENTS December 2019

Schedule

Reference Schedule Name

Board - 1 Statement of Revenues and Expenses

Board - 2 Balance Sheet

Board - 3 Operating Indicators

Memorandum

DATE:

February 7, 2020

TO:

Board of Directors

FROM:

Kimberly Hartz

SUBJECT:

Washington Hospital – December 2019

Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	December	December	Current 12
	<u>Actual</u>	Budget	Month Avg.
ACUTE INPATIENT:		_	_
Average Daily Census	147.3	158.1	170.1
# of Admissions	977	976	996
Patient Days	4,566	4,901	5,170
Discharge ALOS	4.60	5.02	5.13
OUTPATIENT:			
OP Visits	7,289	6,832	7,892
ER Visits	4,618	4,301	4,435
Observation Equivalent Days – OP	216	164	182

Comparison of December acute inpatient statistics to those of the budget showed a higher level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were higher than budget. Emergency Room visits were above budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were 15.7 below budget. Total productive FTEs for December were 1,263.7, 15.3 above the budgeted level of 1,248.4. Nonproductive FTEs were 31.0 below budget. Productive FTEs per adjusted occupied bed were 5.72, 0.17 above the budgeted level of 5.55. Total FTEs per adjusted occupied bed were 6.81, 0.04 above the budgeted level of 6.77.

3. Income - Schedule Board 1

For the month of December the Hospital realized income of \$2,576,000 from operations.

Total Gross Patient Service Revenue of \$176,599,000 for December was 2.9% above budget.

Deductions from Revenue of \$135,529,000 represented 76.74% of Total Gross Patient Service Revenue. This percentage is below the budgeted amount of 77.60%, primarily due to payor mix.

Total Operating Revenue of \$41,507,000 was \$2,573,000 (6.6%) above the budget.

Total Operating Expense of \$38,931,000 was \$672,000 (1.7%) below the budgeted amount.

The Total Non-Operating Income of \$63,000 for the month includes an unrealized loss on investments of \$56,000 and property tax revenue of \$1,417,000.

The Total Net Income for December was \$2,639,000, which was \$3,313,000 more than the budgeted loss of \$674,000.

The Total Net Income for December using FASB accounting principles, in which the unrealized loss or income on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$2,410,000 compared to a budgeted loss of \$902,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to November 2019.

KIMBERLY HARTZ Chief Executive Officer

KH/CH



WASHINGTON HOSPITAL STATEMENT OF REVENUES AND EXPENSES December 2019 GASB FORMAT (In thousands)

