

# Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 • (510) 797-1111

Nancy Farber, Chief Executive Officer

Board of Directors Patricia Danielson, RHIT Jacob Eapen, M.D. William F. Nicbolson, M.D. Bernard Stewart, D.D.S. Michael J. Wallace

# **BOARD OF DIRECTORS' MEETING**

Wednesday, August 13, 2014 – 6:00 P.M. Conrad E. Anderson, MD Auditorium

AGENDA

### **PRESENTED BY:**

# I. CALL TO ORDER & PLEDGE OF ALLEGIANCE

II. ROLL CALL

### **III. EDUCATION SESSION:**

WHHS Intensivist Program: Patient and Family Centered Care Bernard Stewart, DDS Board Member

Christine Flores Executive Assistant

Carmencita Agcaoili, MD Medical Director, Intensivist Program

Daniel Sweeney, MD Assistant Medical Director, Intensivist Program

Motion Required

### IV. CONSIDERATION OF MINUTES

July 9, 21, 23, and 28, 2014

### V. COMMUNICATIONS

- A. Oral
- B. Written

From Peter Lunny, MD, Chief of Staff, dated July 28, 2014 requesting approval of Medical Staff Credentialing Action Items

C. Discussion of response to the 2013-2014 Alameda County Grand Jury Final Report Motion Required

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#### VI. **INFORMATION**

- Gail Tomita Service League Report Α. B. Medical Staff Report C. Hospital Calendar D. **Construction Report** E. Quality Report
  - Intensivist Program
- F. **Finance Report**
- G. Hospital Operations Report

#### VII. **ACTION**

- A. Consideration of Supplementation of the Security System
- B. Consideration of taking a position on Proposition 46 on the November 2014 California Statewide Ballot

### VIII. ADJOURN TO CLOSED SESSION

In accordance with Section 1461, 1462, 32106 and 32155 of the California health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, portions of this meeting may be held in closed session.

- HUMAN RESOURCES A. Discussion of Human Resources Matter, pursuant to California Government Code Section 54956.
- Β. **RISK MANAGEMENT** Conference regarding Risk Management Matters, pursuant to Health & Safety Code Section 32155. Discussion of Claims

### **PRESENTED BY:**

Service League President

Peter Lunny, MD Chief of Staff

Nancy Farber Chief Executive Officer

Ed Fayen, Senior Associate Administrator

Mary Bowron, DNP, RN, CIC Senior Director of Quality & Resource Management

Chris Henry Chief Financial Officer

Nancy Farber Chief Executive Officer

William Nicholson, MD **Board Member** 

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Liabilities pending and anticipated litigation, pursuant to Government Code Section 54956.

 C. STRATEGIC PLANNING Discussion of Hospital Trade Secrets applicable to institution of new hospital services and facilities. No action will be taken, pursuant to Health & Safety Code Sections 1461, 1462 and 32106 and Government Code Section 54954.5(h). Likely date of release of information to be public: February 2015

# D. EMERGENCY ITEMS

Emergency situations may be discussed in Closed Session if agreed to by a 2/3 vote of the members of the Board present, or by a unanimous vote of the Board members present, pursuant to California Government Code Sections 54956.6 and 54957(a).

### IX. RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

Bernard Stewart, DDS Board Member

### X. ADJOURNMENT

Bernard Stewart, DDS Board Member

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Mr. Brown reported on the Support, Opposition & What is at Issue with Prop. 46 discussing who supports it, the diverse opposition, and what is really at issue with Prop 46. Mr. Brown continued and noted that according to the California's independent legislative analyst, Prop. 46 will increase health care costs across all sectors by 9.9 billion annually and changes to Medical Injury Compensation Reform Act could increase state and local government health care costs by hundreds of millions of dollars annually. According to the California Medical Association, Prop 46. Will reduce access and jeopardize people's ability to see their trusted doctor as well as threatening the privacy of personal prescription drug	-
information.	and the second sec
Director Danielson moved for approval of the minutes of June 11, 16, 23, and 25, 2014. Director Nicholson seconded the motion. Roll call was taken: Bernard Stewart, DDS - aye William Nicholson, MD - aye Patricia Danielson, RHIT - aye Jacob Eapen, MD – aye Michael Wallace – aye	APPROVAL OF MINUTES OF JUNE 11, 16, 23, AND 25, 2014
The motion unanimously carried.	
Kent Joraanstad, Chief of Rehab and Education Services presented the 4H Junior Livestock Auction held at the 2014 Alameda County Fair.	COMMUNICATIONS ORAL
This year, Mr. Joraanstad purchased 7 market hogs and 3 market lambs on behalf of Washington Hospital. The livestock will be processed and served to patients and the staff at the hospital.	
The following written communication was received from Peter Lunny, M.D., Chief of Staff, dated June 23, 2014, requesting approval of Medical Staff Credentialing Action Items as follows: <u>Appointments:</u> Bhanot, Preete, MD; Jha, Ritesh, MD; McGuire, James, MD; Molitorisz, Silvia MD; Monticelli, Alisa, MD; Rose, Jack, MD; Sun, Yao, MD; Thiara, Randeep, MD; Walther, Ako, MD: Wang, Sean X., MD	COMMUNICATIONS WRITTEN
Reappointments: Asfour, Fareed Ramzi, MD; Becker, Robert, MD; Bell, David, MD; Boyer, Barbara L., DO; Eichbaum, Eldan B., MD; Eriksen, Lief D., MD; Frey, Marietta, MD; Herscu, Gabriel, MD; Ho, Helen W., MD; Kong, Li Kuo., MD; Kunwar, Sandeep, MD; Lee, Jay J., MD; Lee, Sang H., MD; Leiphart, Victoria M., MD; Lenchner, Jeffrey B., MD; McCabe, Robert, MD; McMillan, Donna., MD; Navarro, Richardo, MD; Patel, Hemant D., MD; Robbins, Allison B., MD; Treynor, Elizabeth Childs, MD; Unson, Dennis S., MD; Yun, Romy., MD	
Transfer in Staff Category: Asfour, Fareed Ramzi, MD; Frey, Marietta, MD; Kong, Li Kuo, MD; Lee, Sang H., MD; McCabe, Robert, MD.	
Completion of Proctoring & Advancement in Staff Category:	

