

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, May 14, 2014 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:04 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS, William Nicholson, MD, Patricia Danielson, RHIT, Jacob Eapen, MD
Michael Wallace (excused)

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer, Peter Lunny, Chief of Medical Staff, Jose Aguirre, Service League 1st Vice President, Catherine Bartling, District Clerk

Guests: Kimberly Hartz, Ed Fayen, Chris Henry, Bryant Welch, Stephanie Williams, Tina Nunez, Janice Stewart, Kristin Ferguson, Larry Bowen, Angus Cochran, Doug Van Houten, David Hayne, Mary Bowron, Brian Smith, MD, Albert Brooks, MD, Bill Emberley, Joe Tada, Christine Nguyen-Flores

Ms. Farber introduced Stephanie Williams, Associate Administrator and Chief Nursing Officer. Ms. Williams presented the “Nurses Leading The Way”: Report on Washington Hospital Nursing Initiatives noting the week of May 6-12th was Nurses Week. Ms. Williams reported on Magnet Recognition noting that the Magnet status is the highest honor for nursing excellence, awarded to hospitals with the gold standard of nursing care. Washington Hospital has been recognized as a Magnet Facility as of September 2011. Ms. Williams went on to discuss Washington Hospital Initiatives which include transforming care at bedside by improving compliance for blood clot treatment, using cost-effective, evidence-based intravenous care, reducing medication errors, improving knowledge and evaluation of delirium, promoting surgical safety in the Operating Room, reducing catheter associated urinary tract infections, reducing critical care readmissions, “sit-a-bit” patient satisfaction initiative, obstetrics skin-to-skin baby initiative and Nursing Innovation in care. We are currently preparing for Magnet re-designation and received a grant from the Gordon and Betty Moore Foundation in March 2014, to support re-designation application and analyses, and participation in Magnet activities and conferences.

*EDUCATION SESSION:
Nursing Annual Magnet
Update 2014*

Director Danielson moved for approval of the minutes of April 7, 9, 21, 23, and 29, 2014. Director Nicholson seconded the motion.

*APPROVAL OF MINUTES
OF APRIL 7, 9, 21, 23,
AND 29, 2014*

Roll call was taken:

Bernard Stewart, DDS - aye
William Nicholson, MD - aye
Patricia Danielson, RHIT - aye
Jacob Eapen, MD - aye

The motion carried.

There were no oral communications.

*COMMUNICATIONS
ORAL*

The following written communication was received from Peter Lunny, M.D., Chief of Staff, dated April 29, 2014, requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS
WRITTEN*

Appointments:

Al-Dossari, Ghannam, MD., Bindra, Supreet, MD., Cohen, Erik, MD., Fiore, Darren, MD., Gidvani, Sandeep, MD., Merrick, Scot, MD., Thomas, James, MD., Vassallo-DeLuca, Elizabeth, MD

Reappointments:

Carmel, Jeffrey A., MD., Cunniff, John L., MD., Dhawan, Sunil S., MD., Dhillon, Harpreet S., MD., Doyle, Joy Roe, MD., Jokerst, Elizabeth S., MD., Kapila, Yagya V., MD., Katta, Prasad V., MD., Manjuck, Janice E., MD., Narra, Kishore B., MD., Orenberg, David A., MD., Schwartz, Joseph J., MD., Voong, David, MD., Xiong, Jessie, MD., Yu, Gloria S., MD; Kanzler, Matthew H., MD

Dr. Lunny noted that due to a family emergency, Dr. Matthew Kanzler's paperwork was submitted at the last moment, however; Dr. Kanzler is up for reappointment.

Conditional Reappointment – One Year Approval:

Sandhu, Surinder MD

Non-Reappointments – Deemed to have Resigned:

Ahmad, Yusuf Haroon, MD., Kapila, Kiran, MD

Completion of Proctoring & Advancement in Staff Category:

Voong, David, MD

Resignations:

Bi, Luke C., MD., Dos Santos, Lyn, MD., Hanna, Maha, MD., Kapur, Vineet, MD., Ramachandran, Pramela, MD

Director Danielson moved for approval of the credentialing action items. Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS– aye
William Nicholson, MD - aye
Patricia Danielson, RHIT - aye
Jacob Eapen, MD – aye

The motion carried.