December									YEAR TO DATE					
ACTUAL	FAV BUDGET (UNFAV) VAR			% VAR.			ACT	ΓUAL	BU	IDGET	(UI	AV IFAV) 'AR	% VAR.	
\$ 117,684 58,915	\$ 120,666 50,941	\$	(2,982) 7,974	-2.5% 15.7%	1 2	OPERATING REVENUE INPATIENT REVENUE OUTPATIENT REVENUE		04,504 48,866	\$	718,184 317,590		13,680) 31,276	-1.9% 9.8%	
176,599	171,607		4,992	2.9%	3	TOTAL PATIENT REVENUE	1,0	53,370	1,	,035,774		17,596	1.7%	
(131,876) (3,653) (135,529)	(129,112) (4,062) (133,174)		(2,764) 409 (2,355)	-2.1% 10.1% -1.8%	4 5 6	CONTRACTUAL ALLOWANCES PROVISION FOR DOUBTFUL ACCOUNTS DEDUCTIONS FROM REVENUE	(91,515) (25,620) (17,135)		(779,460) (24,545) (804,005)		12,055) (1,075) 13,130)	-1.5% -4.4% -1.6%	
76.74%	77.60%			•	7	DEDUCTIONS AS % OF REVENUE		77.57%		77.62%				
41,070	38,433		2,637	6.9%	8	NET PATIENT REVENUE	2	36,235		231,769		4,466	1.9%	
437	501		(64)	-12.8%	9	OTHER OPERATING INCOME		2,755		3,012		(257)	-8.5%	
41,507	38,934		2,573	6.6%	10	TOTAL OPERATING REVENUE	2	38,990		234,781		4,209	1.8%	
18,476 5,461 5,032 4,192 1,692 4,078	17,802 7,017 4,601 4,472 1,633 4,078		(674) 1,556 (431) 280 (59)	-3.8% 22.2% -9.4% 6.3% -3.6% 0.0%	11 12 13 14 15	OPERATING EXPENSES SALARIES & WAGES EMPLOYEE BENEFITS SUPPLIES PURCHASED SERVICES & PROF FEES INSURANCE, UTILITIES & OTHER DEPRECIATION		07,509 41,853 30,334 25,682 10,090 24,432		103,743 41,142 28,428 26,873 10,351 24,432		(3,766) (711) (1,906) 1,191 261	-3.6% -1.7% -6.7% 4.4% 2.5% 0.0%	
38,931	39,603		672	1.7%	17	TOTAL OPERATING EXPENSE	2	39,900		234,969		(4,931)	-2.1%	
2,576	(669)		3,245	485.1%	18	OPERATING INCOME (LOSS)		(910)		(188)		(722)	-384.0%	
6.21%	-1.72%				19	OPERATING INCOME MARGIN %		-0.38%		-0.08%				
338 (18) (1,857) 239 1,417 (56)	362 - (2,004) 237 1,400 -		(24) (18) 147 2 17 (56)	-6.6% 0.0% 7.3% 0.8% 1.2% 0.0%	20 21 22 23 24 25	NON-OPERATING INCOME & (EXPENSE) INVESTMENT INCOME REALIZED GAIN/(LOSS) ON INVESTMENTS INTEREST EXPENSE RENTAL INCOME, NET PROPERTY TAX REVENUE UNREALIZED GAIN/(LOSS) ON INVESTMENTS		1,962 436 (11,144) 1,213 8,524 (139)		2,171 - (12,099) 1,306 8,439 -		(209) 436 955 (93) 85 (139)	-9.6% 0.0% 7.9% -7.1% 1.0% 0.0%	
63	(5)		68	1360.0%	26	TOTAL NON-OPERATING INCOME & EXPENSE		852		(183)		1,035	565.6%	
\$ 2,639	\$ (674)	\$	3,313	491.5%	27	NET INCOME (LOSS)	\$	(58)	\$	(371)	\$	313	84.4%	
6.36%	-1.73%		artis vertuaria		28	NET INCOME MARGIN %		-0.02%		-0.16%				
\$ 2,410	\$ (902)	\$	3,312	367.2%	29	NET INCOME (LOSS) USING FASB PRINCIPLES**	\$	(1,592)	\$	(1,721)	\$	129	7.5%	
5.81%	-2.32%					NET INCOME MARGIN %		-0.67%		-0.73%				

^{**}NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



WASHINGTON HOSPITAL BALANCE SHEET

December 2019 (In thousands)

	ASSETS AND DEFERRED OUTFLOWS		December 2019		Audited June 2019		LIABILITIES, NET POSITION AND DEFERRED INFLOWS	December 2019		Audited June 2019	
	CURRENT ASSETS						CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS	\$	33,715	\$	32,099	1	CURRENT MATURITIES OF L/T OBLIG	\$	9,500	\$	8,550
2	ACCOUNTS REC NET OF ALLOWANCES		62,586		68,968	2	ACCOUNTS PAYABLE		16,153		23,784
3	OTHER CURRENT ASSETS		13,945		11,672	3	OTHER ACCRUED LIABILITIES		53,506		53,148
4	TOTAL CURRENT ASSETS		110,246		112,739	4	INTEREST		11,274		11,933
						5	TOTAL CURRENT LIABILITIES		90,433		97,415
	ASSETS LIMITED AS TO USE						LONG-TERM DEBT OBLIGATIONS				
6	BOARD DESIGNATED FOR CAPITAL AND OTHER		158,194		156,039	6	REVENUE BONDS AND OTHER		224,538		224,309
7	GENERAL OBLIGATION BOND FUNDS		31		43	7	GENERAL OBLIGATION BONDS		332,343		335,824
8	REVENUE BOND FUNDS		22,906		18,613						
9	BOND DEBT SERVICE FUNDS		22,303		31,451		OTHER LIABILITIES				
10	OTHER ASSETS LIMITED AS TO USE		9,851		9,779	10	NET PENSION LIABILITY		58,761		63,510
11	TOTAL ASSETS LIMITED AS TO USE		213,285		215,925	11	WORKERS' COMP		7,889		7,750
						12	SUPPLEMENTAL MEDICAL RETIREMENT		35,945		37,299
13	OTHER ASSETS		210,353		199,715						
14	NET PROPERTY, PLANT & EQUIPMENT		703,529		726,001	14	NET POSITION		506,753		506,810
15	TOTAL ASSETS	\$ 1	1,237,413	\$	1,254,380	15	TOTAL LIABILITIES AND NET POSITION	\$	1,256,662	\$	1,272,917
16	DEFERRED OUTFLOWS		58,430		63,460	16	DEFERRED INFLOWS		39,181		44,923
17	TOTAL ASSETS AND DEFERRED OUTFLOWS	\$ 1	1,295,843	\$	1,317,840	17	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$	1,295,843	\$	1,317,840