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Whelan, Joelle, PA-C	
New Privilege Requests Nixon, Bruce, MD and Upender, Sunil, MD	
<u>Resignations:</u> Klein, Michael, MD; Lai, Nga, PA-C; Shimotsu, Victoria, MD.	
Director Wallace moved for approval of the credentialing action items. Director Nicholson seconded the motion. Roll call was taken: Bernard Stewart, DDS - aye William Nicholson, MD - aye Patricia Danielson, RHIT - aye Jacob Eapen, MD – aye	
Michael Wallace – aye The motion unanimously carried.	
Gail Tomita, Service League President presented the Service League Report and noted we have received renewal applications from scholarships awarded in previous years. Ms. Tomita shared a letter one student wrote on her current career goals and student status and noted that all winners contacted were very appreciative of the support they received.	SERVIĈE LEAGUE REPORT
Dr. Lunny reported there are 509 Medical Staff members.	MEDICAL STAFF REPORT
<ul> <li>The H ospital Calendar video highlighted the following events:</li> <li>On Thursday, June 19th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented on Medicare to the Seniors in Retirement (SIRS) group, at the Newark Pavilion; 90 people attended.</li> <li>On Saturday, June 21st, Washington Hospital participated in the Tropics Senior Health and Resource Fair in Union City. Lorie Roffelsen, Registered Dietitian presented information on nutrition and diabetes; 180 people attended.</li> <li>Upcoming Health Promotions &amp; Community Outreach Events</li> <li>The 2014 Central Park Summer Concert Series kicks off on Thursday, July 10th. Washington Hospital is the co-presenting sponsor. All concerts are held at the Central Park Performance Pavilion on Thursdays from 6:00 to 8:00 pm and are free and open to the public. Washington Hospital will be providing health information and health screenings during this 6-week concert series.</li> </ul>	HOSPITAL CALENDAR: Community Outreach
On July 19th, Washington Hospital and the Taylor McAdam Bell Neurosciences Institute will host the Seventh Bay Area Symposium on Advances in Neurosciences. World-class neurologists, neurosurgeons, radiation oncologists and other health care professionals will be speaking at the Symposium. Nationally and internationally recognized experts will discuss a wide range of topics focused on	

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Oncologist, and Dr. Moses Taghioff, neurosurgeon.	
Washington Hospital Healthcare Foundation Report On October 11, the Washington Hospital Healthcare Foundation will host the 28th annual Top Hat dinner dance. This year's gala will be co-chaired by Rod Silveira and Skip Turner, the owners of Professional Home Care Associates and Neurosport, and Dr. Jan Henstorf, Chief Medical Information Officer at Washington Hospital. The trustees of the Foundation have designated the proceeds from this year's Top Hat gala towards the Washington Special Care Nursery, which is affiliated with UCSF Benioff Children's Hospital San Francisco. This	HOSPITAL CALENDAR: Washington Hospital Foundation Report
unit in the hospital cares for babies born prematurely or with life-threatening conditions. Funds from the gala will support patients' families and provide technology upgrades.	
Washington Hospital Employee Association, W.H.E.A.	HOSPITAL CALENDAR:
WHEA selected a winner of the annual \$2,000 Don Pickinpaugh Memorial Scholarship. Kaitlin Kopecki, daughter of Suzanne Kopecki in patient accounting, will attend Cal State University Fullerton in the fall majoring in Communications and Business. Kaitlin will receive her award on July 30th during a special reception. Also during the month of June, the Washington Hospital Employee Association donated tickets for the Oakland A's vs. Boston Red Sox baseball game	Washington Hospital Employee Association, W.H.E.A.
to families from Abode Services. <u>The Washington Township Healthcare District Board of Directors Report</u> In the past month, district board members represented Washington Township	
Health Care District at the Union City Chamber of Commerce's Spirit Awards Luncheon on June 13th and at the Newark Chamber of Commerce's Celebrating Business Luncheon on June 19th.	HOSPITAL CALENDAR: Washington Township Healthcare District Board of Directors Report
Washington On Wheels Mobile Health Clinic, W.O.W.	
During the month of June, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Senior Center, the Fremont Family Resource Center, the Silliman Activity Center in Newark and the New Haven Adult School and the Ruggeri Senior Center in Union City.	HOSPITAL CALENDAR: Washington On Wheels Mobile Health Van
The W.O.W. Clinic also provided health care services to the students and families at Brier Elementary School in Fremont and Schilling Elementary in Newark.	
Washington On Wheels kicked off the Summer's free glucose screenings at the Newark Gardens, the Newark Senior Center, the Niles Canyon Mobile Home Estates, the Ruggeri Senior Center, and at all other scheduled sites. W.O.W. provided 201 screenings in June and found two people that were unaware of their elevated blood glucose. They are undergoing further testing and treatment for Diabetes.	
The total number of community members receiving healthcare from the Washington On Wheels Clinic during the month of June was 265.	

