

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, June 12, 2013 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 6:07 p.m. and led those present in the Pledge of Allegiance.

*CALL TO ORDER*

Roll call was taken. Directors present: William Nicholson, MD, Bernard Stewart, DDS, Patricia Danielson, RHIT, Jacob Eapen, MD, Michael Wallace

*ROLL CALL*

Also present: Nancy Farber, Chief Executive Officer, John Romano, MD, Chief of Medical Staff, Jeannie Yee, Service League President, Colleen Doerr, Executive Assistant

Guests: Jan Wood, Kimberly Hartz, Chris Henry, Ed Fayen, David Starr, Bryant Welch, Stephanie Williams, Kristin Ferguson, Angus Cochran, Nathan Clay, Larry Bowen, Nicholas Legge, Gisela Hernandez, Tina Nunez, Bill Emberley, John Tran, John Sayage, Bill Marshak, Peter Lunny, MD, Kris LaVoy, Vandana Sharma, MD, Jen Huang, Ruth Traylor, Janice Stewart, William Dugoni, MD.

One action item was taken out of order. In accordance with District Law, Policies and Procedures, Director Stewart moved for adoption of Resolution No. 1133, which authorizes the Chief Executive Officer to enter into a relationship with the University of California, San Francisco (UCSF). This Resolution allows for collaboration between the District and UCSF yet maintains the independent governance of the District. The intent of this relationship is to create over time a comprehensive, sustainable and integrated health care network to serve the needs of the residents of the District now and in the future. On a second by Director Danielson the motion unanimously carried.

*APPROVAL OF  
RESOLUTION 1133  
AUTHORIZING  
COLLABORATION  
RELATIONSHIP WITH  
WTHCD AND UCSF*

Ms. Farber commented on the "Shared Vision" of this relationship and the benefits afforded both communities. It gives Washington Hospital the opportunity to have access to a larger network of a regional system to embrace the changes required to react to the Accountable Care Act. Both entities share the same EHR system and with the additional resources and technologies, it paves the road for specialty physicians in the community, with training and possible house staff on campus, and a system of care that will lower costs and give the patients better access and quality service. It was emphasized that this is not a merger or acquisition as the District will remain independent to serve the District residents. Ms. Farber then introduced Mark Laret, Chief Executive Officer of UCSF Medical Center and Sam Hawgood, MD, Dean of the UCSF School of Medicine, both of whom made brief comments on their excitement and those of their colleagues at UCSF for the opportunities that afford both communities in the years ahead.

Each of the Directors of the Board added their comments, and Dr. John Romano, Chief of Staff, was invited to speak and echoed his excitement, along with the support of the Medical Staff of the Hospital. Ms. Farber also thanked Associate Administrator Kimberly Hartz for her leadership during the process.

A roll call vote was taken and the resolution was passed unanimously. Ms. Farber and Director Nicholson then presented the UCSF guests with pens and a historical album of the District followed by a brief reception and photos (excused at 6:30 p.m.).

The meeting resumed at 6:57 p.m. Ms. Farber introduced Ed Fayen, Associate Administrator, who leads the implementation of the Epic Electronic Health Record system. Mr. Fayen introduced David Starr, the Epic WeCare Project Director. Mr. Fayen continued by explaining that the Epic Electronic Health Record System (EHR) is referred to as the "WeCare" project. WeCare supports all WHHS providers allowing patients to easily communicate with their providers and will ultimately be safer for the patients. CMS, administrator for Medicare, requires all hospitals to have an EHR system in place by 2015.

*EDUCATION SESSION:  
WeCare, the Washington  
Electronic Health Record  
System Project Update*

Training and certification of staff and physicians has transpired over the past two years with the physician community online in May 2013. WHHS will go live on July 1, 2013, with online patient access targeted for the summer of 2013. The community will be provided with improved tools. Mr. Fayen continued by explaining some of the transitions in the services during the July 1 Go Live.

Ms. Farber introduced Vandana Sharma, M.D., Chairperson of the Medication Analysis Committee. Dr. Sharma gave an in depth presentation discussing medication safety and the means taken to improve the dispensing of medications; regulatory compliance mandates; safety initiatives available to physicians and medical staff; and the culture of medication safety.

*EDUCATION SESSION:  
Medication Safety Update*

Director Stewart moved for approval of the minutes of May 8, 20, 22, and 28, 2013. On a second by Director Danielson the motion unanimously carried.

*APPROVAL OF MINUTES  
OF MAY 8, 20, 22, AND  
28, 2013*

There were no oral communications.

*COMMUNICATIONS  
ORAL*

The following written communication was received from John Romano, M.D., Chief of Staff, dated May 14, 2013, requesting approval of Medical Staff Credentialing Action Items, as follows:

*COMMUNICATIONS  
WRITTEN*

Appointments: Rajesh Shinghal, M.D., and David Lieberman, M.D.

