

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, August 14, 2019 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: Bernard Stewart, DDS; William Nicholson, MD; Michael Wallace; Jeannie Yee
Absent: Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Prasad Kilaru MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, Jeff Stuart MD, Kristin Ferguson, Mary Bowron, John Zubiena, David Hayne, Nick Legge, Kimberlee Alvani, Gisela Hernandez, Rob Lanci, Paul Kozachenko, Susan Allen, Nancy Farber, Peter Farber, Richard Valle (Alameda County Supervisor), Carol Dutra-Vernaci (Mayor, Union City), Lily Mei (Mayor, Fremont), Alan Nagy (Mayor, Newark)

Director Stewart individually introduced the following dignitaries who presented Ms. Farber with Proclamations: Richard Valle, Alameda County Supervisor; Carol Dutra-Vernaci, Union City Mayor; Lily Mei, Fremont Mayor; Alan Nagy, Newark Mayor; and a representative from the offices of Senator Bob Weikowski, Assembly Member Kansen Chu, and Assembly Member Dr. Bill Quirk.

PROCLAMATIONS

Director Yee moved for the presentation of the Commendation to Nancy Farber for 35 years of service as an employee of Washington Hospital and 25 years of service as the Chief Executive Officer.

*COMMENDATION
Nancy Farber*

Director Wallace seconded the motion. Director Stewart read the Commendation in its entirety.

Roll call was taken:

Bernard Stewart, DDS - aye
William Nicholson, MD – aye
Michael Wallace – aye
Jeannie Yee - aye
Jacob Eapen, MD – absent

The motion carried.

There was a brief 15-minutes recess and the meeting resumed at 6:41 pm.

Kimberly Hartz introduced Dr. Jacquelyn Chyu, Medical Director for the Washington Prenatal Diagnostic Center, who spoke on the first two years of the program and the services offered to the patients in this community: Advanced 2-dimensional and 3-dimensional fetal ultrasound, Doppler flow studies, Fetal echocardiography, Genetic carrier screening, and Comprehensive genetic counseling. Dr. Chyu virtually introduced the members of the Prenatal Diagnostic Center Team and gave a tour of the PDC office. It was noted that the Center is accredited through June 15, 2022. Dr. Chyu talked about the development of a

*EDUCATION
Washington Prenatal
Diagnostic Maternal &
Fetal Clinic*

competitive and unique service: Chorionic villus sampling to determine the genetic health of the fetus. She spoke about the services provided to our community, specifically speaking on the clef lip/cleft palate guidance program and the management of Intrauterine Growth Restriction. She cited specific patient stories from our Center.

Director Nicholson moved for approval of the minutes of July 2, 10, 22, and 24, 2019.

*APPROVAL OF
MINUTES OF July 2, 10,
22, and 24, 2019*

Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jacob Eapen, MD - absent
Jeannie Yee - aye

The motion carried.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Prasad Kilaru, MD, Chief of Staff, dated July 22, 2019 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Appointments

Lui, Jet MD; Patel, Kavita MD

Reappointments – Two Year

Amendola, Krista MD; Bhimani, Meenesh MD; Castro, Melanie PA-C; Dai, Jing MD; Engers, John MD; Ezzati, Mohammad MD; Ing, Jessica MD; Kiringoda, Ruwan MD; LaRock, Kristi PA-C; Macdonald, Stacie MD; Madderla, Jayanth MD; Marwaha, Dimple DPM; Nguyen, Myleen CCP; Nguyen, Tam MD; Nord, Russell MD; Pang, Donald MD; Patel, Kaveri DO; Penner, Mark DO; Randazzo, Marco MD; Saxton, Kathryn DO; Shariat, Cyrus MD; Su, Robert MD; Tang, Jevon MD; Win, Htay MD; Wood, William MD; Wu, Min-Hsien MD; Yang, Lanshin MD; Yee Kevin MD; Zonner, Steven DO

Reappointments – One Year

Dickler, Neal MD; Erasmus, Desmond MD; Hussain, Karim MD; Reddy, Thirupathi MD; Reen, Gurcharan MD; Schmidt, Bernd MD; Sethi, Saurabh MD

Non-Reappointments – Deemed to Have Resigned

Shah, Mili MD

Transfer in Staff Category

Jhurani, Sonia MD; Larralde, Mark MD; McNaught, William MD; Peela, Bhaskari MD; Satariano, Jennifer NP; Singh, Gurinder DO

Completion of Proctoring and Advancement in Staff Category

Satariano, Jennifer NP; Wood, William MD

New Privilege Requests

Lee, Teng MD

Delete Privilege Requests

Erasmus, Desmond MD; Ing, Jessica MD; Kurkjian, Elizabeth MD; Nord, Russell MD; Reen, Gurcharan MD

Conflict of Interest

Bhimani, Meenesh MD; Dickler, Neal MD; Nord, Russell MD; Pang, Donald MD; Reddy Thirupathi MD

Leave of Absence

Castro, Melanie PA-C

Resignations

Bartis, Steven DPM; Carpenter, Christopher MD; Hamilton, Graham DPM; Holly, Davie MD; Luo, Cindy PA-C; Rikhy, Seema MD

Director Wallace moved for approval of the credentialing action items presented by Dr. Kilaru.

