



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 • (510) 797-1111

Nancy Farber, Chief Executive Officer

Board of Directors

Patricia Danielson, RHIT

Jacob Eapen, M.D.

William E. Nicholson, M.D.

Bernard Stewart, D.D.S.

Michael J. Wallace

BOARD OF DIRECTORS' MEETING

Wednesday, June 8, 2016 – 6:00 P.M.
Conrad E. Anderson, MD Auditorium

AGENDA

- | | PRESENTED BY: |
|--|---|
| I. CALL TO ORDER & PLEDGE OF ALLEGIANCE | Michael Wallace
Board Member |
| II. ROLL CALL | Christine Flores
District Clerk |
| III. EDUCATION SESSION: | |
| Budget Estimate for Fiscal Year 2016-2017 | Nancy Farber
Chief Executive Officer |
| | Chris Henry
Associate Administrator
Chief Financial Officer |
| | Dan Nardoni
Assistant Chief Financial Officer |
| IV. CONSIDERATION OF MINUTES | |
| May 9, 11, 16, 23, and 25, 2016 | <i>Motion Required</i> |
| V. COMMUNICATIONS | |
| A. Oral | |
| B. Written | |
| From Kranthi Achanta, MD Chief of Staff,
Dated May 25, 2016 requesting approval
of Medical Staff Credentialing Action Items. | <i>Motion Required</i> |
| VI. INFORMATION | PRESENTED BY: |
| A. Service League Report | Debbie Jackson
Service League President |

Board Meeting Agenda

June 8, 2016

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|----|---|--|
| B. | Medical Staff Report | Kranthi Achanta, MD
Chief of Staff |
| C. | Hospital Calendar | Nancy Farber
Chief Executive Officer |
| D. | Presentation of Lean Certificates and Pins | Kimberly Hartz
Senior Associate Administrator

Donald Pipkin
Chief of Strategic Management |
| E. | Construction Report | Ed Fayen
Senior Associate Administrator |
| F. | Quality Report
IHI Quality Dashboard – Quarter Ending
03/2016 | Mary Bowron, DNP, RN, CIC
Senior Director of Quality &
Resource Management |
| G. | Finance Report | Chris Henry
Associate Administrator and
Chief Financial Officer |
| H. | Hospital Operations Report | Nancy Farber
Chief Executive Officer |

VII. ACTION

- A. Consideration of Resolution No. 1168, Budget Estimate Fiscal Year 2016-2017
- B. Consideration of GE Centricity Radiology Information Systems Upgrade
- C. Consideration of Copier Refresh 2016
- D. Consideration of Neurosurgical Instruments
- E. Consideration of 2D Navigation System Upgrade

Motion Required

VIII. ADJOURN TO CLOSED SESSION

In accordance with Section 1461, 1462, 32106 and 32155 of the California health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, portions of this meeting may be held in closed session.

- A. Report and discussion regarding California Government Code section 54957: Personnel matters

B. Conference regarding medical audit reports, quality assurance reports and privileging pursuant to Health & Safety Code Section 32155.

C. Report involving a trade secret pursuant to Health & Safety Code section 32106

New Program

Estimated date of public disclosure: June 2017

**IX. RECONVENE TO OPEN SESSION &
REPORT ON CLOSED SESSION**

Michael Wallace
Board Member

X. ADJOURNMENT

Michael Wallace
Board Member

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, May 9, 2016 in the Boardroom, 2000 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 5:37 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace, William Nicholson, MD; Bernard Stewart, DDS; Patricia Danielson, RHIT; Jacob Eapen, MD

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Kimberly Hartz, Senior Associate Administrator; Ed Fayen, Senior Associate Administrator; Bryant Welch, Associate Administrator, Tina Nunez, Associate Administrator, Chris Henry, Associate Administrator; Stephanie Williams, Associate Administrator; Christine Flores, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Wallace adjourned the meeting to closed session at 5:39 p.m., as the discussion pertained to Hospital trade secrets, Human Resources matters and Risk Management.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 6:17 p.m. and reported no reportable action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 6:18 p.m.

ADJOURNMENT

Michael Wallace
President

Patricia Danielson, RHIT
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, May 11, 2016 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: Michael Wallace, William Nicholson, MD; Bernard Stewart, DDS; Jacob Eapen, MD; Patricia Danielson, RHIT

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Kranthi Achanta; Chief of Medical Staff; Debbie Jackson; Service League 1st President; Christine Flores, District Clerk

Guests: Kimberly Hartz, Ed Fayen, Chris Henry, Bryant Welch, Stephanie Williams, Tina Nunez, Kristin Ferguson, Mary Bowron, John Lee, Albert Brooks, MD, Angus Cochran

Director Wallace took Action Item A out of agenda order, Approval of Resolution No. 1166, Authorizing the Issuance and Sale of the District's 2016 General Obligating Refunding Bonds. Before the Board takes any action, Director Wallace requested for some background information on what they are about to consider. Nancy Farber, Chief Executive Officer introduced Ed Wohlleb, Vice President in the San Francisco Office of Bank of America Merrill Lynch's Healthcare Finance Group. Mr. Wohlleb presented the Bond Refinancing Opportunity presentation sharing the Tax-Exempt Markets Update, Refunding Opportunities on Series 2006A and the Series 2016A Refunding Bonds

Director Nicholson moved for adoption of Resolution No. 1166, which is the Resolution of the Board of Directors of Washington Township Health Care District approving the Issuance and Sale of the District's 2016 General Obligation Refunding Bonds in an aggregate principal amount not to exceed \$37,500,000 and approving certain other matters relating to the Bonds. This issuance would refinance all of the District's outstanding General Obligation Bonds, Election of 2004, 2006 Series A, to generate savings for the District's taxpayers.

