A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, May 13, 2015 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Danielson called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Patricia Danielson, RHIT; Michael Wallace; William Nicholson, MD; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Peter Lunny, Chief of Medical Staff; Debbie Jackson, Service League President; Christine Nguyen-Flores, Senior Executive Assistant

Guests: Kimberly Hartz, Ed Fayen, Chris Henry, Bryant Welch, Stephanie Williams, Kristin Ferguson, Mary Bowron, John Lee, Albert Brooks, MD, Cindy Noonan, Chris Brown, Gisela Hernandez, Bill Emberley

Director Danielson took action item, Consideration of Commendations for Washington Hospital Physicians and Staff for the Bohol, Philippines Medical Mission out of agenda order.

COMMENDATION
Washington Hospital
Physicians and Staff for the
Bohol, Philippines Medical
Mission

Director Stewart moved for the presentation of the Commendations for the Washington Hospital Physicians and Staff for the Bohol, Philippines Medical Mission out of agenda order and read the Commendation in its entirety.

Director Nicholson seconded the motion.

Roll call was taken:

Patricia Danielson, RHIT – aye Michael Wallace - aye William Nicholson, MD - aye Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

The motion unanimously carried.

A copy of the commendation and its recipients are attached to these minutes.

Nancy Farber, Chief Executive Officer introduced Stephanie Williams, Associate Administrator and Chief Nursing Officer. Ms. Williams presented the Nursing with Integrity at Washington Hospital presentation. The theme of this year is "My Patient, My Code, My Practice: Ethical Decision-Making and Action". National Nurses week acknowledges the strong commitment, compassion and character nurses display in their profession every day. The American Nurses Association Code of Ethics is to practice with compassion and respect, commit to the patient, strive to protect the health, safety and rights of the patient, be responsible and accountable for nursing care, and preserve integrity, Washington Hospital has been recognized as a Magnet Facility in September 2011. Magnet status is the highest honor for nursing excellence, awarded to hospitals with the gold standard of nursing care by the American Nurses Credentialing Center. Currently, Washington Hospital is preparing for Magnet re-designation. Ms. Williams went on to discuss Transformational Leadership, Structural Empowerment, Exemplary Professional Practice and New Knowledge, Innovation and Improvement.

EDUCATION SESSION: NURSING WITH INTEGRITY AT WASHINGTON HOSPITAL – NATIONAL NURSES WEEK 2015

Director Stewart moved for approval of the minutes of April 8, 20, 22, and 28, 2015.

APPROVAL OF MINUTES OF APRIL 8, 20, 22, AND 28, 2015

Director Nicholson seconded the motion.

Roll call was taken:

Patricia Danielson, RHIT - aye

Michael Wallace - aye

William Nicholson, MD - aye Bernard Stewart, DDS - aye Jacob Eapen, MD - aye

The motion unanimously carried.

There were no oral communications.

COMMUNICATIONS ORAL

The following written communication received from Peter Lunny, M.D., Chief of Staff, dated April 28, 2015 requesting approval of Medical Staff Credentialing Action Items as follows:

COMMUNICATIONS WRITTEN

Appointments:

Hirai, Thomas, MD; Khatibi, Nina, PA-C; Moorehead, Alline, CCP; Wilkins, Christopher, PA-C

Temporary Privileges:

Khatibi, Nina, PA-C; Moorehead, Alline, CCP; Wilkins, Christopher, PA-C

Reappointments:

Ahn, Jeanie, MD; Assali, Albert, MD; Baig, Khalid, MD; Barrie, Stacey, MD; Bezdikian, Vatche, MD; Calhoun, Siobhan, MD; Gersten, Kevin, MD; Kale, Ashay, MD; Nguyen, Meagan, PA-C; Sandhu, Ajit, MD; Sandhu, Surinder, MD; Sharif, Yasar, MD; Valencia, Benito, MD

Conditional Reappointments:

Davila, Edmundo, MD

Completion of Proctoring prior to Eligibility for Advancement in Staff Category: Carpenter, Christopher, MD; Lin, Kirk, MD; McGuire, James, MD

Resignations:

Rial, Joseph, PA-C

Director Wallace moved for approval of the credentialing action items presented by Dr. Lunny.

Director Nicholson seconded the motion.

Roll call was taken:

Patricia Danielson, RHIT – aye Michael Wallace - aye William Nicholson, MD - aye Bernard Stewart, DDS - aye Jacob Eapen, MD – aye

The motion unanimously carried.