WASHINGTON HOSPITAL OPERATING INDICATORS December 2019

		Decen	nber				YEAR TO DATE			
12 MONTH AVERAGE	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
						PATIENTS IN HOSPITAL				
170.1 6.0 8.8	147.3 7.0 10.1	158.1 5.3 9.2	(10.8) 1.7 0.9	-7% 32% 10%	1 2 3	ADULT & PEDS AVERAGE DAILY CENSUS OUTPT OBSERVATION AVERAGE DAILY CENSUS NURSERY AVERAGE DAILY CENSUS	152.5 6.1 	155.2 5.3 9.1	(2.7) 0.8 (0.1)	-2% 15% -1%
184.9	164.4	172.6	(8.2)	-5%	4	TOTAL	167.6	169.6	(2.0)	-1%
3.9	2.9	3.5	(0.6)	-17%	5	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.4	3.4	-	0%
5,170	4,566	4,901	(335)	-7%	6	ADULT & PEDS PATIENT DAYS	28,066	28,559	(493)	-2%
182	216	164	52	32%	7	OBSERVATION EQUIVALENT DAYS - OP	1,124	980	144	15%
996	977	976	1	0%	8	ADMISSIONS-ADULTS & PEDS	5,705	5,737	(32)	-1%
5.13	4.60	5.02	(0.42)	-8%	9	AVERAGE LENGTH OF STAY-ADULTS & PEDS	4.90	4.98	(0.08)	-2%
						OTHER KEY UTILIZATION STATISTICS				
1.465	1.441	1.398	0.043	3%	10	OVERALL CASE MIX INDEX (CMI)	1.473	1.468	0.005	0%
150 25 9 200	132 20 14 199	120 26 11 195	12 (6) 3 4	10% -23% 27% 2%	11 12 13 14	SURGICAL CASES JOINT REPLACEMENT CASES NEUROSURGICAL CASES CARDIAC SURGICAL CASES ALL OTHERS	859 145 63 1,180	823 147 62 1,244	36 (2) 1 (64)	4% -1% 2% -5%
384	365	352	13	4%	15	TOTAL CASES	2,247	2,276	(29)	-19
406	521	357	164	46%	16	TOTAL CATH LAB PROCEDURES	2,728	2,138	590	28%
127	147	138	9	7%	17	DELIVERIES	791	802	(11)	-19
7,892 4,435	7,289 4,618	6,832 4,301	457 317	7% 7%	18 19	OUTPATIENT VISITS EMERGENCY VISITS	48,158 26,141	43,947 25,379	4,211 762	10% 3%
						LABOR INDICATORS				
1,344.3 183.4	1,263.7 242.3	1,248.4 273.3	(15.3) 31.0	-1% 11%	20 21	PRODUCTIVE FTE'S NON PRODUCTIVE FTE'S	1,303.4 201.2	1,265.2 202.4	(38.2) 1.2	-3% 1%
1,527.7	1,506.0	1,521.7	15.7	1%	22	TOTAL FTE'S	1,504.6	1,467.6	(37.0)	-3%
5.47 6.22	5.72 6.81	5.55 6.77	(0.17) (0.04)	-3% -1%	23 24	PRODUCTIVE FTE/ADJ. OCCUPIED BED TOTAL FTE/ADJ. OCCUPIED BED	5.72 6.60	5.65 6.56	(0.07) (0.04)	-1% -1%

^{*} included in Adult and Peds Average Daily Census

RESOLUTION NO. 1206

RESOLUTION OF THE BOARD OF DIRECTORS OF WASHINGTON TOWNSHIP HEALTH CARE DISTRICT TO AUTHORIZE THE CHIEF EXECUTIVE OFFICER TO TAKE ACTION REGARDING ACQUISITION OF REAL PROPERTY

WHEREAS, Washington Township Health Care District is a local health care district ("District") which owns and operates a general acute care hospital and provides essential healthcare services to the population residing within the District's political boundaries, including the cities of Fremont, Newark, Union City, parts of South Hayward and Sunol; and

WHEREAS, the Board previously approved the purchase of 45388 Warm Springs Boulevard in Fremont, California (the "Property"); and

WHEREAS, Government Code § 27281 requires a resolution of the Board whereby the Board authorizes one or more officers of the District to accept the grant deed to the Property; and

WHEREAS, the Board desires to authorize the Chief Executive Officer to accept the grant deed on behalf of the District as required by Government Code § 27281, and further to take any and all further actions which are necessary and proper to consummate the purchase of the Property.