*APPROVAL OF
RESOLUTION NO. 1166,
AUTHORIZING THE
ISSUANCE AND SALE
OF THE DISTRICT'S
2016 GENERAL
OBLIGATION
REFUNDING BONDS*

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

Nancy Farber, Chief Executive Officer introduced Doug Van Houten, RN. Mr. Van Houten presented the Annual Stroke Reports sharing the Stroke Program Leadership and guidance and dissemination of data. Washington Hospital achieved certification as a Primary Stroke Center in July, 2007. We saw a sharp increase in patients immediately after the designation. Our volume has kept steady despite the increase in local stroke programs. The Comprehensive Program includes Advanced imaging capability and Interventional Neuro-Radiology. Mr. Van Houten shared the Clinical Quality Outcomes which included: Compliance with Get with the Guidelines

*EDUCATION SESSION:
Annual Stroke Report*

measures, Atrial Fibrillations patients treated with anticoagulant, and target stroke. Patient outcomes for risk-adjusted ischemic stroke mortality ratios were shared. Mr. Van Houten continued by sharing patient education which includes the stroke education booklet, one-on-one education by nurse at the bedside, Krames-on-Demand, Stroke Nurse Teaching, Rehab education, Diabetes educator, Pharmacy teaching, and individualized plan of care for each patient; "My Plan". Working closely with EMS is vital to a seamless acute stroke system of care: quarterly meetings with EMS on stroke, quarterly submission of data to EMS, and opportunities to provide stroke education are important.

Director Nicholson moved for approval of the minutes of April 13, 18, 26, and 27, 2016.

*APPROVAL OF
MINUTES OF APRIL 13,
18, 26, AND 27, 2016*

Director Danielson seconded the motion.
Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

There were no oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Kranthi Achanta, Chief of Staff, dated April 26, 2016 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Appointments:

Gin, Brian, MD; Herr, Christie, DO; Hopson, Christina, DO; Nguyen, Amy, PA-C; Novotny, Ava Marie, PA-C; Siddiqui, Pervez, MD; Wesley, Paul, MD; Ziegler, Jordon, MD

Temporary Privileges:

Nguyen, Amy, PA-C; Wesley, Paul, MD

Locum Tenens:

Stephens, Melissa, PA-C; Gilbert, Harvey, MD

Reappointments:

Cohen, Erik, MD; Cunniff, John, MD; Dhawan, Sunil, MD; Dhillon, Harpreet, MD; Doyle, Joy Roe, MD; Fiore, Darren, MD; Jokerst, Elizabeth, MD; Kapila, Yagya, MD; Katta, Prasad, MD; Manjuck, Janice, MD; Merrick, Scot, MD; Narra, Kishore, MD; Orenberg, David, MD; Schwartz, Joseph, MD; Thomas, James, MD; Xiong, Jessie, MD; Yu, Gloria, MD

Transfer in Staff Category:

Barry, Aaron, MD

Completion of Proctoring & Advancement in Staff Category:

Bauer, Kevin, MD; Cohen, Erik, MD; Dastgah, Amir, DPM; Saunders, Andrew, MD; Van Gompel, Gabriel, DPM

Delete Privilege Requests

Cohen, Erik, MD; Cunniff, John, MD; Dhawan, Sunil, MD; Dhillon, Harpreet, MD; Fiore, Darren, MD; Katta, Prasad, MD; Merrick, Scot, MD; Narra, Kishore, MD; Orenberg, David, MD; Rodwell, Graham MD; Thomas, James, MD; Xiong, Jessie, MD; Yu, Gloria, MD

Leave of Absence

Strehlow, Anja, PA-C

Resignations:

Cambronero, Neil, MD; Chen, Eric, MD; Ennix, Coyness, MD; Gidvani, Sandeep, MD; Miller, Rachel, PA-C; Stern, Debra, MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Achanta.

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

Debbie Jackson, Service League President presented the Service League Report. Ms. Jackson shared that on April 12th, the volunteers were honored during the Volunteer Appreciation Week at the Marriot Fremont. On May 2nd-4th, the semiannual Masquerade Jewelry Sale was held in the Anderson Auditoriums at the 2500 Mowry building. The sale commission was \$13,940.84. The Scholarship Committee met on May 9th with the candidates applying for the Service League scholarships. The committee selected the recipients and the awardees will be announced at the next Board meeting. Ms. Jackson went on to share that for the month of April 2016, volunteers contributed a total of 2,631 hours.

*SERVICE LEAGUE
REPORT*

Dr. Timothy Tsoi reported there are 565 Medical Staff members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

Past Health Promotions & Outreach Events

On Friday, April 15th, Dr. Alexander Sah, orthopedic surgeon, presented "Treatments for Knee Pain"; 55 people attended.

On Saturday April 16th, Washington Hospital hosted the 10th Annual Women's Health Conference. The event featured topics on treatment options for heartburn otherwise known as Gastro Esophageal Reflux Disease or GERD, weight management, complimentary therapies and a heart-healthy cooking demonstration. Dr. William Dugoni, Medical Director, provided an update on the Washington Women's Center and Dr. Victoria Leiphart, gynecologist, moderated the event; 70 women attended.

On Saturday, April 23rd, Washington Hospital's Green Team, the City of Fremont, and other local Tri-City organizations organized the "Let's Go Green Together!" event. This free Earth Day education expo raised environmental awareness and shared eco-friendly ideas with people in our District. Attendees learned about recycling and how to save energy. Attendees also learned about planet-friendly options available for everyday living; more than 500 people attended.

Also on Saturday, April 23rd Resonate Movement Church, South Bay Community Church and Union City Kids Zone hosted their first annual "For The City Healthcare" at Barnard-White Middle School in Union City; 32 people were screened and over 300 people attended the event.

On Tuesday, April 26th, Dr. Prasad Kilaru, plastic surgeon, and Mark Neves, occupational therapist, presented "Nerve Compression Disorders of the Arms"; 25 people attended.

On Thursday, April 28th, Michelle Hedding, Spiritual Care Coordinator presented "Future Planning and Advance Health Care Directives." during the Community Ambassadors for Seniors (CAPS) training program. The presentation educated the attendees on Advanced Health Care Directives and Physician Orders for Life-Sustaining Treatment; over 100 people attended.