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jacob Eapen, MD - absent
Jeannie Yee - aye

The motion carried.

Ruth McGautha, President of the Service League, reported on the Service League activities, noting that memorial services were held for Margaret (Peg) Tait in July.

*SERVICE LEAGUE
REPORT*

Dr. Prasad Kilaru reported there are 597 Medical Staff members which includes 368 active members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

Past Health Promotions & Outreach Events

Outreach Events included:

- 2019 Central Park Summer Concert Series continues in Fremont
- July 18th – Gratitude and Well Being
- July 21st – Sixth Annual Newark Mariachi Festival
- July 30th-August 1st – Sports Physical Clinics for high school students @ Irvington High School, Fremont
- August 1st – Dining Out Around the World (a Diabetes Matters program)

- 2019 Music at the Grove Summer Concert Series concluded August 2nd.
- August 3rd – Blood Pressure screenings at the Kat Williams Memorial Health & Back 2 School Fair in Newark
- August 6th – Stroke Prevention
- August 10th – Special health fair at Nakamura Clinic in Union City
- August 12th – Stress Management and Self Care (Women's Health: Strategies for Wellness)
- August 13th – Life After a Stroke

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- August 15th – Don't Let Arthritis Slow You Down
- August 21st – Laugh Without Leading: Understanding Female Urinary Incontinence
- August 26th – Depression: More than a State of Mind (Women's Health: Strategies for Wellness)
- August 29th – Learn the Signs and Symptoms of Sepsis
- September 7th – Peripheral Vascular Disease (PVD) Screening (sponsored by Fremont Bank)
- September 9th – Women's Health through the Years: Screenings Key to Aging Well (Women's Health: Strategies for Wellness)

Bay Area Healthier Together

In the month of July, Bay Area Healthier Together's topic was Wound Healing.

*HOSPITAL CALENDAR:
Bay Area Healthier
Together*

Washington Hospital Healthcare Foundation

- The Foundation will host the 33rd annual Top Hat dinner dance on Saturday, October 12th. The proceeds will go towards the support of the Washington Hospital Women's Center with the purchase of 3D mammography equipment. Co-Chairs are: Fremont Police Chief Kimberly Peterson, Drs. Rohit and Seema Sehgal.

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

Board of Directors Report

WTHCD Board Members attended the State of the City Address delivered by the Honorable Carol Dutra-Vernaci, Mayor of Union City on July 25th and the Masonic Homes of California's Luminary Caregiver Awards Dinner on July 27th.

*WASHINGTON
TOWNSHIP BOARD OF
DIRECTORS REPORT*

WHEA

WHEA donated 80 backpacks and \$135 gift cards, several bags of school supplies and two boxes of personal hand sanitizers to SAVE and Abode. One August 3rd and 4th, WHEA held their fundraiser during the Fremont Festival of the Arts, raising \$3,974.

*WASHINGTON
HOSPITAL EMPLOYEE
ASSOCIATION (WHEA)*

Washington on Wheels

The WOW Mobile Clinic was out of commission for multiple days in July, but still served community members at these locations: the Family Resource Center in Fremont; Union City Family Center in Union City; and the Viola Blythe Community Services Center in Newark. The total number of community members receiving health care from the WOW van during the month of June was 12.

*WASHINGTON ON
WHEELS (W.O.W.)
MOBILE HEALTH
CLINIC*

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 39,775 views.

*HOSPITAL CALENDAR:
Internet and Social Media
Marketing*

InHealth - Channel 78

During the month of June, Washington Hospital's cable channel 78, InHealth, aired these programs:

- Diabetes Conversations
- July Board of Directors Meeting

*HOSPITAL CALENDAR:
InHealth*

Employee of the Month

John Bell, Desktop Support Lead and Supervisor was the July Employee of the Month.

*HOSPITAL CALENDAR:
Employee of the Month --
John Bell*

Kimberly Hartz introduced Carolyn Crosby, MSN and Kelly Franklin, MSN who spoke on enabling Lean management at the Front Line. It was noted that since their Lean journey began in September 2017, 39 staff and 13 physicians have participated in Lean workshops. Ms. Crosby and Ms. Franklin talked about the characteristics of daily management and using the daily huddles to enable awareness among the staff, using leaders as teachers. Ms. Crosby reviewed their use of problem solving metrics and the recognition of staff engagement and satisfaction.