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# **Internet Marketing**

There were over 42,270 visits to the hospital website in the month of June. The hospital's Physician Finder section was the most viewed webpage with 12,682 page views, followed by the Volunteers section with 10,798 and the Employment section with 9,617 page views. The About WHHS section had 7,28 views and the Women's Health and Pregnancy with 2,233.

# InHealth - Channel 78

During the month of June, Washington Hospital's cable channel 78, InHealth, taped new programming including the June Board of Directors meeting, and a Diabetes Matters Program titled "Healthy or Hoax: Smart Food Choices."

On March 26, 2014, the Congressional Subcommittee on Oversight and Investigations held a hearing entitled "Where Have All the Patients Gone? Examining the Psychiatric Bed Shortage." The hearing examined the shortage of beds reserved for psychiatric patients and the strain it exerts on the seriously mentally ill throughout our communities, in the form of homelessness, as well as increased contact with law enforcement and the criminal justice system.

While the hearing took place in Washington DC, it's an important issue that has a local impact. Portions of the hearing will air on InHealth with an introduction provided by Nancy Farber, Chief Executive Officer of Washington Hospital, as she helps localize the conversation about this issue to Southern Alameda County and begins to educate the residents of the District about the critical shortage of inpatient psychiatric beds and mental health resources.

# **Employee of the Month**

Employee of the Month	
Cathy began her employment at Washington Hospital in 1989. During her 24+ year tenure with WHHS, Cathy has worked in a variety of areas in Human Resources such as Employment, Recruitment, Employee Selection, Contract Interpretation, Compensation and HRIS. Cathy now mostly works in Employment and has been described as a subject matter expert in the area of contract. Cathy has never been late and has not missed a single day within the last five years.	HOSPITAL CALENDAR: Employee of the Month – Cathy Barry
Ms. Farber introduced Ed Fayen, Senior Associate Administrator. Mr. Fayen presented a construction update starting with the parking garage noting the parking garage went to the planning commission of the City of Fremont during the second week of June. There was a request from the planning commission that we change the monolithic structure that is presented to the Bart riders. The use permit was approved without any conditions and the heliport is on the roof of the garage.	CONSTRUCTION REPORT Construction Update
Nancy Farber introduced Mary Bowron, Senior Director of Quality & Resource Management. Ms. Bowron presented the Joint Commission Targeted Solutions Tools (TST) for Hand Hygiene. Ms. Bowron discussed the renewed focus on hand hygiene, the background, the Joint Commission targeted solutions programs, goals, program components, and reasons for non-compliance. Ms. Bowron went on to discuss the Washington Hospital Hand Hygiene Program covering the elements, methodology, exceptions, program timelines, quality improvement results, and the sustainability plan which includes maintaining and measuring performance over	<i>QUALITY REPORT</i> <i>The Joint Commission</i> <i>Targeted Solutions Tool</i> <i>(TST) for Hand Hygiene</i>

Internet Report

HOSPITAL CALENDAR:

HOSPITAL CALENDAR: InHealth ----

time, ongoing feedback to managers, training of additional observers, sharing date				
and staff education, continuing to encourage patient feedback and involvement of				
the community.				
Chris Henry, Chief Financial Officer, presented the Finance Report for May 2014.	FINANCE REPORT			
The average daily census was 154.4 with admissions of 969 resulting in 4,787				
patient days. Outpatient observation equivalent days were 227. The average				
length of stay was 4.86 days. The case mix index was 1.595. Deliveries were 159.				
Surgical cases were 339. Joint Replacement cases were 90. Neurosurgical cases				
were 28. Cardiac Surgical cases were 8. The Outpatient visits were 7,277 and				
Emergency visits were 4,451. Total productive FTEs were 1,209.0. FTEs per				
adjusted occupied bed were 6.55.				
Ms. Farber presented the Hospital Operations Report for June. There were 905	HOSPITAL OPERATIONS			
patient admissions with an average daily census of 146. This was lower than the	REPORT			
budget of 915 admissions and 12.8% below the budgeted average daily census of				
167. Preliminary information indicated inpatient revenue for the month of June at				
approximately \$117,000,000; 55.8% was Medicare and 20.7% was Medi-Cal, for a				
total of 76.5% in government program revenue. There were 129 deliveries in the				
Hospital resulting in 282 baby days. There were 328 surgical cases at the Hospital				
and 577 cases at the Outpatient Surgery Center. The Emergency Room saw 4,226	-27			
patients. The clinics saw approximately 3,485 patients. FTEs per Adjusted				
Occupied Bed were 6.86.				
Occupied Bed were 0.80.				
In accordance with District Law, Policies and Procedures, Director Danielson	APPROVAL OF MEDICAL			
moved for approval of the proposed Pediatric Surgery Privileges. Director Wallace	STAFF PROPOSED			
	PEDIATRIC SURGERY			
seconded the motion.	PRIVILEGES			
Roll call was taken:				
Bernard Stewart, DDS - aye				
William Nicholson, MD - aye				
Patricia Danielson, RHIT - aye				
Jacob Eapen, MD – aye				
Michael Wallace – aye				
The motion unanimously carried.				
In accordance with District Law, Policies and Procedures, Director Danielson	APPROVAL OF			
moved for the Board of Directors to confirm the Chief Executive Officer's	EMERGENCY REPAIRS			
emergency approval to initiate the purchase and installation of an additional HVAC	OF THE CLINICAL LAB'S			
	AIR CONDITIONING			
system in the Clinical Lab Department for an amount not to exceed \$51,000. This	SYSTEM			
project was not included in the Fiscal Year 2014-2015 Capital Budget. Director				
Wallace seconded the motion				
Roll call was taken:				
Bernard Stewart, DDS - aye				
William Nicholson, MD - aye				
Patricia Danielson, RHIT - aye				
Jacob Eapen, MD – aye				
Michael Wallace – aye				
The motion unanimously carried.				
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In accordance with Health & Safe	ADJOURN TO CLOSED SESSION	
Government Code Section 54954		
	discussion pertained to Hospital trade secrets,	
human resources matters and risk	t management.	
Director Stawart reconvened the	meeting to open session at 8:47p.m. and reported	RECONVENE TO OPEN
no action was taken in closed ses		SESSION & REPORT ON
no action was taken in closed ses	51011.	CLOSED SESSION
	Director Stewart adjourned the meeting at	ADJOURNMENT
8:47p.m.		
Bernard Stewart, DDS	William Nicholson, MD	
President	Secretary	
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A meeting of the Board of Directors of the Washington Township Health Care	CALL
District was held on Monday, July 21, 2014 in the Boardroom, Washington	TO
Hospital, 2000 Mowry Avenue, Fremont, California. Director Stewart called the	ORDER
meeting to order at 6:06 p.m. and led those present in the Pledge of Allegiance.	
	DOLL
Roll call was taken. Directors present: Bernard Stewart, DDS; William	ROLL CALL
Nicholson, MD; Patricia Danielson, RHIT; Jacob Eapen, MD; Michael Wallace.	CALL
Also present: Nancy Farber, Chief Executive Officer; Kimberly Hartz, Senior	
Associate Administrator; Ed Fayen, Senior Associate Administrator; Chris	
Henry, Associate Administrator; Stephanie Williams, Associate Administrator;	
Bryant Welch, Associate Administrator; Brian Smith, MD; Diane Martin, MD;	
Catherine Bartling, District Clerk.	
	A Contraction of the second
There were no oral or written communications.	CÔMMUNICATIONS
In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and	ADJOURN TO
Government Code Section 54954.5(h) Director Stewart adjourned the meeting to	CLOSED SESSION
closed session at 6:07 p.m., as the discussion pertained to Hospital trade secrets,	
Human Resources matters and Risk Management.	
Director Stewart reconvened the meeting to open session at 7:30 p.m. and	RECONVENE TO OPEN SESSION &
reported no action was taken in closed session.	REPORT ON
	CLOSED SESSION
There being no further business, Director Stewart adjourned the meeting	ADJOURNMENT
at 8:02 p.m.	
Bernard Stewart, DDS William F. Nicholson, MD	
President Secretary	

A meeting of the Board of Directors of the Washington Township Health Care	CALL
District was held on Wednesday, July 23, 2014 in the Boardroom, Washington	TO ORDER
Hospital, 2000 Mowry Avenue, Fremont, California. Director Stewart called the	
meeting to order at 6:05 p.m. and led those present in the Pledge of Allegiance.	1
Roll call was taken. Directors present: Bernard Stewart, DDS; William	ROLL
Nicholson, MD; Patricia Danielson, RHIT; Jacob Eapen, MD; Michael Wallace	CALL
Also present: Nancy Farber, Chief Executive Officer; Kimberly Hartz, Senior	
Associate Administrator; Ed Fayen, Senior Associate Administrator; Chris	
Henry, Associate Administrator; Stephanie Williams, Associate Administrator;	
Tina Nunez, Associate Administrator; Bryant Welch, Associate Administrator;	
Albert Brooks, MD; Carlo Coppo; Paul Kozachenko; Eric Firstman; Ray	
Graves; Catherine Bartling, District Clerk; Christine Nguyen-Flores, Executive Assistant.	
There were no oral or written communications.	COMMUNICATIONS
In accordance with Health & Safety Code Sections 1461, 1462, 32106 and	ADJOURN TO
32155 and Government Code Sections 54954.6(h) and 54956.9, Director	CLOSED SESSION
Stewart adjourned the meeting to closed session at 6:10 p.m. as the discussion	
pertained to Hospital trade secrets, human resource matters, risk management,	
peer review and ongoing litigation.	
	DECONTRACTOR
Director Stewart reconvened the meeting to open session at 6:25 p.m. and	RECONVENE TO OPEN SESSION &
reported no action was taken in closed session.	REPORT ON
	CLOSED SESSION
Director Nicholson made the following motion, which was seconded by Director	IN THE MATTER OF
Eapen: In accordance with the direction of the Court of Appeal: (1) the Board's	PHYSICIAN #1619
termination of Physician #1619's medical staff membership and hospital	
privileges is set aside as ordered by the Court of Appeal and the Superior Court	
to provide Physician #1619 an opportunity to address the JRC on the issue of	
whether the termination was justified; (2) the MEC is directed to conduct further	
peer review proceedings solely for the purpose of providing Physician #1619	
with the opportunity to address the JRC on the issue of whether the termination is justified (by written briefs to be filed by MEC and Physician #1619) and that	
is justified (by written briefs to be filed by MEC and Physician #1619), and that the administrative hearing process has not been exhausted as there currently is	
no final decision on this matter; and (3) the Board confirms that Physician	
#1619's membership has expired.	
Roll call was taken:	
Bernard Stewart – Aye	
William Nicholson, M.D. – Aye	