Gail Tomita, Service League President presented the Service League Report and thanked everyone for supporting the Jewelry Sale on April 28-30th. Revenue from the sale was \$13,965.16; the money will be given to the hospital as part of the league's annual donation next year. Ms. Tomita also noted the Service League Scholarship committee held interviews with applicants on May 5th and 6th. There were 16 applicants for the three scholarships being offered this year.

*SERVICE LEAGUE
REPORT*

Dr. Lunny reported there are 506 Medical Staff members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

April 15th, Washington Hospital hosted the 8th Annual Women's Health Conference. This event featured topics on Thyroid Health and Prevention of Thyroid Cancer, Varicose Veins and Vein Rejuvenation, Women and Stroke and Finding the Fountain of Youth through Exercise. Dr. William Dugoni, Medical Director for the Washington Women's Center provided an update on the Washington Women's Center. A special quilt made by Susan Blair, artist and mother of Dr. Stacey Barrie, Obstetrician Gynecologist with Washington Township Medical Foundation, was donated to the Washington Women's Center. This event was co-sponsored by Washington Township Medical Foundation; 100 Women

attended.

April 15th, Kristi Caracappa, Health Insurance Information Service Coordinator, presented "Medicare: Are You Turning 65?" 43 people attended.

On April 23rd, Michelle Hedding, R.N., Spiritual Care Coordinator, presented on "Compassion Fatigue" to staff of the Fremont Family Resource Center. The workshop provided helpful tips for social service and health care providers on how to care for themselves when working with challenging clients; 52 people attended.

On April 26th, Washington Hospital in conjunction with the City of Fremont, hosted the "2014 Go Green Together" Earth Day event. The event featured information on recycling and waste reduction, saving energy at home and healthy eating. There was also free residential drop off of unused and unwanted medications, eyeglasses and confidential documents for shredding; over 450 people attended.

On April 29th, Dr. Mary Maish, Thoracic Surgeon and Dr. Arun Srivatsa, Gastroenterologist, presented GERD and Your Risk for Esophageal Cancer." This event was co-sponsored by Washington Township Medical Foundation; 50 people attended.

On May 1st, as part of the Diabetes Matters Series, Andrea Waters, RN, presented "Insulin: Everything You Wanted to Know, but Were Afraid to Ask." 20 people attended.

On May 2nd from 2 to 4 pm, Dr. Alexander Sah, orthopedic surgeon, presented "Do You Have Knee Pain? Learn the Latest Treatment Options." 50 people attended.

On May 3rd, Washington Hospital participated in Cruisin for a Cause. The event featured a classic car show and community information booths. The event was held as a class project for Leadership Fremont. Leadership Fremont is a 9 month program providing intensive leadership training for local business and community members. Washington Hospital staffed a health information booth and provided blood pressure screenings; 150 people attended

On May 5th as part of the Women's Center Health Knowledge at Noon series, Maggie Villagomez presented "Healthy Cinco de Mayo Cuisine"; 45 people attended

National Nurses Week 2014 took place May 6th through 12th. This year's theme was Nurses, Leading the Way. During Nurses Week, we celebrated nurses, who every day, step forward embracing new technologies, resolving emerging issues and accepting ever-changing roles in their profession. They lead the way for their patients, colleagues, organizations and the health care industry as a whole.

On May 8th, Washington Hospital Hosted "Celebration of Life". This event featured stories of survival and hope for cancer survivors and their families. Dr. Vandana Sharma, oncologist provided the welcome address. This event was sponsored by Washington Hospital, HERS Breast Cancer Foundation, Palo Alto Medical Foundation, and the American Cancer Society; 65 People attended.

On May 13th, Washington Hospital hosted the annual employee and volunteer

health and safety fair. Over 20 wellness booths were set up to educate staff and volunteers on how to best maintain health and safety for themselves as well as for patients. This event was part of the National Hospital week celebrations which began on May 11th and continued through May 17th.

Upcoming Health Promotions & Community Outreach Events

On May 21st from 12:30 to 1:30, Dr. Kadeer Halimi, emergency room physician and Dr. Daniel Sweeney, intensivists, will present "Don't Let Severe Infection Take Over Your Body!"

On June 3rd from 1 to 3pm, Dr. Ash Jain and Dr. John Thomas Mehigan will present on "Peripheral Vascular Disease: Learn Your risk for Heart Attack and Stroke."