Reappointments: Igor M. Bederov, RNFA(RN First Assist), Jeffrey C. Carlson, M.D., Aruna Chakravorty, M.D., Gurleen K.Deol, PA-C, Lyn Dos Santos, M.D., Craig Johnson, M.D., Gopala R. Kolluru, M.D., Christina A. Lee, M.D., Gerald H. Myint, M.D., P. Christine Nguyen, M.D., Deepti Saxena, M.D., Manish Singhal, M.D., Dennis C. Townsend, M.D., Sunil Upender, M.D.

Reappointments with Further Review: Jaspir "Jenny" Multaini, Zulfiqar Ali, M.D.

Non-Reappointments – Deemed to have Resigned: Emmanuel C. Cepe, M.D.

Transfer in Staff Category: David Bell, M.D.

Completion of Proctorship: Yagya Kapila, M.D., Lily Ngo, M.D., P. Christine Nguyen, M.D., Ario Barzin, M.D.

Extension of Proctorship and Provisional Category: Graham E. Rodwell, M.D.

Resignations: Zubin R. Damania, M.D., Li-Min Jimmy Hu, M.D., Timothy Scott, M.D., Dwight M. Chen, M.D.

Director Stewart moved for approval of the credentialing action items. On a second by Director Danielson the motion unanimously carried.

Jeannie Yee, Service League President, presented the Service League Report. Ms. Yee reported the winners of the Washington Hospital Service League Scholarships as follows:

*SERVICE LEAGUE  
REPORT*

- The Katherine Fusco Scholarship of \$1000, renewable for three additional years, was awarded to David Cheung who will be attending Saint Louis University and has been accepted into their prestigious Medical Scholars Program. He is aspiring to become a physician specializing in hematology and oncology.
- The Josephine Walton Scholarship of \$1000, renewable for three additional years was awarded to Neil Almeida who will be attending St. Bonaventure University and aspires to be a surgeon. Neil was one of a handful of students that was accepted into a Dual Admission Program whereby upon graduating from St. Bonaventure, he will automatically enter medical school at George Washington University.
- The one-time Maria Tuyet Ha Tran Memorial Scholarship of \$1800 was divided evenly between Syed Ahmed and Jenna Hamze. Sved Ahmed will be attending San Jose State University and hopes to pursue medicine. Jenna Hamze will be attending San Francisco State University and will be pursuing Nursing. Her heart is in Geriatrics.

Dr. Romano mentioned that this will be his last report to the Board as Chief of Staff and commented that it has been an honor and pleasure and he has appreciated the opportunity.

*MEDICAL STAFF  
REPORT*

There are 516 Medical Staff members. New members added to the Medical staff included Rajesh Shinghal, MD (Urology) and David Lieberman, MD (Otolaryngology). Dr. Romano discussed that there are currently 7 applications and 14 pre-applications in process representing a wide variety of specialties.

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:  
Community Outreach*

May 11<sup>th</sup>, Healthy Kids Expo  
Week of May 12<sup>th</sup>, National Hospital Week  
May 13<sup>th</sup>, Osteoporosis Screenings  
May 14<sup>th</sup>, "Deep Venous Thrombosis"  
May 17<sup>th</sup>, the Washington Women's Center presented "Fall Prevention and Balance" at their Lunch and Learn meeting.  
May 17<sup>th</sup>, Washington Township Medical Foundation participated in the City of Fremont Recreation Department's Kids N Kites Festival.  
May 21<sup>st</sup> – 22<sup>nd</sup>, Health Fair at Tesla Motors Auto Manufacturing Plant  
June 1<sup>st</sup>, 7<sup>th</sup> Annual Women's Health Conference  
June 4<sup>th</sup>, "Acute Management of Stroke" and "Chronic Care and Stroke Rehabilitation."  
June 6<sup>th</sup>, "On the Road with Diabetes: Traveling with Diabetes"  
June 7<sup>th</sup>, Washington Hospital participated in the Four Seasons of Health Expo

June 7<sup>th</sup>, Washington Township Medical Foundation, provided information on health related programs and services at the Fremont Bank Employee Health Fair.  
June 8<sup>th</sup>, Washington Hospital Medical Staff Dinner Dance honoring Dr. John Romano for his leadership as Chief of Staff and welcoming Dr. Lunny as the new Chief of Staff. Dr. Moses Taghioff was also honored as the recipient of the 2013 Remo Cerruti, M.D. Physician of the Year award.

Upcoming Health Promotions & Community Outreach Events:

June 19<sup>th</sup>, Acacia Creek Assisted Living Facility Brain Wellness Fair  
July 2<sup>nd</sup>, "Introduction – Stroke" and "Risk Factors for Stroke".