Board of Directors' Meeting July 23, 2014 Page 2

Patricia Daniel Jacob Eapen, M Michael Walla	-	
The motion unanimously carried.		
In accordance with Health & Safety ( 32155 and Government Code Section Stewart adjourned the meeting to clo pertained to Hospital trade secrets, hu peer review and ongoing litigation.	ADJOURN TO CLOSED SESSION	
Director Stewart reconvened the mee reported no action was taken in close		RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION
There being no further business, Dire at 7:21 p.m.		ADĴOURNMENT
Bernard Stewart, DDS President	William F. Nicholson, MD Secretary	

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, July 28, 2014, in the Boardroom,	CALL TO
Washington Hospital, 2000 Mowry Avenue, Fremont, California.	ORDER
Director Daneilson called the meeting to order at 7:30 a.m.	
Roll call was taken. Directors present: William Nicholson, MD; Patricia	ROLL CALL
Danielson, RHIT, Jacob Eapen, MD Bernard Stewart, DDS (excused), Michael Wallace (excused), Nancy	CALL
Farber, Chief Executive Officer (excused)	
Also present: Peter Lunny, MD; Kranthi Achanta, MD; John Romano,	
MD; Jan Henstorf, MD; Albert Brooks, MD; Stephanie Williams	
	CONDITIONS
There were no oral or written communications.	COMMUNICATIONS
Director Danielson adjourned the meeting to closed session at 7:30 a.m.	ADJOURN TO
as the discussion pertained to Medical Audit and Quality Assurance	CLOSED SESSION
Matters pursuant to Health & Safety Code Sections 1461 and 32155.	
Director Danielson reconvened the meeting to open session at 8:40 a.m.	RECONVENE TO
and reported no action was taken in closed session.	OPEN SESSION &
	REPORT ON CLOSED SESSION
There being no further business, the meeting adjourned at 8:40 a.m.	ADJOURNMENT
Bernard Stewart, DDS William F. Nicholson, MD President Secretary	
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Washington Hospital Healthcare System WASHINGTON HOSPITAL MONTHLY OPERATING REPORT June 2014

Washington Hospital Healthcare System	WASHINGTON HOSPITAL INDEX TO BOARD FINANCIAL STATEMENTS June 2014	
	Schedule <u>Reference</u>	Schedule Name
	Board - 1	Statement of Revenues and Expenses
	Board - 2	Balance Sheet
	Board - 3	Operating Indicators
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# Memorandum

DATE:	August 8,	2014
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TO: Board of Directors

**FROM:** Nancy Farber

SUBJECT:Washington Hospital – June 2014Operating & Financial Activity

### **<u>SUMMARY OF OPERATIONS</u>** – (Blue Schedules)

### 1. Utilization – Schedule Board 3

ACUTE INPATIENT:	June <u>Actual</u>	Budget	Current 12 Month Avg.
Average Daily Census	146.0	167.4	156.2
# of Admissions	905	915	954
Patient Days	4,380	5,021	4,751
Discharge ALOS	4.74	5.40	4.92
OUTPATIENT:	June <u>Actual</u>	Budget	Current 12 <u>Month Avg.</u>
OP Visits	7,312	8,170	7,557
ER Visits	4,226	4,469	4,252
Observation Equivalent Days – OP	248	383	258

Comparison of June acute inpatient statistics to those of the budget showed a lower level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was also below budget. Outpatient visits were lower than budget, and Emergency Room visits were below budget for the month.

Washington Township Health Care District, 2000 Mowry Avenue, Fremont CA (510) 797-1111 Nancy Farber, Chief Executive Officer

### 2. Staffing – Schedule Board 3

Total paid FTEs were 58.3 below budget. Total productive FTEs for June were 1,185.4, 92.8 below the budgeted level of 1,278.2. Nonproductive FTEs were 34.5 above budget. Productive FTEs per adjusted occupied bed were 5.92, 0.18 above the budgeted level of 5.74, and total FTEs per adjusted occupied bed were 6.89, 0.43 above the budgeted level of 6.46.

### 3. Income – Schedule Board 1

For the month of June, the Hospital realized a gain of \$1,843,000 from operations.

Total Gross Patient Service Revenue of \$164,232,000 for June was 5.4% below budget, primarily due to lower volumes.

Deductions from Revenue of \$125,801,000 represented 76.60% of Total Gross Patient Service Revenue.

Total Operating Revenue of \$41,297,000 was \$284,000 (0.7%) above the budget.

Total Operating Expense was \$2,599,000 (6.2%) below the budgeted amount.

The Total Non-Operating Gain of \$1,349,000 for the month of June includes an unrealized loss on investments of \$265,000 and property tax revenue of \$1,306,000. This property tax revenue will be used to pay the debt service for the general obligation bonds.

The Total Net Gain for June was \$3,192,000, which was \$2,153,000 more than the budgeted gain of \$1,039,000.

The Total Net Gain for June using FASB accounting principles, in which the unrealized loss on investments and property tax revenues are removed from the non-operating income and expense, was \$2,151,000 compared to the budgeted loss of \$498,000.

# 4. Balance Sheet – Schedule Board 2

Noteworthy changes in assets and liabilities in June 2014 included:

- A. Cash and Cash Equivalents decreased by approximately \$10 million, primarily as a result of transfers to the revenue bond funds for the July 1, 2014 principal and interest payments due.
- B. Prepaid Pension Costs increased by \$17.2 million, due to an additional \$18.5 in employer contributions funded in June 2014.