On June 5th from 7 to 8pm as part of the Diabetes Matters Program, Kimberlee Alvani, Registered Dietitian will present "Healthy or Hoax: Smart Food Choices".

On June 7th as a follow up from the Peripheral Vascular Seminar, Dr. Ash Jain and Dr. John Thomas Mehigan will screen for Peripheral Vascular Disease. This free screening involves a Doppler study of the blood flow in peripheral limbs and provides information on whether a person may have Peripheral Vascular Disease.

Washington Hospital Healthcare Foundation Report

The Foundation's annual golf tournament took place on a spectacular spring day on April 28th, at Castlewood Country Club. Over 200 golfers participated in a terrific day of golf along with fun surprises on the course. Thanks to our generous sponsors and golfers, the tournament generated over \$88,000 for surgical services at Washington Hospital. The winner of the Corporate Challenge Cup this year was the team from Fremont Bank.

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

Washington Hospital Healthcare Board of Directors' Report

In the past month, district board members represented Washington Township Health Care District on April 11th at the Fremont Leadership Prayer Breakfast, on April 17th at the Newark Chamber of Commerce's State of the city Address, delivered by the Honorable Al Nagy, Mayor of Newark. They also attended the New Haven Schools Foundation's Annual Scholarship Luncheon on April 23rd, the HERS Breast Cancer Foundation's People with Purpose Luncheon on April 24th, Music at the Missions Mystique of Paris Gala on April 25th, the One Child Annual Fundraiser on May 2nd, the Viola Blythe Community Services' Volunteer Recognition Dinner on May 7th and the Indo-Americans for Better Community's Charity Ball on May 10th.

*HOSPITAL CALENDAR:
Board of Directors' Report*

At the annual New Haven Schools Foundation Scholarship Luncheon on April 23rd, board member Patricia Danielson presented Harjot Dhaliwal, a senior at James Logan High School, with a \$1,000 scholarship to support her education as she enters college. Ms. Daliwal has been accepted into University of California, Berkeley in the Fall 2014 and she plans either to go to medical school or pursue a degree in public health. She is also an active member of the Washington Hospital Service League.

Washington Hospital Employee Association, W.H.E.A.

During the month of April, WHEA conducted their annual Sock and Undie drive. This event is held to collect personal items for the homeless. WHEA collected over 30 packs of assorted Socks, undies and other personal items for ABODE services. Participants donated \$125 to go towards the purchase of needed items, and WHEA matched \$100 dollars towards the sock and undie purchases for a total of \$225.

*Washington Hospital
Employee Association,
W.H.E.A.*

Washington On Wheels Mobile Health Clinic, W.O.W.

During the month of April, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Family Resource Center and the Silliman Activity Center in Newark.

*HOSPITAL CALENDAR:
Washington On Wheels
Mobile Health Van*

W.O.W. also provided health care services to students and families at Brier Elementary School, and the Fremont Unified School District Office. W.O.W. also provided 11 respiratory fit tests for employees of Excelitas Technologies which provides innovative, customized optoelectronics and advanced electronic systems to a global customer base of leading OEMs seeking high-performance, market-driven technology solutions. In addition, W.O.W. conducted hearing and vision screenings for 170 students of the Fremont Unified School District State Preschool Program. A total of 226 patients were seen by Washington on Wheels in the month of April.

Internet Marketing

There were over 45,403 visits to the hospital website in the month of April. The hospital's Physician Finder section was the most viewed webpage with 16,410 page views, followed by the Employment section with 10,225 page views and the Volunteers section with 9,585 page views. The About WHHS section had 7,781 views and the Women's Health and Pregnancy with 2,718.

*HOSPITAL CALENDAR:
Internet Report*

InHealth - Channel 78

During the month of April, Washington Hospital's cable channel 78, InHealth, taped new programming including the April Board of Directors meeting, and a Diabetes Matters Program titled "Diabetes Disaster Planning", a Health and Wellness Seminar "GERD and Your Risk for Esophageal Cancer" and the "Operation Urban Rescue Drill".

*HOSPITAL CALENDAR:
InHealth*

Employee of the Month

Maria Collier has worked for Ed Fayen for over 10 years. She is a dedicated, hard-working, and a loyal Executive Assistant II. Maria is very involved in all construction projects that occur at the hospital. She maintains all project files, organizes and processes all invoices for payment, and stays on top of the day-to-day meetings and events that occur with these projects. While challenging, Maria completes this detailed work with a smile and an upbeat, positive demeanor. Maria is currently working on a Certificate in Construction Management through the UC Berkeley Extension. Upon completion of this Certificate, she will take on a larger role in the management of construction projects at WHHS.