Debbie Jackson, Service League President presented the Service League Report. Ms. Jackson noted the volunteers enjoyed a lovely luncheon for Volunteer Appreciation Week, held on April 13th at the Fremont Marriott Silicon Valley. The Masquerade Jewelry sale held from May 4-6 in the Anderson Auditoriums made a total sales of almost \$79,000.00 and the Service League's commission was a little of \$14,000.00. Ms. Jackson shared that the next sale will be November 30th – December 2nd. The April newsletter was distributed and a 4 month highlight on the history of the Service League was written by volunteer Louis Fernandez.

SERVICE LEAGUE REPORT

Dr. Lunny reported there are 544 Medical Staff members.

MEDICAL STAFF REPORT

HOSPITAL CALENDAR: Community Outreach

The Hospital Calendar video highlighted the following events:

Past Health Promotions & Outreach Events

On Friday, April 17th, Kitayama Elementary School in Union City hosted a health fair for students, teachers and parents. Washington Hospital nurses, staff from Respiratory Care, and representatives from Washington Township Medical Foundation provided information on asthma, hand hygiene and provided blood pressure screenings; 25 people were screened and 200 people attended the event.

On Saturday, April 18th, Washington Hospital hosted the 9th Annual Women's Health Conference. Dr. Victoria Leiphart, gynecologist, moderated the event. The event featured topics on prevention and treatment of gynecologic cancers followed by an overview of the latest clinical trials. Other topics included treatment options for menopause, healthy knees, and nutritious meals on the go; 60 women attended.

On Tuesday, April 21st, Dr. Bruce Lin, radiologist, presented "Relieving Chronic Pain: Know Your Options"; 24 people attended.

On Saturday, April 25th, Washington Hospital's Green Team, the City of Fremont, and other local Tri-City organizations organized the "Let's Go Green Together!" event. This free Earth Day education expo raised environmental awareness and shared eco-friendly ideas with people in our District. Attendees learned about recycling and how to save energy. Attendees also learned about native plant options and selected free plants for their personal yard or garden; approximately 1000 people attended.

On Monday, April 27th, May 4th and 11th, Dr. Victoria Leiphart, gynecologist, presented "Restoring Balance" a four-week stress reduction program; 11 people attended.

On Tuesday, April 28th, Michelle Hedding, R.N., Spiritual Care Coordinator, presented "Future Planning and Advance Health Care Directives"; 25 people attended.

On Friday, May 1st, Dr. Alexander Sah, orthopedic surgeon, presented "Treatments for Knee Pain"; 40 people attended.

Also on Friday, May 1st, the Washington Hospital Sports Medicine Program provided athletic trainers and hosted a first aid booth at the Track and Field Special Olympics held at James Logan High School in Union City; over 480 student athletes participated in this event.

On Thursday, May 7th, as part of the Diabetes Matters Series, Dr. Kalid Baig, family medicine, presented, "What Do All Those Labs Mean? Understanding and Using Your Results to Improve Diabetes Management"; 11 people attended.

On Saturday, May 9th Washington Hospital staffed a booth at the Healthy Kids Expo at the Silliman Activity Center in Newark. Coloring books and information on health resources were provided. Over 500 people visited the Washington Hospital booth.

On Monday, May 11th, Washington Hospital hosted the annual employee and volunteer health and safety fair. Over 20 wellness booths were set up to educate staff and volunteers on how to best maintain health and safety for themselves as well as for patients. This event was part of the National Hospital week celebrations which began on May 10th and will continue through May 16th. National Hospital week celebrates hospitals and the staff and volunteers who, day in and day out, support the health of their communities through compassionate care, constant innovation and unwavering, unmatched dedication.

Upcoming Health Promotions & Community Outreach Events

On Thursday, May 14th from 7 to 8:30 pm, Washington Hospital will host "Celebration of Life". This event will feature stories of survival and hope for cancer survivors and their families.

The event is sponsored by Washington Hospital, HERS Breast Cancer Foundation, Palo Alto Medical Foundation, and the American Cancer Society.

On Tuesday, June 2nd from 1 to 3 pm, Dr. Dale Amanda Tylor, otolaryngologist - head and neck surgeon, will present "The Real Impact of Hearing Loss and the Latest Options for Treatment."

Also on Tuesday, June 2nd from 6 to 8 pm, as part of the Stroke Education Series, Dr. Ash Jain, cardiologist, Doug Van Houten, R.N., and Luanne Sadueste, R.N., will present "Living with Stroke" and "Future Diagnosis and Management".