**Washington Hospital Foundation Report**

On May 23, Kathi Hamilton, wife of Rotary District 5170 Governor Joe Hamilton, Lieutenant Governor Jeboy Koshi, and several Rotary Club presidents presented Washington Hospital Healthcare System with a donation of receiving blankets for newborns in the Birthing Center. The blankets were donated by Area Three Rotary Clubs. On behalf of Washington Hospital, Carmen Williams, Nurse Manager of the Birthing Center, received the donation and thanked all the Rotarians for their generosity. "Our families," Carmen noted, "will be thrilled to receive these gifts."

*HOSPITAL CALENDAR:  
Washington Hospital  
Foundation Report*

The Foundation Golf Committee is working hard to ensure a great day of play for golfers at the Washington Hospital Healthcare Foundation golf tournament being held at the Blackhawk Country Club in Danville, on June 24, 2013. The tournament, named in memory of long-time Fremont businessman, Gene Angelo Pessagno, raises money to support hospice care and surgical services. For sponsorship opportunities or to reserve your foursome at the tournament, please call Washington Hospital Healthcare Foundation at (510) 791-3428.

**The Washington Township Health Care District Board of Directors' Report**

Washington Township Healthcare District Board members represented the Hospital at the 10<sup>th</sup> annual Charity Ball hosted by Indo-Americans for Better Community on May 11<sup>th</sup>, the Ohlone College Foundation Scholarship Presentation Reception on May 29<sup>th</sup>, the 12<sup>th</sup> Annual Celebration Reception hosted by One Child on May 31<sup>st</sup>, the Citizen of the Year gala hosted by the Ohlone College Foundation on June 1<sup>st</sup> and the Rotary District 5170 Annual Chili Cook-off on June 9<sup>th</sup>.

*HOSPITAL CALENDAR:  
Board of Directors' Report*

**Washington Hospital Employee Association, W.H.E.A.**

On Memorial Day, 150 WHEA members and their families attended the San Francisco Giants vs. the Oakland A's baseball game at the Oakland Coliseum. The winner of the \$2,000, Don Pickinpaugh Memorial Scholarship for 2013 is David Cheung. He is currently attending Amador Valley High School in Pleasanton. His anticipated major is Biology/Pre-Med. David has been accepted to Union College, Saint Louis University and the University of California, San Diego. David's father is Edwin Cheung from the Pharmacy Department. This scholarship is presented to a dependent of a Washington Hospital Healthcare System employee attending, or planning to attend, an accredited community college, university or vocations school. The scholarship is named after Don Pickinpaugh, who served on the Washington Township Health Care District Board for 26 years.

*HOSPITAL CALENDAR:  
W.H.E.A.*

### **Washington On Wheels Mobile Health Clinic, W.O.W.**

During the month of May, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Senior Center, the Fremont Family Resource Center, and the Silliman Activity Center in Newark, the New Haven Adult School and the Ruggeri Senior Center in Union City. The W.O.W. Clinic also provided health care services to students and families at Brier Elementary School, Grimmer Elementary School, Robertson and Irvington High School all located in Fremont. W.O.W. provided 11 wellness exams for members of the Operating Engineers Union through Health Dynamics.

*HOSPITAL CALENDAR:  
Washington On Wheels  
Mobile Health Van*

### **Internet Marketing**

There were over 41,248 visits to the hospital website in May. The hospital's physician finder section was the most viewed webpage with 15,573 page views, followed by the volunteer section with 10,378, the About WHHS section with 7,994 page views, and the Women's Health and Pregnancy section with 2,861.

*HOSPITAL CALENDAR:  
Internet Report*

### **InHealth - Channel 78**

During the month of May, Washington Hospital's cable channel 78, InHealth, aired new programming including a Diabetes Matters program: "Diabetes Meal Planning", a health and wellness seminar on "Deep Vein Thrombosis" and the May Board of Director's meeting.

*HOSPITAL CALENDAR:  
InHealth*

### **Additional Updates and Awards**

Dr. Jacob Eapen, Pediatrician, was named to be a member of the Board of the Public Health Alumni Association at the University of California, Berkeley. He is a Washington Township Health Care District board member.

Washington Hospital, a designated cardiac receiving center for Alameda County, is a recipient of Alameda County Emergency Medical Services' "Professional Partner" award. The award recognizes the Emergency Department's teamwork in administering life saving interventions to a cardiac arrest victim.

For more information on any of the programs mentioned, visit [whhs.com](http://whhs.com) or call 1-800-963-7070.

Ms. Farber added an additional award that was brought to her attention after the video had been prepared. Paul Kelley was awarded by the American College of Clinical Engineering the Professional Achievement in Management Award/ Managerial Excellence Award for his clinical contribution to the clinical engineering profession at their annual conference in Long Beach, CA on June 2, 2013. Congratulations to Paul for this recognition.