*HOSPITAL CALENDAR:
Employee of the Month –
Maria Collier*

Ms. Farber introduced Ed Fayen, Senior Associate Administrator. Mr. Fayen presented a construction update noting we are currently in the bidding stage for the Phase II Hyman Pavilion. The demolition has been completed as of May 9th. Mr. Fayen also noted the parking garage is awaiting final approvals, the date of which has been extended to June 12th. The permit needed for the helipad and building permit has been coordinated to be completed at the same time.

*CONSTRUCTION
REPORT
Construction Update*

Stephanie Williams, Associate Administrator & Chief Nursing Officer presented the Centers for Medicare and Medicaid Services (CMS) Proposal for Inpatient Prospective Payment Systems FY2015. Ms. Williams noted the proposed changes for FY 2015 include hospital payments, two-midnight rule, Medicare Disproportionate Share, Value-Based Purchasing Program, Readmission Reduction Program, Hospital-Acquired Condition Reduction Program, Price Transparency, and Implementation of New Coding. Ms. Williams reported the purpose of the hospital payments is to ensure the hospital compliance with quality reporting and use of electronic medical records. Washington Hospital currently submits data to the Inpatient Quality Reporting Program and has been using EPIC for reporting and submission since July 2013. The purpose of the two-midnight rule is to better monitor short inpatient stays and ensure that inpatient admissions are medically necessary. CMS is current seeking comments on how to define short inpatient stays and has requested public input on appropriate payments for these stays.

*QUALITY REPORT
Centers for Medicare and
Medicaid Services (CMS)
Proposal for Inpatient
Prospective Payment
Systems FY2015*

Chris Henry, Chief Financial Officer, presented the Finance Report for March 2014. The average daily census was 161.2 with admissions of 1,009 resulting in 4,997 patient days. Outpatient observation equivalent days were 266. The average length of stay was 5.09 days. The case mix index was 1.481. Deliveries were 167. Surgical cases were 371. Joint Replacement cases were 121. Neurosurgical cases were 29. Cardiac Surgical cases were 7. The Outpatient visits were 7,951 and Emergency visits were 4,481. Total productive FTEs were 1,262.0. FTEs per adjusted occupied bed were 6.59.

FINANCE REPORT

Ms. Farber presented the Hospital Operations Report for April. There were 882 patient admissions with an average daily census of 153. This was lower than the budget of 957 admissions and 11.2% below the budgeted average daily census of 172. Preliminary information indicated inpatient revenue for the month of April at approximately \$121,000,000; 60.0% was Medicare and 18.6% was Medi-Cal, for a total of 78.6% in government program revenue. There were 133 deliveries in the Hospital resulting in 284 baby days. There were 328 surgical cases at the Hospital and 668 cases at the Outpatient Surgery Center. The Emergency Room saw 4,061 patients. The clinics saw approximately 3,930 patients. FTEs per Adjusted Occupied Bed were 6.7

*HOSPITAL OPERATIONS
REPORT*

In accordance with District Law, Policies and Procedures, Director Eapen moved the Chief Executive Officer be authorized to enter into the necessary contracts and proceed with the purchase of the Dragon Speech Recognition System to include hardware, software and implementation services, for a total amount not to exceed \$62,000. This purchase was included in the Fiscal Year 2014 Capital Budget. Director Danielson seconded the motion.

*APPROVAL OF SPEECH
RECOGNITION SYSTEM*

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD - aye
Patricia Danielson, RHIT - aye
Jacob Eapen, MD – aye

The motion carried.

In accordance with Health & Safety Code Sections 1461, 1462, and 32106 and Government Code Section 54954.6(h). Director Stewart adjourned the meeting to closed section at 8:05p.m. as the discussion pertained to Hospital trade secrets, human resources matters and risk management.


*ADJOURN TO
CLOSED SESSION*

Director Stewart reconvened the meeting to open session at 9:05p.m. and reported no action was taken in closed session.


*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Stewart adjourned the meeting at 9:06p.m.

ADJOURNMENT



Bernard Stewart, DDS
President



William Nicholson, MD
Secretary