*LEAN UPDATE
Developing a Daily
Management System in
OB*

Mary Bowron, Chief of Quality and Resource Management presented the Quality Dashboard for the quarter ending June 30, 2019 comparing WHHS statistics to State and National benchmarks. Venous Thromboembolism: VT Prevention went to 95% and ICU VT Prevention rose to 100%. Stroke: Our performance was perfect for Stroke Education. Discharge Meds to Prevent Clots remained 100% and Rehab Assessment was rose to 100% this quarter. Central Line Associated Bloodstream Infections: Our infection rate was higher than predicted. C-Difficile: We were lower than predicted this quarter. We had one MRSA Bloodstream Infection this past quarter. Five out of the last six quarters we had no VRE infections, which was better than our internal benchmark. We had one infection following colon surgery which was equal to the predicted number of infections. We had no infections following abdominal hysterectomy which was below the predicted number of infections. Our moderate fall with injury rate was slightly above the national rate for the quarter.

*QUALITY REPORT:
Quality Dashboard
Quarter Ending June
2019*

The National Patient Safety Goals were reviewed. The Hand Off Communication was 100%, better than the Joint Commission Goal of 90% for the last quarter, as

well as over the past two years. Patient Identification was at 100% compliance in the last quarter. The Procedure Time Out was at 100% compliance. Hand Hygiene was at 84.7%.

We had a higher percent of 30-day medicare pneumonia readmissions compared to the CMS national benchmark (22.2% versus 16.7%). 30-day CHF readmissions were higher (22.8% versus 21.7%). Our 30-day readmission rate for AMI discharges was higher than the CMS benchmark (33.3% versus 16.0%).

Chris Henry, Chief Financial Officer, presented the Finance Report for June 2019. The average daily census was 174.0 with admissions of 1,024 resulting in 5,250 patient days. Outpatient observation equivalent days were 160. The average length of stay was 5.08 days. The case mix index was 1.490. Deliveries were 118. Surgical cases were 375. Joint Replacement cases were 151. Neurosurgical cases were 21. Cardiac Surgical cases were 7. The Outpatient visits were 7,294 and Emergency visits were 4,487. Total productive FTEs were 1,553.8. FTEs per adjusted occupied bed were 6.18.

FINANCE REPORT

Kimberly Hartz presented the Hospital Operations Report for July 2019. Preliminary information indicated gross revenue for the month at approximately \$171,092,000. The Average Length of Stay of 4.99 and there were 5,484 patient days. There were 416 Surgical Cases and 411 Cath Lab procedures at the Hospital. Deliveries were 137. Non-Emergency Outpatient visits were 8,096. Total FTEs per Adjusted Occupied Bed were 6.01. The Washington Outpatient Surgery Center had 486 cases and the clinics saw approximately 3,304 patients. Total Government Sponsored Preliminary Payor Mix was 72.5%, above the budget of 72.0%. Homeless Patient Total Encounters were 187 with an estimated unreimbursed cost of homeless care of \$601,000.

*HOSPITAL
OPERATIONS REPORT*

In accordance with District Law, Policies and Procedures, Director Yee moved that the Board of Directors authorize the Chief Executive Officer to proceed with the necessary contracts to complete the 5 West Improvements for an amount not to exceed \$250,000.

*CONSIDERATION
IMPROVEMENTS TO 5-
WEST*

Director Nicholson seconded the motion.

Roll call was taken:
Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jeannie Yee - aye
Jacob Eapen, MD – absent

The motion carried.

In accordance with Health & Safety Code Section 32106 and Government Sections 54957 and 54956.9(d)(2), Director Stewart adjourned the meeting to closed session

*ADJOURN TO CLOSED
SESSION*

Board of Directors' Meeting

August 14, 2019

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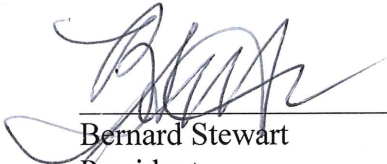
at 8:29 pm, as the discussion pertained to Hospital trade secrets, personnel matters, and Risk Management.

Director Stewart reconvened the meeting to open session at 8:56 pm and reported no action was taken in closed session.

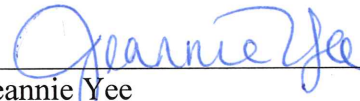
*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Stewart adjourned the meeting at 8:56 pm.

ADJOURNMENT



Bernard Stewart
President



Jeannie Yee
Secretary