NANCY FARBER Chief Executive Officer

NF/CH:sm

Washington Hospital Bezitheare System

#### WASHINGTON TOWNSHIP HEALTH CARE DISTRICT STATEMENT OF REVENUES AND EXPENSES June 2014 GASB FORMAT (In thousands)

	JUNE	I				YEAR		DATE	
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
				1	OPERATING REVENUE				
\$ 119,654	\$ 130,374	(\$10,720)	-8.2%	2		\$ 1,486,337	\$ 1,687,639	(\$201,302)	-11.9%
44,578	43,187	1,391	3.2%	3	OUTPATIENT REVENUE	511,595	525,667	(14,072)	-2.7%
164,232	173,561	(9,329)	-5.4%	4	TOTAL PATIENT REVENUE	1,997,932	2,213,306	(215,374)	-9.7%
(125,801)	(132,988)	7,187	5.4%	5	CONTRACTUAL ALLOWANCES	(1,532,066)	(1,695,829)	163,763	9.7%
76.60%	76.62%			6	CONTRACTUAL AS % OF REVENUE	76.68%	76.62%		
38,431	40,573	(2,142)	-5.3%	7	NET PATIENT REVENUE	465,866	517,477	(51,611)	-10.0%
2,866	440	2,426	551.4%	8	OTHER OPERATING INCOME	6,071	3,366	2,705	80.4%
41,297	41,013	284	0.7%	9	TOTAL OPERATING REVENUE	471,937	520,843	(48,906)	-9.4%
				10	OPERATING EXPENSES				
13,789	14,301	512	3.6%	11	SALARIES & WAGES	178,660	181,745	3,085	1.7%
5,950	6,616	666	10.1%	12	EMPLOYEE BENEFITS	76,184	77,340	1,156	1.5%
4,454	4,509	55	1.2%	13	SUPPLIES	51,056	57,297	6,241	10.9%
4,659	5,085	426	8.4%	14	PURCHASED SERVICES & PROF FEES	55,042	60,300	5,258	8.7%
1,224	1,404	180	12.8%	15	INSURANCE, UTILITIES & OTHER	16,041	16,738	697	4.2%
5,299	5,937	638	10.7%	16	PROVISION FOR DOUBTFUL ACCOUNTS	63,716	75,681	11,965	15.8%
3,084	3,360	276	8.2%	17	DEPRECIATION	33,450	34,816	1,366	3.9%
995	841	(154)	-18.3%	18	INTEREST EXPENSE	10,520	9,788	(732)	-7.5%
39,454	42,053	2,599	6.2%	19	TOTAL OPERATING EXPENSE	484,669	513,705	29,036	5.7%
1,843_	(1,040)	2,883	277.2%	20	OPERATING INCOME (LOSS)	(12,732)	7,138	(19,870)	-278.4%
4.46%	-2.54%			21	OPERATING INCOME MARGIN %	-2.70%	1.37%		
				22	NON-OPERATING INCOME & (EXPENSE)				
224	452	(228)	-50.4%	22	INVESTMENT INCOME	3,586	5,114	(1,528)	-29.9%
(2)		(223)	0.0%	23	REALIZED GAIN/(LOSS) ON INVESTMENTS	3,388 14	5,114	(1,320)	0.0%
86	90	(4)	-4.4%	24	RENTAL INCOME, NET	1,009	1,097	(88)	-8.0%
-	-	-	0.0%	25	OTHER NON-OPERATING EXPENSE	(1,182)	(1,480)	298	20.1%
1,306	1,537	(231)	-15.0%	26	PROPERTY TAX REVENUE	12,620	14,101	(1,481)	-10.5%
(265)		(265)	0.0%	27	UNREALIZED GAIN/(LOSS) ON INVESTMENTS	528		528	0.0%
1,349	2,079	(730)	-35.1%	28	TOTAL NON-OPERATING INCOME & EXPENSE	16,575	18,832	(2,257)	-12.0%
\$ 3,192	\$ 1,039	\$ 2,153	207.2%	29	NET INCOME (LOSS)	\$ 3,843	\$ 25,970	\$ (22,127)	-85.2%
7.73%	2.53%			30	NET INCOME MARGIN %	0.81%	4.99%		
\$ 2,151	\$ (498)	\$ 2,649	531.9%	31	NET INCOME (LOSS) USING FASB PRINCIPLES**	\$ (9,305)	\$ 11,869	\$ (21,174)	-178.4%
5.21%	-1.21%					-1.97%			
9.21%	-1.21%				NET INCOME MARGIN %	-1.97%	2.28%		