NOW, THEREFORE, be it resolved that, the Chief Executive Officer is authorized to accept the grant deed to the Property on behalf of the District and to sign a Certificate of Acceptance, and to take any and all further actions, which in the determination of the Chief Executive Officer are necessary and proper to consummate the purchase of the Property.

Passed and adopted by the Board of Directors of the Washington Township Health Care District this 12th day of February, 2020 by the following vote:

AYES: Michael Wallace, William Nicholson MD, Jeannie Yee, Bernard Stewart

NOES:

ABSENT: Jacob Eapen MD

Michael J. Wallace President, Board of Directors Washington Township Health Care District Bernard Stewart, DDS
Secretary, Board of Directors
Washington Township Health Care District

RESOLUTION NO. 1207

RESOLUTION OF THE BOARD OF DIRECTORS OF WASHINGTON TOWNSHIP HEALTH CARE DISTRICT TO ENGAGE ARCHITECTS AND TO AMEND THE FY 2019-2020 BUDGET TO AUTHORIZE PAYMENT OF ARCHITECTURAL FEES RELATED TO THE MORRIS HYMAN CRITICAL CARE PAVILION INFILL PROJECT

WHEREAS, Washington Township Health Care District is a local health care district ("District") which owns and operates a general acute care hospital and provides essential healthcare services to the population residing within the District's political boundaries, including the cities of Fremont, Newark, Union City, parts of South Hayward and Sunol;

WHEREAS, the Board previously passed Resolution No. 1189, which approved a budget for Fiscal Year 2019-2020;

WHEREAS, the Board previously determined that it would be necessary to build-out in unused shell space in the basement and on the first floor of the Morris Hyman Critical Care Pavilion (the "MHCCP Infill Project") to support the expansion of services offered by the District;

WHEREAS, the first step in completing the MHCCP Infill Project is to hire an architect to design the improvements;

WHEREAS, the Board has not approved a separate budget for the MHCCP Infill Project, and the current budget did not allocate or authorize funds for architectural fees for the MHCCP Infill Project;

WHEREAS, the Chief Executive Officer has informed the Board that it would be in the interest of the District to engage architects in the current fiscal year to begin designing the MHCCP Infill Project;

WHEREAS, the anticipated architectural fees to be paid in connection with the MHCCP Infill Project will not exceed Seven Million Three Hundred Fifty Dollars (\$7,350,000.00);

WHEREAS, of the Seven Million Three Hundred Fifty Dollars (\$7,350,000.00), the Chief Executive Officer anticipates that approximately Five Hundred Thousand Dollars (\$500,000.00) will be spent in the current fiscal year, and has requested that the Board approve an increase to the Fiscal Year 2019-2020 budget by an amount not to exceed Five Hundred Thousand Dollars (\$500,000.00); and

Dollars (\$500,000.00) to cover the cost of architectural fees for the designing of the MHCCP Infill Project that will be spent in the current fiscal year;

NOW, THEREFORE, be it resolved that:

- 1. The Board approves an increase to the budget for the Fiscal Year 2019-2020 budget in an amount not to exceed Five Hundred Thousand Dollars (\$500,000.00);
- 2. The Board authorizes the Chief Executive Officer to enter into an agreement with the architects for the purposes described above; and
- 3. The Chief Executive Officer is hereby authorized to enter into any agreement or contract document necessary to carry out the intent of this Resolution, and to take any and all further actions, which in the determination of the Chief Executive Officer, are necessary and proper to effectuate the intent of this Resolution.

Passed and adopted by the Board of Directors of the Washington Township Health Care District this 12th day of February, 2020 by the following vote:

AYES:

NOES:

ABSENT:

MICHAEL J. WALLACE
President, Board of Directors
Washington Township Health Care District

BERNARD STEWART, DDS Secretary, Board of Directors Washington Township Health Care District