On Thursday, June 4th from 7 to 8 pm, as part of the Diabetes Matters Series, Dr. Prasad Katta, endocrinologist, will present "Diabetes Ups & Downs: Troubleshooting High and Low Blood Sugar Levels."

On Friday, June 5th from 9 am to 1 pm, Washington Hospital will participate in the 4 Seasons of Health Expo organized by the Tri-City Elder Coalition. Washington Hospital staff will provide osteoporosis screenings and health insurance information.

On Saturday, June 6th from 10 am to 1 pm, Dr. Ash Jain, cardiologist, and Dr. John Thomas Mehigan, vascular surgeon, will screen community members for Peripheral Vascular Disease. This free screening includes a Doppler study of the circulation in the legs and an interpretation of results.

Washington Hospital Healthcare Foundation Report

The Washington Hospital Healthcare Foundation's 30th Annual Golf Tournament took place on a spectacular spring day on April 27th, at Castlewood Country Club. Approximately 200 golfers participated in a terrific day of golf along with fun surprises on the course. The winner of the Corporate Challenge Cup this year was the team from Fremont Bank. Next year's golf tournament on April 25, 2016.

On April 29th, at the annual "Pathways to Success" Scholarship Luncheon hosted by the New Haven Schools Foundation, the Washington Hospital Healthcare Foundation presented a \$1,000 scholarship to Amma Prempeh, a graduating senior from James Logan High School in Union City. Ms. Prempeh has been accepted to Princeton University in the Fall 2015, and she plans to study international relations with an emphasis on global health.

The Washington Township Healthcare District Board of Directors Report

In the past month, district board members represented Washington Township Health Care District on April 16th at the Newark Chamber of Commerce's State of the city Address, delivered by the Honorable Al Nagy, Mayor of Newark, they also attended the Fremont Leadership Prayer Breakfast on April 17th, the HERS Breast Cancer Foundation's People with Purpose Luncheon on April 23rd, Citizens For Better Community Spring Celebration on April 25th, the Music at the Missions Mystique of Paris Gala on May 1st, the Newark Optimist and Rotary Clubs' Pancake Breakfast on May 2nd, the Viola Blythe Community Services' Volunteer Recognition Dinner on May 6th, and the Indo-Americans for Better Community's Charity Ball on May 9th.

Washington On Wheels Mobile Health Clinic, W.O.W.

During the month of April, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Family Resource Center, the Fremont Senior Center, the Ruggieri Senior Center in Union City and Brier Elementary School in Fremont. The total number of community members receiving healthcare at the Washington On Wheels Clinic during the month of April was 47.

Internet Marketing

There were over 54,062 visits to the hospital website in the month of April. The hospital's Physician Finder section was the most viewed webpage with 15,251 page views, followed by the Employment section with 12,371 page views and the Volunteers section had 10,797 page views. The About WHHS for 7,915 page views and the Women's Health and Pregnancy with 2,717 page views.

HOSPITAL CALENDAR: Washington Hospital Foundation Report

HOSPITAL CALENDAR: The Washington Township Healthcare District Board of Directors Report

HOSPITAL CALENDAR: Washington On Wheels Mobile Health Van

HOSPITAL CALENDAR: Internet Report

InHealth - Channel 78

During the month of April, Washington Hospital's cable channel 78, InHealth, captured new programming including a Diabetes Matters program called "Gastroparesis," two Health and Wellness Programs entitled "Relieving Chronic Pain: Know Your Options," and "Future Planning and Advanced Health Care Directives," the Citizen's Bond Oversight Committee Meeting and the April Board of Directors meeting.

HOSPITAL CALENDAR: InHealth

In addition, InHealth completed production of the "Washington Hospital Experience: The Birthing Center," which is hosted by Fremont resident Cheri Sabraw and features interviews with staff and mothers who have delivered at the center and provides an overview of all the services offered by Washington Hospital's Birthing Center.

Awards & Recognition

Washington Hospital and several staff physicians were recipients of the Best of Fremont 2015 Awards and Honors. Washington Hospital was the recipient of the Best Hospital award and Dr. Alexander Sah was awarded best doctor and best orthopedic surgeon in Fremont. Best Health Clinic and Best Pediatrician Honors were bestowed on Dr Rhodora De La Cruz. In addition, several physicians from Washington Township Medical Foundation were also honored, including Dr. Jan Henstorf, who received a Best Orthopedic Surgeon honor; Drs. Christina Wong and Victoria Leiphart, received Best OB/GYN honors and the Women's Health Specialist Clinic was also recognized with Best OB/GYN honors.