\*\*NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME AND UNREALIZED GAIN(LOSS) ON INVESTMENTS

### WASHINGTON TOWNSHIP HEALTH CARE DISTRICT BALANCE SHEET June 2014 (In thousands)

	ASSETS	JUNE 2014	JUNE 2013		LIABILITIES AND NET ASSETS		JUNE 2014		JUNE 2013	
	CURRENT ASSETS				CURRENT LIABILITIES					
1	CASH & CASH EQUIVALENTS	\$ 13,995	\$ 9,068	1	CURRENT MATURITIES OF L/T OBLIG	\$	10,010	\$	9,998	
2	ACCOUNTS REC NET OF ALLOWANCES	54,447	57,396	2	ACCOUNTS PAYABLE		18,979		33,497	
3	OTHER CURRENT ASSETS	8,189	7,496	3	OTHER ACCRUED LIABILITIES		44,984		42,620	
4	TOTAL CURRENT ASSETS	76,631	73,960	4	INTEREST		10,119		7,219	
				5	TOTAL CURRENT LIABILITIES		84,092		93,334	
	ASSETS LIMITED AS TO USE				LONG-TERM DEBT OBLIGATIONS					
6	BOARD DESIGNATED FOR CAPITAL AND OTHER	168,050	183,573	6	REVENUE BONDS AND OTHER		213,386		217,742	
7	BOARD DESIGNATED FOR PENSION	-	114,366	7	GENERAL OBLIGATION BONDS		198,703		54,746	
8	GENERAL OBLIGATION BOND FUNDS	152,696	28,582				,		••••	
9	REVENUE BOND FUNDS	18,484	18,420							
10	OTHER ASSETS LIMITED AS TO USE	15,030	15,418							
11	TOTAL ASSETS LIMITED AS TO USE	354,260	360,359							
	OTHER ASSETS				OTHER LIABILITIES					
12	PREPAID PENSION COSTS	64,305	-	12	PENSION FUNDING		-		52.098	
13	OTHER	113,193	96,951	13	WORKERS' COMP		8,417		8,300	
				14	SUPPLEMENTAL MEDICAL RETIREMENT		34,466		32,292	
15	NET PROPERTY, PLANT & EQUIPMENT	399,527	392,251	15	NET ASSETS		468,852		465,009	
16	TOTAL ASSETS	\$ 1,007,916	\$ 923,521	16	TOTAL LIABILITIES & NET ASSETS	\$	1,007,916	\$	923,521	

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SCHEDULE BOARD 3

Washington Hospital Healthcare System

### WASHINGTON TOWNSHIP HEALTH CARE DISTRICT OPERATING INDICATORS June 2014

JUNE YEAR TO DATE FAV FAV 12 MONTH ACTUAL (UNFAV) % VAR. ACTUAL BUDGET BUDGET (UNFAV) % VAR. AVERAGE VAR VAR PATIENTS IN HOSPITAL 156.2 146.0 167.4 (21.4)-13% 1 ADULT & PEDS AVERAGE DAILY CENSUS 156.2 175.8 (19.6)-11% 8.5 8.3 12.8 (4.5)-35% 2 OUTPT OBSERVATION AVERAGE DAILY CENSUS 8.5 11.1 (2.6)-23% 10.2 9.4 (2.0)-18% 3 NURSERY AVERAGE DAILY CENSUS 10.2 12.0 (1.8)-15% 11.4 174.9 163.7 191.6 (27.9)-15% 4 TOTAL 174.9 198.9 (24.0)-12% 4,380 (641) -13% 5 ADULT & PEDS PATIENT DAYS 57.017 64,174 -11% 4.751 5.021 (7, 157)905 915 -1% 6 12,159 954 (10) ADMISSIONS-ADULTS & PEDS 11.453 (706)-6% 4.92 4.74 5.40 (0.66)-12% 7 AVERAGE LENGTH OF STAY-ADULTS & PEDS 4.92 5.27 (0.35)-7% OTHER KEY UTILIZATION STATISTICS 2% 1.530 1.563 1.537 0.026 8 OVERALL CASE MIX INDEX (CMI) 1.530 1.537 (0.007)0% SURGICAL CASES 116 130 124 6 5% 9 JOINT REPLACEMENT CASES 1.392 1.522 (130)-9% 7 50% 10 NEURO SURGICAL CASES 293 245 20% 21 14 48 24 9 9 13 (4) -31% 11 CARDIAC SURGICAL CASES 111 164 (53) -32% 27 69 64 37 73% 12 MINIMALLY INVASIVE CASES 829 486 343 71% 328 (24)-7% 13 TOTAL CASES 4.182 4,606 (424)-9% 349 352 368 359 405 (46)-11% 14 TOTAL CATH PROCEDURES 4,411 4,864 (453)-9% 26 42 (16)-38% 15 PTCA PROCEDURES 411 527 (116)-22% 34 145 129 152 (23)-15% 16 DELIVERIES 1,742 1,942 (200)-10% (858) -11% 17 OUTPATIENT VISITS 90.683 102,118 (11, 435)-11% 7.557 7.312 8,170 -5% 18 **EMERGENCY VISITS** 51,028 52,696 (1,668) -3% 4,252 4,226 4,469 (243). LABOR INDICATORS 1,316.6 5% 1.253.0 1,185.4 1,278.2 92.8 7% 19 **PRODUCTIVE FTE'S** 1.253.0 63.6 195.4 160.9 (34.5)-21% 20 NON PRODUCTIVE FTE'S 189.7 180.2 (9.5)-5% 189.7 1.496.8 54.1 1,442.7 1,380.8 1,439.1 58.3 4% 21 TOTAL FTE'S 1,442.7 4% -5% 5.97 5.92 5.74 (0.18) -3% 22 PRODUCTIVE FTE/ADJ. OCCUPIED BED 5.97 5.71 (0.26)6.49 6.89 6.46 (0.43) -7% 23 TOTAL FTE/ADJ. OCCUPIED BED 6.87 (0.38) -6% 6.87

# Memorandum

**DATE:** August 8, 2014

**TO:** Nancy Farber, Chief Executive Officer

**FROM:** Edward Fayen, Sr. Associate Administrator System Operations & Management Support Services

### **SUBJECT:** Purchase of DVR for Security Images

Last year the Hospital upgraded its security camera system software (called the MATRIX), the upgrade included one Digital Video Recording "DVR" unit. The Hospital currently has two analog DVR units. They are both eight years old or older.