On Friday, April 29th, Kitayama Elementary School in Union City hosted its annual health fair for students, teachers and parents. Washington Hospital nurses, staff from Respiratory Care, and representatives from Washington Township Medical Foundation provided information on asthma, hand hygiene and blood pressure screenings; 75 people were screened and over 400 people attended the event.

On Wednesday, May 4th and 11th, Dr. Victoria Leiphart, gynecologist, presented "Restoring Balance" a three-week stress reduction program; 12 people attended.

On Friday, May 6th, Graham Elementary School in Newark held its annual health fair for students, teachers and parents. Washington Hospital Staff provided health information on proper hand washing and hygiene to prevent infection and the spread of germs; over 75 people attended.

On Monday May 9th, Washington Hospital hosted the annual employee and volunteer health and safety fair. Over 20 wellness booths were set up to educate staff and volunteers on how to best maintain health and safety for themselves as well as for patients. This event was part of the National Hospital week celebrations which began on May 9th and will continued through May 13th.

National Hospital week celebrates hospitals and the staff and volunteers who, day in and day out, support the health of their communities through compassionate care, constant innovation and unwavering, unmatched dedication.

On Tuesday, May 10th, Washington Hospital celebrated National Nurses Day with tea education fair. This celebration recognized the contributions of nurses and paid a special tribute to these health care professionals.

In addition representatives from UCSF, Samuel Merritt University, CSU East Bay, San Francisco State University, Ohlone College, Holy Names University, and San Jose State University provided information opportunities to further their education.

Also on Tuesday, May 10th, Washington Hospital hosted the 2016 Leadership Fremont Graduation. Leadership Fremont is a 9 month leadership training program.

The participants meet one day a month to explore different leadership topics. In addition to the leadership training, the class creates a service project for the community.

This year the class developed a fundraiser campaign on behalf of TCV Food Bank and Thrift Store, formerly known as Tri-City Volunteers. The class raised over \$47,000 to purchase a van for a mobile food pantry program.

Sponsors included Washington Hospital at \$10,000, the Washington Hospital Employee Association at \$500, and individual Washington Hospital employees collectively donated \$5,000.

Upcoming Health Promotions & Community Outreach Events

On Tuesday, May 17th from 1 to 3 pm, Dr. Tam Nguyen, family medicine, will present "Skin Health: What You Need to Know."

On Thursday, May 19th, from 7 to 8:30 pm, as part of the Women Empowering Women series, Dr. Victoria Leiphart, gynecologist, will present "Coping as a Caregiver."

On Thursday, May 26th from 7 to 8:30 pm, Washington Hospital will host "Celebration of Life". This event will feature stories of survival and hope for cancer survivors and their families. The event is sponsored by Washington Hospital, HERS Breast Cancer Foundation, Palo Alto Medical Foundation, and the American Cancer Society.

On Tuesday, May 31st from 1 to 3 pm, Dr. Sangeetha Balakrishnan, cardiologist, will present "Heart Health: What You Need to Know."

On Wednesday, June 1st, as part of the Washington Sports Medicine and Washington Outpatient Rehab Center bimonthly education series, Sharmi Mukherjee, physical therapist, will present "Think Running is a Pain? It Doesn't Have to Be."

On Thursday, June 2nd, as part of the Diabetes Matters Series, Vida Reed, R.N., will facilitate a "Diabetes Roundtable Discussion."

On Friday, June 3rd from 9 am to 1 pm, Washington Hospital will participate in the 4 Seasons of Health Expo organized by the Tri-City Elder Coalition. Washington Hospital staff will provide osteoporosis screenings and health insurance information.

On Tuesday, June 7th, as part of the Stroke Education Series, Melissa Reyes, R.N., will present "Living with Stroke" and "Future Diagnosis and Management".

Washington Hospital Healthcare Foundation Report

The Washington Hospital Healthcare Foundation's 31st Annual Golf Tournament took place on a beautiful spring day on April 25th, at Castlewood Country Club. Over 190 golfers joined us for a terrific day of golf and some fun surprises on the course. Thanks to our generous sponsors and golfers, the tournament generated over \$85,000 for surgical services at Washington Hospital. The winner of the Corporate Challenge Cup this year was the team from Fremont Bank. Next year's golf tournament on April 27, 2017.

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

On April 20, at the annual "Pathways to Success" Scholarship Luncheon hosted by the New Haven Schools Foundation, Washington Hospital presented a \$1,000 scholarship to Lanise Powell, a graduating senior from James Logan High School. The New Haven Schools Foundation presented Washington Hospital with the 2016 Tom Kitayama Business Service Award, in recognition of exemplary dedication and outstanding contribution to the New Haven Schools Foundation.

The Washington Township Healthcare District Board of Directors Report

Washington Township Healthcare District Board Members attended the Newark Chamber of Commerce's State of the city Address, delivered by the Honorable Al Nagy, Mayor of Newark, on April 17th; they also attended the HERS Breast Cancer Foundation's People with Purpose Luncheon on April 23rd, Citizens For Better Community Spring Celebration also on April 23rd, the Viola Blythe Community Services' Volunteer Recognition Dinner on May 4th, and the Indo-Americans for Better Community's Charity Ball on May 7th.

*HOSPITAL CALENDAR:
The Washington
Township Healthcare
District Board of
Directors Report*

Washington Hospital Employee Association, W.H.E.A.

On Monday, May 2nd WHEA kicked off the Annual Sock and Undie Drive to benefit those served by Abode and SAVE. WHEA is collecting donations socks, undergarments, diapers and personal care items.

*HOSPITAL CALENDAR:
Washington Hospital
Employee Association,
W.H.E.A.*

Washington On Wheels Mobile Health Clinic, W.O.W.

During the month of April, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Family Resource Center, the Fremont Senior Center and the Ruggieri Senior Center in Union City. The W.O.W. Clinic also provided health care services to students and their family members at the Fremont Unified School District Office. The total number of community members receiving health care from the Washington On Wheels Clinic during the month of April was 77.