### **Employee of the Month**

Jesse Brace is the employee of the month for June. Jesse began working in the Medical Imaging Department as a per diem in October 2003, while he was in college. Jesse now works as a full time Informatics Specialist for Medical Imaging. Jesse is professional, knowledgeable and really lives up to the "patient first ethic." He shows great responsibility for doing what needs to be done and makes sure it is done correctly. Washington Hospital is very fortunate to have Jesse as an employee.

*HOSPITAL CALENDAR:  
Employee of the Month -  
Jesse Brace*

Ms. Farber introduced Stephanie Williams, Chief Nursing Officer, who presented the Quality & Patient Safety Dashboard for the Quarter Ending March 2013. Ms. Williams discussed the results of the quarter and noted there were no central line infections during the quarter.

*QUALITY REPORT  
"Quality & Patient Safety  
Dashboard, Quarter  
Ending March 2013"*

Chris Henry, Chief Financial Officer, presented the Finance Report for April 2013. The average daily census was 160.1 with admissions of 943 resulting in 4,802 patient days. Outpatient observation equivalent days were 302. The average length of stay was 4.86 days. The case mix index was 1.501. Deliveries were 146. Surgical cases were 401. Joint Replacement cases were 138. Neurosurgical cases were 13. Cardiac Surgical cases were 14, PTCA procedures were 39 (10 below budget), and the Outpatient visits were 8,646. Total productive FTEs were 1,351.5. FTEs per adjusted occupied bed were 7.07. Mr. Henry commented that this reflects the early ramp up for Epic.

*FINANCE REPORT*

Ms. Farber presented the Hospital Operations Report for May. There were 973 admissions with 5,036 days of care or an average daily census of 162. Preliminary information indicated inpatient revenue for the month at approximately \$132,876,000; 51.2% was Medicare and 6.9% was Medi-Cal, for a total of 58.1% in government program revenue. There were 164 deliveries in the Hospital. There were 376 surgical cases at the Hospital and 652 cases at the Surgery Center. There were 420 heart procedures including 47 PTCAs. The Emergency Room saw 4,566 patients. The clinics saw approximately 3,304 patients. FTEs per Adjusted Occupied Bed were 7.15. Ms. Farber noted that in all her discussions with different Administrators who have implemented the EHR system, the difference in the success of the installation was in the training of staff. The District has brought in registry staff to cover while the Hospital staff is trained on the system resulting in 91.1 agency FTEs utilized in May.

*HOSPITAL OPERATIONS  
REPORT*

In accordance with District Law, Policies and Procedures, Director Wallace moved for adoption of Resolution No. 1132, which authorizes the Chief Executive Officer to execute and deliver the Agreement between the District and the Bay Area Rapid Transit District (BART) and to take any and all further actions necessary in order to develop the respective properties that border the District property and BART property to construct a parking garage and the emergency vehicle access easement for Washington Hospital and BART should they chose to do so in the future. On a second by Director Stewart the motion unanimously carried.

*APPROVAL OF  
RESOLUTION 1132 FOR  
DISTRICT AND BART  
AGREEMENT FOR LAND  
TO BUILD A PARKING  
GARAGE*

In accordance with District Law, Policies and Procedures, Director Wallace moved for adoption of Resolution No. 1134 authorizing the Chief Executive Officer to execute the "Notice of Election to Terminate Joint Powers Agreement Establishing the St. Rose Transition Authority" and is so directed to deliver the Notice to Alameda County and to take any and all further actions contemplated by this Resolution. On a second by Director Stewart the motion unanimously carried.

*APPROVAL OF  
RESOLUTION 1134 TO  
TERMINATE ST. ROSE  
TRANSITION AUTHORITY*

In accordance with District Law, Policies and Procedures, Director Wallace moved for adoption of Resolution No. 1135 authorizing incorporation of the Memorandum of Understanding with Local 856. On a second by Director Stewart the motion unanimously carried.

*APPROVAL OF  
RESOLUTION 1135  
AUTHORIZING MOU  
WITH LOCAL 856*

In accordance with Health & Safety Code Sections 1461, 1462, and 32106 and Government Code Section 54954.6(h). Director Nicholson adjourned the meeting to closed section at 8:43 p.m. as the discussion pertained to Hospital trade secrets, human resources matters and risk management.

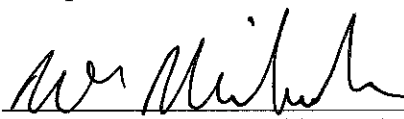
*ADJOURN TO  
CLOSED SESSION*

Director Nicholson reconvened the meeting to open session at 9:24 p.m. and reported no action was taken in closed session.

*RECONVENE TO OPEN  
SESSION & REPORT ON  
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 9:25 p.m.

*ADJOURNMENT*

  
WILLIAM NICHOLSON, MD  
President

  
PATRICIA DANIELSON, RHIT  
Secretary