Washington Hospital

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Healthcare System

All of the new cameras we have been adding to the security system over the past three years have been digital cameras and their images can only be recorded by a DVR system. We are currently at capacity with our existing DVR and we are no longer able to hold images for one month period of time. This purchase will allow the capture and storage of images from all cameras (both analog and digital) on one additional DVR and will allow us to retire the other two analog DVRs. This purchase will also allow us to hold images for a period of approximately 30 days.

The total purchase price for the DVR is \$25,905.77. This purchase was included in the Fiscal Year 2015 Capital Equipment Budget.

In accordance with District Law, Policies and Procedures, I request that the Board of Directors authorize the Chief Executive Officer to proceed with the purchase of a DVR system for an amount not to exceed \$25,905.77.

EF/mc

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# Memorandum

**DATE:** August 8, 2014

**TO:** Washington Township Health Care District Board of Directors

**FROM:** Nancy Farber, Chief Executive Officer

**SUBJECT:** MICRA and Proposition 46

The Medical Injury Compensation Reform Act (MICRA) of 1975 was enacted by the California Legislature as a way of curbing skyrocketing medical malpractice premium rates due to ever increasing non-economic (pain and suffering) damage awards resulting from successful malpractice lawsuits. MICRA set a non-economic damage award fee cap of \$250,000 while also capping attorney fees. Currently under MICRA, economic damages for past and future lost wages, past and future medical costs, and punitive damages are unlimited.

Washington Hospital

Healthcare System

Proposition 46, also known as the MICRA reform measure, will be listed on the November ballot as the "Drug and Alcohol Testing of Doctors. Medical Negligence Lawsuits. Initiative Statue" and is principally supported by Consumer Attorneys of California and Consumer Watchdog. The measure aims at removing key elements of MICRA and has a foreseeable impact not only on all health care providers (physicians and hospitals), but may also affect health care consumers by potentially reducing access to care, increasing the costs of health insurance premiums and taxes, and allowing for more malpractice litigation and larger awards.

If approved, the measure would be the first law in the United States that would require:

- Random drug testing of physicians and the reporting of positive tests to the California Medical Board.
- Board suspension of physicians pending investigation of positive tests and disciplinary action if found to be impaired while on duty.
- Mandatory check of a drug prescription database, known as CURES.
- Would quadruple the malpractice cap to \$1.1 million for non-economic damages to account for inflation.

At the July 9, 2014 Board of Directors meeting, Hospital staff provided the Board with education about Proposition 46 and the potential impacts not only on Washington Hospital's medical staff but on Hospital operations as well. It's important to note that both the medical staff and Washington Hospital have existing drug testing policies and diversion programs for physicians and staff.

I urge the Board to publically state its opposition to Proposition 46. A draft resolution is attached.

# **RESOLUTION NO. 1147**

# RESOLUTION OF THE BOARD OF DIRECTORS OF WASHINGTON TOWNSHIP HEALTH CARE DISTRICT TO OPPOSE PROPOSITION 46 ON THE NOVEMBER 2014 STATEWIDE BALLOT

WHEREAS, Washington Township Health Care District is a local health care district ("District") which owns and operates a general acute care hospital known as Washington Hospital and provides essential health care services to the population residing within the District's political boundaries, including the cities of Fremont, Newark, Union City, parts of South Hayward and Sunol; and

WHEREAS, under existing law, the Medical Injury Compensation Reform Act ("MICRA"), patients are entitled to unlimited compensation for all economic damages, including compensation for lost wages and unlimited compensation for past and future medical costs; and

WHEREAS, according to the independent, non-partisan Legislative Analyst's Office, Proposition 46 on the November 2014 California statewide ballot would increase health care costs across all sectors by \$9.9 billion dollars annually; and

WHEREAS, Proposition 46 would quadruple the cap on non-economic damages under the MICRA; and

WHEREAS, the Legislative Analyst's Office warns that changes to MICRA could increase state and local government health care costs by "hundreds of millions of dollars annually"; and

WHEREAS, Proposition 46 also contains other provisions related to random drug testing of physicians and a prescription drug database that proponents have admitted are an attempt to gain voter support; and

WHEREAS, both the District and the Medical Staff have existing drug testing programs for physicians; and

WHEREAS, according to the California Medical Association, Proposition 46 would reduce access and jeopardize patients' ability to see their trusted doctors and threaten the privacy of personal prescription drug information; and WHEREAS, Proposition 46 is opposed by a diverse group of hundreds of other groups representing doctors, community health clinics, hospitals, nurses, labor unions, business and taxpayer groups, public safety groups, and community groups; and

WHEREAS, the Board held a public hearing at which members of the public were invited to address the Board and voice their support or opposition to Proposition 46; and

WHEREAS, the Board is required to base its decision on what it determines to be in the best interests of the District's residents.

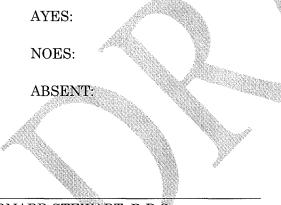
NOW THEREFORE, be it resolved that:

1. Proposition 46, if passed, would have an adverse effect on the ability of District residents to access care and greatly increase the operating costs of the District.

2. The Washington Township Health Care District is officially opposed to Proposition 46 on the November 2014 California Statewide Ballot.

3. No public funds are to be used in the campaign for or against Proposition 46.

Passed and adopted by the Board of Directors of the Washington Township Health Care District this \_\_\_\_\_ day of \_\_\_\_\_, 2014 by the following vote:



BERNARD STEWART, D.D.S. President, Board of Directors Washington Township Health Care District WILLIAM F. NICHOLSON, M.D. Secretary, Board of Directors Washington Township Health Care District