*HOSPITAL CALENDAR:
Washington On Wheels
Mobile Health Van*

Internet Marketing

There were over 31,773 visits to the hospital website in the month of April. The hospital's Employment section was the most viewed webpage with 16,855 page views, followed by the Physician Finder at 9,789 page views, About WHHS with 9,352 page views. The Volunteers section had 4,785 page views and the Women's Health and Pregnancy section had 2,077 page views.

*HOSPITAL
CALENDAR:
Internet Report*

InHealth - Channel 78

During the month of April, Washington Hospital's cable channel 78, InHealth, captured new programming including a Sports Medicine and Washington Outpatient Rehabilitation education Program titled "Prevention & Treatment of Youth Sports Injuries," two Health and Wellness Programs called "Do You Have Knee Pain?" and "Nerve Compression Disorders of the Arms," the April Citizen's Bond Oversight Committee Meeting.

*HOSPITAL
CALENDAR:
InHealth*

In addition, InHealth aired the April Board of Directors Meeting; two Diabetes Matters programs called "Type 1.5 Diabetes", "Straight Talk About Diabetes Medications," and three Health and Wellness programs titled "Good Fats vs. Bad Fats," "Get a Heads Up on Concussion," and "Menopause: A Mind-Body Approach".

Awards and Recognitions

Washington Hospital and several staff and Washington Township Medical Foundation physicians were recipients of the Best of Fremont 2016 Awards and Honors. Readers of the Bay Area News Group newspapers cast votes online to determine recipients. Washington Hospital was the recipient of the best hospital award and the Center for Joint Replacement received the most attractive architecture award. The Washington Women's Center was awarded best medical imaging center. Dr. David Cheng received best doctor; Dr. Susan Dugoni was awarded best pediatrician; Dr. Siobhan Calhoun received the best OB/GYN award; Dr. Steven Andersen was awarded best ophthalmologist; Dr. David Laver received the best podiatrist award; Dr. Mark Saleh was awarded best urologist; and Dr. Alexander Sah received the best orthopedic surgeon and honored as best doctor.

*HOSPITAL
CALENDAR:
Awards and
Recognitions*

In addition, several physicians were also honored, including Dr. Dianne Martin who received a best doctor honor; Drs. Sara Dobbs and Angeline Hadiwidjaja received best pediatrician honors; Drs. Stacey Barrie, Demetra Burrs, Elizabeth Kurkjian, and Victoria Leiphart received Best OB/GYN honors; Drs. Jan Henstorf, Soheil Motamed, and Barry Rose were honored best orthopedic surgeon; and Drs. Laurence Ellner, Warren Johnson, and Joshua Van Gompel were recognized with Best Podiatrist honors.

Employee of the Month

Rosie Fiel joined Washington Hospital as an Environmental Services Aide in 1985. She always wanted to advance a career in healthcare so she returned to school to become a Surgical Technologist. In 2002, Rosie graduated with her certificate and joined the Operations and Support Division as a Scrub Tech in the Operating Room.

*HOSPITAL
CALENDAR: Employee
of the Month – Rosie
Fiel*

Rosie then floated between the OR and Endoscopy before making Endoscopy her home in 2006. She has spent the last 10 years working in Endoscopy alongside her nurse colleagues providing excellent patient care and caring for the complex Endoscopy equipment and scopes.

Nancy Farber, Chief Executive Officer introduced Elizabeth Kurkjian, MD, OB/GYN. Dr. Kurkjian presented the WTMF 3P Clinics and shared that the 3Ps stood for production, preparation, and process. 3P develops a process/product design and evaluates/refines based on quality, cost and service criteria. 3P lets the vision for the organization and ideal processes guide the design. Dr. Kurkjian continued by sharing the 3P Workshop Process which includes: understanding the current state, having a vision of the future state, playing with new ideas and thinking outside of the box. Dr. Kurkjian shared clinic flow and universal rooms which included common design themes, on stage/off stage areas. Common design themes and patient flows were also discussed.

*LEAN/KAIZEN
REPORT*

Nancy Farber, Chief Executive Officer introduced Ed Fayen, Senior Associate Administrator. Mr. Fayen presented the construction update on the parking garage and the Morris Hyman Critical Care Pavilion. Mr. Fayen shared photos of the Paving of Bart Way and the Bart parking lot as well as the forming and rebar for the North Side rain garden. Mr. Fayen shared photos of the framing in the Bart building, the helipad, and the southern and eastern elevations both during the day and at night. Mr. Fayen went on to share progress on the Morris Hyman Critical Care Pavilion. Photos of the installation of electrical equipment on the ground floor and the fireproofing of the structural steel on the ground floor were shared. Photos for the formwork and rebar for the terrace area were also shared, followed by a site view photo as of April 29, 2016.

*CONSTRUCTION
REPORT
Construction Update*

Nancy Farber, Chief Executive Officer introduced Kristin Ferguson, Chief of Compliance. Ms. Ferguson presented The Joint Commission 2016 National Patient Safety Goals: Alarm Management presentation. Ms. Ferguson shared the history of Patient Safety as well as The Joint Commission's National Patient Safety Goals and patient safety at Washington Hospital which include: hand hygiene, falls prevention, infection prevention, safe medication administration, and patient risk management, ensuring quality patient experience. Ms. Ferguson continued by sharing the Clinical device alarm management and national issues in alarm management. Washington Hospital's Alarm Management Taskforce's goal is to ensure that clinical alarms individualized to each patient are audible to ensure a timely intervention and reduce alarm fatigue among providers. Annual alarm management education is required for 100% of staff hospital-wide through online/electronic learning module and new staff is oriented on alarm management during onboarding

*QUALITY REPORT:
The Joint Commission
2016 National Patient
Safety Goals: Alarm
Management*

Chris Henry, Chief Financial Officer, presented the Finance Report for March 2016. The average daily census was 158.4 with admissions of 1,125 resulting in 4,909 patient days. Outpatient observation equivalent days were 279. The average length of stay was 4.32 days. The case mix index was 1.493. Deliveries were 155. Surgical cases were 402. Joint Replacement cases were 146. Neurosurgical cases

FINANCE REPORT

were 25. Cardiac Surgical cases were 5. The Outpatient visits were 7,496 and Emergency visits were 4,836. Total productive FTEs were 1,245.5. FTEs per adjusted occupied bed were 6.48.