HOSPITAL CALENDAR: Awards & Recognition

Additional Events

On Monday, May 4th, Washington Hospital hosted a Rose Garden Remembrance event. This event provided an opportunity for the Hospital community to remember employees, physicians, volunteers and board members who have passed away while serving Washington Hospital.

HOSPITAL CALENDAR: Additional Events

Employee of the Month

Sr. Clinical Lab Scientist, Leslie Saito is May's Employee of the Month. Leslie is valued by her peers and was presented with the Laboratory Employee of the Year award during National Laboratory Week. Her knowledge, integrity, compassion, patience, dedication and friendly nature makes her an excellent team player and a perfect candidate for the Employee of the Month award. Leslie Saito first came to Washington Hospital in March of 1976. For almost 40 years she has been a pillar of the Chemistry department with roles as Lab Assistant, Lab Technician, Clinical Lab Scientist and Hematology Lead. Leslie is an excellent worker; very knowledgeable of what she does and yet very humble. She is a great teacher, friendly, compassionate, and very conscientious of releasing accurate and timely results, which is one of the core requirements needed for diagnosing and treating patients.

HOSPITAL CALENDAR: Employee of the Month – Leslie Saito

Nancy Farber, Chief Executive Officer introduced Robert Alfieri, Chief of Facilities Services. Mr. Alfieri presented a construction update regarding the parking garage and the Morris Hyman Critical Care Pavilion. Mr. Alfieri shared photos of some of the work being done at the parking garage site including photos of the: excavation for footings, the rebar installations for footings, footing pour, the installation of column rebar and shear wall formwork, the placing of concrete for walls and columns, the laying of the initial courses of CMU for the ramp as well as the forming of the columns. Mr. Alfieri went on to share photos of work being done for the Morris Hyman Critical Care Pavilion which included: H-Piles along the East Elevation, excavation along the East Elevation, the mass excavation and shoring at the Phase 2 site, as well as the drilling for the tie-backs at the South and Northwest corners.

CONSTRUCTION
REPORT
Construction Update

Mary Bowron, Senior Director of Quality and Resource Management presented the Centers for Medicare and Medicaid Services: Value Based Purchasing Program Update. Ms. Bowron shared background on the Value-Based Purchasing (VBP) Program and what the program goals are. Ms. Bowron went on to share how to hospitals are rewarded: The Hospital Value-Based Purchasing Program is funded by reductions from Centers of Medicare and Medicaid Services (CMS) reimbursement (diagnosis related group) payments. The amount withheld has increased over time and each hospital is given a "Total Performance Score", based on certain measurers. CMS then translates the score into a payment, based on a mathematical formula. Ms. Bowron discussed the CMS scoring method for FY 2013-2017, value based purchasing updates, and shared outcomes in clinical process, patient experience, as well as future direction.

QUALITY REPORT: CENTERS FOR MEDICARE AND MEDICAID SERVICES: VALUE BASED PURCHASING PROGRAM UPDATE

Chris Henry, Chief Financial Officer, presented the Finance Report for March 2015. The average daily census was 184.7 with admissions of 1,156 resulting in 5,725 patient days. Outpatient observation equivalent days were 270. The average length of stay was 4.86 days. The case mix index was 1.539. Deliveries were 162. Surgical cases were 407. Joint Replacement cases were 141. Neurosurgical cases were 23. Cardiac Surgical cases were 12. The Outpatient visits were 7,946 and Emergency visits were 4,867. Total productive FTEs were 1,222.4. FTEs per adjusted occupied bed were 5.55.

FINANCE REPORT

Ms. Farber presented the Hospital Operations Report for April. There were 985 patient admissions with an average daily census of 158. This was higher than the budget of 920 admissions. Preliminary information indicated inpatient revenue for the month of April at approximately \$132,000,000; 57.7% was Medicare and 17.0% was Medi-Cal, for a total of 74.7% in government program revenue. There were 157 deliveries in the Hospital resulting in 334 baby days. There were 391 surgical cases at the Hospital and 605 cases at the Outpatient Surgery Center. The Emergency Room saw 4,468 patients. The clinics saw approximately 3,955 patients. FTEs per Adjusted Occupied Bed were 5.51.

HOSPITAL OPERATIONS REPORT

In accordance with District Law, Policies and Procedures, Director Stewart moved the Chief Executive Officer be authorized to enter into the necessary contracts and proceed with the purchase of the hardware, software and implementation services of the Siemens Building Control System, for a total amount not to exceed \$218,000.00.