Ms. Farber presented the Hospital Operations Report for April. There were 1,054 patient admissions resulting in 5,016 patient days. Preliminary information indicated inpatient revenue for the month of April at approximately \$171,900,000; government sponsored patient revenue made up 72.3% of total gross revenue. Non-Emergency Outpatient visits were 6,925. There were 400 surgical cases at the Hospital and 333 Cath Lab procedures. The clinics saw approximately 3,727 patients. The Average Daily Census was 167.2 and the Average Length of Stay was 4.69. FTEs per Adjusted Occupied Bed were 6.38.

*HOSPITAL
OPERATIONS REPORT*

In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Officer be authorized to proceed with the purchase of two new Giraffe warmers and two new incubators in an amount not to exceed \$98,193. The Foundation is donating funds raised in the 2014 Top Hat event to cover this purchase.

*APPROVAL OF
SPECIAL CARE
NURSERY WARMERS
AND INCUBATORS*

Director Stewart seconded the motion.
Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD – aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Officer be authorized to proceed with the purchase of a TeleRehab Telemetry Monitoring System for a total amount not to exceed \$111,888. This line item was not approved in the FY 2016 Capital Asset Budget.

*APPROVAL OF
TELEMETRY
MONITORING SYSTEM*

Director Danielson seconded the motion.
Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Officer be authorized to enter into the necessary contracts and proceed with the purchase of the MetRx II Instrument Set for a total amount not to exceed \$89,230. This item was not included in the Fiscal Year 2016

*APPROVAL OF
NEUROSURGERY
INSTRUMENTS*

Fixed Asset Capital Budget.

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Officer be authorized to proceed with the purchase of various pulse oximeters and capnometry devices for a total amount not to exceed \$135,690. This line item was approved in the FY 2016 Capital Asset Budget.

*APPROVAL OF PULSE
OXIMETER /
RESPIRATORY
MONITORS*

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Officer be authorized to proceed with the purchase of four Steris Amsco Warming Cabinets for 2 West, 3 West, 4 West, and 5 West for a total amount not to exceed \$45,780. This upgrade was included in the Fiscal Year 2016 Fixed Asset Capital Budget.

*APPROVAL OF
BLANKET WARMERS*

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Officer be authorized to proceed with the purchase of 130 (one hundred thirty) flat screen LED digital televisions for the hospital tower for a total amount not to exceed \$76,300. This included in the Fiscal Year 2016 Fixed Asset Capital Budget.

*APPROVAL OF LED
TELEVISIONS FOR
PATIENT ROOMS*

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved the Chief Executive Officer be authorized to proceed with the architectural fees, tenant improvements and furniture, fixtures and equipment needed for the implementation of the prenatal diagnostic clinic for a total amount not to exceed \$993,277. A portion of this project is included in the FY2015-16 Capital Budget.

*APPROVAL OF
PRENATAL
DIAGNOSTIC CENTER*

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

There being no further business, Director Wallace adjourned the meeting at 7:56pm.

ADJOURNMENT

Michael Wallace
President

Patricia Danielson, RHIT
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, May 16, 2016 in the Boardroom, 2000 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 5:13 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace, William Nicholson, MD; Bernard Stewart, DDS; Patricia Danielson, RHIT; Jacob Eapen, MD

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Kimberly Hartz, Senior Associate Administrator; Ed Fayen, Senior Associate Administrator; Bryant Welch, Associate Administrator, Tina Nunez, Associate Administrator, Chris Henry, Associate Administrator; Stephanie Williams, Associate Administrator; Christine Flores, District Clerk; Tim Fallon

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Wallace adjourned the meeting to closed session at 5:14 p.m., as the discussion pertained to Hospital trade secrets and Human Resources matters.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 6:28 p.m. and reported no reportable action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 6:30 p.m.

ADJOURNMENT

Michael Wallace
President

Patricia Danielson, RHIT
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, May 23, 2016 in the Boardroom, Washington Hospital, 2000 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 7:30 a.m.

*CALL
TO
ORDER*

Roll call was taken. Directors present: William Nicholson, MD; Bernard Stewart, DDS; Patricia Danielson, RHIT; Jacob Eapen, MD
Excused: Michael Wallace; Nancy Farber, CEO

*ROLL
CALL*

Also present: Nancy Farber, Chief Executive Officer; Kranthi Achanta, MD; Timothy Tsoi, Peter Lunny, MD; John Romano, MD; Stephanie Williams, Associate Administrator; Albert Brooks, MD

There were no oral or written communications.

COMMUNICATIONS

Director Nicholson adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

*ADJOURN TO CLOSED
SESSION*

Director Nicholson reconvened the meeting to open session at 8:30 a.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, the meeting was adjourned at 8:30 a.m.

ADJOURNMENT

Michael Wallace
President

Patricia Danielson, RHIT
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, May 25, 2016 in the Anderson C Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:03. p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace, William Nicholson, MD; Bernard Stewart, DDS; Patricia Danielson, RHIT; Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz, Senior Associate Administrator; Ed Fayen, Senior Associate Administrator; Bryant Welch, Associate Administrator, Tina Nunez, Associate Administrator, Chris Henry, Associate Administrator; Stephanie Williams, Associate Administrator; Christine Flores, District Clerk; Michael MacBryde

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Wallace adjourned the meeting to closed session at 6:04 p.m., as the discussion pertained to Hospital trade secrets and Human Resources matters.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 6:45 p.m. and reported no reportable action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

Director Nicholson moved for adoption of Resolution No. 1167, which is the Memorandum of Understanding between the Chief Executive Officer of the Washington Township Health Care District, the recognized representative of the Board of Directors, and the California Nurses' Association, effective, May 25, 2016 in accordance with Resolution No. 331-A, as amended.

CONSIDERATION OF RESOLUTION NO. 1167, MEMORANDUM OF UNDERSTANDING BETWEEN WASHINGTON HOSPITAL AND THE CALIFORNIA NURSES' ASSOCIATION

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion unanimously carried.

There being no further business, Director Wallace adjourned the meeting at 6:47 p.m.

ADJOURNMENT

Michael Wallace
President

Patricia Danielson, RHIT
Secretary



Memorandum

DATE: May 11, 2016

TO: Nancy Farber, Chief Executive Officer

FROM: Ed Fayen, Sr. Associate Administrator
John Lee, Chief Information Officer

SUBJECT: GE Centricity Radiology Information Systems Upgrade

The GE Centricity Radiology Information Systems (RIS-IC) is a suite of imaging tools used by the WHHS Radiology department. The system is web-based and used by radiologists to read and report on patient exams. It includes management workflows and task-oriented worklists to manage radiology-related activities.

This system is at the end of its current license, and is running on an out-of-date server infrastructure near end-of-life. The operating system upgrade is required to continue to maintain computer system security levels.

This upgrade will provide the following: renewal of the Centricity RIS-IC product license to process based on our current examination volume; upgrade the RIS-IC software to the current version available and supported by GE Healthcare; upgrade the RIS-IC system infrastructure on our existing server farm to a supported operating system as well as create and support an additional test environment for use during EPIC upgrades; and renew and consolidate Rightfax for faxing requirements.

We calculate the hospital's costs for the upgrade as follows:

• Software (License renewal, RightFax Upgrade, Applic. SW)	\$18,990
• External Labor (PM and HW EOL Service for RIS-IC)	\$75,960
• Internal Labor	\$77,870
• Contingency	\$17,282
	<hr/>
	\$190,102

This request is an approved item in the FY 16 IS Capital Budget. The project will take approximately five months to complete.

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of the hardware, software and implementation services, for a total amount not to exceed **\$190,102**.



Memorandum

DATE: May 4, 2016

TO: Nancy Farber, Chief Executive Officer

FROM: Ed Fayen, Senior Associate Administrator
John Lee, Chief Information Officer

SUBJECT: Copier Refresh 2016

The five copiers below have been identified by our vendor/EIS as critical to be refreshed for FY16. These copiers identified were based on the avg. volume/month, avg. service calls/month and no. of service calls or issues reported by the departments. The copiers are also at the end of life with the manufacturer.

The data below were generated as of February 19, 2016.

Location	Model	Avg. volume/month	Current Meter	Service calls	Replacement
Nurse Staffing Ground Floor Basement	SC9145	13359	672019	45	MPC4503
Medical Records 1st Floor	C9075	12899	93642	49	MPC5503
3 West Conference/Copy Room	S9040sp	9151	504661	56	MP3554
4 West Nursing Station Area Copy Room/Conference	S9040sp	7218	582350	30	MP3554
Ambulatory Care Services	SC9145	6527	486691	26	MPC4503
5 West Copy Room	9060sp	4612	375776	31	MP3554

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of the hardware for a total amount not to exceed **\$52,429.00**. This is an approved expense in the 2016 Capital budget.



Memorandum

DATE: May 16, 2016
TO: Nancy Farber, Chief Executive Officer
FROM: Edward Fayen, Senior Associate Administrator
SUBJECT: **Brainlab Spine Instrumentation and Accessories**

We currently have one full set of Brainlab spine instruments for spine surgery that are compatible with the BodyTom, the Siemens Orbic 3D C-Arm, and the Brainlab navigation system. Purchasing additional specialized spine instrumentation that is compatible with the BodyTom, the Siemens Orbic 3D C-Arm, and the Brainlab navigation system will allow greater flexibility for the neurosurgeons when they want to schedule back-to-back cases. Normally, there is a thirty-minute turnaround between cases, but proper sterilization of these instruments (rinsing, pass through washer, assemble, sterilization, and cooling) takes about three hours to complete and subsequently causes delays in the surgery schedule. A second set of instruments, ready to go, would allow the surgeon to schedule a second case without waiting three hours. The request to schedule back-to-back cases is occurring more frequently.

Building a neuro program means investing in the correct type and quantity of instrumentation. These new instruments will have a five-year life and will be used by Drs. Erasmus, Eichbaum, Henstorf, and Kunwar.

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of Brainlab Spine Accessories for an amount not to exceed \$62,907.75. This item was not included in the Fiscal Year 2016 Fixed Asset Capital Budget.

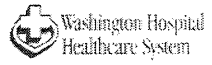


Memorandum

DATE: May 16, 2016
TO: Nancy Farber, Chief Executive Officer
FROM: Edward Fayen, Senior Associate Administrator
SUBJECT: **Brainlab Update**

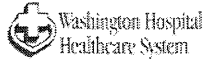
Currently, the Brainlab navigation system allows 3D imaging for spine navigation with the Siemens Arcadis Orbic 3D C-Arm. The 3D imaging produces many images. Dr. Henstorf has requested that we purchase an update to the system that would allow a physician the ability to view 2D images as an optional alternative to 3D. 2D imaging provides a more static view, which he is more comfortable with as opposed to a rotating 3D vision. This is a custom software upgrade.

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of an Upgrade to the Brainlab Navigation System for an amount not to exceed \$31,837.13. This item was not included in the Fiscal Year 2016 Fixed Asset Capital Budget.



WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

April 2016



WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
April 2016

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: June 3, 2016
TO: Board of Directors
FROM: Nancy Farber
SUBJECT: Washington Hospital – April 2016
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

<u>ACUTE INPATIENT:</u>	<u>April Actual</u>	<u>Budget</u>	<u>Current 12 Month Avg.</u>
Average Daily Census	167.2	161.7	158.0
# of Admissions	1,054	984	1,013
Patient Days	5,016	4,852	4,819
Discharge ALOS	4.69	4.93	4.70

<u>OUTPATIENT:</u>	<u>April Actual</u>	<u>Budget</u>	<u>Current 12 Month Avg.</u>
OP Visits	6,925	7,655	7,176
ER Visits	4,501	4,356	4,426
Observation Equivalent Days – OP	252	298	250

Comparison of April acute inpatient statistics to those of the budget showed a higher level of admissions and a higher level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were lower than budget. Emergency Room visits were above budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were 13.9 below budget. Total productive FTEs for April were 1,275.7, 11.3 above the budgeted level of 1,264.4. Nonproductive FTEs were 25.2 below budget. Productive FTEs per adjusted occupied bed were 5.67, 0.01 below the budgeted level of 5.68. Total FTEs per adjusted occupied bed were 6.38, 0.14 below the budgeted level of 6.52.

3. Income - Schedule Board 1

For the month of April the Hospital realized a gain of \$1,853,000 from operations.

Total Gross Patient Service Revenue of \$171,879,000 for April was 3.1% below budget.

Deductions from Revenue of \$133,875,000 represented 77.89% of Total Gross Patient Service Revenue. This percentage is above the budgeted amount of 76.87%.

Total Operating Revenue of \$38,187,000 was \$3,057,000 (7.4%) below the budget.

Total Operating Expense of \$36,334,000 was \$2,083,000 (5.4%) below the budgeted amount.

The Total Non-Operating Gain of \$1,593,000 for the month of April includes an unrealized loss on investments of \$103,000 and property tax revenue of \$1,364,000. This property tax revenue will be used to pay the debt service for the general obligation bonds.

The Total Net Gain for April was \$3,446,000, which was \$1,098,000 less than the budgeted gain of \$4,544,000.

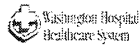
The Total Net Gain for April using FASB accounting principles, in which the unrealized loss on investments and property tax revenues are removed from the non-operating income and expense, was \$2,185,000 compared to a budgeted gain of \$3,180,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to March 2016.

NANCY FARBER
Chief Executive Officer

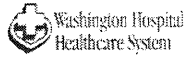
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WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
April 2016
GASB FORMAT
(In thousands)

APRIL				YEAR TO DATE					
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.	
\$ 127,690	\$ 128,979	\$ (1,289)	-1.0%	1	OPERATING REVENUE	\$ 1,250,513	\$ 1,251,243	\$ (730)	-0.1%
44,189	48,469	(4,280)	-8.8%	2	INPATIENT REVENUE	444,753	460,385	(15,632)	-3.4%
				3	OUTPATIENT REVENUE				
171,879	177,448	(5,569)	-3.1%	4	TOTAL PATIENT REVENUE	1,695,266	1,711,628	(16,362)	-1.0%
(133,875)	(136,401)	2,526	1.9%	5	CONTRACTUAL ALLOWANCES	(1,303,404)	(1,317,188)	13,784	1.0%
77.89%	76.87%			6	CONTRACTUAL AS % OF REVENUE	76.88%	76.96%		
38,004	41,047	(3,043)	-7.4%	7	NET PATIENT REVENUE	391,862	394,440	(2,578)	-0.7%
183	197	(14)	-7.1%	8	OTHER OPERATING INCOME	3,819	3,413	406	11.9%
38,187	41,244	(3,057)	-7.4%	9	TOTAL OPERATING REVENUE	395,681	397,853	(2,172)	-0.5%
				10	OPERATING EXPENSES				
15,151	14,901	(250)	-1.7%	11	SALARIES & WAGES	146,604	146,927	323	0.2%
6,162	5,607	(555)	-9.9%	12	EMPLOYEE BENEFITS	58,316	56,446	(1,870)	-3.3%
4,098	4,475	377	8.4%	13	SUPPLIES	42,745	42,455	(290)	-0.7%
4,417	4,856	439	9.0%	14	PURCHASED SERVICES & PROF FEES	47,452	49,470	2,018	4.1%
953	1,426	473	33.2%	15	INSURANCE, UTILITIES & OTHER	12,686	14,287	1,601	11.2%
1,918	3,533	1,615	45.7%	16	PROVISION FOR DOUBTFUL ACCOUNTS	33,833	34,971	1,138	3.3%
2,838	2,839	1	0.0%	17	DEPRECIATION	27,488	27,342	(146)	-0.5%
797	780	(17)	-2.2%	18	INTEREST EXPENSE	8,181	8,172	(9)	-0.1%
36,334	38,417	2,083	5.4%	19	TOTAL OPERATING EXPENSE	377,305	380,070	2,765	0.7%
1,853	2,827	(974)	-34.5%	20	OPERATING INCOME (LOSS)	18,376	17,783	593	3.3%
4.85%	6.85%			21	OPERATING INCOME MARGIN %	4.64%	4.47%		
243	276	(33)	-12.0%	22	NON-OPERATING INCOME & (EXPENSE)				
24	0	24	0.0%	23	INVESTMENT INCOME	2,407	2,381	26	1.1%
65	77	(12)	-15.6%	24	REALIZED GAIN/(LOSS) ON INVESTMENTS	(56)	0	(56)	0.0%
0	0	0	0.0%	25	RENTAL INCOME, NET	721	776	(55)	-7.1%
1,364	1,364	0	0.0%	26	OTHER NON-OPERATING, NET	(1,177)	(966)	(211)	-21.8%
(103)	0	(103)	0.0%	27	PROPERTY TAX REVENUE	13,061	13,060	1	0.0%
1,593	1,717	(124)	-7.2%	28	UNREALIZED GAIN/(LOSS) ON INVESTMENTS	326	0	326	0.0%
\$ 3,446	\$ 4,544	\$ (1,098)	-24.2%	29	TOTAL NON-OPERATING INCOME & EXPENSE	15,282	15,251	31	0.2%
9.02%	11.02%			30	NET INCOME (LOSS)	\$ 33,658	\$ 33,034	\$ 624	1.9%
				31	NET INCOME MARGIN %	8.51%	8.30%		
\$ 2,185	\$ 3,180	\$ (995)	-31.3%	32	NET INCOME (LOSS) USING FASB PRINCIPLES**	\$ 20,271	\$ 19,974	\$ 297	1.5%
5.72%	7.71%				NET INCOME MARGIN %	5.12%	5.02%		