APPROVAL OF BUILDING MAINTENANCE UPGRADE PROJECT

Director Wallace seconded the motion.

Roll call was taken:

Patricia Danielson, RHIT – aye Michael Wallace - aye William Nicholson, MD - aye Bernard Stewart, DDS - aye Jacob Eapen, MD - aye

The motion unanimously carried.

In accordance with District Law, Policies and Procedures, Director Stewart moved the Chief Executive Officer be authorized the sign the appropriate documents to proceed with the purchase of the Earthquake and Owner Protection Professional Liability (OPPI) Insurance for the Phase II Building Project, The Morris Hyman Critical Care Pavilion, and to approve a budget amendment for the construction project in the amount of \$1,200,000.00.

APPROVAL OF
EARTHQUAKE
INSURANCE AND
OWNER PROTECTION
PROFESSIONAL
LIABILITY INSURANCE

Director Wallace seconded the motion. Roll call was taken:

Patricia Danielson, RHIT – aye Michael Wallace - aye William Nicholson, MD - aye Bernard Stewart, DDS - aye Jacob Eapen, MD - aye

The motion unanimously carried.

Director Stewart moved for appointment of Craig Steckler to the Citizens' Bond Oversight Committee to fulfill the vacancy that has existed since December 2, 2014 and that his term will run until December 31, 2016. For clarity, the terms for committee members Albert Huezo, Jack W. Balch, and Kevin Hom will run until December 31, 2018.

APPROVAL OF APPOINTMENT OF COMMITTEE MEMBER TO THE CITIZENS' BOND OVERSIGHT COMMITTEE

Director Wallace seconded the motion.

Roll call was taken:

Patricia Danielson, RHIT – aye Michael Wallace - aye William Nicholson, MD - aye Bernard Stewart, DDS - aye Jacob Eapen, MD - aye

The motion unanimously carried.

Director Stewart moved for adoption of Resolution No. 1153, which is the Recognition of the Therapy Department including Physical Therapist, Physical Therapy Assistants, Occupational Therapist, Speech and Lymphedema Employees as now being represented by the Engineers and Scientists of California, Local 20, IFPTE, AFL/CIO & CLC, a recognized majority representative under the terms of Board Resolution 331A, effective May 13, 2015.

ADOPTION OF RESOLUTION NO. 1153, RECOGNITION OF THERAPY DEPARTMENT NOT REPRESENTED BY THE ENGINEERS AND SCIENTISTS OF CALIFORNIA, LOCAL 20, IFPTE, AFL/CIO & CLC

Director Wallace seconded the motion. Roll call was taken:

> Patricia Danielson, RHIT – aye Michael Wallace - aye William Nicholson, MD - aye Bernard Stewart, DDS - aye Jacob Eapen, MD - aye

The motion unanimously carried.

In accordance with Health & Safety Code Sections 1461, 1462, and 32106 and Government Code Section 54954.6(h). Director Danielson adjourned the meeting to closed section at 7:38p.m. as the discussion pertained to Hospital trade secrets, human resources matters and risk management.

ADJOURN TO CLOSED SESSION

Director Danielson reconvened the meeting to open session at 8:50p.m. and reported no action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Danielson adjourned the-meeting at

8:50p.m.

Patricia Danielson, RHIT

President

Bernard Stewart, DD

Secretary

ADJOURNMENT

With heartfelt recognition and sincere appreciation,

Washington Hospital Healthcare System and the Washington Township Health Care District acknowledge and praise Carmencita Agcaoili, MD for her genuine act of humanitarian services offered during the Comprehensive Surgical, Medical, Dental, Eye and Health Education Mission conducted in the Province of Bohol, Philippines on January 19-23, 2015 that benefited the Province's financially challenged and less privileged constituents.

With highest regards and accolades, Washington Hospital Healthcare System and the Washington Township Health Care District proudly present this certificate in honor of

Carmencita Agcaoili, MD

Certificate of Commendation

Duly bestowed upon Carmencita Agcaoili on this 13th day of May, 2015 by Washington Hospital Healthcare System and Washington Township Health Care District

Commendation Recipients:

Carmencita Agcaoili, MD Kranthi Achanta, MD Goney Sandhu, MD Brian Smith, MD Kadeer Halimi, DO Janice Manjuck, MD Rhodora Dela Cruz, MD Apollo Cayabyab, RN Athena Albino, RN Claire Johnson, RN Kim Sullivan, RN Gina Arguelles, RN Chary Escuadro, RN Lydia Gapasin, RN Araceli Simeon, RN Nick Salugsugan, RN Dan Dublin