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME AND UNREALIZED GAIN/(LOSS) ON INVESTMENTS

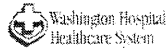


**WASHINGTON HOSPITAL
BALANCE SHEET**

**April 2016
(In thousands)**

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			APRIL 2016	AUDITED JUNE 2015	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			APRIL 2016	AUDITED JUNE 2015		
CURRENT ASSETS					CURRENT LIABILITIES						
1	CASH & CASH EQUIVALENTS	\$	41,553	\$	19,275	1	CURRENT MATURITIES OF L/T OBLIG	\$	6,165	\$	5,995
2	ACCOUNTS REC NET OF ALLOWANCES		62,659		61,503	2	ACCOUNTS PAYABLE		19,697		28,024
3	OTHER CURRENT ASSETS		7,938		6,713	3	OTHER ACCRUED LIABILITIES		56,478		49,107
4	TOTAL CURRENT ASSETS		112,150		87,491	4	INTEREST		7,570		9,872
						5	TOTAL CURRENT LIABILITIES		89,910		92,998
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS						
6	BOARD DESIGNATED FOR CAPITAL AND OTHER		186,304		184,164	6	REVENUE BONDS AND OTHER		204,079		208,626
7	GENERAL OBLIGATION BOND FUNDS		201,001		121,657	7	GENERAL OBLIGATION BONDS		343,114		197,346
8	REVENUE BOND FUNDS		10,437		10,390						
9	BOND DEBT SERVICE FUNDS		16,098		21,349	OTHER LIABILITIES					
10	OTHER ASSETS LIMITED AS TO USE		15,599		15,112	10	NET PENSION LIABILITY		50,758		66,440
11	TOTAL ASSETS LIMITED AS TO USE		429,439		352,672	11	WORKERS' COMP		9,057		8,609
						12	SUPPLEMENTAL MEDICAL RETIREMENT		39,030		36,523
13	OTHER ASSETS		137,995		122,848						
14	NET PROPERTY, PLANT & EQUIPMENT		464,718		416,245	14	NET POSITION		415,645		381,987
15	TOTAL ASSETS	\$	1,144,302	\$	979,256	15	TOTAL LIABILITIES AND NET POSITION	\$	1,151,593	\$	992,529
16	DEFERRED OUTFLOWS		14,507		24,472	16	DEFERRED INFLOWS		7,216		11,199
17	TOTAL ASSETS AND DEFERRED OUTFLOWS	\$	1,158,809	\$	1,003,728	17	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$	1,158,809	\$	1,003,728



**WASHINGTON HOSPITAL
OPERATING INDICATORS
April 2016**

12 MONTH AVERAGE	APRIL						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
158.0	167.2	161.7	5.5	3%	1	PATIENTS IN HOSPITAL				
8.2	8.4	9.9	(1.5)	-15%	2	ADULT & PEDS AVERAGE DAILY CENSUS	158.2	160.1	(1.9)	-1%
10.6	11.8	10.3	1.5	15%	3	OUTPT OBSERVATION AVERAGE DAILY CENSUS	8.1	8.8	(0.7)	-8%
					3	WELLBORN NURSERY AVERAGE DAILY CENSUS	10.8	10.9	(0.1)	-1%
176.8	187.4	181.9	5.5	3%	4	TOTAL	177.1	179.8	(2.7)	-2%
4.1	4.3	3.2	1.1	34%	5	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.8	3.4	0.4	12%
4,819	5,016	4,852	164	3%	6	ADULT & PEDS PATIENT DAYS	48,251	48,845	(594)	-1%
1,013	1,054	984	70	7%	7	ADMISSIONS-ADULTS & PEDS	10,200	10,403	(203)	-2%
4.70	4.69	4.93	(0.24)	-5%	8	AVERAGE LENGTH OF STAY-ADULTS & PEDS	4.67	4.69	(0.02)	0%
1.520	1.515	1.503	0.012	1%	9	OTHER KEY UTILIZATION STATISTICS				
					9	OVERALL CASE MIX INDEX (CMI)	1.520	1.503	0.017	1%
133	139	138	1	1%	10	SURGICAL CASES				
25	27	32	(5)	-16%	11	JOINT REPLACEMENT CASES	1,345	1,179	166	14%
8	8	11	(3)	-27%	12	NEURO SURGICAL CASES	246	270	(24)	-9%
230	226	223	3	1%	13	CARDIAC SURGICAL CASES	75	112	(37)	-33%
396	400	404	(4)	-1%	14	GENERAL SURGICAL CASES	2,312	2,047	265	13%
402	333	465	(132)	-28%	15	TOTAL SURGICAL CASES	3,978	3,608	370	10%
151	164	149	15	10%	16	TOTAL CATH LAB PROCEDURES	3,734	4,282	(548)	-13%
7,176	6,925	7,655	(730)	-10%	17	DELIVERIES	1,533	1,570	(37)	-2%
4,426	4,501	4,356	145	3%	18	OUTPATIENT VISITS	71,024	73,754	(2,730)	-4%
					18	EMERGENCY VISITS	44,225	45,264	(1,039)	-2%
1,207.7	1,275.7	1,264.4	(11.3)	-1%	19	LABOR INDICATORS				
176.3	160.1	185.3	25.2	14%	20	PRODUCTIVE FTE'S	1,213.7	1,232.3	18.6	2%
1,384.0	1,435.8	1,449.7	13.9	1%	21	NON PRODUCTIVE FTE'S	177.3	184.9	7.6	4%
5.64	5.67	5.68	0.01	0%	22	TOTAL FTE'S	1,391.0	1,417.2	26.2	2%
6.46	6.38	6.52	0.14	2%	23	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.66	5.63	(0.03)	-1%
					23	TOTAL FTE/ADJ. OCCUPIED BED	6.49	6.47	(0.02)	0%

* included in Adult and Peds Average Daily Census